



TOGETHER
for a sustainable future

OCCASION

This publication has been made available to the public on the occasion of the 50th anniversary of the United Nations Industrial Development Organisation.



TOGETHER
for a sustainable future

DISCLAIMER

This document has been produced without formal United Nations editing. The designations employed and the presentation of the material in this document do not imply the expression of any opinion whatsoever on the part of the Secretariat of the United Nations Industrial Development Organization (UNIDO) concerning the legal status of any country, territory, city or area or of its authorities, or concerning the delimitation of its frontiers or boundaries, or its economic system or degree of development. Designations such as “developed”, “industrialized” and “developing” are intended for statistical convenience and do not necessarily express a judgment about the stage reached by a particular country or area in the development process. Mention of firm names or commercial products does not constitute an endorsement by UNIDO.

FAIR USE POLICY

Any part of this publication may be quoted and referenced for educational and research purposes without additional permission from UNIDO. However, those who make use of quoting and referencing this publication are requested to follow the Fair Use Policy of giving due credit to UNIDO.

CONTACT

Please contact publications@unido.org for further information concerning UNIDO publications.

For more information about UNIDO, please visit us at www.unido.org

18699

Distr.
RESTRICTED

IO/R.176
16 November 1990

UNITED NATIONS
INDUSTRIAL DEVELOPMENT ORGANIZATION

ORIGINAL: ENGLISH

ESTABLISHMENT OF A CLOTHING UNIT IN THE DEPARTMENT
OF SUPPLIES TO ORGANIZE AND SUPPORT TECHNICALLY
LOCAL MANUFACTURE OF SCHOOL AND OTHER UNIFORMS

US/BOT/87/097/11-01

BOTSWANA

Technical report: Fifth visit of the Chief Technical Adviser*

Prepared for the Government of Botswana
by the United Nations Industrial Development Organization

Based on the work of D. A. Hague, Chief Technical Adviser

Backstopping officer: J. P. Moll,
Agro-based Industries Branch

* Mention of firm names and commercial products does not imply the endorsement of the United Nations Industrial Development Organization (UNIDO). This document has not been edited.

TABLE OF CONTENTS

	<u>Page</u>
I. INTRODUCTION	1
II. TERMINAL REPORT	1
III. PROJECT PERSONNEL	1
IV. TRAINING	1
V. OUTSTANDING FELLOWSHIP	2
VI. TRANSPORT	2
VII. DEMONSTRATION OF PROJECT ACTIVITIES	2
VIII. EXTENSION TO THE PROJECT (US/BOT/90/106)	3
IX. TERMINAL REVIEW MEETING	3
X. EMPLOYMENT GENERATION MISSION	3
XI. CONCLUSION	4
 <u>APPENDICES</u>	
1. LIST OF PERSONS MET	5
2. WORK PLAN - EXTENSION MISSIONS	9
3. PLANNED TRAINING COURSES 1990/91	14
4. EXPERT MISSIONS 1990/91	15
5. EXTENSION CONDITIONS	16
6. DEMONSTRATION OF PROJECT ACTIVITIES	19
7. AGENDA OF TERMINAL REVIEW MEETING	20

ABBREVIATIONS

CTA	-	Chief Technical Adviser
TRM	-	Terminal Review Meeting
TR	-	Terminal Report
I.F.S.	-	Integrated Field Services
U.K.	-	United Kingdom
UNIDO	-	United Nations Industrial Development Organisation
UNDP	-	United Nations Development Programme
GIM	-	Garment Technologist/Management
P & P	-	Purchasing and Procurement
M & R	-	Maintenance and Repair
P	-	Pula
US\$	-	United States dollar

Exchange Rate:

During the period of the mission, 13 July to 2 September 1990,
the following average exchange rate prevailed

US\$1 = P1.8240

I. INTRODUCTION

The mission commenced on Friday 13 July 1990 and was scheduled to cover 8 man-weeks (59 days), to end on Sunday 9 September 1990. The mission was shortened to 7 weeks (52 days).

This was due to personal reasons, but as all the necessary tasks had been completed, nothing was lost.

The primary task of the mission was to complete all outstanding work in anticipation of the closing down of the project following the Terminal Review Meeting. As an extension to the project has been conditional granted, closing down was not necessary, but could have been accomplished if needed.

II. TERMINAL REPORT

The Terminal Report was completed during the first few days of the mission, and circulated to all participants of the TRM.

Because so many documentary outputs have been produced during the life of the project, detailing all the activities the TR was kept short and covered the headings outlined in the CIA Manual.

Some recommendations were made regarding the future operation of the Clothing Unit, and also a recommendation for an investigation into the possible establishment of a Botswana - based textile industry to meet future demands for textiles.

Please refer to Terminal Report under symbol no. 10/R.172 dated 14 September 1990.

III. PROJECT PERSONNEL

The project is now almost fully staffed. A new member has joined the Unit since the last mission. Miss Mehta Ikaneng is working in the area of fabric procurement and testing, and has already been trained through some of the training courses.

It has been decided to recruit a person for the position of fabric warehouse supervision (title not yet decided). This person would be exclusively responsible for the storage and care of fabrics, being one area of the project which still requires some urgent attention.

IV. TRAINING

Training courses have now become a regular feature in the work of the Clothing Unit. Most of the courses have run as planned. A very small number had to be cancelled due either to administrative difficulties or lack of support.

The administrative planning of the courses does need a little more control as occasionally certain necessary tasks have been overlooked.

The planned training activities finished on a high point with the running of a very successful Advanced Pattern Course. The participants came from the Clothing Unit staff, I.F.S. staff, and industry, and were specially selected from previous basic courses.

All performed admirably.

More courses of this type are planned into the project extension.

V. OUTSTANDING FELLOWSHIP

The one remaining Fellowship of the original project has now commenced. Miss G Dichabeng has joined the Jacob Kramer College in Leeds, UK, for a ten month course in Garment Manufacturing. This Fellowship was delayed because of the lack of counterpart staff in the earlier stages of the project. Due to the fact that recently, Miss Dichabeng was promoted to the position of Uniform Coordinator, her absence at this time will be felt, but this should be an opportunity for others to accept new responsibilities.

VI. TRANSPORT

At last, the Unit has its own "dedicated" vehicle, a twin-cab Toyota pick-up which is probably the best type of vehicle which could have been supplied.

Whilst the actual vehicle requires some maintenance and is in need of a full-time driver, already it has started to reduce the dependence on the UNIDO vehicle to ferry staff to factories. It is important, however, that the officers of the Unit keep the vehicle fully employed otherwise the case for having it will be destroyed.

VII. DEMONSTRATION OF PROJECT ACTIVITIES

As a prelude to the Terminal Review Meeting, a Demonstration of Project Activities was given on the 28 August. It had been hoped that the project would be visited by a representative of the Swiss Embassy in Harare, but this proved not to be possible.

The Demonstration was attended by senior persons of all Government client departments, representative of UNDP and UNIDO and by representatives of the industry. Approximately 100 guests were invited.

The theme of the Demonstration was as for previous demonstrations but this time all the work was carried out by local counterparts without assistance from the two experts on mission. The staff of the Unit conducted themselves extremely well and demonstrated their capabilities and knowledge to a very enquiring and perceptive audience.

VIII. EXTENSION TO THE PROJECT (US/BOT/90/106)

Only just before the TRM, news was received indicating that the Swiss government had conditionally approved an extension to the project. (See Appendix 5).

The conditions were that spending within 1990 should be restricted to the available \$70,000 and that certain key questions were answered. These questions were addressed with the backstopping officer, who incorporated the answers into a revised Project Proposal where possible, and also into the covering letter.

The extension Budget was revised to give less than \$70,000 of expenditure in 1990. Expert missions were rescheduled where necessary and a list of these appears at Appendix 4. Outline Work Plans for the Extension missions are attached at Appendix 2.

IX. TERMINAL REVIEW MEETING

The T.R.M. was held on Wednesday 29 August 1990 in the Conference Room of the Department of Supply. It had been postponed from the 22nd to try to fit in with the Swiss Representative. In the absence of Mr Matambo, the meeting was chaired by Mr Mokgosona, Director of Supply. The Project Performance Evaluation Report was discussed and agreed, and Mr Eraneva reported to the meeting on the approval by the Swiss Government of the project extension.

The questions asked by the Swiss were discussed and the meeting requested that Mr Eraneva and the C.T.A. should frame the replies.

The meeting Agenda is at Appendix 7.

X. EMPLOYMENT GENERATION MISSION

Shortly after the commencement of my mission, I was requested by the Resident Representative, to assist a UNIDO Mission looking into the prospects for Employment Generation. The objective of the mission being to produce a report to assist the government and the UNDP to prepare the next country programme.

My part in the mission was supposed to be giving "local knowledge" as required. Unfortunately some members of the mission did not arrive, and I was expected to contribute a major part of the report, and remain with the mission throughout its duration.

The work for both activities was completed satisfactorily and on time but only at the expense of personal time - i.e. working from 7.15 am to 10.00 pm every day of the week: and with the support of Mr Whitehouse.

XI. CONCLUSION

The project as planned has reached a satisfactory conclusion with the exception that the staff are lacking in confidence. This is undoubtedly due to the fact that the counterparts were not available in the early stages. However, with another year, and the opportunity to train in more knowledge and practice capabilities with expatriate advice, the Unit should continue to thrive and serve the industry.

LIST OF PERSONS METUNDP

Dr F Tissot	Resident Representative
Mrs D B D'Almeida	Deputy Resident Representative
Mr P Sweeney	Assistant Resident Representative
Mr L O Vieyra	Programme Officer

UNIDO

Mr A Eraneva	Inter-Regional Adviser
Dr E Taylor	Country Director
Mr M Kunguru	Employment Generation Mission
Mr Salemeab	" " "
Mrs Pokane	Area Programme Officer

ITC

Louise O'Regan	Senior Trade Promotion Officer
----------------	--------------------------------

MINISTRY OF FINANCE & DEVELOPMENT PLANNING

Mr B Gaolathe	Permanent Secretary
Mr K Matambo	Deputy Permanent Secretary
Mr P M Mokgasana	Director of Supplies
Mr M G Bakwena	Deputy Director of Supplies
Mr P Molefe	Assistant Director of Supplies, Purchasing
Miss C Mwasi	Assistant Director of Supplies, Uniform Coordination
Miss G Dichabeng	Uniform Coordinator
Mrs F Molobi	Assistant Uniform Coordinator
Mr J Stoneham	Secretary for Financial Affairs
Mr T Nyamadzabo	Head Employment & Manpower Unit

BANK OF BOTSWANA

Dr D Hudson	Deputy Governor
-------------	-----------------

MINISTRY OF COMMERCE & INDUSTRY

Mr M Makone	Permanent Secretary
Mr G Motsemme	Director of Industrial Affairs
Mr V Selato	Deputy Director
Mr D Tsheko	Asst Director
Mr T Gower	Director of Commerce & Consumer Affairs
Mr G Kayira	Asst Director
Mrs D Tibone	Director of Trade & Industrial Promotion
Mrs D Hla Hla Aye	Chief Technical Officer (Garment)
Dr A S Charway	Senior Architect (Construction)

CENTRAL STATISTICS OFFICE

Mr G Charumbira	Director
Mr E Odinle	National Accounts Officer

US AID

Mr R Baum	Project Director
Dr R Armstrong	SADCC Liaison Officer
Mr P Brahmhatt	Engineer

RURAL INDUSTRIES PROMOTION

Mr D Inger	Managing Director
Mr K Morei	General Manager

DEPARTMENT OF SUPPLIES

Mr P Mokgosana	Director
Mr M Bakwena	Asst Director
Mr D Hague	Chief Technical Adviser
Mr C Whitehouse	Textile Consultant
Ms C Mwasi	Asst Director (Uniforms)

BOTSWANA DEVELOPMENT BANK

Mr M Molefane	Managing Director
---------------	-------------------

BOTSWANA CONFEDERATION OF COMMERCE, INDUSTRY & MANPOWER

Mr M Mbaakanyi	Director
----------------	----------

BOTSWANA CHAMBER OF COMMERCE & INDUSTRY

Mr R Sikwane	President
--------------	-----------

EGGS PACKAGING LIMITED

Mr M Rapoo	Managing Director
------------	-------------------

MINISTRY OF AGRICULTURE

Mr K Sigwele	Chief Agricultural Economist
--------------	------------------------------

BOTSWANA TECHNOLOGY CENTRE

Mr G Harryson	Industrial Adviser
Mr S Jump	Electrical Engineer

SOLAR POWER SUNKIST LIMITED

Mr Hossein	Manager
------------	---------

MINISTRY OF LABOUR AND HOME AFFAIRS

Mr T Lebang Commissioner of Labour

TSWELELO LIMITED

Mr M Mahloane General Manager
Mr L Busher Corporate Development Manager

PILANE LEATHER

Mr R Sonje Managing Director

PILANE FOOTWEAR

Mr R Sonje Managing Director

NATIONAL DEVELOPMENT BANK

Mr B Thothe Asst General Manager

SODA ASH BOTS PTY

Mr G Garebamono HRD Manager

TEK MANUFACTURERS LTD

Mr John Case Director

SANTLAS BOTS PTY

Dr G Nilsson

Managing Director

BARCLAYS BANK

Mr D Moshienyane

Manager, Small Business Unit

MINISTRY OF MINERAL RESOURCES & WATER AFFAIRS

Mr B Marole

Deputy Permanent Secretary

Dr T Kausel

Principal Planning Officer

BOTSWANACRAFT MARKETING CO (PTY)

Mr E T Moran

General manager

BOTSWANA POWER CORPORATION

Mr C O'Duinn

Chief Executive

Mr S H Torblans

Financial Manager

WATER UTILITIES CORPORATION

Mr J Dayton

Manager, Development

WORK PLAN - EXTENSION MISSIONS

D.A.HAGUE

6th MISSION - 3 WEEKS

1. Run 1 IMPROVING PRODUCTIVITY COURSE
2. Run 1 SUPERVISORS COURSE
3. Check all equipment - install new equipment as necessary.
4. Complete Project Administration, fix date for mid-term TPR meeting.

7th MISSION - 4 WEEKS

1. Run 1 IMPROVING PRODUCTIVITY COURSE
2. Run 1 SUPERVISORS COURSE
3. Continue equipment check and installation - commence handover documentation.
4. Check warehousing.
5. Project Administration - Mid-term TPR Meeting.

8th MISSION - 4 WEEKS

1. Project Administration:
 - Terminal Report
 - Terminal Review Meeting
 - Complete handover of equipment
 - Close down all systems - Bank and Insurance
 - All files to UNDP for storage or disposal.

2nd MISSION - 0 WEEKS

1. Develop the following courses:

Intermediate course #1, dealing with:

Overlock

5 Thread

Blindstitch

Chainstitch

Buttonsew

Intermediate course #2, dealing with:

Bartack

Buttonhole (101 & S2)

Feed-off-the-arm.

Each course to be 4 or 5 days duration.

2. Run two #1 courses
3. Run two #2 courses
4. Continue upgrading of counterparts
5. Prepare list of catalogues and reference books
6. Lay the foundations i.e. the procedures for carrying out effective factory maintenance and advisory visits.
7. Make remake videos on training sessions.

N.B. These last two items to be done in consultation with Colin Whitehouse.

3rd MISSION - 6 WEEKS

1. Run courses #1 and #2 at Francistown
2. Run courses #1 and #2 in Gaborone
3. Supervise Factory repair and maintenance visits and procedures.

3rd MISSION - 4 WEEKS

- i. Review warehouse procedures, storage, quantities and types of fabric, and prepare detailed (not long) report covering problems, constraints, solutions and recommendations (including costs where appropriate).
2. Check that present fabric testing procedures are:-
 - a. being operated properly.
 - b. fulfilling expectations.
3. Modify procedures as required.
4. Carry out any additional training with laboratory staff.
5. Advise on fabric procurement procedures as necessary.
6. Plan layout of laboratory in anticipation of arrival of new equipment.

4th MISSION - 4 WEEKS

1. Continue checking and advising on warehousing.
2. Ensure laboratory staff trained on all equipment.
3. Ensure all testing procedures are established.
4. Complete installation of new equipment.

C. WHITEHOUSE

5th MISSION - 7 WEEKS

1. Run 1 Basic Pattern Course (Gaborone)
2. Run 1 Production Planning Course
3. Prepare Basic Work Study Course
4. Continue developing factory liaison visits.

6th MISSION - 8 WEEKS

1. Run 2 Basic Work Study Courses
2. Run 1 Basic Pattern Course (Francistown).
3. Run 1 Quality Control Course
4. Run 1 Production Planning Course

7th MISSION - 9 WEEKS

1. Supervise the running of 1 Advanced Pattern Course
2. Supervise the running of 2 Basic Work Study Courses.
3. Supervise the running of 1 Quality Control Courses
4. Supervise the running of 1 Production Planning.

8th MISSION - 8 WEEKS

1. Supervise the running of 1 each of:-
 - Advanced Pattern Courses
 - Basic Work Study Course
 - Quality Control Course
 - Production Planning Course

In addition, as time allows, during each of the missions, start to develop the appropriate skills in suitably equipped companies, in the making of jackets, with the objective of being able to offer samples to those client departments requiring unlined jackets.

Eventually this objective should be extended to the manufacture within Botswana, of lined jackets.

1990 TRAINING COURSES 1991 US/ADT/87/047 16.3.90

	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	
ABILITY UPGRAD													27.34				1.2.		31			
READING PRODUCTIVITY					29										6							
PERVISOR TRAINING												4.5.			13.44							
ASIC TECHNICS																						
ADVANCED TECHNICS																						
PRODUCTION TRAINING																						
ASIC M/C MAINTENANCE																						
INTERMEDIATE M/C MAINT 1																						
INTERMEDIATE M/C MAINT 2																						
ASIC ORAL STUDY																						

EXPERT MISSIONS 1990/91

11.01	D A Hague	C.T.A.	19 November - 8 December 1990 25 February - 24 March 1991 12 August - 8 September 1991
11.02	S J Hollingworth	M & R	14 January - 23 February 1991 20 May - 30 June 1991
11.03	C Whitehouse	GTM	1 October - 18 November 1990 7 January - 3 March 1991 25 March - 26 May 1991 24 June - 18 August 1991
11.04	M O'Shea	P & P	22 October - 17 November 1990 27 May - 23 June 1991

DEH FACHDIENST INDUSTRIE, BERUFSBILDUNG UND URBANISIERUNG
DDA SERVICE INDUSTRIE, FORMATION PROFESSIONNELLE ET DEVELOPPEMENT URBAIN
SDC INDUSTRY, VOCATIONAL EDUCATION AND URBAN DEVELOPMENT SERVICE
CSD SERVICIO INDUSTRIAL, FORMACION PROFESIONAL Y DESARROLLO URBANO

REF: t.811-4/KP

Bern, 10.8.90

AN: Schweiz. Mission Wien cc: Schweiz. Botschaft Harare
M. Tissot, UNDP, Gabarone
HAR/SCH, KP

VON: P. Künzi

RE: Botswana "Clothing Unit" US/BOT/90/106; Brief UNIDO an
Mission vom 2.7.90

Beiliegend senden wir Ihnen unseren Kommentar zum Gesuch der UNIDO, das obenerwähnte Projekt weiterzufinanzieren.

Wir bitten Sie zu veranlassen, dass dieser Kommentar Herrn Eraneva zugestellt wird bevor er für die Tripartite Review Mission (UNIDO/UNDP/Botswana) am 26.8.90 nach Gabarone fliegt.

Wir - und auch unsere Botschaft in Harare - sind nicht in der Lage, jemanden an die Review Mission zu delegieren. Deshalb der ausführliche beiliegende Kommentar.

Beilage

DEH	FACHDIENST INDUSTRIE, BERUFSBILDUNG UND URBANISIERUNG
DDA	SERVICE INDUSTRIE, FORMATION PROFESSIONNELLE ET DEVELOPPEMENT URBAIN
SDC	INDUSTRY, VOCATIONAL EDUCATION AND URBAN DEVELOPMENT SERVICE
CSD	SERVICIO INDUSTRIAL, FORMACION PROFESIONAL Y DESARROLLO URBANO

t.811-4-KP

Bern, 10 August 1990

Botswana: UNIDO-IDF-Project "Clothing Unit; Project Proposal
US/BOT/90/106 of 15 May 1990 for a 2nd phase (US\$
335'900)+13%

1. General Comment

SDC is satisfied that the project is considered a success by the parties involved.

We are willing to continue financing of a second phase under the following conditions:

- a) For financial management reasons we can only make firm commitments up to an amount of US\$ 70'000 for this project within the existing SDC-IDF-Credit line. A new credit line can only be opened in the beginning of 1991. In our agreement with UNIDO we will therefore specify that our commitment for the amount exceeding US\$ 70'000 will be subject to approval by the Swiss Government of the next IDF-credit line to be opened in 1991;
- b) The following issues will be answered in a satisfactory way by the upcoming tripartite mission.

2. Issues/Questions with regard to the Project Document

Para 3 Background and Justification: Generally, the results of the first phase should be elaborated with regard to the original project objectives, e.g.:

- little or nothing is said about the effect of the project on the entrepreneurs:
 - have their incomes increased?
 - have (some of) the obstacles mentioned in para 2 "Special considerations" been removed or reduced?
- is there a feed-back from the entrepreneurs on the impact, efficiency and (cost) effectiveness of the training, e.g.:

- how many people were trained? Does UNIDO consider the ratio of project cost vs people trained acceptable?
- were participants motivated or more or less obliged to participate in the training (organized by their main customer); do they have to pay for the training?

- the pace of implementing the project "has strained the capacity of the recipients..". Why then again only a 12 month project period with so many consultants being flown in? Would it not be appropriate to stretch this input over a period of 24 months?

- has the Government provided all the inputs it was supposed to in the first phase?

Para 5 Project Activities: Is the (rather expensive) fellowship approach effective from the multiplication point of view? Or are there better forms to directly train the entrepreneurs? Should the Government not at least make sure that people who get such training abroad return to their post and remain there for a certain period of time?

Para 6B UNIDO Inputs: Total expert cost is US\$ 186'300. Specify travelling costs. Schedule of visits seems too tight (see above).

Study Tour (US\$ 17'000): Would the staff of the Clothing Unit participate or staff of other Units within the Department? By whom are they selected? What was the yearly total amount of cloth being purchased by the Dept in the last 5 years? What were the countries of origin by order of importance?

Peter Künzi

DEMONSTRATION OF PROJECT ACTIVITIES

Venue: Uniform Coordination Unit Wing
Gaborone West Depot
Department of Supply

Date: 28 August 1990

Time:	Activity
1.50 p.m.	- Arrival of invited guests
2.00 p.m.	- Welcome address by Miss C Mwasi- Assistant Director-Uniform Master of Ceremony.
2.05 p.m.	- Opening speech by Mr P M Mokgosana- Director of Supply
2.15 p.m.	- Speech by Mr Kenneth Matambo/Mr G J Stoneham Directors of Economic Affairs/ Financial Affairs respectively.
2.20 p.m.	- Remarks by the Backstopping Officer - UNIDO
2.25 p.m.	- Speech by Dr F Tissot-Resident Rep- resentative - UNIDO (Also on behalf of the Swiss Government)
2.55 p.m.	- A brief on the project activities by Mr D Hague - Chief Technical Adviser - UNIDO.
3.00 p.m.	- Visit to various project activities and demonstration
3.15 p.m.	- Refreshments

DEVELOPMENT



PROGRAMME

Office of the Resident Representative and Resident Co-ordinator
of the UN System's Operational Activities for Development
in Botswana

BOT/87/097 UNIDO

Post Office Box 54 - Gaborone
Republic of Botswana

Cables: UNDEVPRO, Gaborone
TELEX 2412 BD
TELEPHONE NUMBERS 352121/2/3/4/5

Reference..

20 July 1990

Dear Mr Matambo,

BOT/87/097: Establishment of a Clothing Unit

In order to assess the performance of the project to date, as well as to determine its future direction, we would like to suggest that a Tripartite Review meeting is convened during the last week of August in the Department of Supply's Conference Room.

We attach a copy of the proposed agenda for the meeting together with a Project Performance Evaluation Report (PPER) prepared by Mr D. Hague, Chief Technical Adviser.

Please indicate whether the suggested period is suitable. The exact date and time will be communicated to you by Mr Hague as soon as possible.

Yours sincerely

A handwritten signature in dark ink, appearing to read 'F. Tissot'.

Franois Tissot
Resident Representative

Mr O.K. Matambo
Permanent Secretary
Ministry of Finance and Development Planning
Gaborone

cc: Mr P. M. Mokgosana
Director of Supply Department
P O Box 80
Gaborone

Mr O. Hague
Chief Technical Adviser
UNIDO
C/O UNDP Office
Gaborone

TRIPARTITE REVIEW MEETING
BOT/87/097: Establishment of a Clothing Unit

Agenda

1. Chairman's welcome address and Introductory Remarks.
2. Summary report on status of project implementation by Mr.D. Hague, CTA.
3. Project design: Review of outputs in relation to objectives.
4. Workplan: Future of the project.
5. Conclusions and recommendations.

VENUE: Conference Room at the Department of Supply.

TIME; Last week of August 1990 (exact date and time to be fixed).