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A Division of

State Petroleum Refining & Petrochemical Corporation (Pvt.) Ltd. Ministry of Production, Govt. of Pakistan.



TRAINING CONSULTANCY ASSIGNMENT FOR VDTC STAFF

FINAL

REPORT

PREPARED BY

PETROMAN

A DIVISION OF STATE PETROLEUM REFINING AND PETROCHEMICAL CORPORATION (PVT) LIMITED - PERAC



TRAINING CONSULTANCY ASSIGNMENT FOR VDTC STAFF BY PETRONAN

1.0 BACK GROUND:

Under an agreement with UNIDO, Petroman was assigned to provide consultative guidance for 900 man-hours of Trainers/Engineers to (a) conduct training seminars/workshops for VDTC Staff and (b) train & assist VDTC engineers in the design, development and implementation of training courses for various vendors.

2.0 PLAN OF ACTIVITIES :

The total assignment was divided into 4-phases as given below:

Phase	Description of Activity
1	Organizing & conducting Training of Trainers (TOT) workshop for VDTC Staff.
11	Design and development of two courses on :
	(i) Mechanical Testing of Material(ii) Total Quality Control
111	Organizing & conducting AUTO CADD (Version 10) cours for VDTC Staff
1 A	Design and development of two other courses on :
	(i) Machining Practices(ii) Foundry Practices

3.0 JOBS ACCOMPLISHED_C

Petroman has completed Phase IV in early March '92 but as VDTC wanted certain clarifications the final report could not be sent and hence the delay. Details of the job completed are as follows:

3.1 JOBS: PHASE I TO III:
The details about the activities undertaken in Phase I to
III have already been communicated through our interim
report sent to General Manager, VDTC, on August 29, 1991
vide our letter No. T.1.6/ICP - a copy of which is enclosed
for ready reference.



3.2 JOBS: PHASE - IV:

3.2.1 In phase IV, two courses namely (i) Foundry Practices and (ii) Machining Practices were designed and developed under the guidance of Petroman's Senior Trainers Engr. Tayyab Shakil, Sr. Manager Technical and Mr. Moin Uddin Ali Khan, DCE, Pakistan Steel.

As Mr. G.M. Memon, Metallurgical Engineer, VDTC who was supposed to provide technical input on Foundry Practices was on long leave and Mr. Rashid Hussain who was deputed in his place had to shoulder the entire load and had limitations, Petroman was requested to provide a specialist in Foundry Practices and hence the induction of an experienced consultant having a vast experience in the field of metallurgy specially in Foundry Practices. Mr. Moin Uddin Ali Khan a Sr. Metallurgical Engineer from Pakistan Steel, was entrusted with the job to ensure development of good quality training manuals on Foundry Practices. As a result of this, some time was lost.

- 3.2.2 The following engineers from VDTC were deputed for carrying out Phase IV activities:
 - Engr. Hasan Iqbal, Project Coordinator.
 - Engr. Rashid Hussain (Metallurgical Engr) & Engr. Rashid Ali (Mechanical Engr) for course on Foundry Practices.
 - Engr. Mansoor Ahmed & Engr. Shahid Varola for course on Machining Practices. Mr. Hasan Igbal was deputed in place of Mr. Shahid Varola who had proceeded on a training assignment and was not available until the end of February' 92.
- 3.2.3 The various activities involved in this phase were :
 - Planning for the course
 - Carrying out Training Needs Assessment (TNA)
 - Setting Training Objectives
 - Designing & Development of course material for trainees
 - Designing & preparation of course materials for trainers



- Designing & preparation of practical exercises, case studies, self check quizes and tests etc.
- Preparing course presentation transparencies etc.
- 3.2.4 It will be pertinent to mention here that before the actual material development commenced similar to design and development of Phase II courses, the important activity of Training Needs Assessment (TNA) was again carried out thru questionnaires and interviews. The questionnaires for both the courses were duly revised in the light of the deficiencies found during previous TNA survey. About 20 industries of vendors/component manufacturers and assemblers were visited in this connection.

The response in getting the TNA forms back from vendors was not encouraging in the sense that they were not returned promptly, hence the next step involved i.e. design of course objectives and broad course outline could not be started in time.

A total of 1000 man-hours (@ 500 man-hours per course) were invested by the concerned VDTC engineers, whereas 272 man-hours (@ 136 man-hours per course) were provided by Petroman. (as detailed in Exhibit)

3.2.5 IMPLEMENTATION OF COURSES DESIGN:

Under the close supervision of Petroman, the above referred courses were implemented. The implementation of the courses designed in Phase IV will be monitored directly by VDTC, themselves, as the skills related to monitoring & evaluation have been learnt by the concerned engineers.

5.0 OBSERVATIONS/RECOMMENDATIONS:

- 5.1 It is observed that after this exercise the skills of engineers concerned have been considerably improved, which will further enhance after implementation of these courses.
- 5.2 The process of development of VDTC's Staff will continue as VDTC has enhanced its training activities not only at its training centre but also thru offering & conducting In-House Training Courses for its vendors in public and private sectors.



- 5.3 It was observed during the design & development of courses that the concerned engineers were also performing support functions such as photocopying, word processing, cutting & pasting etc. Assistance in such areas be made available to them to enable them to concentrate on more important function.
- 5.4 The training/teaching skills of VDTC engineers which have been considerably improved should further be developed by involving them to organize and conduct courses in their field and also related to other allied fields.
- 5.5 The VDTC Engineers should further be exposed to practical environment of vendors/assemblers in order to design and develop pragmatic courses related to their fields. This would enable them to confidently deal with questions/ queries raised by the participants during the course of the training.
- 5.6 Guest speakers in specialized areas only, should also be drawn from various industries to share their experiences to further enhance the quality of the courses.
- 5.7 VDTC's Staff should be given a further exposure in the following areas:
 - Presentation and communication skills
 - Time Management
 - Management of Training Function
 - Specialized Engineering Courses



TRAINING CONSULTANCY ASSIGNMENT FOR VENDOR DEVELOPMENT TRAINING CELL (VOTC)

RECORD OF RETAINERSHIP HOURS

• 923E	NATUSE OF TESTORAENT/108		•	HOURS FOR FREPARATION AND OTHERS	EARLE			PETERMAN INITIALS	APEROVAL Vote
	Training Fragram on Training of Trainers for (TOT) UPTC Staff Fec. 14-18, 1987		Ž9	45	65	900	935		
	Frogram (evelopeent for "Mechanical Testing of Patsicals"	April 22. 1990 - April 10. 1991	191	11	1:2	835	723		
	Intel Thelift (cotto)"	April 32. 1490 - April 10. 1771	1::1	11	112	723	511		
	and preparation of	May 13-30 1971 and July 1-1, 1971	Ξŧ	7.4	5)	611	561		
		Jyne 19 - 20, 1971 Sept 1971	16	24	40	561	571		
	Traumino program on AUTO NEC - Vereion 10	Aug. 3-7.	30	145	175	521	346		
	•	Arg, 27 -	32	05	37	346	<u> </u>		
•	Fig. stagagat of course on trinday feettigans	May 3, 31- Mar 5 01, 1991	199	1.6	1.75	707	177		
	Craige and Basalopsant of imings as Machining is times	May 8. 76- Marct of.	144	7.5	176	177	2		
	f acaratous of Final Capart G. Hysp			95	37	37	- IIIL		

TRAINING CONSULTANCY ASSIGNMENT FOR VDTC STAFF

INTERIM REPORT

PREPARED BY



A DIVISION OF STATE FETROLEUM REFINING AND PETROCHEMICAL CORPORATION (PVT) LIMITED - PERAC



TRAINING CONSULTANCY ASSIGNMENT FOR VDTC STAFF BY PETROMAN

1.0 BACK GROUND :

Under an agreement with UNDP, Petroman was assigned to provide consultative guidance for 900 man-hours of Trainers/Engineers to (a) conduct training seminars/workshops for VDTC Staff and (b) train & assist VDTC engineers in the design, development and implementation of training courses for various vendors.

2.0 PLAN OF ACTIVITIES :

The total assignment was divided into 4-phases as given below:

Phase	Description of Activity
	Organizing & conducting Training of Trainers (TOT) wo:kshop for VDTC Staff.
II	Design and development of two courses on :
	(i) Mechanical Testing of Material(ii) Total Quality Control
III	Organizing & conducting AUTO CADD Version 10 course for VDTC Staff
IV	Design and development of two other courses on :
	(i) Machining Practices(ii) Foundry Practices

3.0 JOB'S ACCOMPLISHED :

Out of four phases mentioned above, Petroman has so far completed 3 phases as per the following details :

3.1 TOT WORKSHOP :

A 5-day Training seminar/workshop on 'Training of Trainers' TOT for VDTC Staff was conducted from December 14 - 18. 1789. This was participated by 16 engineers of VDTC. The objective of this seminar/workshop was to enhance the professional skills of VDTC engineers in order to prepare them to effectively run training courses for their vendors.



The major skills developed were: Teaching and training techniques/methods, training needs assessment, designing training courses, implementation of training courses, communication/presentation, training evaluation/flow-up.

A total of 80 man-days (640 man-hours) were invested by VDTC staff in attending TOT Workshop, whereas 65 man-hours were consumed by Petroman from total chargeable hours.

3.2 DESIGN & DEVELOPMENT OF PHASE - II COURSES :

- 3.2.1 In phase II. two courses namely (i) Mechanical Testing of Material and (ii) Total Quality Control were designed and developed under the guidance of Petroman's Senior Trainers M/s Kaleem Ullah Butt. Sr. Manager Technical and Tayyab Shakil, Sr. Manager Technical.
- 3.2.2 The tallowing engineers from VDTC were deputed for carrying out Phase II activities:
 - Engr. Hasan Iqbal, Project Coordinator.
 - Engr. Aslam Saeed & Engr. Mohammad Yousuf for course on Total Quality Control.
 - Engr. Mohsin Pervaiz for course on Mechanical Testing of Materials.
- 3.2.3 The various activities involved in this phase were :
 - Planning for the course
 - Training Need Assessment (TNA)
 - Setting Training Objectives
 - Design & Development of course materials for trainees
 - Design & preparation of course materials for trainers
 - Design & preparation of practical exercises, case studies, self check quizes and tests etc.
 - Preparation of course presentation transparencies etc.



3.2.4 It will be pertinent to mention that before the actual material development was commenced, an important activity of Training Needs Assessment (TNA) was carried out through technique of questionnaires and interviews. About 25 industries of vendors/components manufactures and assemblers were visited in this connection.

A total of 1000 man-hours (@ 500 man-hours per course) were invested by the concerned VDTC engineers, whereas 224 man-hours (@ 112 man-hours per course) were consumed by Petroman from chargeable hours.

3.2.5 IMPLEMENTATION OF COURSES DESIGNED UNDER PETROMAN'S GUIDANCE:

Under the close monitoring of Petroman, the above referred courses were implemented.

COURSE ON TOTAL QUALITY CONTROL:

The first 3-day course on Total Quality Control was implemented on May 28 - 30, 1991. A total of 16 participants from various vendor companies, participated in this course.

This program was conducted by Engr. Aslam Saeed. Engr. Rashid Ali and Engr Mohammad Yousaf of VDTC. A detailed evaluation report was submitted to VDTC at the conclusion of course (Copy attached as an exhibit - I). The overall rating by the participants about the course was 73.8 % i.e. good.

A total of 48 man-days (384 man-hours) were invested by VDTC engineers in organizing and conducting this course.

Petroman has invested 50 man-hours in monitoring the course and preparing the evaluation report.

COURSE ON MECHANICAL TESTING OF MATERIALS :

S milarly the other course on Mechanical Testing of Material was also implemented on June 18 - 20, 1991. It was attended by 13 participants from various vendor industries.



Engr. Shamsuddin Khatri and Engr. Mohsin Pervaiz conducted this program as faculty.

A total of 39 man-days (312 man-hours) of VDTC engineers were consumed in this effort.

Petroman's efforts in monitoring & evaluation this course resulted in consumption of 40 man-hours.

3.3 AUTO CADD COURSE :

In the 3rd phase, Petroman has conducted another 5-day training course from Aug. 3 to 7, 1991 for VDTC staff on AUTO CADD Version 10, participated by 16 engineers. This course was also attended by General Manager VDTC. The need of this course was felt as lot of designing and drafting activities are required to be carried-out by VDTC engineers themselves.

The main feature of the course on AUTO CADD was that 95 % of training sessions were conducted on computers as 'hands-on'. Eight (OB) IBM PCs compatible (AT's) were provided by Petroman for this purpose.

A total of 80 man-days (640 man-hours) of VDTC staff were consumed in this training & development activity.

Petroman has invested 175 man-hours in this assignment phase. The evaluation of this course by VDTC staff was rated as good whereas faculty was rated as excellent.

4.0 DESIGN & DEVELOPMENT OF PHASE IV COURSES :

Phase IV is presently underway in which two other courses namely (i) Machining Practices and (ii) Foundry Practices are being designed and developed under the guidance of Petroman. A very important activity i.e. TNA is presently being undertaken. A total of about 25 industries were planned to be visited out which 20 companies have already been visited. The remaining companies being out of Karachi, are mailed TNA questionnaires/letters for obtaining information on training needs for the courses on the machining practices and foundry practices. The detailes of remaining activities of Phase IV and their completion schedule is attached as an exhibit II (a). A record of total retainership hours has been shown in Exhibit II (b).

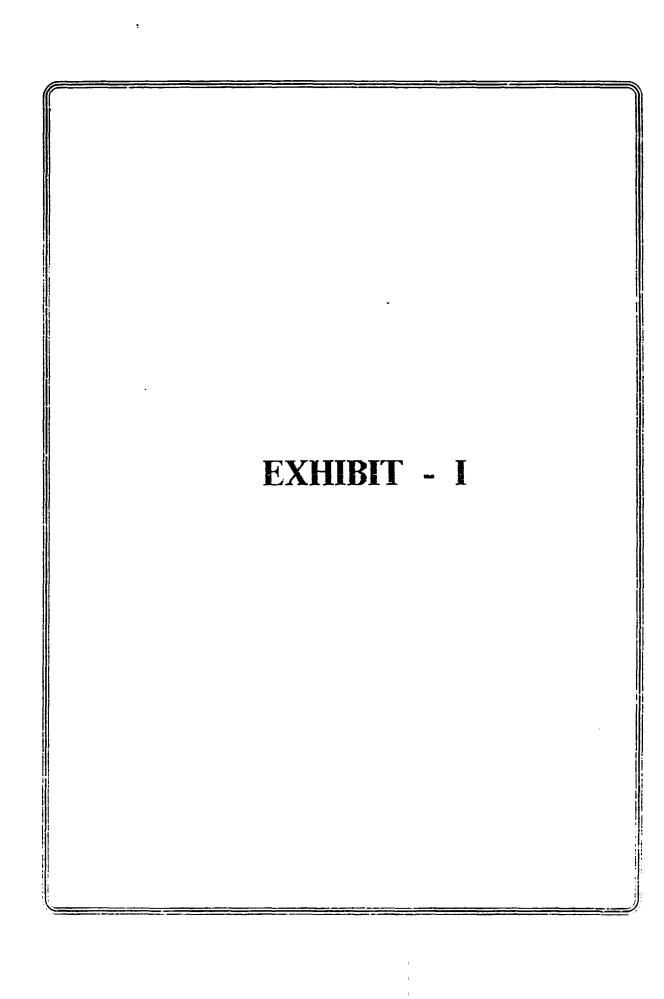


5.0 **OBSERVATIONS**:

- 5.1 According to the observation of Petroman's consultants, VDTC engineers were lacking in skills related to (i) design & development, (ii) implementation and (iii) evaluation of training courses.
- 5.2 It has now been observed that ofter this exercise the skills of ongineers concerned have been considerably improved after implementation of these courses.
- 5.3 The process of development of VDTC's Staff will continue as VDTC has decided to enhance its training activities not only at its training centre but also offering In-house training services to its vendors.

6.0 SUGGESTIONS/RECOMP ENDATIONS :

- 6.1 The training/teaching skills of VDTC engineers should further be developed by involving them to organize and conduct courses in their field and also related to other allied fields.
- 6.2 The VDTC staff should also be exposed to practical environment of vendors/assemblers in order to confidently reply questions raised by participants upto their entire satisfaction.
- 6.3 Guest speakers in very specialized areas only should be called from various industries to share their experiences to further enhance the impact of the courses.
- 6.4 VDTC's Staff should be given a further exposure in the following areas:
 - Presentation and communication skills
 - Time Management
 - Management of Training Functions
 - Specialized Engineering Courses





A REPORT ON PROGRAM EVALUATION CONDUCTED BY VDTC

1. TITLE

: Total Quality Control

2. DURATION

: 3 Days (May 28 - 30, 1991)

3. TIMINGS

: 0900 to 1600 hours daily

4. VENUE

: Seminan Room, VDTC, Kanachi.

S. PROGRAM OBJECTIVES

The program was designed keeping in view

the following objectives:

THEGRY :

i To know the basic concept of Total Quality Control.

ii To understand the nole of statistics in controlling the quality.

iii To expose the panticipants negarding the nole of people in Total Quality Control.

iv To acquaint participants with the importance of reliability in Total Quality Control.

PRACTICE :

- i To apply TQC system in improving product quality.
- ii To implement statistical techniques (X, R, P, C Charts) in process control.
- III To learn the sample techniques in incoming goods inspection.
 - iv To apply reliability techniques in determining product life cycle.



6. PARTICIPANTS

The following 16 participants attended the program:

Mr. M. Zia-ud-din Farooqui, Nayan Dawn Motors į. Mn. Abdul Aleem Soomno, Pakistan Steel えし Mn. Abdul Majeed, Nayan Daun Motons w Mn. Sadanuddin, Sind Engineening Ltd. LV Mn. Raisullah Khan, Siemens v Mn. Mohammad Shahid, Pakistan Steel 以上 Mn. Zahid H. Siddiq, Pakistan Steel vii Mn. Ajaz-un-Rahim, Atlas Autos Ltd **JIIV** Mr. Noon Michammad, Dawood Yamaha Ltd ХÌ Mr. Mohammad 1qbal, Siemens x Mr. M. Nacem Khan, Allwin Engineering ХĹ Syed Amin Uddin Ahmed, Doonestic Appliances JJX. Mr. M. Nadeem, Siemens xiii Mn. Abdul Qawi Siddiqi, Pak Suzuki Motons Vix Mr. Qaman-ul-Islam, Sing Engineening XΥ Syed Arshad Ali, Hinopak Motors XVL

7. VISUAL AIDS

The following visual aids were used during the program:

i Ovenhead Projector & Screen
 ii Inansparencies
 iii Filip Chant Board
 iv White Board & Coloned Markens

8. PROGRAM MATERIAL

: A comprehensive training manual, comprising 168 pages especially prepared and complied for Vendor Development Training Cell (VDTC) under consultative guidance of PETROMAN was distributed among each of the participants. The material was very much appreciated by the participants.

9. TRAINING SCHEDULE : See Annexure - 1



10. PARTICIPANT'S REACTION

It is the policy of VDTC to have critique by the participants on a predesigned form on conclusion of the program. This time 'program evaluation form' specially designed under the guidance of PETROMAN was used. An analysis of program evaluation by the participants is enclosed as Annexure - 11.

The course evaluation forms actually completed by the participants are attached as Annexure - 111.

The participants were asked to complete and comment on the usefulness and the quality of the program. The salient features of their comments are:

10.1 Program Dunation.

81% of the participants considered the program duration inadequate while 19% of the participants considered the program duration adequate.

31% of the participants were of the opinion that the program should be of 4 days. 50% of the participants said that the duration should still be more. 19% of the participants not responded.

15.2 Program Contents.

Fan The Panticipants:

67% of the participants were of the opinion that the Concepts of Total Quality Control and Quality Assurance, was the most useful topic included in the program. 56% of the participants considered the Rale of Statistics to be the most useful topic. 25% of the participants considered the Quality Circle, Reliability and Implementation of TQC to be useful topics for them.

38% of the panticipants nated Reliability to be the least valuable topic. Only 6% of the panticipants considered each of the other topics of the program to be of least value for them.



Fon The Onganizations:

44% of the participants were of the opinion that the Rale of Statistics was the most useful topic included in the program. 38% of the participants considered the Rale of People to be the most useful topic. Implementation of TQC was also considered to be another useful topic by 31% of the participants

Only 7% of the participants rated each of the topic of the program to be of least value for their organizations.

10.3 Suggested topics included in the TQC program.

In nesponse to another question what other topics you like to be included in the program, the participants suggested the following topics to be included alongwith the presently discussed topics:

i) Detailed discussion on Implementation of TQC, (ii) some discussion about the international standard motivation techniques, (iii) Practical examples from industry related to applications of topics discussed to make the concept more clear, (iv) Visit of different companies which are quality wise better, (v) type of quality control instruments and its importance, (vi) more practical and numerical examples for better understanding of concepts.



10.4 Program Material, Visual Alds, Admin Annangements & Program Faculty.

Since there had been lot of efforts (about 500 man-hours) made in designing and developing the program material, the participants rated it very good.

As fan as use of visual aids duning the program is concerned, participants felt that their should have been more visual aids such as Video Films, slides etc. and rated it as average.

The administrative annangements, however, were rated as very good.

The program faculty has been liked and appreciated by the participants as it is evident from the rating 7.6 out of 10. The program has been rated as useful for their respective organizations and for themselves.

11. EVALUATION OF PARTICIPANTS

The participants were given various quizzes during the conduct of training sessions. This technique of self evaluation at the end of each lesson was very much liked by the participants which improved their confidence to understand the concepts and knowledge imparted to them during the program.

12. PETROMAN'S OBSERVATIONS

Petnoman's expents Mn. Kaleem Ullah Butt, Sn. Managen Technical and Mn. Tayyab Shakil, Sn. Managen Technical who sat through the entire program made the following observations in general, and regarding faculty in particular, for further improvements in future programs implementations:



12.1 General Observations,

- 1. There should have been more group participation and participants should be involved to share their experiences.
- 2. Questions answers sessions should have been included in the program schedule.
- 3. Time allocated for each session should be kept in mind while the program delivery.
- 4. Questions asked by the participants should have been listened carefully and answered tectfuly upto the entire satisfaction.
- 5. More practical examples from industry could have been used to support the delivery of the material.
- 6. Proper learning environment in general and airconditioning of training venue in particular be kept as per requirements.
- 7. The panticipants have nesponded very favorably to the program. They have been found very eager to learn. A more experienced faculty having insight into the industrial setup could have made a better impact of the program.
- 8. Majority of the participants considered that there should be more such courses on Quality Control and other related specialized topics.



12.2 Observations regarding faculty.

Mr. Aslam Saeed.

Strong Paints

- 1. Confidently stanted the session as the instructor was very well prepared.
- 2. Good use of A.V. Alds such as O.H. Projector and Filip Chart Board.
- 3. Replied the questions of the participants in a good manner.
- 4. Good Conclusion of the program by offering using VDTC facilities like Library, Testing of components.
- 5. Offered consultancy in actual development of sampling plans and others charts.

Points for Improvements.

- Should have stanted with transparency rather than Board.
- 2. Should have involved the panticipants
- 3. Should have asked the participants about their concept of TQC and developed a consensus definition.
- 4. Should not loose contact with participants while writing on board.
- 5. Should have made more use of transparencies.
- 6. Speech should be a bit louden.



- 7. Use Red markers, Blue on white Ls not prominent
- 8. Adjustment of O/H projector should be done in such a way that the transparency should not be out of focus.
- 9. Teacher should not say "I have taken it from book" or "it is understood". Should try to answer question diplomatically or by counter questions.
- 10. Teachen should be careful in selection of wonds should not say "أَ الْهُ كُرُ اللّٰ اللّٰهُ اللّٰلّٰ اللّٰهُ اللّٰمُ اللّ
- 11. White Boand should be left clean for the next teacher.
- 12. Time budgeting

Mr. Mohammad Yousuf

Strong Paints

- 1. Good stant by setting objectives.
- Reviewed the previously discussed material
- 3. Loud enough that every participants was listening.
- 4. Good use of A.V. Alds such as O.H. Projector and Fillp Chart Board.
- 5. Lecture was very well prepared.



Paints for Improvements.

- 1. Bit fast should have explained more.
- 2. Lack of practical examples.
- 3. Should involve the participants encourage discussion.
- 4. Should not use the wonds من المرابع المراب
- 5. Posture should stand upright not tilt on bend on rest on rosturm.
- 6. Clarity of writing on board. Writing in block letters will help.
- 7. Should not say "نا المنظم الما " Should say 'it is a difficult concept'.
- 8. Use of coloned markers
- 9. Communication should be a two way.
- 10. One side of the class was totally donmant. Teachen should encourage them by asking questions & thus contribute towards class participation.
- 11. Case study should have been done by participants.
- 12. Time budgeting



Mn. Rashid All.

Strong Paints

- 1. Good stant by setting objectives and informing the participants about the topics to be covered.
- 2. Involved participants with discussion
- 3. Kept session alive by practical exercise.
- 4. Speech was loud, clean and logical.

Points for Improvements.

- 1. Lack of practical examples.
- During practical exercise Coinstector could have been used.
- 3. Objectives should be in logical order.
- 4. Itnoductory knowledge should be first not the 3nd.
- 5. Footune should stand upright not nest on nostrum.
- 6. Time budgeting
- Inanspanencies should be discussed naten than nead out.

13, SUGGESTIONS

13.1 The overall impact of the course which is mainly based on the nating of the speakers (which was 7.6 on the scale of 10) could still he improved if the faculty is provided an opportunity to have an exposure of practical environment in industry to confidently neply the questions raised by the participants during the program.



- 13.2 Needs assessment at the beginning of the course be done on a predesigned form and the program contents be readjusted accordingly if possible.
- 13.3 Techniques of necap & summanizing at the beginning and end of session nespectively should be employed mone to (i) link proviously discussed material with new material and nevise/consolidate the material that has already discussed & (ii) to take weeken participants alongwith other participants.
- 13.4 Mone use of audio visual aids could be made to bneak the monotony. Video films from Japan Cultural Centre, British Council on PACC etc. could be looked into well before the commencement of the program.
- 13.5 The seating annangements of the participants should not be a typical class noom style. It should nathen be in U on V shape i.e. a seminan style to make the participants more convenient to discuss with each other and share their experiences. Additionally, the screen be shifted in the center.
- 13.6 Timings of the sessions should be more closely followed according to the predetermined program schedule.
- 13.7 A peniodic feedback (preferably on quanterly basis) from the individual industries of the participants be taken to assess how far the participants are applying the skills learnt during the program.
- 13.8 Based on the feedback the nepeat course be modified accordingly.



14. COMPLIMENTS

Petnoman compliments PACO - VOTC in general, and Mn. Ramzan Ali Khawaja, General Manager, VOTC in panticular, for taking keen interest in training and upgrading the teaching skills of their engineers, it is appreciated that the management has considered Petnoman for providing consultative guidance to VOTC staff.





PROGRAM SCHEDULE

TOTAL QUALITY CONTROL (MAY 28 - 30, 1991)

TIMING	TUESDAY	WEDNESDAY	THUPSDAY			
	MAY 28	MAY 27	MAY 30			
09.00 - 09.30	-Inagunation by General Manager	Statistical Process Control SPC	Role of people (Quality Cincle)			
	-Introduction of Course (AS)	(RA)	(MY)			
09.30 - 10.30	Concept of Total Quality Control	SPC	Role of people (Quality Cincle)			
	(AS)	(Contd.) (RA)	(Conta.) (MY)			
10.30 - 10.45		Te ₃ Break				
10.45 - 12.00	Concept of Total Quality Control	SPC	Quality Cincle			
	(contd.) (AS)	(Contd.) (RA)	(Contd.) (MY)			
12.00 - 01.00	Sampling Plan	SPC	Reliability			
	(MY)	(Conta.) (MY)	(RA)			
01.00 - 01.45		Lunch Break				
01.45 - 03.00	Sampling Plan	SPC	-Reliability (RA)			
	(Conta.) (MY)	(C <i>o</i> nta.) (MY)	-Implementation of TQC Program (AS)			
03.00 - 03.15		Tea Break				
03.15 - 04.00	Sampling Plan	SPC	-Review (AS)			
			-Centificate Distribution by General Manager			
	(Contd.) (MY)	(Contd.) (MY)				

FACULTY: MR. Aslam Saeed (AS)
MR. Rashid Ali (RA)
MR. Mohammad Yousuf (MY)



ANNEXURE - II

ANALYSIS OF "PROGRAM EVALUATION" BY THE PARTICIPANTS

PROGRAM TITLE	TOTAL QUALT	TAL QUALITY CONTROL						
NO. OF PARTICIPANTS	16							
PROGRAM DURATION	3 DAYS (MAY 28 - 30, 1991)						
Q.1. Was the dunation of	the Course o	idequate ?						
Yes	03							
No	13							
Q.2. 16 not, what would	be the dunati	ion?						
4 Days	05							
on Mone	8							
Not nesponded	03							
ذ) To You: Most Valuabl	-E	LEAST VALUABLE						
o Concept of TQC	10	o Concept of TQC	01_					
- Quality Assurance	01	o Sampling Plan	02					
o Role of Statistics	09	o Statistical Process						
- Sampling Plan - Statistical Process	06 &02	Control o Quality Circle	02_					
Control - X, R, P & C Chart	01		06_					
o Quality Cincle	02	o Reliability						
o Reliability	01	o Implementation of TQC Рлодлат	01					
o implementation of TQ Program	C							



i) To your Onganization:

MOST VALUABLE

LEAST VALUABLE

o Concept of TQC	03	o Concept of TQC	01
o Role of Statistics	07	o Sampling Plan	01
- Samplinġ Plan - Statistical Pnoces		o Statistical Process Control	01
Control	03	o Role of People	01
o Role of People - Quality Cincle	<u>02</u> 04	- Quality Cincle	02
- Quarty with		o Reliability	01
o Reliability	01		
o Implementation of TO Program	05		

- Q.5. Please suggest topic(s) not presently included, which you would like to have included in this course.
 - o Statistical Process Control
 - o Implementation of TQC not indetail
 - o Add some discussion about the international standard motivation
 - o Practical or industrial examples on applications of topics
 - 2 Visit of different companies which are quality wise better.
 - o Type of quality control instruments and its importance.
 - o Needed some more practical & numerical examples for better understanding of concepts.
 - o Study of environment in our own industry.
 - o The practical examples of the activities taking place in actual condition should be incorporated to make the concept more clear
 - o All the subject already included with course.



0.5. Please take each aspect independently and indicate your entry in the nating column by placing a circle nound the number that most nearly matches your neartion:

	<u>P0</u>	<u>0R</u>	<u>F.A</u> 3	1R 4	<u>AVER</u> 5	AGE 6	<u>G0</u> 7	<u>000</u> 8	EXCE 9	LLENT 10	OVERALL
Quality of Manual	-	-	1	-	2	-	6	4	1	2	72.5%
Use of Visual Aids	-	1	-	-	4	4	2	3	2	-	63.7%
Administrative arrangements	-	-	-	-	1	-	4	8	1	2	78.7%
RATING OF SPEAKERS	<u>P0</u>	<u>0R</u> 2	FA 3	<u>1R</u> 4	AVERA 5	<u>6</u>	<u>60</u> 7	8 8	EXCE 9	10	<u>OVERALL</u>
a) Knowledge	-	-	-	1	-	4	-	7	2	2	76.2%
b) Pnesentation	- .	-	1	-	-	2	2	9	1	1	75.0%
c) Overall	-	-	-	-	1	3	1	8	-	2	76.0%
	<u>P0</u>	<u>0R</u>	FA 3	1 <u>R</u>	AVERA 5	GE 6	<u>60</u>	<u>00</u> 8	EXCE 9	LLENT 10	OVERALL
Sounce of New Leanning	-	-	-	-	1	1	3	2	1	-	71.2%
Usefulness of the Course											
10 you	-	-	-	-	1	-	S	7	1	1	76.6%
To youn Onganization	-	-	-	1	-	3	4	2	3	2	75.3 %
Overall Standard of the Course	-	-	-	-	-	5	3	4	3	-	73.3%

Ovenall Rating of the Course 73.8 (GOOD)



Yes

12

Q.6.	Ane	you	participating	birot	LLme	in	this	type	બ	Course	?
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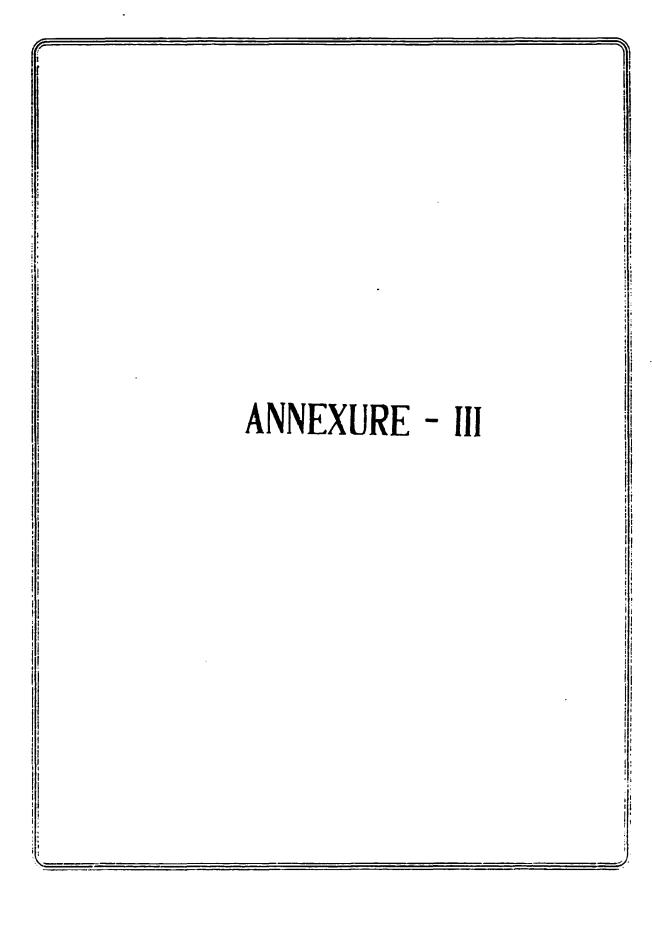
Similar to others

Unonse than others

Not responded

03

- Q.7. Please list additional comments that could be constructive to improve courses in future.
 - o Time is very short, it should be increased to a minimum of 2 weeks
 - o Self-check quizes should be nevised.
 - o One on two visits should be arrianged to a model factory for observations.
 - o By adding more practical examples and by increasing duration upto 4 days.
 - o Concept of advance and new technologies be also given.
 - o This is a good course organized by PACO at VDTC.
 - o During training course short video films from developing country like Japan will help us a lot to learn. Course should be managed in such a way that Friday & Saturday may come in between course in order to revise and understand during the course i.e. from Tuesday, Wednesday, Thursday, Sunday & Monday (5 days duration).
 - o Small group of workers from different companies may be provided training at lower cost to motivate Quality Control & Production Development.
 - o I suggest the speakers should be given some exposure to actual conditions of the industries. The participation of trainees need to be increased by keeping few session for open discussion.
 - o Fon a clean picture and betten concept, more topics on Total Quality Control should have been included. However, we have gathered useful knowledge, which will be useful for the self knowledge & development in the organization.







PAKISTAN AUTOMOBILE CORPORATION LIMITED VENDOR DEVELOPMENT & TRAINING CELL

COURSE EVALUATION FORM

TITLE:	: "COURSE ON TOTAL	. QUALITY	CONTROL"	. DATES:	28-30 MA	Y, 91
INSTRU	JCTIONS : Please punless s	olace a c stated ot		in the ap	propriate	box
Q.1.	Was the duration the Course adequ			Yes		No
Q.2.	If not, what would be the duration		4 Days		or More	
Q.3.	Please name at most/least valua		Topics	which y	ou regar	d as
	MOST VALUA	BLE		LEAST	VALUABLE	
	(i) to you:		<i>i. J.</i>	mblenenta	then of The	Q ~
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Q.5.	Please take each					
	entry in the rat number that most					i the
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RATING	OF SPEAKERS.											
a) b) c)	Presentation	1 1 1	2 2 2	3 3 3	444	5 5 (5)	6 6 6	7 7 7	8 8 8	9 9 9	10 10 10	
Source	of New Learning	1	2	3	4	5	6	7	8	9	10	
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	To you To your Organization	1	2 2	3	4	5 5	6 6	Ø	88	9 9	10 10	
	l Standard Course	1	2	3	4	5	O	7	8	9	10	
Q.6.	Are you participtime in this type How do you rate comparison to si Better than other	e mi	of (Cour: eral	se? ls		rd o			cours		
Q.7.	Worse than other Please list constructive to I suggest to for activat The particul by keep.	adding	prov S	pen VIII	ours llers 147 S	es in	futi Itu Trai	he wine	ghi du	Myll	be Some of The be SUNI	e u
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PAKISTAN AUTOMOBILE CORPORALION LIMITED VENDOR DEVELOPMENT & TRAINING CELL

COURSE EVALUATION FORM

TITLE:	"COURSE ON TOTAL	QUALITY (CONTROL".	DATES: 2	18-30 MAY, 91
INSTRU	CTIONS : Please pl unless st	lace a cre		the appr	opriate box
Q.1.	Was the duration the Course adequa			Yes [No
Q.2.	If not, what woul be the duration?		4 Days	°	r More
Q.3.	Please name atl most/least valuab		Topics wh	ich you	regard as
	MOST VALUAB	BLE		LEAST VA	LUABLE
	(i) to you;				
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RATING	OF SPEAKERS.									
a) b) c)	Knowledgo Presentation Overall	1 1 1	2 2 2	3 3 3	4 4 4	5 5 5	5 7 6 7 5 7	8 (8) 8	9 9 9	(10) 10 10 —
Source	of New Learning	, 1	2	3	4	(5)	5 7	8	9	10
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	l Standard Course	1	2	3	4	5 6	7	8	9	10
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	Worse than othe	rs								
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					N	ame: G	ama	<u> </u>	ul-	Islam

Organization: Sing Engineerin





TITLE:	"COURSE ON TOTAL QUALITY CONTROL". DATES: 28-30 MAY, 91												
INSTRUC	CTIONS: Please place a cross (x) in the appropriate box unless stated otherwise.												
Q.1.	Was the duration of the Course adequate?												
Q.2.	If not, what would be the duration?  4 Days  or More												
Q.3.	Please name atleast 3 Topics which you regard as most/least valuable.												
	MOST VALUABLE LEAST VALUABLE												
	(i) to you:												
	Sampling Inspection of Vondonzel												
	(ii) to your organization:												
	And the Total Guality on Lot												
Q.4.	Please suggest topic(s) not presently included, which you would like to have included in a Course.												
	Parts Lucipation Practical.												
Q.5.	Please take each aspect independently and indicate your entry in the rating column by placing a circle round the number that most nearly matches your reaction:												
	POOR FAIR AVERAGE GOOD EXCELLENT												
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	PO	<u>or</u>	<u>FA</u>	<u>IR</u>	AVERAGE	GO	<u>OD</u>	EXCE	LLENT	
RATING OF SPEAKERS.									• •	
<ul><li>a) Knowledge</li><li>b) Presentation</li><li>c) Overall</li></ul>	1 1 1	2 2 2			5 6 5 6 5 6				10 10 10	
Source of New Learning	₃ 1	2	3	4	(5) 6	7	8	9	10	
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To you To your Organization	1	2 2	3	4	5 6 5 6	7 7	8	9 9	<b>圖</b>	
Overall Standard of the Course	1	2	3	4	5 6	7	8	9	10	
Q.6. Are you particulation in this to time in this to the source of the	thers hers to i	ovilar s addit impro	tion ove	al cou	comments urses in functions of the Court of	th uture be or in ord e:	at	could your Street	Id be	like Tapin my Thet frida deterstend die walien



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7-25



# PAKISTAN AUTOMOBILE CORPORATION LIMITED VENDOR DEVELOPMENT & TRAINING CELL

TITLE:	"COURSE ON TOTA	AL QUALIT	Y CONTRO	L". DATE	ES: 28-30	MAY, 91
INSTRU	CTIONS : Please unless	place a stated o			appropri	ate box
Q.1.	Was the duration the Course adeq			Yes		] №
Q.2.	If not, what wo		4 Day	/s	or Mo	ore
Q.3.	Please name a most/least valu		3 Topics	s which	you re	gard as
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	(ii) to your or		on :			
Q.4.	Please suggest would like to h	topic(s) ave inclu	not presided in	ently in Course.	cluded,w	hich you
Q.5.	Please take eac entry in the ra number that mos	ting colu	unn by pl	acing a	circle r	
		POOR :	AIR AV	ERAGE	GOOD E	XCELLENT
Use of	of Manual Visual Aids Strative Enemtns	1 2 3 1 2 3 1 2 3	4 5	б	7 8	9 10 9 10 9 10





		POOR	<u>F</u>	<u>AIR</u>	AVE	RAGE	GC	OD	EXC	ELLENT
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	of New Learning									10
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	To you To Your Organization	1 2 1 2	3 3	4	5 5	6 6	7	8	9 9	10 10
	l Standard Course 7.1	1 2	3	4	5	6	<b>(</b> )	8	9	10
Q.6.	Are you particip					<b>Z</b> ] '	Yes			No
	How do you rate comparison to si									
	Better than other	rs								
	Similar to other	s								
	Worse than other	2								
Q.7.	Please list constructive to	impro	ve co	ours	es in	futu	ıre.		could	
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TITLE:	"COURSE O	N TOTA	L QUAL	ITY CON	TROL".	DATES	: 28-	30 MA	.Y, 91
INSTRU	CTIONS : P			a cross otherw		n the a	pprop	riate	рох
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Q.3.	Please n most/leas			3 To	pics v	hich	you r	egar	d as
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	(ii) to you Consell Some Keling	my by	janizat 190	ion:	<u>S</u>	Talistic Delatit	al P	vell	<u>\$5</u>
Q.4.	Please sugwould like	ggest t	opic(s	) not p	resent in à Co	ly incl ourse.	luded,	which	ı you
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Source	of New Learning	1	2	3	4	5 6	7 (	8 9	10			
Useful Course	lness of the											
	To you To your Organization	1	2 2	3	4	5 6 5 6	7 (	8 9 8 9	10 10			
	l Standard Course	1	2	3	4	5 6	7	8 9	10			
Q.6.	Are you particip						Yes		No			
	How do you rate overall standard of this course in comparison to similar course offered by other institutes?											
	Better than other	rs										
	Similar to other	2										
	Worse than other	s										
Q.7.	Please list constructive to							could	be			
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TITLE:	"COURSE ON TOTA	AL QUALITY	CONTROL".	DATES: 28-	30 MAY, 91.
INSTRU	CTIONS : Please unless	place a cr stated oth		the approp	riate box
	Was the duration the Course adec			Yes	No.
Q.2.	If not, what we be the duration		d Days [	or or	More
Q.3.	Please name a most/least value		Topics wh	ich you	regard as
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Use of	of Manual Visual Aids trative nemtns	1 2 3 1 2 3 1 2 3	4 5 6 4 5 6 4 5 6	7 8 7 8 7 8	9 10 9 10 9 10





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Source	of New Learning	1	2	3	4	;	5	6	.7	(B)	9	10	
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Q.6.	Are you participating first Yes No time in this type of Course?												
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Signature: Name: M. NAEEM. K.

Organization: Allevi- 8:13.





	COURSE EVALUATION FORM
TITLE:	"COURSE ON TOTAL QUALITY CONTROL". DATES: 28-30 MAY, 93
INSTRU	CTIONS: Please place a cross (x) in the appropriate box unless stated otherwise.
Q.1.	Was the duration of the Course adequate?
Q.2.	If not, what would be the duration?  4 Days or More
Q.3.	Please name atleast 3 Topics which you regard as most/least valuable.
	MOST VALUABLE LEAST VALUABLE
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Q.4,	Please suggest topic(s) not presently included, which you would like to have included in a Course.
	· Street of environment in our own induction
Q.5.	Please take each aspect independently and indicate your entry in the rating column by placing a circle round the number that most nearly matches your reaction.:
	POOR FAIR AVERAGE GOOD EXCELLENT
Use of	V of Manual       1 2 3 4 5 6 7 8 9 10         Visual Aids       1 2 3 4 5 6 7 8 9 10         Strative       1 2 3 4 5 6 7 8 9 10         enemths





		PC	OR	FA	IR	AVE	RAGE	<u>GOO</u>	<u>D</u>	EXCELI	ENT
RATING	OF SPEAKERS.		•								
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Organization: Siemens PAIS E &





TITLE:	"COURSE ON TOT	AL QUAI	LITY	CONT	'ROL''	. DA	TES:	28-	30 M	AY, 91
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Quality	of Manual	1 2	3	4	<b>3</b>	6	7	8	9	10
Use of	Visual Aids	1 2 1 2	3 3 3	4	<u>(S</u> )	6	7	8	9	10
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POOR FAIR AVERAGE GOOD EXCELLENT  RATING OF SPEAKERS.  a) Knowledge 1 2 3 4 5 6 7 8 9 10 b) Presentation 1 2 3 4 5 6 7 8 9 10 c) Overall 1 2 3 4 5 6 7 8 9 10 Source of New Learning 1 2 3 4 5 6 7 8 9 10  Usefullness of the Course.  To you 1 2 3 4 5 6 7 8 9 10 Organization  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Overall Standard of the Course 1 2 3 4 5 6 7				•	•					•			
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Source of New Learning 1 2 3 4 5 6 7 8 9 10  Usefullness of the Course.  To you 1 2 3 4 5 6 7 8 9 10  Organization  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  Organization  Overall Standard of the Course 1 2 3 4 5 6 7 8 9 10  O.6. Are you participating first time in this type of Course?  How do you rate overall standard of this course in comparison to similar course offered by other institutes?  Better than others  Similar to others  Worse than others  Worse than others  Organization: Action of different Course profiles and the constructive to improve courses in future.  Configuration between the course of the cour	RATING	OF SPEAKERS.											
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Constructive to improve courses in future.  Them Shelled be Some Wising of different— Companies, where the fedgeed setalogue in proposed of the former of the server of the former of the server of th		comparison to si Better than othe Similar to other	mi: rs s										•
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						Oı	rgani	, zatio	n :	Fo	el el	Sle d	el, aeli





TITLE:	"COURSE ON TOTA	AL QUALI	TY CON	rol".	DATES: 28	-30 MAY, 91
INSTRU	CTIONS : Please unless	place a stated			the appro	priate box
Q.1.	Was the duration the Course adeq		· [		es 🗵	No No
Q.2.	If not, what we be the duration	ould [	4	Days [	~ °°	More
Q.3.	Please name a most/least valu		3 Top	oics whi	ich you	regard as
	MOST VALU	ABLE		Ī	EAST VAL	<u>UABLE</u>
	(i) to you:					
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	(ii) to your or	ganizati	ion:			
	KILMIN	61151	7		·	<del></del>
	:		<del></del>			
Q.4.	Please suggest would like to h	ave incl	uded i	resently n a Cour	included	l,which you
Q.5.	Please take eac entry in the ra number that mos	ting col	umn by	placing	a circle	round the
		POOR	FAIR	AVERAGE	GOOD	EXCELLENT
Use of	of Manual Visual Aids Strative Snemtns	1 2 1 2 1 2	3 4 3 4 3 4	5 6 5 6 5 6	7 8 7 8 7 8	9 10 9 10 9 10





		P	OOR	<u>F7</u>	IR	AVE	RAGE	G	OOD	EXC	ELLENT	
RATING	OF SPEAKERS.											
	Knowledge Presentation Overall		2 2 2	3 3 3	4		6	7 7 7	8	9	(10) (10) 10	
Source	of New Learning	1	2	3	4	<b>(5</b>	6	7	8	9	· 10	
Useful Course	lness of the											
	To you To your Organization	1	2 2	3	4	5 5	6	7 7	8	9 9	10 10	
	l Standard Course	1	2	3	4	5	6	7	/B ² ,	9	10	
Q.6.	Are you particip						Zj ^Y	85			No	
	How do you rate overall standard of this course in comparison to similar course offered by other institutes?											
	Better than other	rs										
	Similar to other	5			$\supset$							
	Worse than other	3										
	Please list constructive to	im] ∴	prov	e c	urs	es in	futu	re.	į	ould		
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							201				•	
					Oı	rgani	zation	3: <i>/</i>	Pal	C 0,	rode.	





TITLE:	"COURSE ON TOTA	AL QUALITY COM	NTROL". DA	TES: 28-	-30 MAY,	91.
INSTRUC	CTIONS : Please unless	place a cross stated otherw		e approp	oriate b	οх
	Was the duration the Course adec		Ye	s <u></u>	No.	
Q.2.	If not, what we be the duration		Days	] °r	More	
Q.3.	Please name a most/least valu		pics which	h you	regard a	15
	MOST VALU	ABLE	<u>LE</u>	AST VALU	ABLE	
	(i) to you: PC Samples PC V R Charle P.E. C. Char		Stat	liabili sept 9	is Contra	<u>F</u>
	(ii) to your or Implemental	dia.		Liabili -pi-Pla		_ _ _
	Please suggest would like to h  The he of que  The heartines	ave included lity Contin	in 🕍 Course	≥.	-	- -
	Please take eac entry in the ra number that mos	ting column b	y placing a	circle	round th	
		POOR FAIR	AVERAGE	GOOD	EXCELLEN	T
Use of '	of Manual Visual Aids trative nemtns	1 2 3 4 1 2 3 4 1 2 3 4	5 6 5 6 5 6	7 8 7 8 7 8	9 10 9 10 9 10	





		<u>PC</u>	<u>DOR</u>	<u>F/</u>	<u>AIR</u>	λνΕ	RAGE	<u>GC</u>	OOD	EXCI	<u>ELLENT</u>	
RATING	OF SPEAKERS.											
ь)	Knowledge Presentation Overall	1 1 1	2 2 2	3 3 3	1 4 4		(G) 6 (G) 6 (G) 7 (G) 7	7 ⑦ 7	8 8 8	9 9 9	10 10 10	
Source	of New Learning					(5)	6		8	9 .	10	
Useful: Course	lnėss of the ·					•						
	To you To your Organization	1	2 2	3	4	5 5	6 (6)	7 7	(8) 8	9 9	10 10	
	l Standard Course	1	2	3	4	5	6	7	8	9	10	
Q.6. Are you participating first time in this type of Course?  How do you rate overall standard of this course in comparison to similar course offered by other institutes?										e in		
	Similar to others											
	Worse than other	S			L	نا						
Q.7.	Please list constructive to Time clination to the for observations.	imp	prove	9 CC	ourse	es in	ı futu	ure.				
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	·										Allo].	
					Or	gani	zatio	n:_5	ACC	1 605/	Autosta	





TITLE:	"COURSE ON TO	TAL QUALIT	Y CON	rol". D	ATES: 28	-30 MA	ł, 91.
INSTRUC	CTIONS : Pleaso unles:	e place a s ștated c			he appro	priate	pox
	Was the durate the Course add		·E	Y	es	X	No
Q.2.	If not, what we be the duration		× 4	Days _	or	More	
Q.3.	Please name most/least val		3 To ₁	oics which	ch you	regard	as
	MOST VAL	.UABLE		L	EAST VALI	JABLE	
	(i) to you:			Raliz	bekto	,	
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	(ii) to your o	rganizati	on:				
	State to de 10		<del>-</del>	f!	is and b	i. wyje	idiet.
2.4.	Please suggest would like to	topic(s) have incl	not p uded i	resently n & Cours	included	l,which	λοπ
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	- jan sille	Honder 1	maris	1 conce	<u> </u>		
	Please take ea entry in the r number that mo	ating colu	umn by	placing	a circle	round	
		POOR 1	FAIR	AVERAGE	GOOD	EXCEL	LENT
ise of	of Manual Visual Aids trative nemtns	1 2 3 1 2 3 1 2 3	3 4 3 4 3 4	(5) 6 5 6	7 8 7 8 7 8	9 :	10





		P	OOR	FA	IR	AVERAGE	GOOD	EXCE	ELLENT
RATINO	OF SPEAKERS.								
c)	Knowledgo Presentation Overall of New Learning		2 2 2 2	3 3 3	4 4 4	5 6 5 6 5 6	7 8 7 8 7 8 7 8	(9) 9 9	10 10 10
Useful Course	lness of the								
	To you To your Organization	1	2 2	3	4	5 <u>6</u> 5 <u>6</u> )	7 (8) 7 8	9 9	10 10
	l Standard Course	1	2	3	4	5 (6)	7 8	9	10
Q.6.	Are you particip					[X] ,	es _	コ [']	No
	How do you rate comparison to si							course	
	Better than other	ers			X				
	Similar to other	s							
	Worse than other	s							
Q.7.	Please list constructive to					omments es in futu		ould	be
	By adding mes				<u>. f.</u>	pesnyles iên	id by	.uebi e	eing
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					N	ame: <u>/////</u>	rs_Muhi	MMIL	)
					O	rganizatio		CED Y	





TITLE:	"COURSE ON TOT	AL QUALIT	Y CONT	ROL". DA	ATES: 28	-30 MAY	, 91.
INSTRU	CTIONS : Please unless	place a stated o			ne appro	priate	box
Q.1.	Was the duration the Course adec		. [	X) Ye	es _		10
Q.2.	If not, what we be the duration	ould [	4	Days	or	More	
Q.3.	Please name a most/least value		3 Top	ics whic	h you	regard	as
	MOST VALL	JABLE		LE	AST VALU	JABLE	
	(i) to you:						
	Role of stat	is.	_	Kelin	by like	calcul	ation
	Ü		- -		rivation		
	(ii) to your or	ganizatio	on:				
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	Please suggest would like to h	ave inclu	ided i	n a Cours	e.	•	_
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	Motivation Practical or	Indictor	al	onamole	or of	Elicati	
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	Please take wac entry in the ranumber that mos	ting colu	mn by	placing a	a circle	round	our the
		POOR F	AIR	AVERAGE	GOOD	EXCELL	<u>ENT</u>
Use of	of Manual Visual Aids trative nemtns	1 2 3 1 2 3 1 2 3	4 4	5 6 5 6	⑦ 8 7 8 7 (8)	9 10 9 10 9 10	0





		<u>P(</u>	<u>XXX</u>	FA	IR	<u>average</u>	<u>GC</u>	OD	EXC	ELLENT
RATING	OF SPEAKERS.									
a) b) c)	Knowledgo Presentation Overall	1 1 1	2 2 2	3 3 3	1 1 1	5 6 5 6	7 7 7	888	9 9 9	10 10 10
Source	of New Learning	1	2	3	4	$\left(5\right)$ 6	7	8	9	. 10
Useful Course	lness of the									
	To you To your Organization	1	2 2	3	4	⑤ 6 5 6	7 7	8	9 9	10 10
	l Standard Course	1	2	3	4	5 6	<b>7</b>	8	9	10
Q.6.	Are you particip						Yes		र	No
	How do you rate comparison to si								cours insti	
	Better than other	rs								
	Similar to other	s								
	Worse than other	5								
	Please list constructive to  O Self-Ch	im	prov	e co	ours	omments es in futu 3 Shoula	re.		could	
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						ame: RA				
					0	rganizatio	n : __	) 1 E N	MEN	<u> </u>





TITLE:	"COURSE ON TOTA	AL QUALI	TY CONT	ROL". I	DATES: 28	-30 MAY,	91
INSTRUC	CTIONS : Please unless		cross otherwi		he approp	priate	xod
Q.1.	Was the duration the Course adeq		. [	Y	es 📝	Ø N	o
Q.2.	If not, what wo be the duration		4	Days [//	or or	More	
Q.3.	Please name a most/least valu		3 Тор	ics whi	ch you	regard	as
	MOST VALU	ABLE		<u>L</u>	EAST VALU	JABLE	
	(i) to you:	Quality mplind		Rein	dikity.		
	(ii) to your or	yanizat	ion:				
	Statistical ba	, ,	<u> </u>				
Q.4.	Please suggest would like to h	topic(s ave inc	) not p luded i	resently n a Cour	included se.	,which y	you
	Triple men valu	7 9	ر الاحرار	Not in	n detai	<u> </u>	
	Please take each entry in the ranumber that most	ting co	lumn by	placing	a circle	roundt	
		POOR	FAIR	AVERAGE	GOOD	EXCELLE	TME
Use of	of Manual Visual Aids trative nemtns	1 2 1 2 1 2	3 4 3 4 3 4	5 6 5 6 5 6	7 B 7 8 7 8	9 10 9 10 9 10	





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RATING	OF SPEAKERS.										
a) b) c)	Knowledge Presentation Overall	1 1 1	2 2 2	3 3 3	4 4 4	5 5 5	6 6			9 9 9	10 10 10
Source	of New Learning	1	2	3	4	5	6	7	8	9	10
Useful Course	lness of the										/
	To you To your Organization	1	2 2	3	4	5 5	6 6	7 7	8	9	
	l Standard Course	1	2	3	4	5	6	7	<b>B</b>	9	10
Q.6.	Are you particip						$\leq$	Yes			No
	How do you rate comparison to si									cours insti	
	Better than othe	rs									
	Similar to other	s				Z					
	Worse than other	s									
Q.7.	Please list constructive to	imp	rov	e cc	urs			. 1	t u.Tar	could	be
						Signat	ure;	$\bigcap$	مسر		<u> </u>

Organization: Sind Luguering ling





TITLE:	"COURSE ON TOTAL QUALITY CONTROL". DATES: 28-30 MAY, 91
INSTRU	CTIONS: Please place a cross (x) in the appropriate box unless stated otherwise.
Q.1.	Was the duration of the Course adequate? Yes No
Q.2.	If not, what would be the duration?  4 Days or More
Q.3.	Please name atleast 3 Topics which you regard as most/least valuable.
	MOST VALUABLE LEAST VALUABLE
	(i) to you:
	Quality Circle
	(ii) to your organization:
	Statistical from consentral
	- Alt Course
Q.4.	Please suggest topic(s) not presently included, which you
w.4.	would like to have included in a Course.
Q.5.	Please take each aspect independently and indicate your entry in the rating column by placing a circle round the number that most nearly matches your reaction.:
	POOR FAIR AVERAGE GOOD EXCELLENT
0 111	
	of Manual 1 2 3 4 5 6 7 8 9 10 Visual Aids 1 2 3 4 5 6 7 8 9 10 trative 1 2 3 4 5 6 7 8 9 10
Adminis	trative 1 2 3 4 5 6 7 (8 9 10
arramge	nemtns





		<u>P(</u>	OOR	FA	IR	AVER	AGE	GO	<u>OD</u>	EXC	ELLENT		
RATING	OF SPEAKERS.								,				
a) b) c)	Presentation	1 1 1	2 2 2	3 3 3	4 4 4	5 5 5	6 6 6	7 7 7	8 8	9 9 9	10 10 10		
Source	of New Learning	1	2	3	4	(5)	6	7	8	9 ·	10		
Useful Course	lness of the					2							
	To you To your Organization	1	2 2	3	4	(5) (5)	6 6	7 7	8	9 9	10 10		
	l Standard Course	1	2	3	4	(5)	 6	7	8	9	10		
Q.6.	Are you participating first Yes No time in this type of Course?												
	How do you rate overall standard of this course in comparison to similar course offered by other institutes?												
	Better than others												
	Similar to others												
	Worse than other	s											
	Please list additional comments that could be constructive to improve courses in future.												
	Time is very short should increase												
	Five work minimum -												
•					S	ignatu	re:_	M	l ce	15	91		
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TITLE:	"COURSE O	N TOTA	L QUAL	ITY CON	TROL".	DATES:	28-30 !	MAY, 91
INSTRU	CTIONS : P			a cross otherw		the ap	propriat	e box
Q.1.	Was the di			Ę		Yes	[X:]	No
Q.2.	If not, who be the dur				Days	X	or More	<b>:</b>
Q.3.	Please na most/least			3 To ₁	pics w	hich y	ou rega	rd as
	MOST	VALUA	BLE			LEAST	VALUABLE	•
	(i) to you the she she starting p	rshei	<i></i>			n	mi	
	(ii) to yo	ur org	anizat	ion:				
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Q.4.		to ha Viye	ve inc Cises	luded i ام یہ	n a Cou reblaces	irse. Li Heni	Boluhni	<b>~</b> ·
		Ha C	2000	n Calley	man She	mid the	m Lelu	m church
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	Please tak entry in the number that	he rat	ing co	lumn by	placin	g a cir	cle rous	your nd the
		]	POOR	FAIR	AVERAG	E GOO	D EXC	ELI ENT
Use of	of Manual Visual Aid: trative nemtns		1 2 1 2 1 2	3 4 3 4 3 4	5 6 (5) 6 5 6	⑦ 7 7	8 9 8 9 8 9	10 10 10





		PO	OOR	R FAIR		AVE	AVERAGE		GOOD		ELLENT	
RATING	OF SPEAKERS.											
a) b) c)	Knowledgo Presentation Overall	1 1 1	2 2 2	3 3 3	4 4 4	5 5 5	( <u>6</u> ) 6 6	7 7 7	8 8 8	9 9 9	10 10 10	
Source	of New Learning	1	2	3	4	5	6	7	8	9	10	
Useful: Course	iness of the											
	To you To your Organization	1	2 2	3	4	5 5	6	<b>%</b>	8	9 9	10 10	
Overall of the	Standard Course	1	2	3	4	5	6	7	8	9	10	
Q.6.	Are you participating first time in this type of Course?  How do you rate overall standard of this course in comparison to similar course offered by other institutes?  Better than others  NA  Similar to other:											
Q.7.	Worse than other Please list constructive to Fir a clear of gunhly control yallows useful to burnelly a c	ad im	prov	e co	S N.	es ir Conce Con to Hu ignat	ure:	Jie is in a series of the seri	LEEN	role So	Prane Prane Relf Henriky in	





TITLE:	"COURSE	ON TOTA	L QUA	LITY	CONT	ROL".	DATE	ES: 28	3-30 MA	AY, 91
INSTRUC	CTIONS :	Please unless					n the	appro	priate	e box
Q.1.	Was the the Cour			?			Yes	Z	VC	No
Q.2.	If not, be the d				] 4	Days		or	More	
Q.3.	Please most/lea			t 3	Top	ics v	hich	λoπ	regar	d as
	MO	ST VALU	ABLE				LEAS	T VAL	UABLE	
	(i) to	λoπ:				This	L Vi	pa	is th	,
	Topic 1		cucl	Tope	ė	32		(a) (s		<u></u>
Ĺ	(ii) to Jour & Jour &	econci	Lol	216	<b>:</b> · ·					
Q.4.	Please s would li	uggest ke to h ULTIC	ave i	nclud	ed in	resent n & Co	ourse.		d,whic	h you
Q.5.	Please t entry in number t	the ra	ting o	colum	n by	placi	ng a	circl	e roun	your d the
			POOR	<u>FA</u>	IR	AVERA	<u> GE</u>	GOOD	EXCE	LLENT
Use of	of Manu Visual A trative enemtns		1 2 1 2 1 2	3 3 3	4 4 4	5 5 5	6 6 6	7 (8) 7 (8) 7 (8)	9 9 9	10 10 10

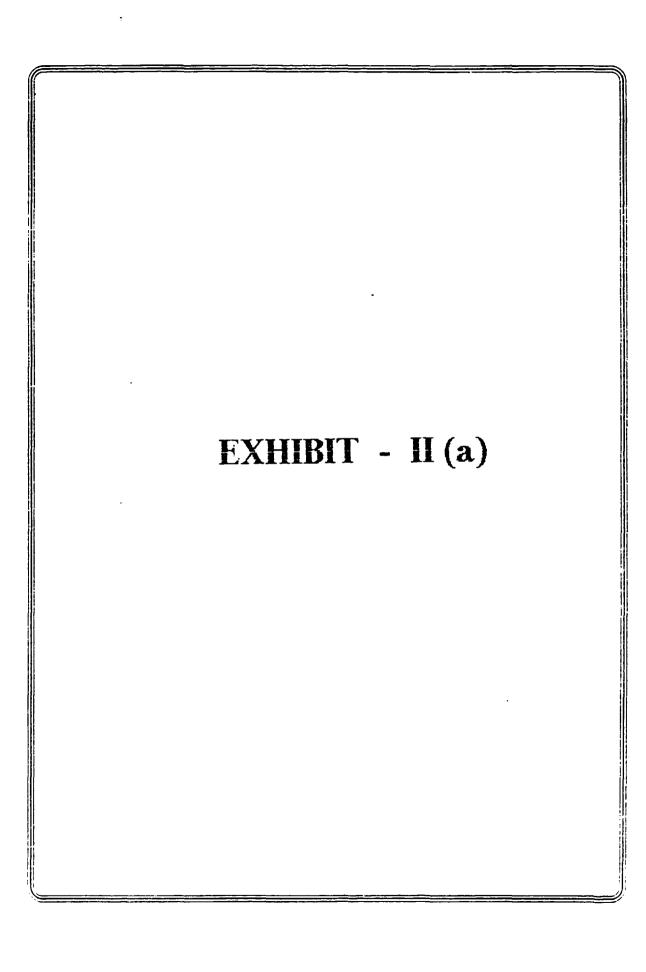




		<u>PC</u>	<u>OCR</u>	FA	IR	AVE	RAGE	G	OOD	EXC	ELLENT
RATING	OF SPEAKERS.								,		
a) b) c)	Knowledge Presentation Overall	1 1 1	2 2 2	3 3 3	4 4 4	5 5 5	6 6 6	7 7 7	) (************************************	9 9 9	10 10 10
Source	of New Learning	1	2	3	4	(5)	6	7	8	9	10
Useful: Course	lness of the										
	To you To your Organization	1	2 2	3	4	5 5	6 6	É		9 9	10 10
	Standard Course	1	2	3	4	5	6	7	<b>(8)</b>	9	10
2.6.	Are you particip	at:	ing of C	fir:	st se?		Y	Yes			No
	llow do you rate comparison to si										
	Better than other	rs									
	Similar to other	5									
	Worse than other	s									
2.7.	Please list constructive to	imp	prov	e cc	ours				t	could	be
					s	ignat	ure;	L	-	·and	Ju-

Name: un. Riq-ud-dui Farroqui

Organization: Maja Laur Marki

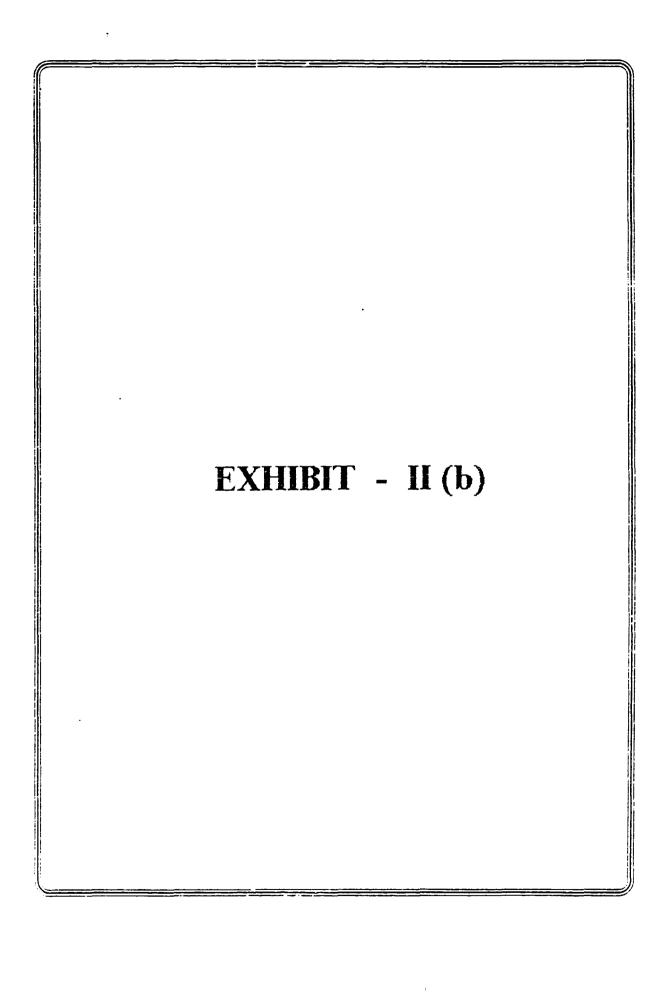




### TRAINING CONSULTANCY ASSIGNMENT FOR VENDOR DEVELOPMENT TRAINING CELL (VDTC)

### REMAINING ACTIVITIES OF PHASE-IV

WEEK	DESCRIPTION	COMPLITION DATE					
NO.	OF ACTIVITY	MACHINING COURSE	FOUNDRY COURSE				
1.	ANALYSIS OF TNA DATA	SEPT. 02	SEPT. 04				
2.	SETTING COURSE OBJECTIVES	SEPT. 09	SEPT. 12				
3.	DESIGNING OF CURRICULUM/COURSE CONTENTS	SEPT. 16	SEPT. 18				
4.	TRAINING MATERIAL IDENTIFICATION	SEPT. 23	SEPT. 25				
5.	- DO -	SEPT. 30	OCT. 02				
6.	TRAINING MATERIAL DESIGNING AND DEVELOPMENT	OCT. 07	OCT. 09				
7.	- DO	OCT. 14	OCT. 16				
8.	- DO -	OCT. 21	OCT. 23				
9.	- DO -	OCT. 28	ост. 30				
10.	BRINGING THE TRAINING MATERIAL IN PRESENTABLE FORM	NOV. 04	NOV. 06				
11.	PREPARATION OF TESTS/QUIZES	NOV. 11	NOV. 13				
12.	- DO -	NOV. 18	NOV. 20				
13.	WORDPROCESSING OF TRAINERS AND TRAINEES MANUALS	NOV. 25	NOV. 27				
14.	- DO -	DEC. 02	DEC. 04				
15.	PREPARATION OF TRANSPARENCIES	DEC. 09	DEC. 11				
16.	- DO -	DEC. 16	DEC. 18				
17.	MANUALS IN FINAL SHAPE	DEC. 24,1991	DEC. 24, 1991				





# TRAINING CONSULTANCY ASSIGNMENT FOR VENDOR DEVELOPMENT TRAINING CELL (VDTC)

### RECORD OF RETAINERSHIP HOURS

FHASE	NATURE OF ASSISNHENT/JOB	DATE	HOURS FOR ACTUAL WORK	PREPARATION	CHARG- EABLE HOURS	TOTAL HOURS	BALANCE	INIT!ALS PETROMAN	APPROVAL VOTC
I	Training Program on Training of Trainers for (TOT) VDTC Staff Dec. 14-18, 1999	Dec. 14- 18, 1969	20	45	65	900	835		
II(a)	Materials"	April 22, 1990 - April 10, 1991	101	11	112	835	723		
II(b)	"Total Quality Control"	April 22, 1990 - April 10, 1991	101	11	112	723	511		
	and preparation of evaluation report	May 28-30 1991 and July 1-3, 1991	26	24	50	A11	561		
j		June 18 - 20, 1991 Seri 1991	16	24	40	561	521		
III		Aug. 3-7, 1991	20	145	175	521	346		
	Foundry Practices	May 6 - Dec 24, 1991	100	12	1	346	234		
ļ	course on Machining	May 8 -   Dec 24, 1991	-00	12	112	234	122		
		to be scheduled	25	24	50	122	72		
	Monitoring of Foundry Practices course & evalua- tion report preparation	to be scheduled	16	24	40	72	32	!	
		Aug. 27 - ( 29, 1991		72	72	32	MIL		



A Division of PERAC