



# OCCASION

This publication has been made available to the public on the occasion of the 50<sup>th</sup> anniversary of the United Nations Industrial Development Organisation.

TOGETHER

for a sustainable future

# DISCLAIMER

This document has been produced without formal United Nations editing. The designations employed and the presentation of the material in this document do not imply the expression of any opinion whatsoever on the part of the Secretariat of the United Nations Industrial Development Organization (UNIDO) concerning the legal status of any country, territory, city or area or of its authorities, or concerning the delimitation of its frontiers or boundaries, or its economic system or degree of development. Designations such as "developed", "industrialized" and "developing" are intended for statistical convenience and do not necessarily express a judgment about the stage reached by a particular country or area in the development process. Mention of firm names or commercial products does not constitute an endorsement by UNIDO.

# FAIR USE POLICY

Any part of this publication may be quoted and referenced for educational and research purposes without additional permission from UNIDO. However, those who make use of quoting and referencing this publication are requested to follow the Fair Use Policy of giving due credit to UNIDO.

# CONTACT

Please contact <u>publications@unido.org</u> for further information concerning UNIDO publications.

For more information about UNIDO, please visit us at <u>www.unido.org</u>

Authors: Ercan ERKUL and Segm ILKIN

16266

# SMALL AND MEDIUM SIZED MANUFACTURING ENTERPRISES IN TURKEY

(Draft)

Prepared for UNIDO

STATISTICAL, ECONOMIC AND SOCIAL RESEARCH AND TRAINING CENTRE FOR IS! AMIC COUNTRIES

. . .

**ORGANISATION OF ISLAMIC CONFERENCE** 

Ankara, 1987

1 I.

1 I I

# SESRTCIC

Hemsehri Sokak No. 1, G.O.P., 06700 Ankara, Turkey Phone (90)(41)286105, Telex 43163 irec tr, Cable RISLAM

Printed and bound in Turkey by SESRTCIC

# CONTENTS

# **0. INTRODUCTION**

_			PAGE	NO.
1.		L AND MEDIUM SCALE MANUFACTURING RPRISES IN TURKEY	1 -	16
	1.1.	Definition of Small and Medium Scale		
		Scale Industries	1	
		Data	4	
	1.3.	Past and Present of Small and Medium		
		Scale Industries in Turkey	7	
		1.3.1. Changing Size Distribution	7	
		1.3.2. Sectoral Differences	8	
		1.3.3. Average Size	12	
		1.3.4. Mortality/Survital Rates	12	
2.		RE DEVELOPMENT POTENTIAL OF SMALL AND		
	MEDI	JM SCALE INDUSTRIES	16 -	36
	2.1.	Factors Affecting Development		
		Potential	16	
		2.1.1. Productivity	16	
		2.1.2. Wages	18	
		2.1.3. Profitability	20	
		2.1.4. Investments	21	
	2.2.	The Role of Subcontracting	22	
		2.2.1. Introduction:Symbiotic Rela-		
		tions Between Small and Large		
		Scale Industries	22	
		2.2.2. Subcontracting : A Definition	23	
		2.2.3. Types of Subcontracting	24	
		2.2.4. Advantages and Motivations of		
		Subcontracting	25	
		2.2.5. Development of Subcontracting		
		in Turkey	26	
		2.2.6. The Future of Subcontracting		
	~ ~	in Turkey	27	
	2.3.	Contribution of Small and Meduim		
		Scale Industries to Manufactured		
	~ .	Exports	30	
	2.4.	Analysis of Selected Branches	31	
		2.4.1. The Foundry Industry	32	
		2.4.2. The Engineering Industries 2.4.3. The Leather Processing and	33	
		Footwear Industries	34	
		2.4.4. The Wood Based Industries	35	
		2.4.5. The Garment Industry	36	

I

1

1

# 3. SUPPORT POLICIES AND MEASURES

:	3.1. An Overview of Official Attitudes : Small and Medium Scale Industry Policies in the Five Year-Development	
	Plans	36
	3.2. Analysis of Support Policies and	20
	Measures	39 39
	3.2.1. Credits for SMI	39
	3.2.2. Small Industry Development	41
	Organization (KUSGET)	42
	3.2.3. Industrial Training	42
	3.3. An Evaluation of Turkish Experience in Planned Industrial Districts	43
		4.7
	3.3.1. The Importance of "Good" Location for Industries	43
	2.3.2. Twofold Problem	43
	3.3.3. Planned Industrial Districts-	
	Advantages Offered to	
	Industries	44
	3.3.4. Planned Industrial Districts-	• •
	Acvantages Offered at National,	
	Regional and Local Levels	47
	3.3.5. Planned Industrial Districts	
	in Turkey	48
	3.3.6. Organized Industrial Districts	48
	3.3.7. Small Industrial Districts, or	
	Organized Districts for	
	Artisanal Production	52
4.	CONCLUSIONS AND RECOMMENDATIONS BASED ON THE TURKISH EXPERIENCE	58 - 60
5.	POTENTIAL FOR INTRA-OIC COOPERATION TO ENHANCE SMALL AND MEDIUM SCALE INDUSTRIAL	
	DEVELOPMENT	61 - 64
	BIBLIOGRAPHY	<b>65 -</b> 69
	APPENDIX	70

I I

I.

#### **0. INTRODUCTION**

Small and medium scale manufacturing enterprises play an important role in economic growth and development. This is widely acknowledged especially in the case of developing countries. In this connection, policies to promote small and medium scale manufacturing enterprises in developing countries abound in the literature. Yet, it is difficult to come by indepth studies of the small and medium scale industrial production in developing countries on the one hand, and evaluation of small and medium scale industry related policies on the other.

This study intends to present an up-to-date overview of the small and medium scale manufacturing sector in Turkey. More important, however, is the attempt to draw lessons from the Turkish experience in the field for other developing countries.

Turkish experience in small industrial estates, which diverges from the model promoted by international agencies, is found not only to be successful in spurring industrial growth and development, but also deserving of closer scrutiny for application in other developing countries.

## 1. SMALL AND MEDIUM SCALE MANUFACTURING ENTERPRISES IN TURKEY

1.1. DEFINITION OF SMALL AND MEDIUM SCALE INDUSTRIES

A number of alternative criteria can be used to divide manufacturing enterprises into two or more classes, with the understanding that there are significant differences among different classes of firms in terms of their behaviour and development trends. In studies on the subject various qualitative and quantitative criteria have been used singly or in various combinations. The quantitative criteria utilize the size of labour force, the size of capital outlay, the level of utilization of inorganic energy and the like. The main criticism directed against the use of this type of criteria has been based on the view that there exist qualitatively distinct spheres of industrial production activities (which) can not be distinguished quantitatively. (Bademli, 1977 : 3-4). The qualitative criteria, on the other hand, result in dichotomies such as organized/unorganized, modern/ traditional, capitalist/pre-capitalist, formal/informal, factory/non - factory which can be regarded as unoperational and controversial.

Without getting into a discussion of the relative merits of the different types of criteria, let it suffice to say that it is very hard to disagree with the view that there exist qualitatively different spheres in manufacturing industry. It is equally true that at least some major characteristics of these different spheres will be reflected in quantifiable variables. Consequently, an analysis based on properly identified quantitative criteria can enable us to have a better understanding of qualitative differences.

However, the selection of quantitative criteria poses certain problems. To begin with, there exist quite a number of variables characterizing the operations of industrial enterprises which can not be readily categorized. (UNIDO, 1984 : 14). A further problem arises when relevant variables are chosen, since "smallness" or "largeness" is a relative concept which, being dependent on "the phase of a country's economic development and its prevailing social condition", varies from one country to another. (Storey, 1983 : 218). Even within one country the categorization of variables may vary from one sector to another. Thus, such criteria are not only time and country specific, but may also show intersectoral variation. Finally, the selection of variables and their categorization would be affected by the purposes and functions of the institutions and agencies using them.

Generally, the number of persons employed by an enterprise is used to classify manufacturing establishments into several distinct groups. The adoption of size of employment as the classification criterion is usually justified on the grounds that, in addition to being easily measurable, it is the most readily available piece of information pertaining to activities of manufacturing enterprises. In some cases, depending on the purpose and the function of its user, the employment criterion is utilized in conjunction with the size of capital outlay or assets, and/or the capacity of installed power equipment. In most of the classification schemes based on the size of employment criterion, manufacturing is first divided into two dichotomous groups, such as organized/unorganized or formal/informal, where household and cottage industries as well as artisanal and craft activities are included in the unorganized or informal sector, as the case may be. The organized manufacturing, on the other hand, is generally divided into three categories, i.e., small scale, medium scale and large scale manufacturing. However, there is no consensus on the dividing lines between these different groups of enterprises. For instance, "in most developing countries the upper limit is between 10-50 for small scale and between 50-100 . . . for medium scale industries, whereas in many OECD countries only firms with more than 500 employees are considered as large scale production units". (UNIDO, 1984 :3fn).

In Turkey various forms of categorization are used by different agencies. "The Small Industry Development Organization defines small scale industry (SSI) as firms employing up to 50 workers. The Halk Bank defines SSI as firms with less than 25 workers and less than TL 80 million assets (excluding land and buildings). Medium scale firms (MSI) are defined by Halk Bank as firms with assets (excluding land and buildings) between TL 80 million and TL 300 million". (World Bank, 1985 : 4fn ). The State Institute of Statistics, on the other hand, classifies as small scale enterprises those employing up to 9 persons, while the others are regarded as large scale enterprises. In a World Bank study, the establishments employing less than 10 persons were classified as unorganized sector, while scale industry was defined as small comprising establishments employing up to 50 persons; medium scale between 50-200; and large scale 200 or more persons. (World Bank, 1980). A recent World Bank financed project to promote small and medium scale enterprises in Turkey defines "SSI firms with fixed assets (excluding land and buildings) valued at less than US \$ 500,000 in 1984 prices; the corresponding limit for MSI is US \$ 2.5 million in 1984 prices." (World Bank, 1985 : 4fn).

The definition used in this study was largely dictated by the availability of statistical data collected primarily by the State Institute of Statistics through manufacturing censuses carried out every ten years and through annual surveys of "large scale" industries. As was the case with the 1980 World Bank study, the establishments employing less than 10 persons were categorized as "artisanal enterprises". Establishments with 10-49 employees constitute "small scale industries" and those with 50-200 employees "medium scale industries", while "large scale industry" was defined as comprising establishments with more than 200 employees.

As is the case with any other scheme of categorization of manufacturing establishments, this too does not result in a watertight compartmentalization of industries. On the contrary, some degree of overlapping between categories as well as a high intra-group variability within a given category is to be expected. Therefore, certain quantitative indicators computed as group averages should be treated with caution. It is highly likely that an enterprise in a given category may be closer to those in the next group rather than to those within its own. However, inter-group variations are assumed to be more significant than intra-group variations. Obviously, having no information on the distribution of individual enterprises within each group, this assumption cannot be statistically tested in any meaningful manner.

# 1.2. DATA

As was mentioned above, the main source of statistical data for this study consists of 1963, 1970, and 1980 Industrial Censuses carried out by the State Institute of Statistics (SIS). Due to lack of access to raw data, use was made of the tables included in various SIS publications pertaining to the said censuses, which created several serious problems in their utilization.

First, a uniform, invariable set of definitions was not used for the collection and categorization of statistical data in these censuses. In 1963, all the private manufacturing establishments employing less than 10 persons were classified as "small", while "large" scale included private establishments with at least 10 employees and all the public enterprises irrespective of the number of their employees. In the 1970 Census, the "small" category included the private establishments with less than 10 employees and less than 50 hp of power equipment. Surprisingly enough, private and public establishments with less than 10 employees which had at least 50 hp of power equipment were not included in "large" scale either and were left in between, so to speak. In the 1980 Census, the SIS reverted to the definition used in the 1963 Census. In the present study, private establishments with less than 10 persons employed are treated as "artisanal", irrespective of their power equipment.

Second, in all the Censuses the data for "small" scale manufacturing were collected through sampling surveys, while the rest was subjected to a full census. They all were implemented in two stages and the samples for "small" scale establishments were selected on the basis of the information collected during the first stage. Some establishments which have been thought of as "small" scale on the basis of the information of the first stage were found out to be "large" scale during the second stage, largely because of the seasonal nature of their activities or incomplete reporting during the data collection. first stage of Data on such enterprises were presented together with "small" scale manufacturing in the 1963 Census publication. Here they are taken together with other establishments with 10 or more employees.

Third, the data for "small" scale enterprises were presented on a three-digit sectoral breakdown for 1963, while for 1970 a two-digit sectoral classification was used for "small" scale and a four-digit classification for "large" scale. In 1980, on the other hand, a four-digit classification was introduced for both "small" and "large" scales which is different from used earlier. The switch those to this new classification was made in the 1973 "Large" Scale Manufacturing Survey. Since there is not a one-to-one two classifications, correspondence between the а detailed sector-by-sector comparison is impossible for the period of 1963-80 or for 1970-80. However, for the 1973-80 period such comparisons can be made for various sub-categories of "large" scale manufacturing, since the data collection was carried out on the basis of the same classification scheme during this period.

Finally, the information content of the Census publications shows a great degree of variation. For instance, the amount of data provided in the publication on the 1963 Census is scanty compared with the other Censuses. The figures on the number of workers employed by "large" enterprises are not given according to different establishment sizes, while a similar situation exists in the case of "small" establishments with regard to power equipment or annual additions to fixed capital. Similarly, information on the age structure of enterprises is available for 1963 and 1970, but not for 1980.

It is this state of statistics on manufacturing establishments which led to the following conclusion in a World Bank study on the subject:

> "The lack of comprehensive and sufficiently detailed time series by size of establishments and subsector on important economic indicators (e.g., investment, production, value added, exports, capital/labour ratios, labour and capital productivity, profitability capital structure, etc.) makes the study of trends in the SMI sector and the assessment of performance of the SMI extremely difficult. Until a comprehensive census is taken, our knowledge of the vital statistics of the SMI sector is bound to remain incomplete, our analysis limited and inadequate, and our approach largely impressionistic." (World Bank, 1980 : 3fn).

Obviously, a few empirical studies on the subject may not remedy this situation, since, being based on field surveys, their coverage is limited both locationally and sectorally, making any generalizations based on them highly dubious.

The present study deals only with private manufacturing activities. The primary reason for excluding public enterprises is directly related to the objective of the study - namely, the delineation of factors which account for the present state and the growth potential of small and medium-scale manufacturing establishments with specific emphasis on the role played by public policies. It is generally agreed that, in the main, the management of public enterprises is more strongly affected by extra-economic considerations than economic ones. Therefore, their inclusion in the picture would blur the effect of economic variables on the present state and development patterns of small and medium - scale manufacturing enterprises, almost all of which are privately owned. By excluding the public sector, it was possible to concentrate on economic factors deemed to be relevant to the analysis of the case under study. Accordingly, in what follows, manufacturing always means "private manufacturing" and the term "establishment" refers only to private ones.

## 1.3. PAST AND PRESENT OF SMALL AND MEDIUM SCALE INDUSTRIES IN TURKEY

## 1.3.1. Changing Size Distribution :

During the period of 1963-80 covered in this study, the role and place of the artisanal sector in manufacturing diminished considerably, even though the number of enterprises increased by close to 13 per cent. share of artisanal and craft enterprises in . The manufacturing employment declined from 65.3 per cent in 1963 to 49.3 per cent in 1980. Their shares in manufacturing output were 34.6 per cent and 21.5 per cent, respectively. On the other hand, the rate of increase in their numbers slowed down during 1970-80 compared with the earlier period. The figures for small industries exhibit a different picture. While their numbers increased in both absolute and relative terms, their share in manufacturing output declined from 21.5 per cent to 16.5 per cent during the same period. The medium and large industries, on the other hand, were able to increase their share in manufacturing output during the period of 1963-80, from 18.4 per cent to 21.0 per cent for the former and from 25.5 per cent to 41.3 per cent for the latter, respectively. On the other hand, the share of small and medium industries in total output declined by 2.4 percentage points despite the fact that their numbers increased by nearly 150 per cent.

In summary, the size distribution of the manufacturing industry changed in favour of medium and large industries during the period 1963-80, a change which was more pronounced for the first part of the period, i.e. 1963-70. Furthermore, during 1970-80, the rise in the shares of artisanal and small industrics in employment was accompanied by a fall in their share in output which is a direct result of their relatively labour intensive nature as well as of their lower labour productivities.

TABLE-1 COMPOSITION OF MANUFACTURING					
		Share in Total Employment			
ARTISANAL					
1963	97.9	65.3	34.6		
1970	97.4	50.1	24.8		
1980	95.5	49.3	21.2		
SMALL					
1963	1.6	-	21.5		
1970	1.9	10.9	19.2		
1980	3.5	13.2	16.5		
MEDIUM					
1963	0.3	-	18.4		
1970	0.5	12.6	19.6		
1980	0.7	12.6	21.0		
LARGE					
1963	0.09	-	25.5		
1970	0.18	26.3	36.5		
<u>1980</u>	0.24	24.9	41.3		

# 1.3.2. Sectoral Differences:

Even though, the size distribution changed in favour of large enterprises, in general, there was also some sectoral variation in this respect. With the exception of the basic metals and machinery sectors the share of artisanal units declined in all the sectors. These exceptions are two of the three sectors where the share of large enterprises declined during the period of 1963-80. It is also seen that, with the same two exceptions, in the sectors where the share of small establishments declined the share of large ones increased. Obviously, the growth of large scale enterprises was at the expense of artisanal and small enterprises. There are also some sectors where the

share of both small and large enterprises increased during 1963-80 : footwear and clothing, printing and publishing, fur and leather products, non-metallic mineral products, metalware, electrical machinery, appliances and supplies, and transport vehicles and some of these sectors (footwear and equipment. In clothing, printing and publishing, fur and leather products, non-metallic products, and metalware), this development can be partly explained by market segmentation whereby small and large units cater to different segments of the market. In the remaining two sectors, on the other hand, the development in question is related to the growth of production of spare parts and of small repair and maintenance activities following the growth of large enterprises producing electrical appliances and transport vehicles. As a matter of fact, artisanal units have been mushrooming in transport vehicles and equipment sector, while the number of small enterprises in these fields increased by more than sevenfold during 1963-80. In the light of the existing data, it would be safe to conclude that while the growth of large scale manufacturing was, as a general rule, at the expense of artisanal and small enterprises, in several sectors the growth of the former created new business opportunities which proved to be beneficial to the latter.

# TABLE - 2

#### CHANGES IN COMPOSITION OF MANUFACTURING (1963-80)

				DISTRIBUT			
M	IANUFA	CTU	RING	OUTPUT			
(	+=inc	rea	se; ·	-=decline;	<b>o=</b> s	same	2)

CODE	SECTORS	ARTISANAL	SMALL	MEDIUM	LA
20	Food	-	-	+	
21	Beverages	-	-	ο	
22	Tobacco	-	-	+	
23	Textiles	-	-	-	
24	Footwear and Clothing	-	+	+	
25	Wood Products	-	-	+	
26	Furniture	-	-	+	
27	Paper and Paper Products	-	-	+	
28	Printing and Publishing	ο	+	-	
29	Fur and Leather Products	-	+	+	
30	Rubber Products	-	-	-	
31	Chemicals	-	-	-	
32	Petroleum and Coal Prod.(	*) o	+	+	
33	Non-Metallic Mineral Prod	. –	+	+	
34	Basic Metals	+	-	+	
35	Metalware	-	+	+	
36	Machinery	+	-	+	
37	Electrical Machinery,				
	Appliances and Supplies	-	+	-	
38	Transport Vehicles and				
	Equipment	-	+	+	
39	Miscellaneous	-	+	+	
(*)	In 1963 there were no pri	vate enter	prises i	n this se	ctor

It has been argued on the basis of empirical evidence that :

"At least in the case of the ASEAN countries, ... irrespective of the relative size of the small and medium industry sector, the small and medium industries tend to be concentrated in the same industries in all countries. These include above all ... industries using relatively simple, laboour-intensive production techniques (such as leather, footwear, furniture, metal products); industries processing spatially dispersed raw materials ( such as food processing and wood processing); and industries particularly dependent on proximity to the market (such as printing and publishing)". (UNIDO, 1984 : 4).

The changes in the relative importance of different types of enterprises taken together with the present situation show that the Turkish case also fits this picture. Artisanal enterprises still dominate sectors such as footwear and clothing, wood products, furniture and, taken together with small scale enterprises, food, printing and publishing, fur and leather products, and metal products - despite the decline in their share in most of these sectors. On the other hand, sectors such as beverages, textiles, rubber products, chemicals, non-metallic products, electrical machinery, appliances and supplies, transport vehicles and equipment and, to a lesser degree, basic metals and machinery came to be dominated by large scale establishments.

TABLE-3         COMPOSITION OF MANUFACTURING OUTPUT ACCORDING TO DIFFERENT TYP         OF ENTERPRISES (1988)         \$							
SECTORS	ARTISANAL	SMALL	MEDIUM	LAR			
Food	26.3	25.6		22			
Beverages	4.3	10.1	17.0	68			
Tobacco	0.0	6.2	82.0	11			
Textiles	14.7	13.8		56			
Footwear and Clothing	62.4	13.3		11			
Wood Products	64.0	10.2	13.5	12			
Furniture	63.4	13.7	12.5	4			
Paper and paper products	21.3	22.1	30.7	26			
Printing and Publishing	34.1	23.4	10.6	31			
Fur and Leather Products	28.9	.10.4	21.9	8			
Rubber Products	18.6	9.3	4.5	67			
Chemicals	5.2	14.5	25.0	55			
Petroleum and Coal Products	0.6	15.9	55.8	27			
Non-Metallic Mineral Prod.	6.7	9.1	13.5	70			
Basic Metals	2.3	22.7	29.6	45			
Metalware	39.7	17.5	20.8	22			
Machinery	28.4	11.8	19.8	39			
Electrical Machinery,							
Appliances and Supplies	12.3	11.1	24.5	52			
Transport Vehicles and Equip.		9.3	13.8	59			
Miscellaneous	28.4	27.8	22.4	21			

# 1.3.3. Average Size :

In 1970, the average size of the labour force (number of employees per enterprise) was 1.9 for artisanal units, 21.1 for SSI, 93.3 for MSI, and 534.8 for LSI. The figures for 1980 were 2.1 for artisanal units, 20.4 for SSI, 93.3 for MSI, and 569.2 for LSI. During this period, the average size of artisanal and large scale units increased, while that of small scale decreased and for medium scale it remained constant. This means that the gap between artisanal and small units diminished, while that between large scale enterprises and the rest widened. A similar development can be observed if the average size is measured by value added per enterprise. Here it is seen that while the gap between small and artisanal units diminished, that between medium and large scale units and the rest widened. In terms of value added per establishment, the difference between MSI and LSI remained more or less constant. This implies that the rise in productivity was faster for MSI compared with LSI.

#### 1.3.4. Mortality/Survival Rates :

Existing data indicate that the mortality rates are quite high for artisanal units in some sectors. From 1963 to 1970, the number of artisanal units declined by a total of 8, 658 units in 8 sectors : beverages, tobacco, textiles, footwear and clothing, fur and leather products, chemicals, petroleum and coal products, and metalware and miscellaneous. However, the increase in the number of artisanal units in other sectors (22,162), more than offset this decline, so that their total number increased by 13,404 units. This situation became more pronounced during the period of 1970-80 when the number of artisanal enterprises declined by 19,112 units in 6 sectors : food, beverages, footwear and clothing, fur and leather products, metalware, and miscellaneous. The decline was especially sharp in the footwear and clothing sector. This time, the increase in other sectors was 25,823 units, resulting in an increase of artisanal enterprises by 6,711 units.

If the two periods are taken together, the number of artisanal enterprises is seen to have declined in 9 out of 20 sectors, the fall being more pronounced in fur and leather products, beverages, and footwear and clothing sectors. The mortality rates of artisanal enterprises implied by the above figures are certainly underestimated since they are based on a comparison of the number of such units existing at the beginning of the period with those at the end. It is quite likely that the decline in their numbers was considerably higher but the newly established enterprises offset this decline to some extent. In other words, the mortality rates implied by TABLE-4 can be regarded as minimums.

CHANGES IN THE NUMBER OF	ARTISANAL I	ENTERPRISES
SECTORS	1963-70	1970-80
	+ 2,374	- 2,551
Beverages	- 278	- 390
Tobacco	- 17	0
Textiles	- 2,152	+ 6
Footwear and Clothing	- 2,290	-12,129
Wood Products	+ 4,290	+ 3,763
<b>Purniture</b>	+ 1,439	+ 7,041
Paper and Paper Products	+ 65	+ 144
Printing and Publishing	+ 717	+ 881
Fur and Leather Products	- 456	- 2,421
Rubber Products	+ 305	+ 1,178
Chemicals	- 145	+ 413
Petroleum and Coal Products	- 83	+ 58
Non-Metallic Mineral Products	+ 1,832	+ 854
Basic Metals	+ 21	+ 578
Metalware	- 3,237	- 252
Machinery	+ 2,806	+ 4,646
Electrical Machinery		•
Appliances and Supplies	+ 1,222	+ 292
Transport Vehicles and	·	
Equipment	+ 5,729	+ 6,049
Miscellaneous	+ 1,262	- 1,369
	-	-

CHANGES IN THE NUMBER OF ARTISANAL ENTERPRISES

TABLE-4

An examination of survival rates of artisanal units during the period of 1963-70 supports the above view. The data for the 1963 and 1970 Censuses enable us to determine the age structure of artisanal enterprises and the others. The "survival rates" have been calculated on a sectoral basis. For instance, the sectoral survival rates of artisanal units were found by dividing the number of artisanal enterprises in a particular sector in 1970 which were established prior to 1965 by the number of artisanal units which existed in the same sector in 1963. The resulting ratio gives us the percentage of firms existing in 1963 which were able to live through the period of 1963-70. However. since the numerator of the ratio also includes the firms in 1964 and also those with established unknown establishment dates, the rates calculated by this method overestimate the chances of survival. The sur rates presented on TABLE-5 indicate that the The survival life expectancy of the artisanal enterprises is considerably shorter than the relatively large enterprises. Slightly more than half of the artisanal enterprises existing in 1963 were still active in 1970. This implies that at least about 74,000 artisanal units existing in 1963 died away during 1963-70 or, what amounts to the same thing, about 83,000 of them survived during this period. Again, these figures overestimate the survival rates of artisanal enterprises since they do not take into account those which were established after 1963 but were closed down before 1970.

In the case of larger firms the situation seems to be guite different. In almost all the sectors the survival rates of larger units are found to be greater than one. This means that in 1970 the number of "large" enterprises which were established before 1965 exceeded the number of "large" enterprises in that sector which were surveyed in 1963. One explanation could be that the numerator of the ratio includes also the enterprises established in 1964. A second reason could be the change during the period of 1963-70 in the nature of activities of enterprises which existed in This 1963. was a period in which a rapid transformation of merchant capital into industrial capital was taking place. Many trading companies engaged in importing entered manufacturing, generally as a result of import substitution policies and of recurring foreign exchange shortages. Such policies raised the profitability of production for domestic market and induced some merchants to become involved in the production of commodities in whose trade they already were active. It is quite possible that some portion "larger" of manufacturing units in 1970 consisted of those established prior to 1965 but were engaged not in manufacturing but trading in 1963.

Finally, the situation depicted in TABLE-5 may have been the result of the transformation of artisanal

units into larger ones through growth. However, the figures suggest that the number of artisanal units which changed classes during this period could be 463 (=.14 x 3305), if all the large firms which existed in 1963 were still alive in 1970. A highly unlikely case could be the one where all the larger units existing in 1963 died away and were replaced by the fast growing artisanal enterprises. In this case, the upper limit to the number of upwardly mobile artisanal enterprises would be 3,768 (=1.14 x 3305). Considering the fact that there existed 157,044 artisanal units in 1963, the figure of 3,768 (maximum number of upwardly mobile ones) implies that, at best, only about 2.4% of them were able to change classes during the period of 1963-70.

# TABLE-5 SURVIVAL RATES OF MANUFACTURING ENTERPRISES (1963-70)

-		

SECTORS	ARTISANAL	OTHERS
Food	63	97
Beverages	41	133
Textiles	38	95
Footwear and Clothing	47	207
Wood Products	60	107
Furniture	56	158
Paper and Paper Products	49	183
Printing and Publishing	64	117
Fur and Leather Products	60	110
Rubber Products	55	81
Chemicals	55	133
Non-Metallic Mineral Products	60	166
Metalware	49	104
Machinery	154	164
Electrical Machinery,	1	
Appliances and Supplies	56	164
Transport Vehicles and Equipme		220
Miscellaneous	58	160
TOTAL	53	114

However, it is also obvious that the new starters in the field were not discouraged by the slim chance of succeeding to grow or the low chance of survival. While aboul 70,000 artisanal units failed and consequently disappeared, close to 90,000 new artisanal enterprises were established during this period. This implies that the newcomers, despite the pessimistic picture above, probably expected to fare better than those already in the field or, more likely, had no alternative but to start their own workshops, due to the lack of employment opportunities elsewhere in the economy.

## 2. FUTURE DEVELOPMENT POTENTIAL OF SMALL AND MEDIUM SCALE INDUSTRIES

## 2.1. FACTORS AFFECTING DEVELOPMENT POTENTIAL

2.1.1. Productivity :

Available data show that labour productivity in manufacturing establishments (as measured by value added per employee) increases with size of establishments. In 1980, taking average labour productivity for the artisanal enterprises as 100, the figure for small ones turns out to be 265, for medium enterprises 459 and for the large ones 534.

If labour productivity is measured by output per employee, the corresponding figures are found to be 290, 387, and 386, respectively. Both sets of figures show that there is a direct relation between the size of an enterprise and its labour productivity. However, both measures underestimate the labour productivity of larger enterprises since their denominators include all the employees. A better measure would be obtained if only the number of those engaged in production were put in the denominator. In 1980 about 22.7%, of those employed in private manufacturing (excluding artisanal establishments) were engaged administrative in activities. Available data do not allow us to calculate the figure for enterprises in different size groups. However, one can argue that, due to the small size of the unit, this percentage tends to be quite low for artisanal enterprises where productive and administrative activities are not clearly distinguished and carried out by different persons. The owner usually performs both types of activities. For small enterprises, on the other hand, some types of administrative activities such as bookkeeping may be handled not by internal staff but rather by outsiders such as professional bookkeeping offices. As the size

some activities previously carried out by grows, outsiders need to be internalised, thereby leading to a in the proportion of employees rise angaged in activities related to the management of the enterprise. Due to scale economies in administrative activities, the said proportion may stabilise or even fall and then start to rise again together with growing size. While there is no information which would enable us to determine the way in which administrative activities change with growing size, it would be safe to assume that, as a rule if labour productivity is measured by taking into account only the employees engaged in production, the gap between enterprises of different sizes would be greater than that given above. The breakdown of employees according to whether they are engaged in production is available only for establishments with at least 10 employees, but not engaged the for different size groups. If labour productivity for such establishments is calculated as a value added per production worker, the figure turns out to be nearly 6 times as high as labour productivity of artisanal units measured by value added per employee. If output is used instead of value added, the corresponding figure is found to be 5 times rather than 6.

This correlation between the size and the labour productivity of manufacturing enterprises can be argued to be a direct result of differences in capital intensity of production techniques used by enterprises of different sizes. As a general rule, the larger the size of an enterprise, the higher is its capital intensity. Unfortunately, the available data do not permit us to determine whether this relationship empirically holds in the case of Turkish manufacturing. However, if the capacity of power equipment per enterprise is taken as a rough indicator of capital intensity, it can be said that in Turkey too increasing size leads to rising capital intensity of production techniques. If capacity of power equipment for an artisanal firm is taken as 100, the figure rises to 1,812 for small, to 13,214 for medium and to 48,660 for large enterprises. This could be taken as an indicator that the use of inorganic energy increases with the size of establishment. In other words, especially ín artisanal units, production is based on human labour, rather than machinery and equipment.

A better indicator of this situation is provided by comparing the power equipment per employee in artisanal units (4 hp) with the power equipment per production worker in the rest of manufacturing which is found to be 14 hp. However, even this measure cannot be considered to be a good proxy for capital intensity of production since it does not take into account the differences in the quality of machinery and equipment used by enterprises of different sizes.

The direct relation between capital intensity and enterprise size was one of the findings of a World Bank study where the investment cost per job created as estimated in the Encouragement Certificates granted during January 1979 - June 1980 (World Bank 1980; 25) was used as a proxy for capital intensity. It was concluded that "small and medium size enterprises ... tend to be less capital intensive compared with large firms", (<u>ibid.</u>). Finally, it must be pointed out that on the basis of existing statistical data, it is not possible to calculate capital productivity for enterprises of different sizes.

2.1.2. Wages:

The wage levels in manufacturing enterprises are also observed to vary with establishment size. In 1970, the average wage level in artisanal enterprises was less half of that which prevailed in than larger establishments. In 1980, on the other hand, the variation seems to have increased, not only between large and artisanal enterprises, but also between small, medium, and large enterprises. This differentiation in levels, which seems to persist and also to wage increase, indicates the existence of a segmented labour market in Turkish manufacturing, parallelling the differentiated nature of manufacturing. The wage differentials between different types of manufacturing enterprises and the tendency of such differentials to increase means that firms of different sizes operate in separate labour markets and that for a worker the transition from a lower-wage market to another with higher wage is highly restricted.

	TABLE-6 ANNUAL AVERAGE (1000 TL)	WAGES	
		1970	1980
ARTISANAL		6.0	67.4
SMALL		12.7	135.1
Medium		12.7	248.4
Large		13.8	350.3

One limiting factor here would be the limited number of job openings in higher wage markets. The lack of any tendency for the equalization of wage rates in the labour markets implies the existence of a mechanism of rationing the jobs among the applicants, provided that everybody in the low-wage market can move freely to a higher-wage market. However, it is more likely that the movement in this direction is not possible or very difficult as a result of the nature of labour supply in low-wage market. This is related to the apprenticeship system still in existence in artisanal and, to a lesser degree, in SSI. This system creates a particular age structure of the workers in artisanal and small units so that a majority of them are in their teens working as apprentices. For a majority of such wage-labourers in the low-wage market, moving into a job at larger enterprises is out of the question. In other words, the different segments of the labour market are effectively separated.

Another factor which strengthens the separation of these labour markets is related to the geographical distribution of different types of manufacturing enterprises. While the artisanal and small units are almost evenly spread throughout Turkey, medium and large ones are concentrated in and around the big cities in the western region of Turkey. Thus moving from an occupation to another may also mean a move from one region to another. The extent to which such geographical mobility is limited will exert an influence in the direction of the continuation of wage differentials.

The artisanal and small units also provide a training ground, a labour pool from which the larger firms can meet their labour requirements. Thus, in periods of high growth of larger enterprises one would expect a shrinkage of wage differentials. However, due to the high level of unemployment and to the nature of the work force of smaller units, probably such a shrinkage does not take place or it occurs for specific skill categories in high demand by larger firms.

Different segments of the labour market also differ in terms of working conditions and unionization. Not only are the workers in artisanal units almost totally non-unionized, but for the most part they do not have the benefit of a social security system, (DPT, 1971; Ebin, et.al., 1979).

## 2.1.3. Profitability :

Since data on capital stock are not available, it is not possible to measure the profitability of manufacturing enterprises. However, the so-called price cost margin can be calculated and can be taken as a proxy for the rate of profit of an enterprise. The price cost margin is computed as follows:

Price cost margin = (output-(input+wages))/output

This method computation of leads to an overestimation of price-cost margins for artisanal and, to a lesser degree, small enterprises, since no allowance is made for the labour put in by the owners of the enterprises, their partners and family members who do not work for a wage. Therefore, the costs of such an enterprise must be adjusted so as to take account of such unaccounted cost items, which would be measured by the alternative (opportunity) costs of such persons. Assuming that the only alternative for such persons would be to work for a wage in an enterprise of the same size in the same sector, this opportunity cost can be approximated by the going wage rate at such enterprises. Under these assumptions the adjusted price-cost margin is to be computed as:

## 

Obviously, as the size increases, the difference between the two difference price-cost margins above will get smaller. However, it is the latter which would enable us to make a valid comparison between the profitability of different groups of enterprises.

Measured by these adjusted price-cost margins, the profitability of enterprises also seem to be correlated with their size. When the figure for artisanal establishments is taken as 100, it rises to 101 for small to 129 for medium and to 140 for large enterprises. The higher profitability of medium and large firms is connected with their higher productivity, on the one hand, and their ability to operate better in both input and output markets, on the other.

Furthermore, it can be argued that our calculations still overestimate the profitability of artisanal and, to a lesser degree, small enterprises. First of all, we could not take account of cervain items

which are regarded as cost components by an individual firm, but are treated as elements of value added in national totals. The best example of these is the rents paid by manufacturing enterprises. The data on rents are presented separately for artisanal enterprises, on the one hand, and all the rest, on the other. Since they are not available for different size categories in the latter group, it is not possible to see how their inclusion would affect the profitability of small, medium and large enterprises. However, suffice it to say that, the amount of rents paid by artisanal enterprises taken as a whole was more than 50% higher than the total amount paid by the latter group. This implies that their inclusion in costs, would reduce the price-cost margins for artisanal establishments by a considerably greater proportion than it would those for the small, medium and large enterprises. Thus the difference between the price-cost margins of different groups of enterprises would increase in favour of larger enterprises. If the rents are included in costs, the price-cost margin for artisanal enterprises declines to 18 per cent while it is found to be 25.8 per cent for the rest of manufacturing establishments.

Secondly, the adjusted price-cost margins for artisanal enterprises was computed by using as opportunity cost the wage levels in artisanal establishments in the same sector. If this opportunity cost is measured by wage levels in larger establishments in the same sector, the profitability of artisanal enterprises would be considerably lower, considering the fact that the average wage level in small enterprises is more than double the figure in artisanal enterprises. . 2 average level in large enterprises, on the other bund, is more than five times as great as that in artisanal enterprises.

#### 2.1.4. Investments :

One of the reasons which underlies the trend of decreasing significance of smaller enterprises is their inability to generate the funds which can be invested for growth purposes. This is demonstrated by the low amount of annual additions by such firms to fixed capital. While for an average artisanal enterprise this figure was TL 57,800 in 1980, it turns out to be TL 939,000 for a small, TL 14,179,000 for a medium, and TL 59,987,000 for a large enterprise. The difference between the abilities of enterprises of different sizes to invest in fixed capital becomes all the more striking if their shares in output and annual investment are compared. The share of artisanal enterprises in total manufacturing output was 21.2 per cent, while its share in total investment amounted to 16.6 per cent. The figures were 16.5 per cent and 9.9 per cent for small, 21 per cent and 31.1 per cent for medium, and 41.3 per cent and 42.5 per cent for large enterprises, respectively. This weak investment performance of smaller firms can be partly explained by their lower labour productivity and lower profitability and partly by their limited access to outside funds for investment purposes.

#### 2.2. THE ROLE OF SUBCONTRACTING

2.2.1. Introduction : Symbiotic Relations Between Small and Large Scale Industries

As a rule, in many lines of industrial activity smaller firms have lower levels of productivity and profitability than larger firms. When in competition with each other, therefore, the latter tends to displace the former. In the process, larger firms progressively widen and deepen their capital outlays and smaller firms decrease both in number and importance. In brief, competition paves the way for industrial concentration. But, as observed in many developing countries like this is not always the case. Often, Turkey, non-competitive or symbiotic relations weigh heavier, and permit lesser firms to proliferate next to the larger cnes.

In general, non-competitive or symbiotic relations between smaller and larger industrial firms develop either directly through "cooperation", or indirectly through "segmentation".

Symbiosis of small and large firms through "cooperation", as manifested in various forms of subcontracting, stands as a possible tool for not only mass employment creation, but industrial development. Smaller firms solve their marketing problems, and enjoy new possibilities for growth and development. Larger firms, on the other hand, benefit from the "cooperation" in other ways. First, they economise capital and labour. Second, they take advantage of lower wages in, and sometimes specialised technologies of, the smaller firms. Last but not the least, they come to enjoy smaller firms as buffers against business fluctuations.

Indeed, "cooperation" between smaller and larger firms is rarely a relationship on an equal basis. As a rule, the latter subordinates the former by becoming its only or major purchaser. Yet, this subordination may attain positive values when the larger firm supplies not only a relatively stable order but also aids the subordinated to overcome technical and financial bottlenecks. Otherwise, "cooperation" develops into a form of "exploitation", pure and simple.

Symbiosis of small and large firms through "segmentation" stands as a kind of "unnegotiated or indirect complementary" where the former addresses itself to market segments which are not attended by the latter. Doubtless, lesser firms avoid competition from and proliferate next to the larger ones; but in the process, they get trapped in narket segments characterised by lower quality, relatively cheap, and labour intensive products or services on the one hand, remain subordinated, albeit indirectly, on the and other. Brief, symbiosis of small and large firms through "segmentation" may stand as a tool for mass employment, but not for industrial development.

In developing countries like Turkey, symbiosis of small and large industrial firms through "segmentation" weighs heavier than their symbiosis through "cooperation". Strengthening industrial "cooperation" between small and large firms, therefore, stands out as a worthwhile policy to pursue in developing countries not only to solve the employment problem, but also to spur industrial development.

#### 2.2.2. Subcontracting : A Definition

An important form of industrial "cooperation" between small and large firms is "subcontracting". In general, it stands as a "form of structured, backward linkage from a principal to a complementary firm" where "the subcontractor supplies specified products, or services in accordance components with the agreement." (World Bank, 1980 : vol. 3,44). Indeed. the term has acquired different connotations over time (Gupta, 1981 : 27-31). Yet, its invariable feature remains to be the following:

> "The party offering the subcontract (parent firm, enterprise or requests another company), independent enterprise (subcontractor, or 'ancillary industry' in India) to undertake the whole or part of an order it has received instead of doing the work itself, while assuming full responsibility for vis-a-vis the work the customer". (Watanabe, 1971 : 54).

Doubtless, as such, subcontracting "differs from the mere purchase of ready-made parts and components in that there is an actual contract between the two parties setting out the specifications of the order". (Watanabe, 1971 : 54).

2.2.3. Types of Subcontracting :

In general, two types of subcontracting are distinguished: commcerial and industrial.

In commercial subcontracting, the parent firm is either a wholesaler or a retailer. It contracts out finished end-products; collects and sells them. In industrial subcontracting, however, the parent firm is often a manufacturer. It uses the subcontracted finished products (accessories, mirrors, electric bulbs for an automobile, for example), half-finished parts (motors, regulators, etc.,), or parts (bearings, bolts, nuts, screws etc.) as inputs in its own production processes.

In commercial subcontracting the subcontractors typically manufacture finished end-products to be collected and sold by the parent firm. Industrial subcontracting, however, is characterized by specialization and division of production process. by (Watanabe, 1971 : 54). As a rule, in developing countries like Turkey, forms of commercial subcontracting are more widespread. Conversely, forms of industrial subcontracting marked by economies originating from division of labour in production processes and specialization are rare.

"If manufacturers lack financial and marketing capacity, these are sufficient conditions for commercial subcontracting to develop, while they are necessary but not sufficient conditions for industrial subcontracting. For the latter, an additional technological condition is required : the product and the production process must be divisible, and every part or process need not be produced or performed at one spot continuously. This condition is met to different extents in different industries." (Watanabe, 1971 : 56).

In general, industrial subcontracting displays three types of, or occasions for, cooperation between small and large firms:

1. "economic subcontracting, where considerable cost savings can be achieved thereby -- e.g., when the needed quantities of a given item are too small to justify investment by the principal firm in plant of the minimum economic size;

- 2. specialized subcontracting, where the subcontractor has superior know-how in production of a particular item; and
- 3. capacity subcontracting, where the principal's need for certain components exceeds his plant capcity, and it would be unfeasible or too costly to expand capacity within a limited time -- a situation that is likely to be temporary or intermittent". (World Bank, 1980 : vol.3,44)

2.2.4. Advantages and Motivations of Subcontracting :

Small firms become subcontractors (commercial or industrial), in order to overcome bottlenecks in marketing. Parent firms, on the other hand seek to subcontract part of their work so as to :

- 1. economize capital and labour;
- 2. take advantage of lower wages in smaller firms;
- 3. take advantage of the subcontractor's specialized technology (e.g.patents), if any;
- 4. establish a buffer against busines: fluctuations;
- 5. avoid problems of labour management.

Under certain conditions subcontracting can achieve an optimum degree of division of labour and specialization. Also, reliance upon small firms paying relatively low wages may make the production processes involved more labour intensive, since the difference in the costs of capital and labour is relatively greater in small firms than in large ones. Provided there is adequate competition, this would help reduce production costs and hence prices, which, in turn, would lead to a faster rate of growth of the industry as a whole. Finally, subcontracting facilitates the entry of small entrepreneurs into industry and lowers the obstacles to their survival and further development (See : Watanabe, 1971 : 57-58).

# 2.2.5. Development of Subcontracting in Turkey :

As noted above, in Turkey, symbiosis of small and large industrial firms through "segmentation" weighs heavier than their symbiosis via "cooperation" i.e., industrial subcontracting. (Bademli, 1977 : 237-241). In this connection, subcontracting between small and large industries remains restricted. Yet, subcontracting practices among the smaller units enjoy a much wider scope in a variety of sectors. Such subcontracting practices often take the form of "social cooperation" where both parties stand on an equal footing. Interdependence of smaller firms in automotive repair, textiles, metal products and wood products sectors are good examples on this score. Indeed, there are instances when interdependence among smaller firms begin to yield patterns of dependency. Small industries which come to enjoy steady markets begin to subcontract parts of their work and tend to subordinate or exploit their less fortunate peers. In a 1971 study, it was found that only a fraction of artisanal enterprises in selected cities i.e., 3, 8, 8 and 19 per cent in Van, Konya, Gaziantep and Bursa, respectively, produced intermediary goods destined to another industrial enterprise. (DPT, 1971, vol.1 : 23).

Commercial subcontracting that affects small industries in Turkey is akin to subcontracting practices among smaller industries. It takes the form of either "social cooperation" among small industries and small merchants, or "exploitation" of the former by the well λs to do in the latter category. noted above, subcontracting practices between the larger and smaller industrial firms in Turkey is restricted in scope. As a rule, it is limited to few sectors like the automotive and metal products sectors. Indeed, as may be imputed from the SIS data at hand, the share of larger firms in value added tends to decline only in the total automotive and metal products sectors suggesting an increased role for smaller subcontracting enterprises. The extent of subcontracting in these sectors, however, is limited as well. For example, a study puts the number of subcontractor firms in the automotive industry in the 1970-2 period around 350, and suggests that the total value of subcontracts realized by these firms hardly exceeded 20 per cent of the total production value of the automotive sector in the same period. (Kirac, 1973 : 157). In industrialized countries this ratio ranges somewhere between 40-50 per cent. (Kirac, 1973 : 157). According to a more recent study on automotive industry in Bursa, subcontracting practices

in the urban economy under scrutiny are far less than be expected both in scope would and nature. Subcontracting practices in the automotive sector in the region are found to be not only limited to a handful of industries, but also more exploitative than small stimulating. (Gupta, 1981 : 83-115). Indeed, such a finding is not surprising for, most subcontracting firms in the automotive most of the sector are located in the Istanbul region. They receive orders from the two automobile factories located in Bursa as well.

Subcontracts offered by isolated pockets of large factories in the metal products sector do stimulate the development of small industries around them. These instances, however, are as rare as such industries. For example, the state-owned Arms and Ammunitions Plants in Kirikkale - Ankara account for the flourishing of metal products related artisanal and small industrial enterprises in the city. (Atalay, 1983 : 67-69). A similar pattern may be observed in the cases of Karabuk and Iskenderun Steel Mills.

However limited the scope and nature of subcontracting practices between larger and smaller industrial enterprises in Turkey may be, there are signs of a profound change. The number of large firms which offer subcontracts increases as artisanal enterprises which receive subcontracts from other industrial firms decrease but small and medium size subcontractors increase in number. This industrial This process of concentration may be imputed to the decrease in the number of subcontractors in the automotive sector from 556 in to around 350 in 1972-3. (Ozque, 1970 : 1964 26, and Kirac, 1973 : 157). Again, a 1969 National Productivity Centre survey on subcontracting industries indicates that the bulk of such firms employed 10 to 50 workers. In a 1963 SPO survey however, it is suggested that the bulk of subcontracting firms employ 5 to 10 workers. (Ozquc, 1970 : 27).

2.2.6. The Future of Subcontracting in Turkey :

The potentials and limitations of industrial subcontracting between small and large firms are well known. For the principal firms, the potential benefits of subcontracting are :

1. lower production costs, since many SSI's have lower overhead and labour costs, and are willing tc share profits when production capacity ctherwise should be unemployed;

- 2. greater flexibility to respond to changes in demand, with lower capital investments and a smaller permanent work force, reducing breakeven production levels;
- 3. utilization of specialized equipment and skills which would not be justified for a single principal firm; and
- 4. shifting of some working capital and carrying
   costs to subcontracts." (World Bank, 1980 :
   vol.3.45)

Doubtless, there are elements of risk involved for the principal firms. Their complaints "are usually that some subcontractors are unrealiable in meeting quality and delivery requirements, due to technical or managerial weaknesses or to their desire to cut corners and thereby increase profits." (World Bank, 1980 :vol.3,45).

Potential advantages to SSI subcontractors, on the other hand, include :

- 1. access to markets that SSI would otherwise be unable to reach, with the selling burden shifted to the principal;
- 2. a certain level of guaranteed orders, and
- 3. a variety of services from the principal firm(s) -- e.g., designs, raw material supply, quality control and related technical assistance, shipment, and help in obtaining credit." (World Bank, 1980 : vol.3, ?).

Subcontractors are not devoid of problems either. When they depend upon single companies for large percentages of their total orders, their bargaining powers decline, and they end up with low profit margins to start with. Also, delivery and quality requirements may strain their capabilities. Furthermore, principals may delay payments, require adjustments in contract conditions, or stop putting out new contracts, all of which may be traumatic for the subcontractor. Indeed, industrial subcontracting betrween small and large firms may sour into a dependency relationship favouring the latter. Yet, when cultivated and maintained properly it yields a variety of positive results difficult to ignore. In this connection, the promotion of subcontracting linkages between small and large industries in as many sectors as possible becomes a worthwhile policy to pursue. Doubtless Turkey has a long way to travel on this road. Subcontracting in the public sector, and public encouragement of private sector subcontracting are the two interrelated fields which require special attention.

"Government policies can directly and immediately promote the growth of SSI by requiring that large firms receiving public contracts must subcontract specified portions of the work to SSI." (World Bank, 1980 : vol.3,44). Otherwise the government may work out policies and programmes to encourage industrial subcontracting. Such encouragements may take the forms of :

- I. compiling information regarding subcontracting opportunities and candidates, perhaps establishing subcontracting exchanges to match up needs and capabilities;
  - 2. assisting SSI's in upgrading to meet quality and production requirements of prime contractors;
  - 3. setting objective quality standards and specifications; and
  - 4. assuring that subcontracting arrangements are not abused, through regulation or arbitration". (World Bank, 1980 : v.3,46).

"Other possible measures to this end include reduced import duties on machinery for subcontractors; rental of government-owned equipment to subcontractors (mostly in construction); accelerated depreciation allowance on equipment, to facilitate subcontractors' acquisition of capital assets; provision of industrial extension services, materials testing equipment and industrial estate facilities; and where opportunities exist, helping to organize joint contracting arrangements among SSI's." (World Bank, 1980 v.3,46-47). Indeed, the ongoing UNIDO-Turkish Government (KUSGET) project to promote a services centre smaller foundries in Ankara is a worthwhile for experience to monitor on this score.

The importance of promoting industrial subcontracting between small and large firms is duly emphasized in the literature. Yet, industrial subcontracting among smaller firms on the one hand, and commercial subcontracting on the other are not equally emphasized. Given the abundance of such relations in the Turkish industrial landscape, it becomes obvious why special attention is necessary on these counts as well.

## 2.3. CONTRIBUTION OF SMALL AND MEDIUM SCALE INDUSTRIES TO MANUFACTURED EXPORTS

It is generally accepted that SMI can make a significant contribution to manufactured exports in clothing, leather sectors such as footwear and processing, wood products and furniture. It is equally true that at present this potential is poorly realized and export capabilities of small and medium industrial firms in Turkey are quite restricted. The basic reason this situation is related to internal for characteristics of SMI. Lacking market research and data, they are generally unable to tap export markets. Poor accounting practices and lack of managerial know-how lead to serious costing and pricing problems. Technological weaknesses result in their inability to adopt their products to meet stringent requirements of export markets. Finally, shortage of qualified personnel, lack of financial resources, and small scale of operations hinder the establishment of organizational structures needed for sustained export activities. The export trading companies established in recent years provide a partial solution to some of these problems in a few sub-sectors like clothing and leather processing where strong commercial subcontracting relations exist (World Bank, 1984 : 10).

Another factor which had an unfavourable effect on export performance of SMI is the government's export rebate system which discriminated against SMI, by granting high rebates for large volume exporters. While its bias in this direction has been reduced, it still continues to favour LSI, since additional rebates increase with the volume of exports and is nil for annual exports less than \$ 2 million. The available data do not enable us to evaluate the export performance of SMI. But there exist indirect evidence on this score. According to statistics on the activities of the largest 500 industrial firms in Turkey, 382 of them exported manufactured goods in 1983, accounting for 63.7 per cent of total manufactured exports. In 1984, the number of exporting firms out of the largest 500 industrial enterprises was 368, accounting for 51.2 per cent of total manufactured exports. In other words, only a handful of large industrial enterprises do account for more than half of Turkey's manufactured exports. This situation implies that the contribution of SMI to manufactured exports is considerably less than their contribution to manufacturing output. Unless there are considerable improvements in their accounting and management practices and technological endowments, and they are provided with timely information on export markets, no significant change can be expected in the export performance of SMI.

#### 2.4. ANALYSIS OF SELECTED BRANCHES

In a detailed study by the World Bank, the foundry, engineering (f ricated metal products, electrical and non-electrical machinery, transport equipment, and professional and scientific equipment), food processing, ready made garments, footwear and leather products, wood-based and furniture, plastic and construction materials sectors have been identified as "the most promising in terms of potential of growth of SMI "in Turkey (World Bank, 1980, v.1, p.13; v.2, p.120). In addition to growth of domestic demand and export potential, factors such as scale economies, of production locational characteristics (local processing of bulky raw materials or local production of bulky products), complementarity with larger industry, and product differentiation (production for specialized markets) have been taken into account in determination of the most promising sectors. All the industries identified in the World Bank study are "non-process' and "belong to the so-called 'modern' SMI sector but, for a wide range of products they require small-medium scale of plant and firm size and law capital intensity. (World Bank, 1980; v.1. p.13).

In accordance with the generalization which was mentioned at the beginning of the present study, the industries identified as "most promising" in the World Bank study tend to be concentrated in sectors using relatively single, labour-intensive production techniques; in those processing spatially dispersed raw materials and those particularly dependent on proximity to the market.

The World Bank study is based on a number of sectoral studies carried out during the second half of 1970's. However, after 1980, due to the implementation of the policy measures package of January 24, 1980, certain fundamental changes have taken place in the Turkish economy. As a result an increasing degree of liberalisation of the economy and the shift of the emphasis from import substitution to export promotion, the structure of costs and prices has changed drastically. One effect of the policies followed was a sharp rise in the interest rates and a steady and considerable fall in the exchange value of the Turkish Lira. Taken together with the relative cheapening of labour, the economic changes of the last 6 years can be argued to have a favourable effect on SMI, especially those using labour intensive production techniques and producing goods for export markets. On the other hand, there was the unfavourable effect of the rising cost of finance, needed by the SMI for working and investment capital purposes. Unfortunately, there are no recent studies which one can use to determine the net effect of the conflicting process at work during the last 6 years. Lacking such studies, one cannot decide whether the conclusions of the World Bank study still hold and. if not, to what extent and in what ways they are modified. As a result of this situation, it is still not known how the SMI reacted and how it adapted to the changing economic environment. Any research on the subject could take the World Bank study as its starting point and concentrate on sectors identified as "most promising". Therefore a brief summary of the said study is included here in order to give an idea as to which sectors must be paid special attention in any discussion concerning the growth potential of SMI in Turkey. However, such discussions would not be fruitful unless in depth sectoral studies of SMI were carried out with particular emphasis on developments after 1980.

## 2.4.1. The Foundry Industry :

"The Government's policy to encourage the gradual substitution of imports has led to local manufacture of complex castings, with imports more confined to specialty items. The increasing technological sophistication, product mix and output of the engineering industries have resulted in substantial growth of the number and size of foundries. Large firms (capacity over 5,000 tons/year) account for about 23% of existing capacity, medium (500-5,000 tons/year) for 55% and small (less than 500 tons/year) for 22%". (World Bank, 1980 : vol.1,13-14).

"Aside from the growing domestic market for more sophisticated and complex iron and steel castings, there is considerable potential for exports of both rough and machined castings, provided the industry can gear up and modernize. The motor vehicle, machine tools. construction machinery, materials handling equipment and heavy electrical machinery industry are possible sources of demand. Medium scale foundries have the largest potential for exports, assuming they develop the technical and management capabilities to produce complex and high quality castings on a consistent basis. The way to penetrate foreign markets would be through development of international subcontracting linkages with European firms. Small foundries. properly reorganized and assisted, could in turn cater to the needs of an expanded domestic ( and indirectly export) market for a significantly larger range of products." (World Bank, 1980 : vol.1, 14).

## 2.4.2. The Engineering Industries :

industries "The engineering as group а (fabricated metal products, non-electrical machinery, electrical machinery, transport equipment, professional and scientific equipment) is one of the most important manufacturing industries in terms of investment, employment and value added, and one in which the private sector is dominant. SMI employs more than two-thirds of the sector's labour force. The number of firms in the sector tripled between 1970 and 1977 while employment doubled, reflecting the rapid growth of the sector affected through new and the growth entry, of enterprises throughout the spectrum of size brackets. Some 94% of all establishments employ less than 200 workers, which demonstrates the persistent importance of SMI." (World Bank, 1980 : vol.1, 14-15).

"The technological capability engineering of firms varies with the size of establishment and products manufactured. The trend has been to introduce more sophisticated technology and to produce higher value added products. The larger firms are generally equipped with imported modern machinery. In the smaller firms, much of the equipment is home-made or second hand. Such equipment tends to be old or obsolete with limited capability to produce at required tolerances and rated capacity. Production processes often are wasteful of raw material and fail to produce goods of consistent quality. Quality control standards and procedures are There is generally a lack of modern inadequate. measuring tools and procedures. Nevertheless, the

33

overall picture which emerges is that of an industrial sector based on a well-diffused technological capability in both the SMI and large scale segments, with excellent prospects for growth and improved efficiency". (World Bank, 1980 : vol.1.15).

2.4.3. The Leather Processing and Footwear Industries:

"Despite the adequate resource base and the trend toward larger and modern units, the leather processing industry has not realized its full potential because of structural and production problems, and of poor quality of raw material. Efforts are underway to ameliorate the adverse conditions affecting hide and leather quality, but much remains to be done, particularly in improving pastures and feeding practices, establishment of better managed and more efficient abattoirs, tightening government inspection, improving handling, storage and transport facilities, and modernizing production facilities and technology." (World Bank, 1980: vol.1,16).

"Although Turkish production is quite well-established in world markets, there are quality and delivery problems. Performance is also hampered by the large number of inefficient producing units, shortages qualified labor, and management and technical of weaknesses. Government strategy to improve the sector, puts primary emphasis on expanding the large-scale subsector. But in view of the important complementary role of SMI, it would be prudent to concentrate attention also on the SMI subsector. The strategy should have the parallel aims (a) to facilitate the expansion of large scale firms and the adoption of appropriate technologies, and (b) to strengthen the small-medium scale firms, to the end of developing a functionally integrated sector. SSI can be upgraded as factories as well subcontractors to larger as manufacturers of special short production run items through the provision of adequate physical facilities (industrial estates), term credits for appropriate types of modern equipment (many of simple but efficient design which could be produced in Turkey), technical and marketing assistance, and training. Of fundamental importance would be incentives to foster cooperative still arrangements and mergers. Larger, but small-scale, production units -- say in the range of 10 to 40 workers each -- working in close harmony with

1 11

large production/marketing groups would contribute
effectively in maintaining and enhancing Turkey's
international competitiveness." (World Bank, 1980:
vol.1,16-17).

"In the past, Government, strategy to expand and improve the shoe industry emphasized the promotion of the large-scale segments of the industry. efficient shoe production can be based on However, linkages between well-managed SSI units and larger factories. Tn adopting a strategy which recognizes the potential of SSI, sectoral performance will depend on the successful integration of SSI production capacity with the production and, more importantly, the marketing larger-scale capabilities of the enterprises. considerations alone would justify Employment the rational nurturing of small labor-intensive but efficient workshops. The SSI subsector -which currently accounts for about 90% of national leather shoe output -- cannot be ignored without risking serious social and economic effects. Corrective action will on therefore be needed many fronts achieve: to strengthening of both public institutional sector agencies concerned with the shoe industry (e.g., Pendik) and the private associations of enterprises, expansion of production and/or improvement of quality of leather; improved plant and infrastructure -relocation on industrial estates; term credits, technical assistance, management and skilled worker training and upgrading; formation of larger, but still small-scale, and more efficient producing units through mergers of micro-shops (i.e., artisan-shops) and organization of cooperatives; promotion of subcontracting (for large-volume assembly and distribution organizations, like chain stores) and other marketing assistance, including organized procurement by public agencies and export development." (World Bank, 1980: vol.1,17).

2.4.4. The Wood-Based Industries :

"The most striking feature of the sawn-wood sector is the large number of private SMI units using simple low-capacity tools, equipment and technology, existing side by side with a small number of much larger, relatively modern public sector enterprises. Despite the persistent low capacity utilization (44%) -resulting from the uneven supply of raw material and marketing procedures which favor the public sector --

і I I

and the outdated equipment and production techniques employed, the SMI sector has survived and grown, accounting for almost 90% of sawn-wood production. Nonetheless, the SMI sector is sustained in large measure by paying low wages and earning marginal profits, a situation that can be improved through technical assistance and better equipment to enhance operating efficiency. Downstream, the wood-based panel industry (plywood, fiberboard and particle board) has developed rapidly in the last fifteen years, particularly the particle board segment, and it is expected to grow in the immediate future. Only a small fraction of the furniture industry is modern and assistance is needed (e.g., the designing, knock-down constructions, production management, etc.) to improve its performance and to expand exports." (World Bank, 1980: vol.1,18).

## 2.4.5. The Garment Industry :

"Unlike the other segments of the textile sector, the garments/making-up industry is undeveloped. However, it can be expected that the factory production of garments in the organized sector will continue erode the large share of the clothing market now held less efficient home and artisan production. the Garments and made-up articles represent a small, though fast growing share of Turkish exports. Starting from token levels in 1970, exports increased to US\$ 60 There is potential for further million in 1977. expansion of garment exports within existing market constraints." (World Bank, 1980: vol.1,19).

### 3. SUPPORT POLICIES AND MEASURES

3.1. AN OVERVIEW OF OFFICIAL ATTITUDES: Small and Medium Scale Industry Policies in the Five Year Development Plans :

In all the Five Year Development Plans and Annual Programmes, the question of "small" industry has been examined and various policy measures to be implemented have been enumerated. In the First Five Year Development Plan, 1963-67, they were formulated as follows:

1. The establishment of a small scale industry development center to give assistance and

36

guidance to small businesses in the matters of credits, organization, marketing, establishment of cooperatives, selection of machinery and equipment, quality control, and the procurement of raw materials, in order to ensure their orderly development;

- 2. To expand the sources of "controlled credit" supervised credits for small industry and to reduce the cost of credits;
- 3. To gather the small establishments in industrial estates for small scale industry;
- 4. to encourage cooperation among small enterprises and the establishment of cooperatives;
- 5. Reorganization of the apprenticeship system;
- 6. To set the standards of production and the products and the prerequisites for opening up a workshop. (DPT, 1963: 72-91)

In addition to these measures, the Second Five Year Development Plan, 1967-72, put forth new ones the most important of which are:

- 1. Extensive educational and training programmes to accelerate progress in this sector;
- 2. Provision of technical information and research services for small scale industrial enterprises and setting up an organization to guide and assist them in the choice of technology. (DPT, 1968: 121-122)

It was added that:

"certain areas of production among the activities of small scale industries will be turned over to large scale industries and, consequently, the problem of excess capacity is expected to be aggravated in certain branches of small scale industry towards the end of the Second Plan period. Therefore, the responsible public establishments and professional organizations will take long-term measures to support the small scale industries." (DPT, 1968: 121-122) The Third Five Year Development Plan, 1973-1977, put great emphasis on a selective support policy and differentiated several groups of small enterprises for this purpose:

- 1. The small industrial enterprises which lead to waste of raw materials and other inputs and which have no growth potential will be phased out and their employees will be transferred to other branches;
- 2. Those which are growing or have the growth potential in the long-run will be encouraged to do so;
- 3. Those based largely on engineering and requiring the collaboration of the engineer and the manager, those which cannot grow but should exist (like repair shops) and those which can enter into subcontracting relations with large scale enterprises will be encouraged. (DPT, 1972: 614)

The measures for the implementation of this policy did not differ from those in the other plans: provision of easy and cheap credit, establishment of a national center for small industry development, encouragement of cooperatives, and so on.

In the Fourth Five Year Development Plan, 1978-1983 (DPT, 1979), emphasis was put upon the planned development of industrial estates as well as the rationalization of the existing ones. Other measures included the promotion of cooperatives for proculement of inputs and marketing of output, training, and cooperation among small businesses and research and training institutions. The need for determination of basic characteristics of artisanal, craft, and small industry activities was also recognized in this plan.

The policies of the Fifth Five Year Development Plan, 1985-1989 (DPT, 1984), were in many respects similar to those of its predecessors. It also envisaged a policy of expanding support for industrial estates and providing on-the-job and technical training, as well as encouragement of associations of small industrialists. The Small Industry Development Organization was to be strengthened to develop appropriate strategies, policies, and technical extension activities for SMI. strategy enunciated by the Plan included the The promotion of subcontracting and enlargement of the flow of investment and working capital loans to SMI. Finally, similar to the Third Five Year Development this Plan too emphasized the Plan, need for determination of priority sectors where small industry will be supported.

3.2. ANALYSIS OF SUPPORT POLICIES AND MEASURES

3.2.1. Credits for SMI :

generally accepted that It is the major operational constraint faced by SMI is the shortage of capital and unavailability of credits. In a recent study of UNIDO, the unavailability of credits was characterized as "the greatest single impediment to the growth and diversification of SMI enterprises" (UNIDO, The situation in Turkey is no different 1984: ix). from that in other developing countries. The inability of these enterprises to internally generate the funds to meet their working capital and investment requirements makes them highly dependent on outside finance. This is why the provision of short and long-term credit to SMI has always been given the highest priority in the Development Plans in Turkey.

The principal source of loans to businesses in artisanal and small industries is Halk Bankasi (HB) with more than 600 regional offices and branches all over the country. Both small tradesmen and SMI enterprises are served by the Bank. It defines SSI as firms with less than 25 workers and less than TL 80 million in assets (excluding land and building), whereas the latter figure is TL 80-300 million for MSI. During the period of 1981-84,

> "HB's total lending increased by 1.5 per cent p.a. in real terms and amounted to TL 207 billion at the end of 1934... Loans to SMI for working capital and investment purposes accounted for 25 per cent of the total portfolio of HB,... which increased by 1.0 per cent p.a. in real terms during 1981-84 and amounted to TL 48 billion at the end of 1984. Working capital loans were about 70 per cent of total loans made

in 1984, the balance of 30 per cent being for fixed investment." (World Bank, 1985: 17).

At the end of 1983, the average industrial loan size was estimated to be TL 1.2 million which reflects the preponderant weight of working capital loans in the credit portfolio of HB.

The effective cost of loans for working capital to petty tradesmen and artisans was estimated to be 30-32 per cent, whereas the cost of investment loans for SSI was found to be 43-52 per cent. (World Bank, 1985: 14). On account of its giving a high importance to "the financial structure of the borrowers and the collateral of the loan," the banking practices of HB has been characterized as "conservative". (world Bank, 1984: 26).

Esnaf Kefalet Kooperatifleri Birligi (Union of Petty Businessmen Credit Cooperatives), with 3,200 member cooperatives and close to 2 million members, occupies an important place in the Bank's activities, since they serve as conduit for the distribution of loans. However, one researcher has pointed out that, these Credit Cooperatives "help Halk Bankasi function more than they help petty producers gain access to the type of credits they actually need." (Bademli).

Furthermore, a major portion of loans extended by HB has turned into a kind of revolving credits - when a loan is paid back almost automatically a new one of approximately the same size is extended by the Bank. The relatively small size of average loan, together with the dominance of working capital loans are the basic reasons underlying this situation. Also, many entrepreneurs find it difficult to comply with the collateral requirements of the Bank. In the case of long-term loans, the lack of technical and financial capacity of artisanal and SSI enterprises to prepare projects and feasibility studies is an additional factor which limits their access to Bank sources. Even if they do have the necessary capacity and present projects to HB, the Bank itself lacks the proper machinery to evaluate them and to follow their progress. However, recently there has been a shift towards more project oriented lending by increasing the emphasis on project viability rather than loan collateral and combining loans with technical assistance to SSI. Accordingly, HB is in the process of strengthening its capacity for project appraisal and supervision.

For SMI units too large to qualify for HB financing (those with fixed assets in excess of TL 300 million), outside sources for funds are very limited. Sinai Yatirim ve Kalkinma Bankasi (Industrial Investment Development Bank) was recently expanding and its activities in order to cater to the needs of such enterprises. Supported by a loan from the World Bank, its total loan approvals increased from TL 2.8 billion for 29 projects in 1980 to 16.8 billion for 83 projects in 1984, which in real terms, signifies an increase of 14 per cent p.a. for the period. However, given the size of SMI in Turkey and its needs for outside finance, the situation seems far from being satisfactory.

3.2.2. Small Industry Development Organization (KUSGET):

The idea of setting up a national small industry development organization to provide technical assistance to SMI enterprises was first mentioned in the First Five Year Development Plan and repeated in the plans and programmes which followed. Towards the end of 1960's, the idea of a national organization was transformed into a pilot project in Gaziantep (KUSGEM) to be partially financed by UNDP/UNIDO. The center established in 1970 aimed at combining "the provision of technical services and the development of a model industrial estate." (Lalkaka and Nanjappa, 1977: 88).

While the activities of technical guidance and assistance by the Center have expanded considerably, its impact had been limited. There has been a rather long delay in building the model industrial estate. The Center which had common facilities for metal-working industries has been unable to attract qualified staff. The demonstration of complex machinery and technology did not produce the desired results since small enterprises were unable to assimilate advanced technologies and to make use of them in their own production. It was reported that the common facilities at Gaziantep were being used at below 30 per cent capacity as late as mid-1984.

The expansion of KUSGEM into a national organization with regional offices similar to the one in

Gaziantep was proposed by UNDP/UNIDO to the Turkish Government. One such regional center would be set up in Ankara to assist SMI enterprises in foundry industries. the project was finally approved by the Government in 1983 and currently is being implemented.

KUSGET is being developed not only as "an extension institution to promote the use of technical assistance,... (but also) to stimulate the availability of service programmes, training consultancies, and financial assistance geared to the needs of SMI and to act as a referral agency to other specialized institutions or individuals who would be able to provide more complete and specialized services." (World bank, 1985: ?). While this integrated approach to the problem constitutes a forward step in the right direction, the basic problem faced by KUSGET seems to be no different from that of KUSGEM, i.e. finding qualified staff.

### 3.2.3. Industrial Training :

In all the Plans a prominent place has been given to meeting the training needs of artisanal and SMI enterprises. In 1964, the Ministry of Industry and Technology, in cooperation with the Ministry of Education, Halk Bankasi, and the Credit Cooperatives, instituted a skill upgrading programme involving apprentices, journeymen, and master craftsmen from artisanal and SMI units.

In terms of the number of courses and trainees, the programme was implemented on a very small scale, all the more so when compared with the training needs of the enterprises involved. During the period of 1965-1972 the total number of trainees was only 8,641. After 1972 the programme was severely curtailed due to inadequate funding and in 1979 training was provided for only 400 students.

Following the new code on artisans (1977) a new attempt was made for the training of trainers and apprentices. During the first four years of implementation of the programme (1979-1982), run by the Ministry of Education, the number of trainees amounted (DPT, 1983:162). Compared with the size of to 37,872. the labor force in artisanal and SMI enterprises, the new training programme seems to be inadequate as was its predecessor.

## 3.3. AN EVALUATION OF TURKISH EXPERIENCE IN PLANNED INDUSTRIAL DISTRICTS

# 3.3.1. The Importance of "Good" Location for Industries :

Location plays an important role in industrial growth and development. Easy access to major transport routes and existing technical infrastructure on the one hand, and proximity to major consumer markets, sources of cheap labour and concentration of related businesses on the other, imply lower costs of production by way of higher external economies. A good industrial location is, therefore, a bonus for profits to start with, and may later aid if not spur efforts to improve profit rates. In this connection, all industrial firms, regardless of their size, are after an optimum location which would not only minimize expenditures on real estate and transportation, but also maximize external economies of various sorts.

# 3.3.2. A Twofold Problem :

11

This quest for optimum industrial location is resolved in real estate markets. The result, however, is often problematic for smaller industrial establishments on the one hand, and the urban community on the other.

As a rule, smaller industrial establishments are more dependent on locational externalities, and are more desperate to lower expenditures on land and buildings than larger ones. In this connection, they tend to locate at the urban core where locational externalities are the highest, but are deterred by equally high land prices and rents. Nevertheless, belts of slum areas immediately around declining portions of the urban core with relatively depressed property values, offer an alternative, and smaller firms tend to form clusters there. Doubtless, small firms become more accessible, enjoy better and cheaper services and create easier and stronger business linkages with each other in such clusters than they would if scattered. Yet, these spontaneously formed industrial zones, which are also called "incubators of industrial activity" in the relevant literature, eventually generate negative environmental pressures on the urban core. These pressures i,e., pollution, fire hazards, traffic congestion, and more important, further depression of property values, in turn, spur planned efforts to relocate industrial establishments away from the urban core. In brief, smaller industrial establishments tend to gravitate towards the urban core, but if not the market in urban real estate itself, planning operations in and around the city center force industries to decentralize into the urban periphery.

Indeed, imposed decentralization constitutes а blow on smaller establishments which are short of funds to do so. Those which may afford to decentralize on the other hand, find themselves in a different bind. Unlike the larger industries, they may not afford to establish large industrial campuses of their own on relatively cheap land away from the city. Thus they turn to already serviced lands at the urban periphery. But the others do the same and cost of industrial Indeed, the decentralization mounts. ensuing competition for location at the urban periphery settles the problem. But in the process, industrial funds, already scarce, get diverted into real estate. Not only this, but also manifold difficulties involved in building new industrial premises and starting production there act as drains on the potential for industrial growth and development. What is more, the resulting industrial location pattern marked by spontaneously formed linear clusters of industries along major arteries at the urban periphery, spurs urban problems akin to those generated by clusters of industries located in and around the urban core.

In short, when left to the market forces alone, the location of industries and the availability of degenerate suitable industrial premises into а On the one hand, the growth and two-folded problem. development processes of not only the artisanal, but small and even medium scale industries are obscured; and on the other, urban problems are deepened. The creation of special districts where an area of land in and around an urban settlement is selected, planned and serviced for industrial activity stands as a widely recognized way to tackle this problem.

## 3.3.3. Planned Industrial Districts -- Advantages Offered to Industries :

In general, planned industrial districts offer three main advantages to industries:

- 1. the concentration of firms lead to external economies which either crop up anew or get strengthened when firms are in close proximity to each other;
- 2. the supply of serviced land for industries and the stock of work places are enlarged and often kept within easy reach of smaller establishments;
- 3. the existence of organizations which not only run, but also extend various services, to promote the development of industrial districts.
- 1) External Economies :

Positive external economies due to concentration of industrial firms in an area are well known. As a rule, when clustered, firms become more accessible, enjoy better and cheaper services and create easier and stronger business ties with each other than they would if scattered.

First, the joint demands of various firms make feasible a greater quantity and/or higher quality of services. Furthermore, they may often be provided cheaper. There are many services which one firm alone, unless it were very large, would not be able to support, or could support only at a higher cost, but which are possible and economic for a group of firms. This applies to both public and private services which are either directed specifically at industrial needs, i.e., power communications, security, warehousing, offices, technical advice, showrooms, market services, legal services, advertising, testing and quality control, laboratory, accountancy, export agencies and the like; or oriented towards a different set of needs, like transport, banking, canteen, health care, community hall, parks, sport facilities and library.

Second, local authorities and other outside bodies react favourably to a group's problems of sewerage, parking, housing, telephones and even cultural and recreational requirements than they would to the same problems of an individual firm, unless that firm was very large. Indeed, it is often proportionately easier for these authorities to deal with a collective problem than with the problem of an individual firm. The reliance on, and the importance of, facilities provided by public bodies make the advantage of collective demand even more important.

Third, when industrial firms are located in clusters of similar and related businesses, they are often exposed to larger groups of potential clients than those they may attract alone. Indeed, this helps smaller industrial firms a lot in their efforts to widen their respective input and output markets.

Last, but not the least, concentration of industrial firms in an area not only promotes easier exchange of information and ready dissemination ideas, but also furthers business linkages of like sub-contracting, among them. Doubtless, communication methods are today extremely advanced, and this reduces some of the advantages of proximity. Nevertheless, face-to-face contacts retain their importance in business. They also cost less. In this connection, the exchange of business related information tends to be more common, cheaper, faster and often more fruitful, between firms on the same site than between those scattered.

2) Supply of Land and Buildings :

The provision of a variety of not only serviced land, but also work places for rent and sale, and easy access to these, are an important characteristic and attraction of planned industrial districts. As a rule, planned industrial districts are not oriented towards demand from larger industries which have the the potential to create planned complexes of their own. Instead, focus is put on new industries which are relatively small in scale and limited in funds on the one hand, and smaller industries which either wish or are forced to move away from the urban core on the other. In other words, planned industrial districts aim to relieve the location and relocation problems of smaller industries left at the whim of markets in urban real estate, rather than larger industries which fare well on that score.

Work places can be provided in advance of demand for sale or for rent. Alternatively, industrial plots, i.e., serviced land can be made available for entrepreneurs who wish to build their own work places. Both the land and workplaces supplied need to display a certain variety to match the differing needs of industries involved. Some firms may prefer to tie as little funds as possible in real estate and enlarge their working capital. Others, however, may feel the need for greater security and thus prefer to own their premises.

3) Existence of Development Oriented Organizations :

Indeed, the existence of organizations which not only run but also extend various services to promote the development of a particular area is yet another advantage of planned industrial districts. In brief, such organizations may: a) ensure that the industrial district is physically well planned, that the layout is attractive, and that infrastructure such as roads, sewers, water and the like are adequate, efficient and reliable; b) ensure that a variety of industrial plots and buildings are available both for sale and for rent at reasonable prices; c) ensure that industrial buildings are well planned and are suitable for expansion; and, d) give help and advice to firms not only in the initial settling-in period, but later as well.

4) Conditions for Effectiveness :

Doubtless, the extent to which advantages offered by planned industrial districts are actually enjoyed by firms depends on: a) the firm itself; b) the location and size of the industrial district; and c) the organization.

3.3.4. Planned Industrial districts -- Advantages Offered at National, Regional and Local Levels :

In general, planned industrial districts harness industrial decentralization by providing concentrations in selected areas. In this process of concentrated decentralization, they help alleviate location and relocation problems of industries on the one hand; and, further industrial growth and development both indirectly through externalities generated, and directly by services and subsidies offered on the other. As such, planned industrial districts stand as tools to promote industrial growth and development at not only national, but also regional and urban levels.

The advantages offered by planned industrial districts at the national level are obvious. first,

considerable savings in public funds are generated by lowering cost of infrastructure per factory. Indeed, savings actually stem from indivisibilities and economies of scale involved in the process of providing industrial infrastructure. Second, potential impacts of industrial incentive measures and support services are increased. finally, if and when successful, planned industrial districts spur industrial growth and development.

There is no doubt that planned districts are useful in decentralizing industrial activity over the national territory. In this connection, they stand as important options in strengthening regional growth centers, and, thus, stimulating growth and development in lagging regions.

Planned industrial districts display profound impacts on not only urban economies, but urban environments. First, often conceived as segregated zones for industrial activity, they usually touch off demand for residential and other development in their vicinity. Second, by easing location and relocation problems of industries they decrease environmental problems occasioned by the tendency of smaller firms to decentralize into spontaneously formed industrial pockets at the urban periphery. Also, by the same token, they make life easier for urban rehabilitation and urban renewal projects in central cities.

3.3.5. Planned Industrial Districts in Turkey :

There are two distinct categories of planned industrial districts in Turkey: a) organized industrial districts (Organize Sanayi Bolgeleri) and b) small industrial districts or, districts organized for artisanal production (Kucuk Sanayi Siteleri). Although the former resembles the model which may be observed in other countries, the latter are quite peculiar in nature.

3.3.6. Organized Industrial districts :

Ironically, the first attempt to establish a planned industrial district in Turkey preceded the First Development Plan. IN 1961, Checci and Company, using AID funds, prepared a report on prospects of establishing organized industrial districts in Turkey, which included a feasibility study of a pilot project in Bursa. (Checchi Co., 1962). Operations began in 1962, and the Bursa Organized Industrial District covering some 267 hectares of land was ready by 1966. (Onal, 1974:78). Indeed, Turkey was a latecomer in the field. Both in England and the USA, for example, the idea was in practice even before the Second World War. (Onal, 1974: 73-75). Actually, by the time the idea came to Turkey, planned industrial districts had already become quite widespread in the world. For instance, by early 1960's there were over 1000 such examples in the USA, around 80 in India and about 25 in Italy. (Onal, 1974: 75-76).

Inspired by the Bursa project, the First Five Year Development Plan (1963-1967) promoted the organized industrial district idea as an industrial incentive measure aimed not only to improve industrial efficiency but also to correct regional imbalances. (DPT, 1982-a: 9). In this period, a second project in Manisa took shape.

The Second (1968-1972), Third (1973-1977) and Fourth (1979-1983) Five Year Development Plans, followed the example of the First and furthered the idea. The number of projects multiplied and reached 39 in 1983. Unfortunately, however, only 6 projects out of this total actually got completed. The following table summarizes the status of projects in stock:

		ABLE-7 DUSTRIAL DISTRIC	TS	
Project Status	Number of Projects	Area in Hectares	Cost Billion TL	
Completed (1962-83)	6	1,100	0.3	
Continuing	30	8,476	50.892	
New	3	880	9.0	
TOTAL	39	10,456	60.192	
Source: Mini	stry of Industry	and Trade 1986	).	

There is no doubt that the rate of realization in the existing stock of organized industrial district projects is an indicator of policy failure on two counts. First, more projects are drafted than realized because organized industrial districts are wanted on political rather than economic grounds. For example, in 1981, at least an organized industrial discrict was being considered for each province except the 6 least developed in the southeast. Such an orientation would have inflated the project stock up to 66. (DPT/1982 a, 26-29). This, coupled with the spreading of public pp: DPT/1982 a, funds across the projects (See: Tb:6 "Organize Sanayi Bolgeleri Icin Kullanilan Fon", pp:39) postpone project completion dates, which in turn decreases returns on public funds. Second, by the same token, as public funds are diverted into unproductive the organized industrial district avenues, idea transforms into a burden rather than a for spur industrial development; and this, in turn, feeds the tendency to lower the total amount invested to start DPT/1982 a, Tb:5, pp:37). with. (See:

As a rule the bulk of the completed organized industrial districts and those to be completed in the near future is located in the more developed western provinces of the country. This distribution alone would suggest that organized industrial districts are far from being used as tools in correcting regional imbalances as of now. (See: MAP-1 "Distribution of Organized Industrial Districts in Turkey).

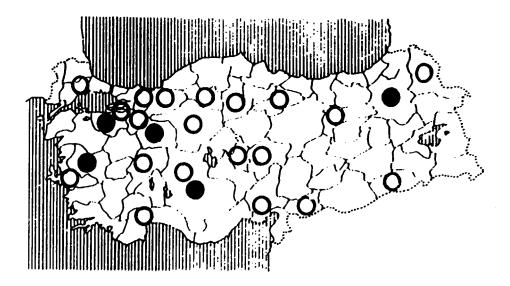
Indeed, when completed projects are examined; the list of failures may be enlarged further. First, as rule, planned industrial districts а target concentration of small and medium scale industries. Ιn the Turkish practice, however, it is possible to observe not only large establishments, like TOFAS, an automobile plant employing around 3,000 workers, taking advantage of amenities intended for smaller units, but also very small establishments which may be catered for elsewhere. Indeed, this mix results from low levels of demand for organized industrial districts to start with. Second. by the same token, organized industrial districts in the Turkish case fail to specialize in particular lines of production and, therefore, fare with low levels of Third, contrary to what is business interdependencies. intended, serviced land sold at subsidized rates often fuels speculation in industrial real estate. Many

1.1

entrepreneurs opt for investing in real estate rather than industrial production itself, and tend to keep their lots in the organized district empty. Consequently, those industries in real need for serviced land turn elsewhere. Finally, services offered to industries located in planned districts in Turkey, do not necessarily compare well with foreign examples.

In short, the Turkish experience in organized industrial districts is not only restricted in scope, but also not instructive for others. The same, however, is not true for the Turkish experience in small industrial districts or, organized districts for artisanal production.

MAP-1 DISTRIBUTION OF ORGANIZED INDUSTRIAL DISTRICTS IN TURKEY (1981)



Completed Organized Industrial Districts
 Organized Industrial Districts Under Construction

Source: DPT, TURKIYE'DE ORGANIZE SANAYI BOLGELERI (1961-1981) Ankara: DPT pub.no.1893, 1982, p.73. 3.3.7. Small Industrial Districts, or Organized districts for Artisanal Production :

Unlike organized industrial districts for small and medium scale industries, planned areas of concentration for artisanal production developed as a grass-roots idea in Turkey. Indeed, it may be interpreted as a continuation of the tradition to form business clusters in specialized bazaars, "hans", or "carsi"s.

The first examples of organized districts for artisanal production, called "kucuk sanayi carsi"s in Turkish, appeared in the early 1950's. These were grass-roots phenomena rather than products of government policy. Artisans and workshop operators joined by some merchants, all eager to own a workplace, were imitating housing cooperatives to form industrial districts on their own. These artisanal quarters which were shaped in the absence of a particular industrial policy support were mostly located in and around the urban core of larger settlements.

In many cities like Istanbul, Ankara, Bursa, Dir and Gaziantep such cooperative artisanal Eskisehir quarters proved to be a success. They touched off externalities due various to concentration of businesses. The number of industries multiplied, production activities proliferated and initial artisanal districts got covered by layers of new industrial and Indeed, these artisanal quarters services activity. were planned at the outset. Yet, they hardly resembled typical organized industrial districts. First, they were intended primarily for artisan shops and workshops employing not more than 10-20 workers. Second, as a rule, the organization set-up to form the quarter, i.e., cooperative, was dismantled as soon the as the entrepreneurs got hold of their individual plots or workplaces. In other words, the continued services of an organization which would not only run but also develop the district were lacking. Third, externalities due to supply of physical infrastructure was not at issue, for artisanal quarters were located close to the urban core. As a rule, the existing infrastructure at the urban core would be simply extended to the artisanal quarter later by the municipality. In other words, the supply of infrastructure was a result rather than a reason of industrial concentration. Finally,

these quarters were neither envisaged nor treated by industrial policy maker. as a means to further artisanal production. They just proved to be so in due course.

Official recognition of, and support for, planned artisanal quarters appeared a decade later in the 1960's. Indeed, their advantages were cleared by them:

- 1. they were easing the relocation of small industries away from the urban core;
- they were providing locational externalities for small industries;
- 3. they were strengthening business linkages among smaller industries;
- 4. they were eventually generating a physical environment conducive to industrial growth and development on the one hand, and providing for easy control and supervision of smaller establishments, on the other.

Official support for organized artisanal districts began in 1964. (DPT, 1982-b: 13-14). Support was modulated through cooperatives formed by artisans and workshop operators registered at artisanal associations, called "Sinirli Sorumlu Kucuk Sanayi Sitesi Yapi Kooperatifleri" in Turkish, and touched off a boom. By 1985, over 250 such cooperatives had government support. received (See: Table-8}. In general, official support covers a wide spectrum:

- 1. assistance in the acquisition of land;
- 2. supply of planning service;
- 3. provision of construction credits;
- 4. help in the supply of infrastructure and service facilities.

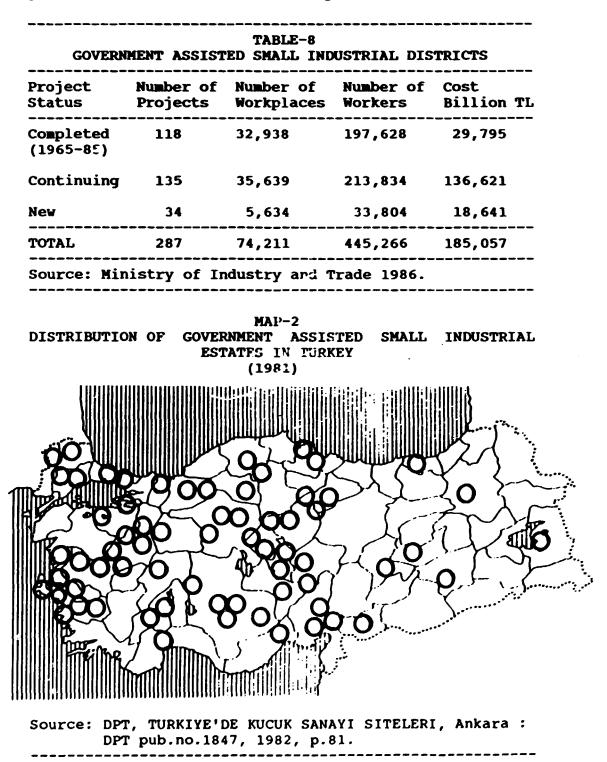
Nevertheless, attempts to set up planned artisanal guarters without government support continue to flourish as well.

Indeed, small industrial districts, whether government supported or not, imply concentration of

industrial firms and thus locational externalities. Furthermore, as decentralization yields lower land prices to start from, they promise opportunities for entrepreneurs not only to own workplaces of their own at a reasonable cost, but also to plough in eventual speculative gains from urban property back into production. Also, as a rule in Turkey, small industrial estates are not under strict government supervision. with These. coupled inherent externalities of concentration make small industrial districts an ideal environment for grass-roots industrial growth and development. The case of "Siteler" in Ankara is a good The modest small industrial example on this score. district (Keresteciler Kooperatifi), established at the outskirts of the city in 1959, transformed itself into a "huge conglomeration" of over 10,000 predominantly furniture production-related businesses employing around 100,000 workers in 1985. Often, however, the distance of planned small industrial districts to not only the urban core but also the sources of labour on the one hand, and the unlikelihood of their rapid implementation on the other, stand as factors which shadow success. Furthermore, relocating smaller industrial firms away from the urban core may look easy on paper. But in reality it is not. Many firms can not afford to lose externalities offered in the city center, and some do not need the larger shops and technical infrastructure promised in small industrial districts. So, there a resistance against relocation. accumulates Many firms, albeit herded into sub-divided shops clustered in dilapidated buildings, or dispersed into sub-divided first or second basement shops, which no one else is after, prefer to remain in the urban core. Others either strengthen their stakes in the existing clusters at the belt of central slum areas, or disperse into sub-centers.

In brief, not only to establish small industrial districts, but also to relocate small industries away from the urban core is a difficult task. Nevertheless the creation of industrial estates for smaller firms (mostly artisanal) remain on the agenda for, as was suggested above, it promises to serve several ends at the same time.

As can be seen from the following table, in the 1965-85 period, 253 industrial estates received government support in terms of credits and project assistance, and 34 others are under consideration. If we consider those estates which were realized without government assitance the total may reach some 500.



The Turkish experience in small industrial districts is a success story on several counts. First, projects have an "urban" focus. Possibilities of speculation in urban property help the mobilization of private funds. Second, private ownership of premises eventually enable luckier petty producers to plough parts of urban rents back into production. Third, government interference is kept at a minimum. Government support, guidance and supervision are at the construction stage. stronger Later. interferences are kept at a minimum level. Day to day operations and long-term transformations of small industrial districts are subject to market forces. This enables businesses not only to adapt to, but also to shape their environments, albeit improvised and often unauthorized. Finally, business and labour relations within small industrial districts are neither designed, nor strictly regulated. As a consequence, firms crop-up, grow, stagnate, decline, or disappear as market forces dictate. Similarly, subcontracting relations among smaller businesses as well as between small and large firms get established and flourish.

All these factors help small industrial districts to become and function as "incubators" of economic growth and development rather than sterile "show-piece" zones of subsidized industrial activity.

The following table indicates the increase in government assistance to small industrial districts in Turkey.

(ears	Number of SID Projects Completed	Number of Workplaces Completed	Number of Jobs
1966	-	-	-
.967	-	-	-
L968	3	1,487	8,922
L969	6	971	5,826
.970	3	778	4,668
L <b>971</b>	5	1,268	7,608
972	6	1,637	9,822
L <b>973</b>	4	798	4,788
.974	8	2,544	15,264
.975	4	971	5,826
976	3	147	882
L <b>977</b>	8	1,697	10,182
L978	2	555	3,330
L979	12	4,105	24,630
1980	6	1,738	10,428
1981	5	2,137	12,822
1982	10	2,817	16,902
1983	5	1,094	6,564
1984	15	4,800	28,800
1985	25	7,079	42,468
TOTAL	130	36,622	219,732

TABLE-9

### 4. CONCLUSIONS AND RECOMMENDATIONS BASED ON THE TURKISH EXPERIENCE

The analysis of SMI in Turkey is made very difficult by the lack of comprehensive and detailed time-series data. The foregoing study primarily based on existing data collected by the SIS is therefore limited in scope. However, even on the basis of such an incomplete study, one can delineate the development trends and main characteristics of SMI which can be summarized as follows:

- 1. From 1963 to 1980, the share of SMI in manufacturing output remained more or less constant, the fall in the share of SSI having been offset by the rise in the share of MSI. The sharp fall in the share of artisanal units, on the other hand, was accompanied by the significant rise in that of LSI.
- 2. Similar to other developing countries, SMI enterprises in Turkey are concentrated in industries using relatively simple, labor-intensive production techniques, industries processing spatially dispersed raw materials, and industries dependent on proximity to the market.
- 3. While the growth of LSI was, as a general rule, at the expense of artisanal and SSI enterprises, in several sectors the growth of the former created new business opportunities for the latter (e.g., electrical appliances, transport equipment) and in some others the latter were able to hold their ground due to segmentation of product markets.
- 4. As one of the major factors affecting the development potential of SMI, labor productivity was found to be considerably lower in SSI compared with LSI; MSI being closer to the latter in this respect.
- 5. The wage levels in manufacturing are highly differentiated and vary directly with establishment size. Furthermore, the wage differentials were found to increase over time. These persistent and growing wage differentials

can be explained by the existence of segmented labor markets in Turkey. The ability to pay lower wages, on the other hand, can partially account for the viability of SSI enterprises.

- 6. The profitability of manufacturing enterprises, measured by price-cost margins, was also found to vary directly with enterprise size. Their lower labor productivity and profitability result in the inability of SSI to generate the funds which can be invested for growth purposes. Together with their limited access to outside financial sources, this situation accounts for their poor investment performance.
- 7. Despite the significant role which it can play in promoting the development of SMI, subcontracting in Turkey can be regarded to be in its infancy. Furthermore, commercial subcontracting and that among small firms need to be given due attention since they are abundant in the Turkish industrial landscape.
- 8. Even though the statistical information is scanty, it is generally agreed that export capabilities of SMI firms are rather restricted. In recent years, the problems faced by SMI in exporting their products were only partially alleviated in a few sub-sectors by export trading companies.
- 9. A paper authored by two UNIDO experts and published in 1977 included the following evaluation of the government policies to support SMI development in Turkey:

"Although the strengthening of small scale industry has been continously discussed since the First Five Year Plan (1963 - 1967), government policy has been uncertain, the incentive system tends to favor large capital-intensive industry, and efforts to promote tangible assistance have been sporadic. The idea of setting up a National Center for Developing Small Industries to provide the required technical inputs still needs to be given final shape. Effective stimulate policies to indigenous

entrepreneurship and channel skills into new lines suited to a modern economy are yet to be implemented." (Lalkaka and Nanjappa, 1977: 86-87).

In many respects this evaluation still seems to be valid. The credit system does not fully cater the financial needs of SMI, despite considerable expansion of credit volume. Moreover, they did not produce the desired effect, for credits were not combined with technical assistance. Various programmes designed to meet the training needs of artisanal and small enterprises had only a limited impact since they were implemented on а However, there were also hts. The Small Industry very modest scale. positive developments. The Development Organization (KUSGET) was finally established and started its operations, albeit slowly. Similarly, there was a recent shift towards project financing by the Halk Bankasi, together with measures to strengthen its project evaluation and technical assistance capacity.

10. Contrary to organized industrial districts, small industrial estates in Turkey constitute a success story. As a rule, they have an "urban focus" and "government interference" is kept at a minimum. such, they function as "incubators" As of grass-roots industrial growth and development; and not only help ease the employment problem, but also further subcontracting linkages among industrial establishments. Doubtless, the Turkish experience in small industrial districts, which diverges from the model proposed by international agencies, has lessons in stock for other developing countries; and therefore, deserves closer scrutiny.

# 5. POTENTIAL FOR INTRA-OIC COOPERATION TO ENHANCE SMALL AND MEDIUM SCALE INDUSTRIAL DEVELOPMENT

The Charter of the OIC, adopted in 1972. stipulates, among other things, the consolidation of economic cooperation among the Member States as a principal objective of the Conference. The Member States have established an organisational infrastructure comprising a number of specialised agencies and the Islamic Development Bank, and a legal framework in the form of a General Agreement for Economic, Technical and Commercial Cooperation, and Agreement on Promotion, Protection and Guarantee of Investments to realise the objective since 1972. The efforts in said this direction culminated in the adoption of a comprehensive Plan of Action to Strengthen Economic Cooperation in 1981 which provided a set of recommendations for joint action in different economic fields.

In the subsequent ministerial and expert meetings, specific measures were developed for the implementation of the recommendations of the Plan of Action. The Member States established the Standing Committee for Economic and Commercial Cooperation (COMCEC) to coordinate, among others, the implementation of the Plan of Action.

The industry ministers of the OIC Member States 1982 to discuss the measures met in for the implementation of the recommendations of the Plan of Action for industry and adopted the 'Islamabad Declaration on Industrial Development'. The ministers also established a follow-up mechanism in the form of a Task Force which met periodically to monitor the of the Declaration. implementation The Second Ministerial Conference on Industrial Cooperation, which was held concurrently with the First Session of COMCEC in 1984, reviewed the progress achieved in the implementation of the Declaration, and agreed on a set A Follow-up of measures suggested by the Task Force. Committee was established, comprising the industry ministers of four Member States and the representatives of specialised agencies, to further develop these measures and oversee their implementation and to report to the Third Ministerial Conference which will meet in 1987.

The role of small and medium scale enterprises in industrial cooperation was first discussed at length in

the third meeting of the Task Force which was convened to discuss the agenda of the Second Ministerial The Task Force members, Conference. noting the significant contribution made to industrialisation by the small and medium scale enterprises in all of the Member States, agreed that a study should be prepared on the cooperation possibilities in this area. The UNIDO agreed to prepare a paper which was later submitted to the Second Ministerial Conference. The UNIDO paper entitled "The Role of Small and Medium Scale Industries in OIC Member States" (1984) surveyed the developments in small and medium scale enterprises in the Member States, and suggested an integrated programme for cooperation among these enterprises. The ministers, after reviewing the said study, decided that joint programmes for the exchange of information and expertise among the relevant national agencies dealing with the development of small and medium scale industries may be developed in cooperation with regional and international organisations such as AIDO, UNIDO and UNCTAD. The Follow-up Committee established by this Conference further discussed the issue in its 1985 and 1986 meetings and requested the UNIDO and SESRTCIC to further study the issue and submit a new report to the Third Ministerial Conference.

As evident from the foregoing, the OIC has established an institutional framework with periodic ministerial meetings where the issues of economic cooperation in general and industrial cooperation in particular are deliberated upon at the highest level.

In what follows, some possible OIC actions to promote cooperation among member countries at various levels are summarised to provide an input to the deliberations in this important area of industrial cooperation

In view of the limitations imposed on SMI by small local markets, the inadequacy of outside finance available, and the lack of technical and managerial expertise, any attempt to utilize their development potential necessitates measures at the national and regional levels for their support "which are being pursued - to a varying degree - in all OIC member countries," (UNIDO, 1984;67). Indeed, in many OIC countries there already exists a whole set of institutions and policy instruments and a considerable accumulation of expertise in the field of industrial development in SMI sectors. In almost all the member countries, there is considerable room for improvement of the existing machinery and for refinement of policy instruments geared towards support of SMI. In this respect, intra-OIC experience with regard to promotion of SMI can provide a very valuable source of inspiration and guidance.

A systematic utilization of the experience of OIC **all**, member countries would require, first of а comprehensive data base on the present situation of their SMI sectors as well as needs for development of Such a data base should also cover activities of SMI. the member countries which are relevant for the support of SMI. A start has already been made in this direction by UNIDO in the study entitled The Role of Small and Medium Scale Industries in OIC Member States (1984). The present study on SMI in Turkey constitutes a further step towards such a stock-taking which may contribute not only to a pooling of intra-OIC experience but also may provide clues as to the effectiveness of particular support measures in different national settings. To take an example, the development of industrial estates in Turkey was characterised as a "success story" in the present study. It may be quite illuminating to examine the way in which this instrument was used in countries such as Pakistan and Bangladesh and compare the degree of success under varying circumstances. As a start, such an inventory could be confined to a few countries where quite sophisticated and highly developed institutional machinery designed to deal with SMI development does exist. On the basis of this inventory, a comparative study concentrating on a limited number of major policy instruments can be undertaken which could help widen the perspectives of policy makers in the member countries and could help pinpoint various problem areas limiting the effectiveness of policy measures studied. Obviously, such studies can be useful if their findings are properly disseminated among and discussed by the relevant institutions in OIC Member States. The countries to be studied should be selected so as to have regionally representative characteristics in order to be able to cover as wide a range of problems as possible.

One of the main objectives of this exercise would be to forge links and to develop cooperative and

collaborative relationships among the concerned organisations. Once communication channels among them established, an exchange of information are and expertise can take place in an efficient manner. Countries with a highly developed institutional structure and accumulation of know-how on the matter can play a significant role in providing training opportunities for participants from other member countries. International agencies within the OIC system as well as others such as UNIDO can be quite instrumental in the planning and implementation of such training schemes where priority should be given to "the training of trainers and the development and distribution of training materials". (UNIDO, 1984; 68).

In all the phases of such a joint OIC programme, it would be highly recommended to secure the active involvement of associations of small and medium-scale entrepreneurs which exist in many member countries. Not only would they make significant contributions to the planning and implementation of the programme in question but also through such involvement direct links among such organisations in different countries can be established.

The joint OIC programme should also make allowance for the institutionalisation of regular consultations among governmental and entrepreneurial organisations in the Member States either at bilateral or multilateral levels. Such consultations would be concerned with the "improvement of information flows", the refinement of support techniques and, "joint elaboration of innovative approaches to encourage the growth and efficiency of SMI". (UNIDO, 1984; 67).

In view of the complexity of the problems and the financial constraints, the OIC programme on the subject could be built up gradually and start with a limited number of countries and concentrate on a few selected key sectors initially. Later the programme could be expanded largely through regional initiatives.

### **BIBI TOGRAPHY**

ATALAY, Besir (1983), Sanayilesme ve Sosyal Degisme: Kirikkale Arastirmasi, Ankara: DPT. 1917, 1983.

BADEMLI, R. Raci (1977), "Distorted and Lower Forms of Capitalist Industrial Production in Underdeveloped Countries: Contemporary Artisan Shops and Workshops in Eskisehir and Gaziantep, Turkey", Ph.D. Dissertation, MIT, Cambridge/USA, 1977.

------ (1978), "Turkiye'de Kucuk Uretim", SANAYIDE KUCUK URETIM: TOPLUMSAL VE MEKANSAL BOYUTLAR, Ankara: Mimarlar Odasi, 1978, pp:27-27.

----- (1985), "" a Urban Industrial Landscape in the Developing Wor 7, MIMAR: ARCHITECTURE IN DEVELOPMENT, Oct.-Dec. 1985, no:18, pp:22-27.

BASS, Lawre W. (1976), "Technical and Managerial Help for Small Enterprises", WORD DEVELOPMENT, vol:4, no:4, 1976, pp:339-347.

BROADBRIDGE, Seymour (1966), INJUSTRIAL DUALISM IN JAPAN, Chicago: Aldine Pub. co., 1966.

BRUCH, Mathias (1980), "Small Establishments as Exporters of Manufactures: Tentative Evidence From Malaysia" WORLD DEVELOPMENT, vol:18, 1980, pp:429-442.

CELEBI, Nilgun (1980), "Aydin'daki Kucuk Sanayilerin Sosyolojik Acidan Incelenmesi", Ph. D. Dissertation, Hacettepe Universitesi, Ankara, 1980.

Devlet Planlama Teskilati (DPT) (1963), KALKINMA PLANI, BIRINCI BES YIL: 1963-1967, Ankara: DPT, 1963.

----- (1969), SECOND FIVE YEAR DEVELOPMENT PLAN: 1968-1972, Ankara: DPT pub. no:752, 1969.

------ (1971), ESNAF VE SANATKARLARIN SOSYAL VE EKONOMIK SORUNLARI ARASTIRMASI, 3 Vols, Ankara: DPT No:975, 1971.

----- (1972), YENI STRATEJI VE KALKINMA PLANI, UCUNCU BES YIL: 1973-1977, Ankara: DPT, 1972. ----- (1979), KALKINMA PLANI, DORDUNCU BES YIL: 1979-1983, Ankara: DPT, 1979.

----- (1982 a), TURKIYE'DE ORGANIZE SANAYI BOLGELERI (1961-1981), Ankara: DPT . no:1839, 1982.

----- (1982 b), TURKIYE'DE KUCUK SANAYI SITELERI, Ankara: DPT. no:1847, 1982.

------ (1982 c), ESNAF, SANATKAR VE KUCUK SANAYI: SEKTOR RAPORU, Ankara: DPT. No:1856, 5. Plan Hazirlik Calismalari/SPB, 1982.

----- (1983), ESNAF, SANATKAR, KUCUK SANAYI: Ankara: DPT. No:1913, 5. Plan OIK Raporu, 1983.

----- (1984), KALKINMA PLANI, BESINCI BES YIL: 1985-1989, Ankara: DPT, 1984.

DINCER, Nabi (1978), "Kucuk Uretim Alaninda Uygulanan Politikalar", SANAYIDE KUCUK URETIM: TOPLUMSAL VE MEKANSAL BOYUTLAR, Ankara : Mimarlar Odasi, 1978, pp:39-54.

EBIRI, Kutlay; TUZUN, Gurel; KEPENEK Yakup (1979), "The Growth and Development of the Turkish Manufacturing Industry: 1950-1976", Report, Middle East Technical University, Economic and Social Research Institute, Ankara, 1979.

ERDOGANLAR, Necati (1967), TURKIYE'DE ESNAF VE KUCUK SANAT-KARLAR VE KREDI PROBLEMLERI, Izmir: 1967.

ERGIL, Gul (1975), "Degisen toplum Yapisina Kucuk Uretici-Sanatkarim Uyumu ve Sosyo-Ekonomik Degisimi", Rapor:DPT/SPD, Ankara, 1975.

European Free Trade Association (EFTA) (1970), REGIONAL POLICY IN EFTA : INDUSTRIAL ESTATES, Geneva : EFTA pub., 1970.

GUPTA, Subash Chander (1981), "Subcontracting Between Factories and Workshops: A case Study of Automotive Industry in Bursa, Turkey", MCP Thesis, METU/DCRP, Ankara, 1981.

Iktisadi Kalkinma Vakfi (IKV) (1972), ORTAK PAZAR'DA KUCUK SANAYI, Istanbul: IKV. no:32, 1972.

KETEN, Mustafa (1974), SANAYILESME HAREKETINDE KUCUK SANAYIIN YERI VE ONEMI, Ankara: Ankara Ticaret Odasi no:2, 1974.

KIRAC, Can (1973), "Turk Otomotiv Sanayiinde Yan Sanayiin Yeri ve Onemi", TURKIYE'DE OTOMOTIV SANAYII VE OTOMOTIV YAN SANAYII, Istanbul: Iktisadi Arastirmalar Vakfi, 1973, pp:155-168.

KOPARAL, Tenay (1977), TURKIYE'NIN KALKINMASINDA KUCUK SANAYIIN ONEMI VE KATKISI, Ankara: 1977.

LALKAKA, R. D. and Nanjappa, K. L. (1977), "Industrial Development in Backward Regions: The Role of UNIDO in Turkey," in UNIDO-TSUB, Joint Seminar on Project Promotion in Backward Regions, Istanbul, 1977, pp.87-88.

MENTES, Gokhan (1984), "Location and Site Selection of Petty Production in Bursa", 5 vols., Research Report, METU/DCRP, Ankara, 1984.

NANJAPPA, K.L. (1973), SUB-CONTRACTING EXCHANGES FOR DEVELOPING SMALL SCALE INDUSTRIES: SOME INDIAN EXPERIENCE, New Delhi: Ministry of Industrial Development, 1973.

ONAL, Gungor (1974), ORGANIZE SANAYI BOLGELERI VE UYGULAMA-DAKI DURUM, Eskisehir: Eskisehir Sanayi Odasi no:12, 1974.

ONAT, Esen (1969), ORGANIZE SANAYI BOLGELERI FIZIKI PLANLAMA ESASLARI, Ankara: Turkiye Ticaret Odalari, Sanayi Odalari ve Ticaret Borsalari Birligi, 1969.

------ (1973), SINAI ISLETMELERDE FIZIKI PLANLAMA SORUNLARI, Ankara: Turkiye Ticaret Odalari, Sanayi Odalari ve Ticaret Borsalari Birligi, 1973.

Z-ALP, San (1971), KUCUK ISLETMELER, Ankara: Eskisehir Iktisadi ve Ticari Ilimler Akademisi no:90/49, 1971.

OZGUC, Metin (1970), TURKIYE VE DUNYADA OTOMOTIV ENDUSTRISI, Ankara: Makina Muhendisleri Odasi, 1970.

Sanayi ve Teknoloji Bakanligi (STB) (1971), "Small Industry Sector in Turkey, Report STB-Kucuk Sanatlar Dairesi Reisligi, Ankara, 1971. SAVER, Ertan Ziver (1968), KUCUK SANAYI POLITIKASI VE KRITERLERI, Ankara: DPT no: 585, 1968.

SHARMA, S.V.S. (1972), INCENTIVES TO SMALL INDUSTRIALISTS IN TURKEY, Ankara: STB-Small Industries Development Programme, Gaziantep, 1972.

----- ERIM, Erol (1972), GAZIANTEP SANAYI POTANSIYEL ARASTIRMASI, Ankara: STB, 1972.

SHINOHARA, Miyohei (1978), "MITI's Industrial Policy and Japanese Industrial Organisation: A Retrospective Evaluation", THE DEVELOPING ECONOMIES, vol:14, no:4, 1978, pp:366-380.

Small and Medium Enterprise Agency (SMEA), Ministry of International Trade and Industry (MITI) (1978), SMALL BUSINESS IN JAPAN, Tokyo: SMEA/MITI pub., 1978.

STOREY, David J. (ed.) (1983), THE SMALL FIRM: AN INTERNATIONAL SURVEY, London: Croom Helm, 1983.

Tum Iktisatcilar Birligi (TIB) (1978), "Kucuk Sanayinin Kredi Sorunu", SANAYIDE KUCUK URETIM: TOPLUMSAL VE MEKANSAL BOYUTLAR, Ankara : Mimarlar Odasi, 1978, pp:109-126.

Turkiye Ticaret Odalari Sanayi Odalari ve Ticaret Borsalari Birligi (TSOB), (Turkce Yayinlayan), (1964), TURKIYE SANAYI BOLGELERI: BURSA'DA TATBIKI TEKLIF EDILEN PILOT PROJE ILE ILGILI PLANLAR (Checchi and Company, Washington, D.C., Ocak 1962), Ankara: TSOB 1964.

TUZUN, Sezgin (1978), "Sanayide Kucuk Uretim Birimlerinin Yapisi ve Degisim Oruntuleri Uzerine Bir Ornek", SANAYIDE KUCUK URETIM: TOPLUMSALL VE MEKANSAL BOYUTLAR, Ankara: Mimarlar Odasi, 1978, pp:135-141.

------ (1981), "Planli donemde Endustriyel Kucuk Uretim Politikasi ve Eskisehir Endustriyel Kucuk Uretim Birimlerinin Yapisi Uzerine Bir Inceleme", Ph.D. Dissertation, Hacettepe Universitesi, Ankara,1981.

UNIDO (1974), Subcontracting Modernizing Economies, Vienna: UN pub., 1974.

U. N. Industrial Development Organization (UNIDO) (1984), "The Role of Small and Medium-Scale Industries in OIC Member States", Report: UNIDO/IS.487, UNIDO, 1984.

URAS, Gungor (1969), TURKIYE'DE KUCUK SANAYI VE EL SANATLARI, Ankara: DPT. no:768, 1969.

VELZEN, Leo Van (1977), PERIPHERAL PRODUCTION IN KAYSERI, TURKEY, The Hague: NUFFIC/IMWOO/REMPLOD Project pub., 1977.

WATANABE, Susumu (1971), "Subcontracting, Industrialisation and Employment Creation", INTERNATIONAL LABOR REVIEW, v:104, no:1-2, July-August 1971, pp:51-76.

World Bank (WB) (1978), EMPLOYMENT AND DEVELOPMENT OF SMALL ENTERPRISES: SECTOR POLICY PAPER, Washington: WB Pub., 1978.

------ (1980), TURKEY, PROSPECTS FOR SMALL-MEDIUM SCALE INDUSTRY DEVELOPMENT AND EMPLOYMENT GENERATION, 3. vols., Washington: WB pub., 1980.

AND MEDIUM SCALE INDUSTRY (SMI) PROJECT, 1984.

------ (1985), TURKEY: SMALL AND MEDIUM SCALE INDUSTRY PROJECT, (Report by the President to the Executive directors), 1985.

YUCEL, Asuman (1986), "Turkiye'de Organize Sanayi Bolgeleri Uygulamasi", Rapor, Ankara, (mimeo.), 1986.

# STATISTICAL APPENDIX

#### Table : A1

#### .....

# TOTAL HANUFACTURING INDUSTRY (1963)

SECTORS	NO. OF Estab.	NORCERS	BIPLOYEES	unces (1000 tl)	pomer Equip. (HP)	GROSS Investment (1000 TL)	INPUTS (1000 TL)	алтрит (1000 TL)	VALUE ADDED (1000 TL)
Food	15,409	49,437	75,536	214,805	•	-	4,278,483	5,027,013	748,530
Beverages	1,051	2,300	4,045	8,678	•	-	71,664	107,733	36,069
Tobacco	73	6,803	6,916	21,712	•	•	338,514	407,818	69,304
Textiles	10,864	78,803	97,761	390,976	•	•	2,900,956	4,096,283	1,195,327
Footwear and Clothing	54,268	29,701	96,766	60,127	•	-	480,254	785,766	305,512
Wood Products	12,784	12,659	31,223	40,124	-	-	472,242	644,332	172,090
Furniture	4,661	5,374	11,839	15,476	•	•	128,890	192,525	63,635
Paper and Paper Products	376	1,260	1,815	6,964	•	•	78,355	104,035	25,680
Printing and Publishing	1,698	7,358	9,65	58,207	•	-	179,698	340,877	161,179
Fur and Leather Products	4,921	4,291	10,825	21,452		•	251,260	322,440	71,180
Rubber Products	900	6,239	7,653	34,031		-	154,027	228,435	74,408
Chemicals	919	10, 199	11,536	89, 181	•	-	613,208	951,275	338,067
Petroleum and Cosi Products	83	138	276	385	•		3,248	4,635	1,387
Non-Metallic Mineral Prod.	2,929	19,263	24,077	105,124		•	257,397	582,439	295,042
Basic Metals	29	2061	2105	15745	•	•	121491	178168	56,677
Metaluare	29,625	31,477	71,921	129,312	•	•	1,119,568	1,600,272	480,704
Machinery	1,390	5.695	7,827	37,728	•		263,344	419, 141	155,797
Electrical Machinery	3,209	6,799	11,074	45,801	•		320,582	523,567	202,985
Acpliances and Supplies	9,311	10,828		35,059	•	•	277,894	428,968	151,074
Transport Vehicles and Eqip.	5,849	5,349	•	24,558	•	•	222,675	346,450	123,775
TOTAL	160,349	296,034	519,891	1,355,445	•	•	12,563,750	17,292,172	4,728,422

#### ARTISHIAL HURLFACTUREING ENELISTRY (1963)

sectors	nd. of Estab.	VOINERS	<b>BIPLOYEES</b>	unces (1000 tl.)	PCJER EQJEP. (IIP)	GROSS INNESTMENT (1000 TL)	(1000 TL)	CUTPUT (1000 TL)	VILLUE ADDED (1000 TL)
Faad	14,469	19,706	43,672	59,906			1,159,483	1,389,158	229,675
Beverages	1,012	1,457	3,123	3,704			39, 195	52,881	13,668
Tabacco	17	46	83	261			9,205	9,901	696
Textiles	9,991	9,713	26,620	29,028			695,741	829,434	135,693
Footsear and Clothing	54,231	29,018	96,018	56,989			463,148	759,945	296,797
Wood Products	12,675	10,051	28,453	<b>ଅ</b> ,ଞା			380,125	513,730	133,605
fumiture	4,606	4,353	10,708	9,712			97,021	144,061	47,040
Paper and Paper Products	348	625	1,134	2,673			51,750	64,976	13,226
Printing and Publishing	1,567	3,098	5,140	12,586			77,491	118,332	40,861
Fur and Leather Products	4,854	2,396	8,777	6,347			142,395	181,494	39,099
Rubber Products	797	1,020	2,222	2,059			39,056	46,501	7,465
Chemicals	753	1.264	2,359	5,473			144,587	168,946	24,359
Petroleum and Cool Products	83	138	-	385			3,248	4,635	1,387
Non-Metallic Mineral Prod.	2,767	4,528	9,036	13,008			105,007	148,407	43,400
Basic Metals	. 0	. 0	0	0			. 0	. 0	
Metaluare	29,358	19,857	59,765	46,567			642,413	898,014	255,601
Machinery	1,307	1,633	3,606	4.824			50, 114	77,511	27, 397
Electrical Machinery	3, 162	1,8%	6,071	5,685			97,068	139,971	42,903
Appliances and Supplies	0,27	8,711	-	16,772			103,425	194, 495	91,070
Transport Vehicles and Eqip.	5,TZ	3,124	-	10,036			161,601	243,216	81,615
TOTAL	157,044	122,662	339,615	311,946		• • • • • • • • • • • • • • • • •	4,460,051	5,955,608	1,525,557

# Table : A3

#### SHARE IN TOTAL (ARTISANAL HANDFACTURING INDUSTRY - 1963) (%)

SECTORS	NO. OF ESTAB.	<b>NORKERS</b>	BIPLOYEES	HACES	poler Echip.	GROSS INVEST.	INPUTS	OUTPUT	WILLIE ADDED
Food	93.90	39.86	57.82	27.89		•	27.10	27.63	30.62
Beverages	96.29	63.35	77.21	42		•	54.69	49.09	37.95
Tobacco	23.29	0.68	1.20	•	•	•	2.72	2.43	1.00
Textiles	91.96	12.33	27.Z		-	•	23.91	చి.త	11.35
Footween and Clothing	99.93	97.70	99 <sup>7</sup> 3	¥./8	•	•	96.44	96.71	97,15
Wood Products	99.29	77.64	9	A .68	-	•	80.49	79.73	77.64
Furniture	98.82	81.00	æ.	52.76	•	•	TS.27	74.83	73.92
Paper and Paper Products	92.55	<i>(.</i> <b>9.6</b> 0	62.4	38.38	•	-	66.05	62.46	51.50
Printing and Publishing	92.29	42.16	5	21.62		-	43_12	34.71	25.34
Fur and Leather Products	98.64	55.84	81.08	29.59	•	•	56.67	\$6.29	S4.93
Rubber Products	88.56	16, 35	N.33	6.05		•	<b>ठ.</b> У	20.36	10.03
Chemicals	81,94	12.39	20.45	5.14		-	23.58	17.76	7.21
Petroleum and Coal Products		100.00	100.00			•	-	•	•
Non-Metallic Mineral Prod.	94,47	25,51	37.53	12.37		•	36.54	25.48	14.71
Basic Metals	0.00	<b>V.00</b>	0.00	0.00		•	0.00	0.00	0.00
Metalumre	99,10	63.08	83.13	36.01		•	57.38	56.12	53.17
Machinery	94.03	28.67	46.07	12.79			19.03	18.49	17.59
Electrical Machinery	98.54	27.86	54.82	12.41		•	30.28	76.73	21.14
Appliances and Supplies	99.42	80.45	91.03	47.84			37.22	45.34	60.28
Transport Vohicles and Egip.	<b>%</b> 3.68	58.40	81.60	40.87	•	•	72.57	70.20	65.94
TOTAL	97.94	41.44	65.52	25.01		•	\$5.50	34.61	¥.X
<b>3123335552888931315</b> 53227 234	222222234					*******		-7.5282.291.3	

i. ī. ī.

ī.

#### SOLE OWNECTERISTICS OF ARTISMUL HULFACTURING (1963)

\$£C10#S	BIFLOMEE: PER ES1/10.	MENACE MOLUAL UNCE FER UCINCER (1000 TL)	POLER EQUIP. PER ESTAB. (1P)	POLER EQUEP. PER BIPLOTEE (IIP)	GROSS INVEST. PER ESTAB. (1000 TL)	QJRPUR PER ESTAB. (1000 TL)	VALUE ACCED PER ESTAB. (1000 TL)	WILLE ACDED PER BIPLOREE (1000 TL)		(2) PRICE COST PARGIN (%)
Faad	3.0	3.0	-	•	-	96.0	15.9	5.3	6.98	12.22
Beverages	3.1	2.5	-	-	•	23	13.5	4_4	W.87	18.85
Tabacco	4.9	5.2	-	-	•	582.4	40.9	8.4	2.64	4.60
Textiles	2.7	3.0	-	•	-	83.0	13.6	5.1	6.77	12.86
Footumer and Clothing	1.8	2.0	-	-	•	14.0	5.5	3.1	14.24	31.56
Nood Products	2.2	2.6	-	-	-	40.5	10.5	4.7	11.万	20.96
furniture	2.3	2.2	•	-	•	31.3	10.2	4.4	16.07	ଅ.୩
Paper and Paper Products	3.3	4.3	•	•	-	166.7	36.0	11.7	12.89	16.24
Printing and Publishing	3.3	4.1	-	•	-	ሽ.5	26.1	7.9	16.87	23.88
Fur and Leather Products	1.8	2.6	-	-	•	37.4	8.1	4.5	8.73	18.05
Ribber Products	2.8	2.0	-	•	-	58.3	9.4	3.4	6.41	11.63
Chanicals	3.1	4.3	-	-	•	ZX.4	32.3	10.3	8.37	11.18
Petroleum and Coal Products	3.3	2.8	•	-	•	55.8	16.7	5.0	13.31	21.62
Non-Hetallic Hineral Prod.	3.3	2.9	-	•	-	53.6	15.7	4.8	11.75	20.48
Basic Metals	-	•	-	-	-	•	•	-	•	-
Netalware	2.0	2.3	•	•	•	30.6	8.7	4.3	12.85	23.28
Machinery	2.8	3.0	-	-	•	<b>59.3</b>	21.0	7.6	21.60	29.12
Electrical Machinery	1.9	3.0	-	-	-	4.3	13.6	7.1	17.63	26.59
Appliances and Supplies	2.4	1.9	-	-	•	21.0	9.8	4.1	<b>3.Q</b>	38.20
Transport Vehicles and Eqip.	. 1.8	3.2	•	-	-	42.1	14.1	7.8	19.68	29.43
TOTAL	2.2	2.5				38.1	9.7	4.5	11.06	20.28

ı.

T.

I.

I.

I.

ı.

Т

I.

I.

T T

1

1

#### SWILL-SCALE HUNLFACTURING INDUSTRY (1963)

Sectors	NO. OF Estab.	VORIERS BIPLOVEES	unces (1000 tl.)	POJER EQUIP. (NP)	GROSS INNESTRENT (1000 TL)	INPUTS (1000 TL)	алрит (1000 TL)	VALUE ADDED (1000 TL)
Faad	819		54,124	38,365	51,486	1,391,776	1,584,418	192,642
Beverages	22		2,8%	384	3,065	23,831	37,020	13,189
Tabacco	22		2,454	207	21	38,760	51,978	13,218
Textiles	658		54,820	77,441	30,419	767,065	953,955	166,890
Footweer and Clothing	35		2,492	328		14,789	22,606	7,817
Nood Products	80		5,243	5,058	4,253	56,547	72,012	15,465
fumiture	50		3,595	879	565	22,079	33,463	11,384
Paper and Paper Products	26		3,017	388	1,526	23,504	32,992	9,488
Printing and Publishing	109		13,815	1,041	7,155	31,961	64,320	32,37
Fur and Leather Products	55		6,408	4,235	1,418	70,675	86,438	15,763
Rubber Products	87		8,127	9,051	4,812	38,284	58,136	19,852
Chemicals	113		14,204	4,572	8,452	158, 186	223, 152	64,966
Petroleum and Coal Products	0		0	0	0	0	0	C
Non-Netallic Hineral Prod.	107		6,058	5,668	5,434	16,965	31,463	14,498
Basic Hetals	3		2,960	6,773	2,243	40,106	51,491	11,335
Hetalware	211		19,909	13,836	14,542	176,366	239,040	62,674
Machinery	68		8,428	3,884	5,976	49,785	73,829	24,044
Electrical Hachinery	ð		3,063	666	3,075	24,647	36,500	11,853
Appliances and Supplies	45		4,226	1,529	2,501	12,265	8,63	12,360
Transport Vehicles and Eqip.	68		8,244	3,074	4,548	35,526	61,801	26,275
TOTAL	2,636		224,009	177,375	151,962	2,993,097	3,719,236	726,142

# Table : A6

#### -----

#### SHARE IN TOTAL (SHALL SCALE HANDFACTURING INDUSTRY - 1963) (%)

SECTORS	NO. OF ESTAB.	VORIER	s Biplotees	WACES	poler Equip.	GROSS INVEST.	INPUTS	ОЛРЛТ	WILLE ADDED
Food	5.32	•	•	25.20	•	•	¥.5	31.52	25.74
Beverages	3.33	-	-	32.77	•	•	<u>3</u> .2	34.36	36.57
Tobacco	30.14	-	•	11.30	-	•	11.45	12.75	19.07
Textiles	6.05	•	•	14.02	•	•	26.44	22.80	13.96
Footween and Clothing	0.06	-	-	4.14	•	•	3.08	2.88	2.56
Wood Crockets	0.63	-		13.07	•	-	11.97	11.18	8.99
Furniture	1.07	-	•	<b>3</b> .2	•	•	17.13	17.38	17.89
Paper and Paper Products	6.91	•		43.32	•	•	30.00	31.71	36.95
Printing and Publishing	6.42	-	•	<b>3.</b> 73			17.77	18.87	20.02
Fur and Leather Products	1.12	•	-	29.87		•	28.13	26.81	22.15
Rubber Products	9.67		•	23.88		•	24.86	75.45	71.68
Chemicals	12.30	-		15.93			25.80	73.46	19.72
Petroleum and Coul Products				•	•		•		
Non-Metallic Mineral Prod.	3.65		•	5.76			5.90	5.40	4.91
Basic Metals	79.31			18.80			33.01	78.90	20,09
Metalunne	0.71			15.40			15.75	14.94	15.06
Machinery	4.89		•	22.34			18.90	17.61	15.43
Electrical Machinery	0.78			6.64			7.69	6,97	, N.
Appliances and Supplies	0.48			12.05			4.41	5.74	R. 18
Transport Vehicles and Eqip.	1.16	•	•	33.57	•	•	15.95	17.84	21.75
TOTAL	1.64	•	•	16.53	•		23.82		14,56
2112 <b>13222222222</b> 2333333332222233	342322288				7 3 X X X X X X X X X X X X X X X X X X	22323333	*********	T 527	• ••

1

1

ī

11

П

## SCHE COMMCTERISTICS OF SHALL-SCALE HANDFACTURING (1963)

SECTORS	EMPLOYEES PER ESTAB.	AVERAGE ANNUNL UAGE PER UCRICER (1000 TL)		PCLER EQUIP. PER BIPLOYEE (HP)	GROSS INVEST. PER ESTAB. (1000 TL)	Clitput PER Estab. (1000 Tl.)	WILLE ACCED PER ESTAB. (1000 TL)	WILLE ACDED PER EMPLOYEE (1000 TL)		(2) PRICE COST MARGIN (%)
Food	-	-	46.8	-	63	1,955	235	•	•	8.74
Beverages	-	•	11.0	-	86	1,058	377	•	•	27.94
Tobacco	-	•	9.4	•	1	2,363	601	-	-	20.71
Textiles	-	-	117.7	-	46	1,419	24	-	-	12.00
Footueer and Clothing	•	•	9.4	•	13	646	23	-	•	<b>Z</b> .56
Wood Products	-	•	63.2	-	54	900	195	•	•	14.19
fumiture	-	-	17.6	-	11	669	228	-	-	23.28
Paper and Paper Products	-	-	¥.9	• •	59	1,259	365	-	-	19.61
Printing and Publishing	•	-	9.6	, -	66	590	297	-	-	28.86
Fur and Leather Products	•	•	77.0	•	26	1,572	267	· -	-	10.82
Rubber Products	-	•	104.0	• •	55	668	22	-	•	20.17
Chemicals	•	-	40.5	•	ס	1,975	575	-	-	22.75
Petroleum and Cool Products	•	-	-	-	-	-	-	•	•	•
Non-Hetallic Mineral Prod.	•	•	53.0	) -	51	2%	135	-	-	26.83
Basic Metals	-	-	294.5	· •	98	2,239	495	-	-	16.36
Metaluare	•	-	65.6		69	1,133	297	· -	•	17.89
Machinery	•	•	57.1	-	88	1,086	354	, -	•	21.15
Electrical Machinery	•	•	26.6	<b>.</b> -	123	1,460	474	, -	•	24.14
Appliances and Supplies	-	-	34.0	) -	56	547	275		•	<b>33.03</b>
Transport Vehicles and Eqip.		•	45.2	: -	67	909	386	•	•	29.18
TOTAL	-	•	67.3	5 -	58	1,411	275	; -		13.50

#### HEDIUM-SCALE HUNLIFACTURING INDUSTRY(1963)

SECTORS	ND. OF Estab.	VORIERS BIPLOMES	VINCES (1000 TL)	POJER EQUIP. (NP)	GROSS Investment (1000 TL)	INFUTS (1000 TL)	QJTPUT (1000 TL)	VINLUE ADDED (1000 TL)
Food	99		48,982	34,135	27,761	1,011,243	1,163,748	152,505
Beverages	4		2,130	347	3, 165	8,640	17,832	9,192
Tobacco	ð		6,454	359	755	135,328	155,320	19,992
Textiles	156		60, 199	23,29	17,799	484,772	647,294	162,522
Footween and Clothing	2		646	28	95	2,317	3,215	898
Mood Products	10		5,535	1,956	5,063	29,530	44,854	15,334
Furniture	5		2,171	276	1,449	9,750	15,001	5,211
Paper and Paper Products	2		1,274	495	257	3, 101	6,067	2,966
Printing and Publishing	19		20,711	612	2,729	38,237	86,014	45,777
Fur and Leather Products	12		8,697	3,579	1,787	38, 190	54,508	16,318
Rither Products	14		6,763	4,716	2,999	27,348	45,545	18, 197
Chemicals	45		39,955	7,7%	14,76	198,298	336,940	138,642
Petroleum and Coal Products	0		0	0	0	0	0	0
Non-Netallic Mineral Prod.	40		19,953	14,632	5,78	23,760	68,972	45,212
Basic Hetals	2		915	392	1,166	9,707	13,089	3,382
Metaluare	47		33,437	16,832	18,056	173,909	260,770	86,881
Machinery	11		7,475	1,661	4,106	38,107	55,382	17,275
Electrical Machinery	16		13,500	1,438	5,043	84,650	139,926	55,276
Appliances and Supplies	6		5,478	710	334	21,580	31,539	9,959
Transport Vehicles and Eqip.	8		4,942	1,581	1,279	21,410	34,195	12,785
TOTAL	523		289,177	114,762	114,352	2,359,917	3,178,241	818,324

# Table : A9

#### .....

### SINGE IN TOTAL (MEDILM SCALE MUNIFACTURING INDUSTRY - 1963) (%)

SECTORS	NO. OF Estab.	NORMES	IS EMPLOYEES	WICES	POLER EQUIP.	GROSS INVEST.	INPUTS	CUTPUT	WILLE ATOED
Food	0.64		•	22.80	-		23.64	ZJ.15	20.37
Beverages	0.38	•	•	24.54	•	•	12.06	16.55	3.48
Tobacco	¥.ð	-	•	29.73	•	•	39.98	38.09	28.85
Textiles	1.44	-	•	15.40	•	•	16.71	15.80	13.60
Footweer and Clothing	.00	•	•	1.07	-	•	0.48	0.41	0.29
Wood Products	0.08	-	•	13.79	•		6. <b>ठ</b>	6.96	8.91
fumiture	0.11	•	•	14. B	-	•	7.60	7.79	8,19
Paper and Paper Products	0.53	•	•	18.29	•	-	3.%	5.83	11.55
Printing and Publishing	1.12		•	35.58	•		21.28	24.65	28.40
Fur and Leather Products	0.24	•	•	40.54	-	•	15.20	16.90	22.92
Rubber Products	1.56		•	19.87	-	-	17.76	19.94	24.46
Chamicals	4.90		•	44.78	•	-	¥.¥	35.42	41.01
Petroleum and Coal Products		•	•		•	-	•	•	•
Non-Metallic Mineral Prod.	1.37	•	•	18.96	-	•	8.27	11.84	15.32
Basic Metals	6.90		•	5.81	•		7.99	7.35	5.97
Metalware	0.16	•	•	<b>3.8</b> 6	•		15.53	16.30	18.07
Machinery	0.79	•	•	19.81	•		14.47	13.21	11.09
Electrical Machinery	0.50	•	•	29.48		•	26.41	26.73	27.B
Appliances and Supplies	0.06	•	•	15.63	•	•	7.77	7.35	6.59
Transport Vohicles and Eqip.	0.14	•	•	20.12		• 	9.61	9.87	10.33
TOTAL	0.33		•	21.33	•		18.78	18.38	17.31

1

## SCHE COMPACTERISTICS OF HEDIUM-SCALE HANLFACTURING (1963)

sectors	DIPLOYEES PER ESTAB.	AVERACE ANNL*L UNCE PER UCRICER (1000 TL)	POJER EGLHP. PER ESTAB. (IP)	POLER EQUIP. PER BIPLOVEE (IP)	GROSS IMEST. 76R ESTAB. (1000 TL)	Cuttput PER ESTAB. (1000 TL)	WILLE ADDED PER ESTAB. (1000 TL)	WILLE ADDED PER EPPLOYEE (1000 TL)	(1) PRICE COST HNRGIN (X)	(2) PRICE COST IMARGIN (%)
	-	•	344.8	•	220	11,755	1,540	•	•	8.90
Severages	•	-	85.8	-	791	4,458	2,298	-	-	39.60
Tobacco	-	-	К.4	•	2	6,213	800	-	-	8.72
Textiles	•	•	149.0	-	116	4,149	1,062	•	-	15.81
Footneer and Clothing	•	•	К.0	•	48	1,608	449	•	•	7.84
Nood Products	-	-	195.6	•	506	4,486	1,533	-	-	21.84
Furniture	•	-	55.2	-	290	3,000	1,062	-	-	20.27
Paper and Paper Products	•	-	267.5	•	129	3,054	1,483	-	-	27.89
Printing and Publishing	-	-	¥.2	•	144	4,422	2,409	-	-	29.84
Fur and Leather Products	•	•	278.3	-	149	4,542	1,360	•	-	13.98
Ruber Products	-	•	336.9	- 1	214	3,233	1,300	- 1	•	25.10
Chanicals	-	•	172.8	•	328	7,488	3,081	•	-	29.30
Petroleum and Coal Products	-	•	•	•	-	-	-	-	•	-
Non-Hetallic Nineral Prod.	-	•	365.8	; -	143	1,726	1,130	- 1	-	36.65
Basic Metals	-	•	196.0	•	563	6,545	1,691	-	-	18.85
Metalware	-	•	358.1	-	384	5,549	1,849	- (	-	20.49
Machinery	-	•	151.0		373	5,035	1,570	- (	-	17.70
Electrical Machinery	-	•	89.9	) -	315	8,745	3,455	i -	-	29.86
Appliances and Supplies	-	-	118.3	; -	56	5,87	1,660	) -	-	14.21
Transport Vehicles and Eqip.		-	197.6		160	4,274	1,598	-	•	22.%
TOTAL	•	•	219.4		219	6,077	1,565	•		16.65

П

# Table : All

#### LARGE-SCALE HURLFACTURING INDUSTRY (1963)

SECTOR	NO. OF Estab.	vorkers explorees	wrges (1000 tl.)	POJER EQUEP. (NP)	GROSS Investment (1000 TL)	INPUTS (1000 TL)	силрил (1000 г.)	VALUE ADDED (1000 TL)
Food	22		51,795	2,53	26, 192	715,981	889,689	173,708
Beverages	0		0	0	0	0	0	0
Tobacco	9		12,563	1,349	3,422	155,221	190,619	35,398
Textiles	59		246,929	262,210	119,834	955,378	1,685,600	730,222
Footseer and Clothing	0		0	0	0	0	0	0
Wood Products	1		3,395	Z,42	669	6,040	13,726	7,686
Furniture	0		0	0	0	0	0	0
Paper and Paper Products	0		0	0	0	0	0	0
Printing and Publishing	3		11,095	221	9,005	32,029	74,211	42,182
Fur and Leather Products	0		0	0	0	0	0	0
Number Products	2		17,082	4,908	4,148	49,359	78,233	28,894
Chemicals	8		29,569	1,858	4,552	112,137	222,257	110,100
Petroleum and Coal Products	0		0	0	_	0	0	0
Non-Netallic Nineral Prod.	15		66,125	43,133	53,506	141,665	333,597	191,932
Basic Metals	4		11,870	6,802	13,532	7. 678	113,588	41,910
Metaluare	9		29,399	9,150	10,971	126,880	202,428	75,548
Machinery	4		17,001	2,778	8,565	125,338	212,419	87,081
Electrical Machinery	6		23,573	3,821	•	114,217	207,170	%,ମ୍ୟ
Appliances and Supplies	3		8,563	1,798	•	140,624	178,309	37,685
Transport Vehicles and Eqip.	1		1,336	113	126	4,138	7,238	3,100
TOTAL	146		530,313	385,936	271,619	2,750,685	4,409,086	1,658,399

Table : A12

# -----

1

·

### SHARE IN TOTAL (LARCE SCALE HANDFACTURING INDUSTRY - 1963)

L	( <b>T</b> )

SECTORS	ND. OF Estab.	NORIERS D	PLOYEES	WAGES	POMER EQUIP.	GROSS INNEST.	INPUTS	ann	ACCED
Food	0.143	-	· ·	24.11		-	16.73	17.70	23.21
Beverages	0.000	•	' <b>-</b>	0.00	•	-	0.00	0.00	0.00
Tobacco	12.329	•	' •	57.86	•	•	45.85	46.74	51.08
Textiles	0.543	•	' •	63.16	•	-	፶.ማ	41.15	61.09
Footseer and Clothing	0.000	•	· •	0.00	-	•	0.00	0.00	0.00
Wood Products	0.008	•		8.46	•	•	1.28	2.13	4.47
Furni ture	0.000	•		0.00	-	•	0.00	0.00	0.00
Paper and Paper Products	0.000	•	. •	0.00	-	•	0.00	0.00	0.00
Printing and Publishing	0.177	•		19.06	•	•	17.82	21.77	26.17
Fur and Leather Products	0.000	•		0.00	•	-	0.00	0.00	0.00
Rubber Products	0.222	•		50.20	•	•	¥.05	¥.ፚ	38.83
Chamicals	0.871	•	· •	33.16	•	-	18.29	23.36	32.57
Petroleum and Coal Products	-	•	' <b>-</b>	•		•	-	•	•
Non-Metallic Minaral Prod.	0.512	•	· •	62.90	•	•	49.29	57.28	65.05
Basic Metals	13.793	•	· •	75.39	•		\$9.00	ស.ភ	73.95
Metaluare	0.030		. •	22.73	•	•	11.33	12.65	15.72
Machinery	0.288	•	. •	45.06	•	•	47.59	50.68	55.89
Electrical Machinery	0.187	•		51.47			35.63	39.57	45.79
Aplliances and Supplies	0.032	•		24.48	•	•	50.60	41.57	24.94
Transport Vohicles and Eqip.			•	5.44	•	•	1.86	2.09	2.50
TOTAL	0.091	•		39.12			21.89	25.50	35.07

## SCHE CHARACTERISTICS OF LARGE-SCALE HANLIFACTURING (1963)

SECTOR	EMPLOYEES PER ESTAB.	AVERACE ANJUAL UACE PER LORICER (1000 TL)		PCLER EQUIP. PER EMPLOTEE (HP)	(ROSS 1874555. 76R ESTA8. (1000 7°)	ojtrut Per Estab. (1000 tl.)	WILLE ADDED PER ESTAB. (1000 TL)	VALUE ACDED PER EMPLOYEE (1000 TL.)		(2) PRICE COST HARGIN (%)
Food	•	•	1,016.0	-	1,191	40,440	7,896		•	13.70
Beverages	•	•	-	-	-	-	-	-	•	•
Tobacco	•	•	149.9	•	380	21,180	3,933		-	11.98
Textiles	•	•	4,444.2	-	2,031	28,569	12,377	•	-	28.67
Footumer and Clothing	•	-	•	•	•	•	•	•	-	-
Wood Products	•	•	3,442.0	-	669	13,726	7,686	-	•	31.26
Furniture	-	-	-	•	•	-	•	•	-	-
Paper and Paper Products	-	-	-	-	-	-	-	•	-	-
Printing and Publishing	•	-	73.7	•	3,003	24,757	14,061	•	-	41.89
Fur and Leather Products	-	•	•	-	-	•	-	-	•	•
Riber Products	•	•	2,454.0	-	2,074	39,127	14,447	•	•	15.09
Chemicals	-	-	Z2.3	•	569	27,780	13,763	-	-	36.24
Petroleum and Cool Products	•	•	-	-	•	•	•	•	-	-
Non-Metallic Mineral Prod.	•	-	2,875.5	-	3,567	22,240	12,795	-	-	37.71
Basic Metals	-	-	1,700.5		3,383	22,397	13,478	-	•	26.45
Metalware	•	•	1,016.7	-	1,219	2,42	9,394	•	•	22.80
Machinery	-	-	694.5		2,141	53,105	21,77		•	32.99
Electrical Machinery	•	-	636.8	•	1,954	34,528	15,492	-	-	33.49
Aplliances and Supplies	•	-	599.3	-	1,790	59,436	12,562	-	•	16.32
Transport Vehicles and Eqip.	-	•	113.0	-	126	7,278	3,100		•	24.37
TOTAL	-	•	2,643.4		1,860	30,199	11,359	) .		25.59

I.

L

1 1

I.

ī.

#### TOTAL MANLFACTURING INDUSTRY '1970)

SELTORS	ND. OF Estab.	VORKERS	BFLORES	unces (1000 tl.)	POHER EQUIP. (HP)	GROSS Investment (1000 TL)	INPUTS (1000 TL)	Cutput (1000 TL)	VALUE 400ED (1000 TL)
Food	17,934	59,343	85,791	555,952	668,219	189,299	8,902,753	11,241,092	2,338,339
Beverages	785	6,045	7,280	69,428	9,757	75,192	323,676	578,872	255,196
Tobacco	27	5,875	5,901	40,416	5,463	3,862	340,349	447,534	107, 185
Textiles	8,738	106,455	118,984	1,158,881	275,449	356, 162	5,948,326	9,285,118	3,356,792
Footweer and Clothing	52,050	20,635	83,644	124,978	14,077	29,868	1,429,099	2,250,186	821,087
Wood Products	17,116	13,589	38,279	96,553	624,784	59,802	1,090,931	1,610,594	519,663
Furniture	6, 149	7,426	16,270	48,011	40,543	12,724	429,308	647,796	218,488
Paper and Paper Products	474	3,768	4,428	46,282	9,558	8,349	351,693	510,948	159,255
Printing and Publishing	2,464	11,029	14,400	187,072	12,0%6	570,522	544,362	1,126,188	581,836
Fur and Leather Products	4,490	4,267	9,906	40,864	14,438	42,950	358,525	505,748	147,223
Rubber Products	1,207	9,63	11,018	151,411	55,435	47,482	692,294	1,216,132	523,838
Chemicals	860	24,721	25,873	464,457	47,094	273, 173	2,065,107	3,624,907	1,559,800
Petroleum and Coal Products	4	185	185	3,791	322	4,469	33,016	47,197	14,181
Non-Metallic Mineral Prod.	4,898	32,733	38,258	413,086	173,243	134, 162	1,072,385	2,393,852	1,321,467
Basic Metals	174	9,292	9,507	150,650	123,654	135,931	1,126,025	1,635,227	509,202
Metalware	26,472	39,731	75,755	451,244	197,754	593,481	2,720,647	4,262,430	1,541,783
Machinery	4,309	19,595	26,332	298,480	89,368	113,074	1,317,856	2,366,415	1,048,559
Electrical Machinery	4,515	11,652	17,240	168,721	291,057	322,554	830,681	1,322,862	492,181
Appliances and Supplies	15,112	21,263	42,897	224,787	135,013	653,127	1,515,382	2,224,013	708,621
Transport Vehicles and Eqip.	1,236	11,088	19,902	130,089	39,716	154,632	1,179,896	1,796,846	616,950
TOTAL	175,014	418,315	661,853	4,825,133	2,826,970	3,780,825	32,272,311	49,093,947	16,821,636

. .

-

Т

- -

#### ARTISANAL HANLIFACTURING INCUSTRY (1970)

5

LCTORS	NO. OF Estab.	WORKERS	BIPLOVEES	waces (1000 tl)	POLER EQUIP. (HP)	GROSS Investment (1000 TL)	Japuts (1000 TL)	алгрит (1000 tl)	VALUE ADDED (1000 TL)
Food	16,863	17,412	42,084	112,748	76,492	17,185	1,945,489	2,529,621	58%, 132
Beverages	754	1,054	2,202	6,498	2,171	1,874	63,182	99,861	36,679
Tchacco	0	0	0	0	0	0	0	0	0
Textiles	7,839	6,901	18,246	74,624	26,903	16,521	714,391	965,814	251,423
Footweer and Clothing	51,961	17,519	80,342	82,950	4,641	15,700	1,152,762	1,894,365	741,603
Wood Products	16,983	8,736	33,204	46,758	602,439	21,950	762,483	1,096,0!5	333,532
Furniture	6,065	4,926	13,566	25,941	27,711	10, 198	316,049	474,343	158,294
Poper and Paper Products	413	799	1,387	5,338	1,415	380	86,848	110,688	23,840
Printing and Publishing	2,274	2,875	6,042	19,503	5,112	16,9%	111,470	201,254	89,784
Fur and Leather Products	4,398	1,687	7,177	9,679	4,572	4,947	146,591	213,208	66,617
Rubber Products	1,12	1,004	2,247	6,230	5,034	1,135	57,487	87,345	29,858
Chemicals	608	1,034	1,974	7,869	3,643	8,360	238, 159	293,505	55,346
Petroleum and Cool Products	0	0	0	0	0	0	0	0	0
Non-Metallic Mineral Prod.	4,599	4,690	9,833	27,615	19,229	12,171	258,470	378,848	120,378
Basic Metals	21	105	137	781	4,106	1,604	15,114	19,780	4,666
Hetalwore	26, 121	14,024	49,594	82,504	68,686	38,275	1, 104, 156	1,653,066	5/8,910
Machinery	4,113	3,322	9,802	19,551	2,41	18,314	193, 154	305,230	112,076
Electrical Machinery	4,384	2,100	7,528	12,580	4,220	4,721	195,037	303,254	108,21?
Appliances and Supplies	14,986	8,552	30,050	31,735	114,046	360,222	399,858	631,888	332,030
Transport Whicles and Eqip.	7,034	2,943	11,424	18,509	18,562	8,054	721,240	893,485	172,245
TOTAL	170,448	99,684	326,839	597,393	1,013,923	558,525	8,381,940	12, 151, 570	3,769,630

#### Table : A16

#### •••

### SYARE IN TOTAL (ARTISANAL WALFACTURING INDUSTRY - 1570) (%)

SECTORS	ND. OF Estab.		OPLOTES		POLER EQUIP.	GROSS IGNEST.	INPLITS	ann	ACCED
Food	<del>У</del> .Я	29.34		20.28	11.45	9.08	21.85	22.50	24.9
Beverages	95.50	17.44	30.25	9.36	22.30	2.41	19.52	17.25	14
Tobacco	0.00	U.00	0.00	0.00	0.00	0.00	0.00	0.00	0.
Textiles	59.71	6.48	15.33	6.4	9.77	4.64	12.01	10.40	7.55
Footweer and Clothing	99.79	84.90	96.05	66.37	¥.97	52.60	80.66	84.19	90.32
Wood Products	99.22	64.29	86.74	48.43	96.42	36.67	69.89	68.05	64.18
Furniture	98.31	66.33	63.38	54. <b>B</b>	68.35	80.15	TS.67.	73.22	72.45
Paper and Paper Products	87.13	21.20	31.32	11.53	14.80	4.55	24.69	21.66	14.97
Printing and Publishing	92.69	26.07	41.96	10.43	42.44	2.98	20.48	17.87	15,43
Fur and Leather Products	97.95	39.54	72.45	<b>Z</b> 3.69	30.28	11.52	40.89	42.16	45.Z
Rubber Products	91.30	10.43	20.39	4.11	9.08	2.39	8.30	7.18	5.70
Chemicals	70,70	4.18	7.63	1.69	7.74	3.06	11.53	8.10	3.55
Petroleum and Coal Products	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Non-Metallic Mineral Prod.	93.90	14.33	25.70	6.69	11.10	9.07	26.10	15.83	9.11
Basic Metals	12.07	1.14	1.44	0.52	3.32	1.18	1.34	1.21	0.92
Metaluare	98.67	35.30	65.47	18.28	34.73	6.45	40.58	38.78	35.60
Machinery	95.45	16.96	37.22	6.54	28,13	16.20	14.66	12.90	10.69
Electrical Machinery	97.10	18.02	43.67	7.46	1,45	1.46	23.48	22.92	21.99
Appliances and Supply	99.17	40.22	70.05	16.79	84.47	55.15	19,79	28.41	46.86
Transport Vohicles and Eqip.	97.21	26.54	57,/0	14.23	<b>46</b> .74	5.21	61.13	49.73	27.92
TOTAL	97.39	Z3.85	50.14	12.38	35.87	14.77	<b>3.</b> 97	24.75	22.41

1

I.

#### SOME CHARACTERISTICS OF ARTISANAL HANDFACTURING (1970)

SECTOR	epployees per estab.	AVERAGE ANNUAL UNGE PER VORKER (1000 TL)	POJER Egurp. Per Estab. (NP)	POJER EQUIP. PER EMPLOYEE (NP)	GROSS Innest. Per Estab. (1000 tl.)	QJTPUT PER ESTAB. (1000 TL.)	WILLE ADDED PER ESTAB. (1000 TL)	WILLE ACDED PER EMPLOYEE (1000 TL)		(2) PRICE COST IMRGIN (%)
Food	2.5	6.5	4.5	1.82	1.0	150.2	34.7	13.9	12.32	18.63
Beverages	3.0	6.2	3.0	0.99	2.5	136.1	50.0	16.7	23.14	30.22
Tobacco	-	-	-	•	-	•	•	•	-	-
Textiles	2.3	10.8	3.4	1.47	2.1	123.2	<b>2</b> .1	13.8	5.60	18.31
Footueer and Clothing	1.5	4.7	0.1	0.06	0.3	36.5	14.3	9.2	19.07	34.77
Wood Products	2.0	5.4	35.5	18.14	1.3	64.5	19.6	10.0	14.22	26.17
Furniture	2.2	5.3	4.6	2.04	1.7	78.5	•	11.7	18.31	27.90
Paper and Paper Products	3.4	6.7	3.4	1.02	0.9	268.0		17.2	13.17	16.72
Printing and Publishing	2.6	6.8	2.2	0.85	7.4	88.1	د	14.9	X.3	34.92
Fur and Leather Products	1.6	5.7	1.0	0.61	1.1	48.5	15.1	9.3	11.93	26.71
Rither Products	2.0	6.2	4.6	2.24	1.0	79.3	27.1	13.3	18.22	27.05
Chemicals	3.2	7.6	6.0	1.85	13.8	482.7	91.0	28.0	13.74	16.18
Petroleum and Coal Products	-	-	-	-	-	•	•	-	•	-
Non-Metallic Mineral Prod.	2.1	5.9	4.2	1.96	2.6	82.4	26.2	12.2	16.49	24.49
Basic Metals	6.5	7.4	195.5	29.97	76.4	941.9	222.2	34.1	18.49	19.64
Metalware	1.9	5.9	2.6	1.38	1.5	\$3.3	21.0	11.1	15.56	28.21
Hachinery	2.4	5.9	6.1	2.56	4.5	74.2	27.2	11.4	17.84	30.32
Electrical Machinery	1.7	6.0	1.0	0.56	1,1	69.2	24.7	14.4	20.81	31.54
Appliances and Supplies	2.0	4.4	7.6	3.80	24.0	42.2	22.2	11.0	31.56	46.57
Transport Vehicles and Eqip.	. 1.6	6.3	2.6	1.62	1.1	127.0	24.5	i 15.1	11.24	17.21
TOTAL	1.9	6.0	5.9	3.10	3.3	71.3	<b>ZZ.</b> 1	11.5	14.90	26.11

1

I.

I.

:3

I.

#### SHALL-SCALE HANLFACTURING INDUSTRY (1970)

SECTORS	ND. OF Estab.	LORICERS	BIPLOYEES	WACES (1000 TL)	POMER EQUIP. (HP)	(ROSS Investment (1000 TL)	UPUTS (1000 TL)	Cutput (1000 tl)	value added (1000 tl)
Food	914	16,837	18,431	150,767	508,485	56,162	3,050,693	3,790,437	739,744
Beverages	2 2	533	603	4,384	506	3,328	27,624	52,209	24,585
Tabacco	3	90	92	1,678	127	0	45,529	50,470	4,941
Textiles	636	12,648	13,610	231,800	45,629	31,139	1,599,078	1,969,063	369,985
Footweer and Clothing	82	1,578	1,738	25,088	8,557	11,655	107,558	148,254	40,696
Wood Products	109	1,771	1,968	12,891	8, 150	4,865	151,569	196,591	45,022
Furniture	91	1,454	1,636	10,723	11,619	2,034	70,689	105,952	35,263
Paper and Paper Products	43	1,047	1,108	13,060	:,940	4,126	91,501	136,606	45,105
Printing and Publishing	147	2,875	3,067	40, 149	3,413	511,365	114,409	220,769	106,360
Fur and Leether Products	80	1,6-0	1,781	17,012	5,913	33,757	142,417	193,651	51,234
Rubber Products	ъ	1,614	1,723	13,946	10,413	12,372	74, 164	112,549	38, 385
Chanicals	157	3,259	3,429	78,919	14,535	20,969	356,313	512,579	156,266
Petroleum and Coal Products	2	37	40	399	180	599	2,470	3,955	1,485
Non-Metallic Hineral Prod.	185	3,917	4,213	34,177	15,944	(123,607)	83, 373	170,364	86,991
Basic Metals	103	2,187	2,339	Z5,904	53,824	28,082	264,660	347,254	82,594
Metalware	241	4,833	5,205	64,591	21,886	27,698	406,094	628,570	222,476
Machinery	123	2,740	2,934	35,635	9,761	13, 116	134,775	208,782	74,003
Electrical Machinery	85	1,730	1,857	19,565	7,207	109, 154	127,563	184,879	57,316
Appliances and Supplies	79	1,531	1,639	14,922	3,589	232,846	53,877	88,631	34,754
Transport Vehicles and Eqip.	162	3,322	3,565	37,172	5,216	108,770	170,311	311,597	141,286
TOTAL	3,362	65,643	70,978	630,782	736,890	1,088,430	7,074,671	9.433.162	2,358,491

# Table : A19

#### -----

#### SHARE IN TOTAL (SHALL-SCALE HANLIFACTURING INDUSTRY - 1970) (%)

SECTORS	NO. OF ESTAB.	LORIERS	BIPLONEES	WACES	POLER EGUIP.	GROSS INVEST.	INPUTS	anput	ADDED
Food	5.10	28.37	21.48	27.12	76.10	29.67	34.27	33.72	31.64
Beverages	4.08	8.82	8.28	6.31	5.18	4.43	8.53	9.02	9.63
Tobacco	11.11	1.53	1.56	4.15	2.32	0.00	13.38	11.28	4.61
Textiles	7.28	11.88	11.44	20.00	16.57	8.74	26.88	21.21	11.09
Footween and Clothing	0.18	7.65	2.08	20.07	60.79	39.05	7.53	6.59	4.96
Wood Products	0.64	13.03	5.14	13.35	1.30	8.14	13.89	12.21	8.66
Furni ture	1.48	19.58	10.06	22.33	28.66	15.99	16.47	16.36	16.14
Paper and Paper Products	9.07	27.79	25.02	28.22	20.30	49.42	26.02	26.74	28.32
Printing and Publishing	5.77	26.07	21.30	21.46	28.33	89.63	21.02	19.60	18.28
Fur and Leather Products	1.78	39.43	17.98	41.63	40.95	78.60	39.72	38.29	34.80
Rubber Products	6.21	16.77	15.64	9.21	18,78	26.06	10.71	9.3	7.33
Chemicals	18.26	13.18	13.25	16.99	30.86	7.68	17.25	14.14	10.02
Petrolaum and Coal Products	50.00	20.00	21.28	10.52	55.90	13.40	7.48	8.38	10.47
Non-Metallic Mineral Prod.	3.84	11.97	11.01	8.27	9.20	(92.13)	7.77	7.12	6.58
Basic Metals	59.20	23.54	24.60	15.87	43.53	20.66	23.50	21.24	16.22
Metaluare	0.91	12.16	6.87	14.31	11.07	4.67	14.93	15.75	14.43
Hachinery	2.85	13.98	11.14	11.94	10.92	11.60	10.23	8.82	7.06
Electrical Machinery	1.88	14.85	10.77	11.60	2.48	33.84	15.36	13.98	11.65
Acolignees and Supplies	0.52	7.20	3.82	6.64	2.66	35.65	3.56	3.99	4.90
Transport Vehicles and Eqip.	2.24	29.96	17.91	28.57	13,13	70.3%	14.43	17.34	22.90
TOTAL	1.92	15.69	10.89	17.22	26.07	\$.79	21.92	19.21	14.02

1.1

1.1

#### SOME CHARACTERISTICS OF SHALL-SCALE HUNUFACTURING (1970)

SECTORS	BIPLOMES PER ESTAG.	AVERAGE ANNUAL UNGE PER UCRICER (1000 TL)	POLER EQUEP. PER ESTAB. (NP)	POLER EQUEP. PER BPLOYEE (NP)	GROSS Invest. Per Estab. (1000 tl.)	OJITPUT PER ESTAB. (1000 TL)	WILLE ADDED PER ESTAB. (1000 TL)	WILLE ADDED PER BPLOMEE (1000 TL)		(2) PRICE COST NURGIN (%)
Food	20.2	9.0	556.3	27.59	61.4	4,147.1	809.3	40.1	15.16	15.54
Beverages	18.8	8.2	15.8	0.86	104.0	1,61.5	768.3	40.8	37.59	38.69
Tobacco	30.7	18.6	42.3	1.38	0.0	16,823.3	1,647.0	53.7	6.39	6.47
Textiles	21.4	18.3	71.7	3.Б	49.0	3,096.0	581.7	27.2	6.12	7.02
Footueer and Clothing	18.9	15.9	93.0	4.92	126.7	1,611.5	442.3	23.4	8.81	10.53
Wood Products	16.1	7.3	74.8	4.16	44.6	1,805.6	413.0	22.9	15.61	16.34
Furniture	18.0	7.4	127.7	7.10	22.4	1,166.3	387.5	21.6	21.89	23.16
Paper and Paper Products	<b>Z.8</b>	12.5	45.1	1.万	96.0	3,176.9	1,069.0	40.7	22.90	23.46
Printing and Publishing	20.9	14.0	23.2	1.11	3,478.7	1,501.8	725.5	36.7	28.78	29.99
Fur and Leather Products	22.3	10.4	73.9	3.32	422.0	2,420.6	640.4	28.8	16.92	17.67
Rubber Products	<b>Z</b> 3.0	8.6	138.8	6.04	165.0	1,500.7	511.8	23	20.85	21.71
Chemicals	21.8	<b>24.</b> 2	<b>R.6</b>	4.24	133.6	3,264.8	995.3	45.6	14.29	15.09
Petroleum and Coal Products	20.0	10.8	90.0	4.50	299.5	1,977.5	742.5	37.1	26.64	27.46
Non-Metallic Hineral Prod.	22.4	8.7	84.8	3.78	(657.5)	906.2	462.7	20.6	29.48	31.00
Basic Metals	22.7	10.9	522.6	23.01	272.6	3,371.4	801.9	35.3	16.42	16.90
Metalware	21.6	13.4	90.8	4.20	114.9	2,608.2	923.1	42.7	74.33	<b>3</b> .12
Hachinery	23.9	13.0	79.4	3.33	106.6	1,697.4	601.7	' 2.2	17.17	18.38
Electrical Machinery	21.8	11.3	84.8	3.88	1,751.2	2,175.0	674.3	30,9	19.64	20.42
Appliances and Supplies	20.7	9.7	45.4	2.19	2,5 7.4	1,121.9	439.9	21.2	21.19	22.38
Transport Vehicles and Eqip.	22.0	11.2	32.2	1.46	671.4	1,923.4	872.1	39.6	32.54	33.41
TOTAL	21.1	12.7	219.2	10.38	323.7	2,805.8	701.5	33.2	15.48	16.20

I I I I

1

.

-

Т

## HEDIUN-SCALE HINUFACTURING INDUSTRY(1970)

\$ECTORS	ND, OF Est <b>ab</b> .	VOIKERS	BIPLONEES	WACES (1000 TL)	PONER EQUIP. (HP)	GROSS Investment (1000 TL)	INPUTS (1000 TL)	QJTPUT (1000 TL)	WALUE ADDED (1000 TL)
Food	140	11,902	12,070	122,752	43,058	<b>ઝ</b> ,43	2,344,017	2,744,395	400,378
Beverages	13	1,212	1,229	12,045	4,880	17,443	46,098	89,844	43,746
Tabacco	11	1,349	1,362	9, 196	245	294	47,072	66,035	18,963
Textiles	164	15,223	15,402	190,456	50,577	46,441	970,649	1,356,205	385,556
Footweer and Clothing	16	1,275	1,300	13,502	762	1,402	157,308	189,172	31,864
Wood Products	18	1,586	1,611	15, 146	4,656	10,959	104,232	163,619	59,387
furniture	12	836	858	10,313	1,177	492	39,073	62,153	23,180
Paper and Paper Products	18	1,922	1,933	27,884	6,205	3,843	173,344	263,654	90,310
Printing and Publishing	24	2,227	2,230	44,111	1,082	4,610	83,301	194,865	111,564
Fur and Leather Products	12	940	948	14,173	4,153	4,246	69,517	98,889	29,372
Rubber Products	24	1,857	1,898	27,596	6,274	3,075	77,789	132,624	54,835
Chemicals	59	5,787	5,823	102,788	9,722	89,723	491,487	942,169	450,682
Petroleum and Coal Products	2	148	148	3,392	142	3,870	30,546	43,242	12,696
Non-Hetallic Hineral Prod.	81	8,144	8,228	77,904	21,669	23,451	117,663	298,284	180,621
Basic Metals	42	3,445	3,475	49,028	46,217	83,658	403,284	565,709	162,425
Hetaliare	85	8,3%	8,474	109,689	41,853	30,585	501,551	814,913	313,362
Machinery	59	5,578	5,633	73,011	40,863	47,966	372,681	587, 198	214,517
Electrical Machinery	34	3,347	3,374	53,744	250,571	180,230	211,257	348,907	137,620
Appliances and Supplies	31	3,112	3,134	31,527	4,395	16,383	158,949	282,979	124,030
Transport Vehicles and Eqip.	35	3,153	3,243	46,006	10,800	-	135,355	350,916	215,561
TOTAL	853	81,437	82,373	1,034,263	549,329	613,397	6,535,203	9,595,772	3,060,569

## Table : A22

#### ••••

#### SWRE IN TOTAL (MEDILM-SCALE WANIFACTURING INDUSTRY - 1970) (%)

SECTORS	NO. OF Estab.	VORCERS	OPLOYEES		POLER EQUIP.	GROSS INVEST.	INPUTS	OUTPUT	WILLIE ADDED
Food	0.78	20.06		22.08	6.44	13.97	æ.v	24.41	17.12
Beverages	1.66	20.05	16.88	17.35	50.12	23.20	14.24	15.52	17.14
Tobacco	40.74	22.96	23.08	22.75	4.48	7.57	13.83	14.76	17.69
Textiles	1.86	14.30	12.94	16.43	18.36	13.04	16.32	14.61	11.55
Footwoer and Clothing	0.03	6.18	1.55	10.80	5.56	4.70	11.01	8.41	3.86
Wood Products	0.11	11.67	4.21	15.69	0.75	18.33	9.55	10.16	11.43
Funiture	0.20	11.26	5.27	21.48	2.90	3.87	9.10	9.59	10.56
Paper and Paper Products	3.80	51.01	43.66	60.25	64.90	46.03	49.29	51.60	56.71
Printing and Publishing	0.97	20.19	15.49	23.58	8.98	0.81	15.30	17.30	19.17
Fur and Leather Products	0.27	22.03	9.57	34.68	28.76	9.89	19.39	19.55	19.95
Rubber Products	1.59	19.29	17.23	18.23	11.32	6.48	11.24	10.91	10_47
Chamicals	6.86	Z3.41	22.51	22.13	20.64	32.04	23.80	25.99	28.89
Petroleum and Cosi Products	50.00	80.00	78.72	89.48	44.10	86.60	92.52	91.62	89.53
Non-Metallic Wineral Prod.	1.65	24.88	21.51	18.86	12.51	17.48	10.97	12.46	13.67
Basic Metals	24.14	37.07	36.55	2.54	37.38	61.54	35.81	34.60	31.90
Hetalupre	0.33	21.13	11.19	24.31	21.18	5.15	18.43	19,12	20.32
Machinery	1.37	28.47	21.39	24.46	45.70	42.42	28.28	24.81	20.46
Electrical Machinery	0.75	28.72	19.57	31.85	86.09	55.87	25.44	26.38	27.96
Appliances and Supplies	0.21	14.64	7.31	14.03	3.26	2.51	10.49	12.72	17.50
Transport Vehicles and Egip.	0.48	28.44	16.29	35.37	27.19	11.82	11.47	19.53	34.94
TOTAL	0.50	19.47	12.64	21.43	19.43	16.22	20.25	19.55	18.19

11

.

•

. . .

#### SOME CHARACTERISTICS OF HEDIUN-SCALE HUNUFACTURING (1970)

		AVERACE							
		ANNUAL.	PGJER	POLER	220RD		WILLE	WILLE	(1)
· · ·		WIRE	EQUIP.	EQUIP.	INNEST.	ONTPUT	ADDED	ACCED	PRICE
	<b>OPLOTES</b>	i per	PER	PER	PER	PER	PER	PER	COST
	PER	MORER	ESTAB.	BPLOKE	ESTAB.	ESTAB.	EST/B.	BPLOKEE	PURGEN
SECTORS	ESTAB.	(1000 TL)	(IP)	(IIP)	(1000 TL)	(1000 TL)	(1000 TL)	(1000 TL)	(70)
Food	86.2	10.3	307.6	3.57	188.1	19,602.8	2,859.8	33.2	10.05
Beverages	94.5	9.9	375.4	3.97	1,341.8	6,911.1	3,365.1	<b>3.</b> 6	35.10
Tabacco	123.8	6.8	22.3	0.18	26.7	6,005.2	1,723.9	13.9	14.66
Textiles	93.9	12.5	308.4	3.28	205.2	8,269.5	2,351.0	<b>ठ.</b> 0	14.22
Footusar and Clothing	81.3	10.6	48.9	0.60	87.6	11,823.3	1,991.5	24.5	9.57
Wood Products	89.5	9.5	258.7	2.89	608.8	9,089.9	3,299.3	36.9	26.89
fumiture	71.5	12.3	98.1	1.37	41.0	5,179.4	1,923.3	26.9	20.10
Paper and Paper Products	107.4	14.5	344.6	3.21	213.5	14,647.4	5,017.2	46.7	23.62
Printing and Publishing	92.9	19.8	45.1	0.49	192.1	8,119.4	4,648.5	50.0	34.58
Fur and Leather Products	79.0	15.1	36.1	4.38	353.8	8,240.8	2,447.7	31.0	Б.ठ
Rubber Products	79.1	14.9	261.4	3.31	128.1	5,526.0	Z,284.8	28.9	20.05
Chanicals	98.7	17.8	164.8	1.67	1,520.7	15,969.0	7,638.7	77.4	36.86
Petroleum and Cost Products	74.0	22.9	71.0	0.96	1,935.0	21,621.0	6,348.0	85.8	21.52
Non-Metallic Mineral Prod.	101.6	9.6	267.5	2.63	289.5	3,682.5	2,229.9	22.0	34.17
Basic Metals	82.7	16.2	1,100.4	13.30	1,991.9	13,469.3	3,867.3	46.7	19.97
Hetalware	96.3	13.1	475.9	4.%	347.6	9,260.4	3,560.9	37.0	24.86
Machinery	95.5	13.1	692.3	7.3	813.0	9,952.5	3,635.9	38.1	23.98
Electrical Machinery	99.2	16.1	7,369.7	74.27	5,300.9	10,262.0	4,047.6	40.8	<b>Z.</b> 92
Appliances and Supplies	101.1	10.1	141.8	1.40	528.5	9,128.4	4,001.0	39.6	32.61
Transport Vehicles and Eqip.	92.7	14.6	308.6	3.33	522.4	10,026.2	6,158.9	66.5	47.94
TOTAL	95.3	12.7	622.1	6.67	694.7	10,867.2	3,466.1	37.2	20.99

# LARCE-SCALE HWILFACTURING INDUSTRY (1970)

SECIORS	NO. OF Estab.	VORCERS	<b>BIPLOTEES</b>	unces (1000 tl.)	POLER EQUIP. (HP)	GROSS Investment (1000 TL)	INPUTS (1000 TL)	<b>0.111-11</b> (1000 TL)	value acced (1000 tl)
ford	37	13, 192	13,206	169,665	40, 186	89,509	1,562,554	2, 175, 639	614,085
Beverages	6	3,246	3,246	46,501	2,182	52,607	136,772	336,958	150, 186
Tatacco	13	4,436	4,447	29,542	5,091	3,588	247,748	331,029	83,281
Textiles	99	71,683	71,726	662,001	152,340	262,061	2,664,208	4,994,036	2,329,828
Footweer and Clothing	1	263	264	3,438	97	1,091	11,471	18,395	6,924
Wood Products	5	1,496	1,496	21,758	9,539	22,048	72,647	154,369	81,722
furniture	1	210	210	1,054	36	0	3,497	5,348	1,851
Paper and Paper Products	0	0	0	0	0	0	0	0	0
Printing and Publishing	9	3,052	3,061	83,309	2,439	37,553	235,182	509,300	274,113
Fur and Leather Products	0	0	0	0	0	0	0	0	0
Rubber Products	6	5,150	5,150	103,639	33,714	30,900	482,854	853,614	400,760
Chemicals	36	14,641	14,647	274,881	19, 194	154,121	979,148	1,876,ట74	897,505
Petroleum and Coel Products	0	0	0	0	0	0	0	0	0
Non-Metallic Mineral Prod.	30	15,982	15,984	273,390	116,401	222,147	612,879	1,546,356	933,477
Basic Hetals	8	3,554	3,556	76,937	19,507	22,587	442,967	702,484	259,517
Hetalware	22	12,480	12,482	194,460	65,301	496,923	708,846	1,165,881	457,035
Machinery	14	7,953	7,963	170,303	13,623	33,678	617,242	1,265,205	647,963
Electrical Machinery	12	4,475	4,481	82,832	29,069	28,459	296,794	485,822	189,028
Appliances and Supplies	16	8,068	8,074	140,603	12,983	43,676	1,002,698	1,220,505	217,807
Transport Vehicles and Eqip.	5	1,670	1,670	28,402	5,138	19,525	152,990	240,848	87,858
TOTAL	321	171,551	171,563	2,362,695	526,828	1,520,473	10,280,497	17,913,443	7,632,946

#### Table : A25

#### -----

### SHARE IN TOTAL (LARCE-SCALE MANUFACTURING INDUSTRY - 1970) (%)

SECTORS	NO. OF Estab.	LORIZERS	OPLOYEES	WAGES	POWER EQUIP.	GROSS INVEST.	INPUTS	atifut	WALLE ADDED
Food	0.206	22.23	15.39	30.52	6.01	47.28	17.55	19.36	26.26
Beverages	0.764	53.70	44.59	66.98	22.41	69.96	57. <b>7</b> 0	58.21	58.85
Tobacco	48.148	75.51	75.36	73.09	95.19	92.43	72.79	73.97	77.70
Textiles	1.133	67.34	60.28	57.12	55.31	73.58	44.79	53.79	<del>6</del> 9.82
Footween and Clothing	0.002	1.27	0.又	2.75	0.69	3.66	0.80	0,82	0.84
Wood Products	0.035	11.01	3.91	22.53	1.53	36.87	6.66	9.58	15.73
furniture	0.016	2.63	1.29	2.15	0.09	0.00	0.81	0.83	0.85
Paper and Paper Products	ა.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Printing and Publishing	0.365	27.67	21.26	44.53	20.25	6.58	43.20	45.22	47.11
Fur and Leather Products	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Rubber Products	0.497	53.51	46.74	68.45	60.82	65.08	<del>ଡ</del> .୮୨	72.66	76.50
Chemicals	4.186	59.22	56.61	59.18	40.76	56.42	47.41	51.77	57.54
Petroleum and Cosl Products	0.000	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Non-Metallic Mineral Prod.	0.612	48.83	41.78	66.18	67.19	165.58	57.15	64.60	70.64
Basic Metals	4.598	38.25	37.40	51.07	15.78	16.62	39.34	42.96	50.97
Hetalware	0.053	31.41	16.48	43.09	33.02	83.73	26.05	27.35	29.64
Machinery	0.325	40.59	30.24	57.06	15.24	29.78	46.84	53.47	61.80
Electrical Machinery	0.266	38.41	25.99	49.09	9.98	8.82	<u>5.73</u>	36.73	38.41
Aplliances and Supplies	0,106	37.94	18.82	62.55	9.62	6.69	66.17	54.88	30.74
Transport Vahicles and Eqip.	0.069	15.06	8.39	21.83	12.94	12.63	12 <i>.9</i> 7	13.40	14.24
TOTAL	0.183	41.01	26.33	48.97	18.64	40.22	31.86	36.49	45.38

I.

Т

#### SOME COMPACTERISTICS OF LANCE-SCALE MUNUFACTURING (1970)

e Sectors (	PLOTEES PER EST/B.	AVERACE ANNLIAL UACE FER UCRICER (1000 TL)	POLER EQUIP. PER ESTAB. (IP)	POJER EQUIP. PER BIPLONEE (11P)	GROSS Innest. Per Estab. (1000 tl)	CUTPUT PER ESTAB. (1000 TL.)	WILLE ADDED PER ESTAB. (1000 TL)	WILLE ACCED PER BIPLONEE (1000 TL)	
Food	356.9	12.9	1,085.1	3.04	2,419.2	58,828.1	16, <b>596.9</b>	46.5	20.41
Beverag	541.0	14.3	363.7	0.67	8,767.8	56,159.7	25,031.0	46.3	30.77
Tabacco	342.1	6.7	391.6	1.16	276.0	<b>Z,43.</b> 8	6,405.2	18.7	16.21
Textile	724.5	9.2	1,538.8	2.12	2,647.1	50,444.8	Z,533.6	32.5	33.39
Footues	264.0	13.1	97.0	0.37	1,091.0	18,395.0	6,924.0	26.2	16.85
Wood Pr	249.3	14.5	1,589.8	6.38	3,676.7	25,728.2	13,620.3	54.6	38.84
Furnitu	210.0	4.9	36.0	C. 17	0.0	5,3:8.0	1,851.0	8.8	15.2
Paper a	-	-	•	•	•	•	-	•	•
Printin	340.1	27.3	271.0	0.80	4,172.6	56,588.9	30,457.6	89.6	37.42
Fur and	-	•	•	•	-	•	•	•	-
Rubber	858.3	20.1	5,619.0	6.55	5,150.0	147,269.0	66,795.3	77.8	33.6
Chemica	406.9	18.8	533.2	1.31	4,281.1	52,129.3	24,950.7	61.3	33.17
Petrole	-	-	-	-	-	•	•	•	•
Non-Het	532.8	17.1	3,880.0	7.28	7,404.9	51,545.2	31,115.9	58.4	42.6
Basic M	444.5	21.6	2,438.4	5.49	2,823.4	87,810.5	32,439.6	73.0	<b></b> .9
Metalum	567.4	15.6	2,968.2	5.23	22,587.4	52,994.6	20,774.3	36.6	22.5
Machine	568.8	21.4	973.1	1.71	2,405.6	90,371.8	46,283.1	81,4	57.7
Electri	373.4	18.5	2,421.6	6.48	2,371.6	40,485.2	15,752.3	42.2	21.8
Apllian	504.6	17.4	811.4	1.61	2,729.8	76,281.6	13,612.9	27.0	6.3
Transpo	334.0	17.0	1,027.6	3.08	3,905.0	48,169.6	17,571.6	52.6	24.66
TOTAL	534.8	13.8	1,641.2	3.07	4,736.7	55,805.1	23,778.6	4.5	29.4

1 1

I.

III I

8."

#### TOTAL HINLIFACTURING INDUSTRY (1980)

'£CTORS	NO. OF Estab.	VORCERS	BIPLONEES	unces (1000 tl.)	POLER EQUIP. (HP)	GROSS INVESTMENT (1000 TL)	inputs (1000 tl)	слтрит (1000 TL)	VALUE ADDED (1000 TL)
Food	15,84	91,368	119,852	16,989,909	763,424	4,990,007	223,753,747	299,349,565	5,595,818
Reverages	310	6,658	7,198	2,228,401	47,407	891,206	7,760,198	17,154,555	9,394,357
Tabacco	18	2,546	2,556	319,826	6,411	59,875	4,659,301	7,566,702	2,907,401
Textiles	8,954	162,636	156,976	30,644,742	796,072	11,535,670	154,833,295	260,925,473	106,092,178
Footween and Clothing	40,208	46,228	102, 161	4,247,444	153,620	871,244	43,350,064	63,886,319	20,536,255
Hood Products	20,961	23,562	58,322	2,965,548	528,240	1,419,544	29,044,573	43,508,476	14,463,903
furniture	13,304	23,105	44,759	1,819,980	152,219	580,235	14,585,655	23,375,145	8,789,490
Paper and Paper Products	690	7,341	8, 161	1,957,185	91,926	825,964	15,940,928	25,252,9%	9,312,068
Printing and Publishing	3,381	14,134	18,718	2,837,319	56,292	542,054	17,033,973	26,911,008	9,877,035
Fur and Leather Products	2,135	5,988	8,951	999,409	75,899	110,868	7,435,198	10,275,625	2,840,427
Rubber Products	2,452	16,205	19,309	4,381,861	367,733	1,819,756	29, 120, 156	47,408,199	18,288,043
Chemicals	1,438	32,073	33,970	12,423,081	236,858	3,170,801	111,536,278	166,380,224	54,843,946
Petroleum and Cosl Products	89	2,721	2,789	968,320	18,241	835,507	21,186,945	36,752,954	15,545,989
Non-Metallic Nineral Prod.	6,023	55,789	64,930	12,741,472	700,611	4,619,238	51,332,592	100,382,458	49,049,866
Basic Metals	1,080	26,043	27,287	8,028,400	379,418	7,452,243	86,008,547	117,410,132	31,401,585
Hetaluare	26,561	56,105	95,793	8,795,707	563,894	4,166,062	62,864,063	101,939,718	39,075,655
Machinery	9,356	54.880	68,878	10,989,446	436,868	3,818,333	67,093,228	107, 106, 630	40,013,402
Electrical Machinery	5,055	35,068	42,637	10,842,264	175,622	2,803,951	57,743,230	94,796,804	37,053,574
Appliances and Supplies	21,431	52,009	86,875	12,052,060	335,119	4,929,263	71,169,110	107,617,854	36,448,744
Transport Vehicles and Eqip.	6,161	23,180	31,927	3,852,628	1,525,041	1,400,754	33,631,884	50,267,830	16,635,946
TOTAL	185,461	717,440	1,002,127	150,095,002	7,430,913	61,842,995	1,110,082,965	1,708,248,647	598, 165, 682

I.

1 1

. . .

.

## ARTISANAL HANLFACTURING INDUSTRY (1980)

Sectors	ND. OF Estab.	VORCERS	BPLONES	WIGES (1000 TL)	POLER EQUIP. (IIP)	GROSS INVESTMENT (1000 TL)	11000 TL)	алгит (1000 т.)	VALUE ADDED (1000 TL)
Food	14,292	28,072	54,278	2,528,653	210,921	878,859	59,677,376	78,672,660	18,995,284
Beverages	244	525	967	36,4:2	2,081	19, 191	501,758	732,165	<b>Z30,4</b> 07
Tabacco	0	0	0	0	0	0	0	0	0
Textiles	7,85	13,789	27, <b>30</b> 8	942,829	83,177	555,309	30,457,868	38,233,557	7,795,689
Footweer and Clothing	39,812	30,052	85,608	1,776,334	106, 151	555,105	26,988,463	39,831,044	12,842,581
Wood Products	20,746	15,305	49,896	964,224	26,53	951,805	19,065,316	27,861,270	8,795,954
furniture	13,086	17,532	38,871	1,057,062	119,475	380,023	10,229,890	16,226,470	5,996,580
Paper and Paper Products	557	1,673	2,354	147,227	2,854	96,496	4,275,025	5,373,411	1,098,386
Printing and Publishing	3,165	6,180	10,650	464,414	17,255	266,073	5,467,091	9,179,005	3,711,914
Fur and Leather Products	1,997	1,980	4,745	146,217	18,079	2,613	1,955,456	2,965,994	980,538
Rubber Products	2,280	6,131	9 027	410,982	81,694	1,297,967	5,835,814	8,832,549	2,996,735
Chemicals	1,021	2,647	4,35	215,404	12,558	110,337	6,721,370	8,686,528	1,965,158
Petroleum and Cool Products	58	135	195	36,237	858		154,776	224,002	69,226
Non-Hetallic Kineral Prod.	5,453	8,275	16,865	52,877	62,838	227,563	4,437,598	6,723,856	2,316,258
Basic Metals	599	1,411	2,224	98,975	8,109	41,525	2,054,210	2,727,552	673,342
Metaluare	Z,869	25,214	64,191	1,617,392	375,869	2,462,381	27,814,784	40,437,973	12,623,189
Machinery	8,759	20,894	34,219	1,456,149	257,998	926,942	20,517,928	30,466,092	9,948,164
Electrical Machinery	4,676	6,975	14,228	462,042	41,391	365,565	8,671,814	11,640,940	2,969,126
Appliances and Supplies	21,055	25,117	57,649	1,270,398	165,110	778,565	9,956,051	18,595,312	8,639,261
Transport Vehicles and Eqip.	5,665	7,729	16,013	517,877	69,831	301,822	9,765,305	14,253,201	4,487,896
TOTAL	177,159	217,634	493,666	14,674,715	1,921 782	10,243,753	254,547,895	361,683,581	107,135,688

# Table : A29

#### •••••

### SWARE IN TOTAL (ARTISAWAL MUNUFACTURING INDUSTRY - 1980) (X)

SECTORS	nd, of Estab.	LORICERS	BIPLOVEES	WACES	POMER Equip.	GROSS INVEST.	INPUTS	OUTPUT	WALLE ACCED
Food	90.20	30.72	45.29	14.88	27.63	17.61	26.67	26.28	Z.13
Beverages	78.71	7.89	13.71	1.63	4.39	2.15	6.47	4.27	2.45
Tobacco	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
fextiles	87.61	9.68	17.39	3.08	10.45	4.81	19.67	14.66	7.35
Footweer and Clothing	99.02	65.01	83.80	41.82	69.10	63.71	62.26	62.35	62.54
Wood Products	99.07	64.95	85.46	32.51	54.06	65.64	65.64	64.04	60.81
Furniture	98.36	75.88	86.85	58.08	78.49	65.49	70.14	69.42	68.22
Paper and Paper Products	80.72	22.79	29,21	7.52	3.10	11.68	26.82	21.28	11.80
Printing and Publishing	93.61	43.72	56.90	16.37	30.62	53.1/.	32.10	34.11	37.58
Fur and Leather Products	93.54	33.07	53.13	14.63	23.82	Z3.10	26.70	28.86	34.52
Rubber Products	92.99	37.83	46.75	9.38	21.07	71.33	20.04	18.63	16.39
Chemicals	71.00	8.3	12.75	1.73	5.30	1.35	6.03	5.22	3.58
Petroleum and Coel Products	45.17	4.96	6.92	3.74	4.70	0.07	0.73	0.61	0.45
Non-Mrtallic Mineral Prod.	90.54	14.83	25.97	4.13	8.97	4.93	8.59	6.70	4.72
Basic Metals	55.46	5.42	8.15	1.23	2.14	0.56	2.39	2.32	2.14
Metalware	97.39	44.94	67.01	18.39	66.66	59,11	4.8	39.67	32.30
Machinery	93.62	38.07	49.68	17 <b>B</b>	59.06	24.28	30.58	28.44	24.86
Electrical Machinery	91.96	19.89	33.37	4.26	23.57	13.04	15.02	12.28	8.01
Appliances and Supplies	98.15	44.45	66.34	10.51	49.27	15.79	13.99	17.28	23.70
Transport Vehicles and Egip.	91.95	33.34		13.51	4.58	21.55	29.04	28.35	26.98
TOTAL	95.52	30.53		9.78	25.86	16.56	22.93	21,17	17.91

I.

#### . . . . . . . . . . . .

## SCHE CHARACTERISTICS OF ARTISMINL HUNUFACTURING (1980)

SECTORS	EMPLOYEES PER Estab.	AVERAGE ANNUAL UNCE PER UCRICER (1000 TL)		POLER EQUIP. PER BIPLONEE (NP)	GROSS INVEST. PER ESTAB. (1000 TL)	QJTPUT PER ESTAB. (1000 TL)	WALUE ADDED PER ESTAB. (1000 TL)	WILLE ACCED PER EMPLOYEE (1000 TL)		(2) PRICE COST HNRGIN (%)
Food	3.8	90.1	14.8	3.89	61.5	5,504.7	1,329.1	350.0	17.93	20.93
Beverages	4.0	69.4	8.5	2.11	78.7	3,000.7	94.3	233.4	22.12	26.50
Tobacco	-	-	•	-	•	•	-	•	-	-
Textiles	3.5	68.4	10.6	3.05	70.8	4,876.2	953.7	265.5	15.50	17.91
Footweer and Clothing	2.2	59.1	2.7	1.24	13.9	1,000.5	322.6	150.0	19.54	27.78
Wood Products	2.4	63.0	13.8	5.72	44.9	1,343.0	424.0	176.3	20.29	28.11
Furniture	3.0	60.3	9.1	3.07	29.0	1,240.0	458.2	154.3	22.51	30.44
Paper and Paper Products	4.3	88.0	5.1	1.20	173.2	9,647.1	1,972.0	460.7	16.54	17.70
Printing and Publishing	3.4	75.1	5.4	1.62	91.0	2,900.2	1,172.8	348.5	31.72	35.38
Fur and Leather Products	2.4	73.8	9.1	3.81	12.8	1,485.2	491.0	206.6	21.Z	28.13
Rubber Products	4.0	67.0	35.8	9.05	569.3	3,873.9	1,314.4	332.0	27.08	29.28
Chemicals	4.2	81.4	12.3	2.90	105.1	8,507.9	1,924.7	43.3	18.56	20.14
Petroleum and Cosl Products	3.3	268.4	14.8	4.45	10.2	3,862.1	1,193.6	358.7	7.78	14.73
Non-Metallic Mineral Prod.	3.1	63.6	11.5	3.73	41.7	1,233.1	421.8	137.3	18.51	26.63
Basic Metals	3.7	70.1	13.5	3.65	69.3	4,553.5	1,124.1	302.8	18.97	21.06
Metalware	2.5	64.1	<b>14.</b> 5	5.86	ማ.2	1,563.2	488.0	196.7	21.03	27.22
Machinery	3.9	69.7	29.5	7.54	105.8	3,478.3	1,135.8	290.7	24.83	27.87
Electrical Machinery	3.0	66.2	8.9	2.91	78.2	2,489.5	635.0	208.7	17.41	21.54
Appliances and Supplies	2.7	55.0	7.5	2.86	57.0	854.0	410.7	149.9	29.42	39.63
Transport Vehicles and Eqip.	2.8	67.0	12.3	4.36	53.3	2,516.0	792.2	280.3	23.96	27.85
TOTAL	2.8	67.4	10.8	3.89	57.8	2,041.6	604.7	217.0	20.42	25.56

I.

1

I.

#### SWEL-SCALE HWILFACTURING INDUSTRY (1980)

SECTORS	ND. OF Estab.	VOIKERS	<b>BIFLONEES</b>	WICES	POMER EQUIP. (IIP)	ciloss Innestment (1000 TL)	INPUTS (1000 TL)	(1000 TL)	VALLE ADDED (1060 TL)
Food	1,290	23,889	<b></b> 5,9%	3,262,321	173,566	1,416,996	61,751,532	76,632,946	14,881,414
Beverages	42	859	922	158,851	2,605	49,711	880,314	1,728,354	868,040
Tabacco	2	2	22	12,356	663	0	29,6%	470,940	211,246
Textiles	781	15,462	16,367	1,821,766	113,962	422,366	26,882,619	35,990,734	9,108,115
Footueer and Clothing	332	6,340	6,681	585,848	26,255	68,310	6,306,375	8,405,644	2,187,269
Wood Products	155	2,718	2,929	274,785	57,056	207,638	3,111,325	4,418,367	1,307,044
Furniture	197	3,366	3,672	295,339	28,96	114,138	2,2%,726	3,206,172	991,446
Paper and Paper Products	105	2,081	2, 165	350,051	14,058	129,015	3,669,705	5,570,401	1,900,696
Printing and Publishing	186	3,540	3,654	514,620	30,777	57,766	4, 141,647	6,299,638	2,157,991
Fur and Leather Products	122	2,552	2,706	485,799	46,648	43, 196	2,976,322	4, 148, 621	1,172,299
Rubber Products	143	2,857	3,060	410,581	219,207	58,647	3,005,115	4,414,004	1,408,889
Chemicals	307	6,426	6,640	1,369,072	36, 141	502,644	16,707,265	24, 143,012	7,435,729
Petroleum and Coal Products	18	375	385	132,813	2,165	134, 186	4,058,649	5,833,277	1,794,628
Non-Metallic Hineral Prod.	366	8,305	8,772	770,741	74,664	417,251	6,054,547	9, 176, 981	3,122,434
Basic Hetals	376	7,437	7,853	1,218,716	137,215	532,567	20,750,004	26,601,211	5,851,207
Hetalware	569	10,664	11,337	1,382,920	97,96	515,379	12, 128, 187	17,80 ~~	5,721,886
Hachinery	477	8,751	9,378	1,108,142	68,686	450,111	7,852,266	12,668,. /	4,816,333
Electrical Machinery	305	5,664	5,975	792,496	26, 148	192,298	7,397,895	10,480,105	3,082,212
Appliances and Supplies	307	5,754	6,086	796,992	42,822	-	5,965,381	9,964,498	3,999,117
Transport Vehicles and Eqip.	428	7,663	8,108	1,108,889	78,163	•	9,759,905	13,980,954	4,220,651
TOTAL	6,509	124,745	132,714	16,851,096	1,273,621	6,112,112	205,853,485	252,072,1	.6,218,646

# Table : A32

#### .....

#### SHARE IN TOTAL (SMALL-SCALE HANDFACTUR', ag INDUSTRY - 1980) (%)

SECTORS	NO. OF ESTAB.	NORKERS	BPLOYEES	WAGES	POLER EQUIP.	GROSS INVEST.	INPUTS	CUTPUT	ADDED
Food	8.14	26.15	21.67	19.20	22.74	28.40	27.60	25.60	19.69
Beverages	13.55	12.90	12.81	7.13	5.49	5.58	11.34	10.08	9.03
Tobacco	11.11	1.26	1.ठ	3.86	10.34	J.00	5.57	6.22	7.27
Textiles	8.72	10.86	10.47	5.%	14.32	3.66	17.36	13.79	8.59
Footweer and Clothing	0.83	13.71	6.54	13.79	17.09	7.86	14.55	13.29	10.65
Wood Products	0.74	11.54	5.02	9.27	10.80	14.63	10.71	10.16	9.04
Furniture	1.48	14.57	8.20	16.12	16.39	19.67	15.18	13.72	11.28
Paper and Paper Products	15.07	28.35	26,75	17.89	15.29	15.62	23.02	22.06	20.41
Printing and Publishing	5.5£	ろ.05	19.52	18.14	54.59	10.66	24.31	23.41	21.85
Fur and Leather Products	5.71	42.28	30.30	48.61	61.46	38.96	40.03	40.37	41.27
Rubber Products	5.83	17.82	15.85	9.37	56.54	3.22	10.32	9.31	7.70
Chemicals	21.35	20.04	19.54	11.02	15.26	6.15	14.98	14.51	13.56
Petroleum and Coal Products	20.22	13.78	13.80	13.72	11.76	16.06	19.06	15.88	11.54
Non-Metallic Hineral Prod.	6.08	14.89	13.51	6.05	10.66	9.03	11.79	9.14	6.37
Basic Metals	34.81	28.56	28.78	15,18	36.16	7.15	24.13	22.66	18.63
Mctaluare	2.14	19.01	11.83	15.73	17.37	12.37	19.29	17.51	14.64
Machinery	5.10	15.95	13.62	10.08	15.72	11.79	11.70	11.83	12.04
Electrical Mechinery	6.00	16,15	14.01	7.31	14.89	6.86	12.81	11.06	8.32
Appliances and Supplies	1.43	11.06	7.00	6.60	12.78	6.36	8.38	9.26	10.97
Transport Vehicles and Eqip.		33.06	25.40	28.93	5.13	34.72		27.81	8.37
TOTAL	3.51		13.24	11.23		9.88	18.54	16.51	12.74

1

1

1

91

-

## SOME CHARACTERISTICS OF HEDIUM-SCALE HANDFACTURING (1973)

		AVERACE							
		ANNUAL	POLER	POLER	CROSS		WILLE	WILLE	
		WARE	Equip.	EQJIP.	INVEST.	OTEL	ACCED	ACDED	PRICE
	<b>EMPLOYEES</b>	S PER	PER	PER	PER	PER	PER	PER	T200
	PER	NORIER	ESTAB.	BPLOVEE	ESTAB.	ESTAB.	ESTAB.	BIPLOMEE	MARGIN
SECTORS	ESTAB.	(1000 TL)	(IP)	(HP)	(1000 TL)	(1000 TL)	(1000 TL)	(1000 TL)	(%)
Fond	20.1	136.6	134.5	6.68	1,098	59,405	11,536	573	14.79
Beverages	22.0	186.9	62.0	2.82	1,186	41,151	20, 191	920	39.20
Tolucco	16.0	386.1	331.5	20.72	0	235,470	105,623	6,601	42.23
Textiles	21.0	117.8	145.9	6.96	541	46,053	11,662	556	19.95
Footweer and Clothing	20.1	92.4	79.1	3.95	206	Z,583	6,586	<b>32</b> 7	18.48
Wood Products	18.9	101.1	368.1	19.48	1,340	28,506	8,433	446	22.88
furniture	18.6	87.1	126.6	6.79	579	16,275	5,053	270	20.94
Paper and Paper Products	21.0	168.2	135.2	6.44	1,241	53,562	18,276	871	27.53
Tinting and Publishing	19.4	145.4	163.4	8.41	307	33,509	11,479	591	<b>3.</b> 2
Fun and Leather Products	22.2	191.9	382.4	17.26	354	34,005	9,609	433	15.74
Rither Products	21.4	¥2.2	1,52.9	71.66	410	30,867	9,852	460	22.06
Chonicals	21.6	213.1	117.7	5.44	1,637	78,642	24,221	1,120	26.96
Petroleum and Coal Products	21.4	354.2	119.2	5.57	7,455	326,071	99,702	4,661	28.43
Non-Metallic Mineral Prod.	24.0	92.8	204.0	8.51	1,140	<b>3,0</b> 74	8,531	356	ð.15
Basic Metals	20.9	163.9	364.9	17.47	1,416	75,748	15,562	745	17.16
Hetaluare	19.9	129.7	172.1	8.64	906	31, 371	10,056	505	<b>3.</b> 2
Machinery	19.7	126.6	144.0	7.2	944	26,959	10,077	514	28.64
Electrical Machinery	19.6	139.9	85.7	4.38	630	34,361	10, 105	516	21.43
Appliances and Supplies	19.8	138.5	139.5	7.04	1,021	32,458	13,026	657	31.67
Transport Vehicles and Eqip.	. 18.9	144.7	162.6	9.66	1,136	32,665	9,861	521	21.80
TOTAL	20.4	135.1	195.7	9.60	939	43,336	11,710	574	20.67

1

1

1

П

I I

1 1 1 1 1

#### -----

#### HEDIUM-SCALE HINLFACTURING INDUSTRY(1980)

SECTORS	NO. OF Estab.	NORERS	BPLOYEES	UNCES (1000 TL)	FOLER EQUIP. (IP)	GROSS IMESTRENT (1000 TL)	INPURS (1000 TL)	0.11PUT (1000 TL)	VINLUE ADDED (1000 TL)
Food	216	19,472	19,659	4,324,002	305,666	1,628,856	57 <b>,699,7</b> 61	76, 288, 164	18,588,403
Beverages	15	1,618	1,633	455,379	6,487	85,669	1,676,381	2,920,405	1,264,024
Tobacco	15	2,016	2,026	26,762	5,748	59,875	3,850,807	6,201,470	2,350,663
Textiles	209	20,239	20,360	4,161,820	106,558	1,777,5%	24,958,305	39,048,034	14,109,729
Footneer and Clothing	53	4,891	4,927	1,092,566	11,599	95,64P	5 <b>,826,</b> 511	8,155,451	2,328,940
Wood Products	31	2,772	2,788	632,867	156,265	144,943	3,752,023	5,873,658	2,121,635
fumiture	20	1,785	1,792	367,638	5,256	55,915	1,780,126	2,913,471	1,133,345
Paper and Paper Products	24	2,218	2,25	663,478	8,8%	124,756	5,094,670	7,741,621	2,666,951
Printing and Publishing	22	1,606	1,606	410,698	4,627	81,979	1,853,971	2,550,341	996,370
fur and Leather Products	15	1,147	1,151	261,855	11,172	29,800	1,629,891	2,265,191	615,300
Réber Products	22	1,756	1,791	336,914	10,955	137,984	1,260,573	2,123,879	85,306
Chanicals	76	7,525	7,538	2,905,610	28,088	8,457,857	26,018,786	41,657,044	15,638,258
Petroleum and Cool Products	11	1,137	1,137	597,806	4,838	75,092	10,540,807	20,497,305	9,956,498
Non-Metallic Mineral Prod.	156	13,855	13,999	2,438,505	140,344	628,947	7,276,025	13,568,705	6,292,682
Desic Hetals	84	7,42	7,497	2,316,500	95,602	872,518	26,144,847	34,780,203	8,635,356
Necaliare	100	9,553	9,587	2,446,425	46,461	656,004	10,865,265	21,177,263	10,312,018
Machinery	95	8,879	8,923	2,392,668	43,516	1,230,470	12,999,712	21, 195, 889	8,254,177
Electrical Machinery	67	6,254	6,259	1,956,158	31,875	• •	14,307,655	23,225,457	8,915,802
Appliances and Supplies	65	6,666	6,686	2,089,333	35,329	1,261,056	7,657,869	14,895,413	7,257,544
Transport Vehicles and Eqip.	59	4,874	-	1,142,898	875,479	396,985	7,445,921	11,281,196	3,855,275
TOTAL	1,355	13,741	126,416	31,239,860	1,953,687	19,212,534	232,539,884	358,636,160	126,096,276

# Table : A35

# SINNE IN TOTAL (HEDIUM-SCALE HMNUFACTURING INCUSTRY - 1980)

3

SECTORS	ND. OF Estar.	<b>LITRERS</b>	<b>BPLOVEES</b>	WIGES	POLER EQUIP.	GROSS IMEST.	INFLITS	OUTPUT	VILLE ADDED
Food	1.36	21.31	16.40	3.45	39.91	32.64	<b>5.</b> 77	25.48	24.59
Beverages	4.84	24.30	22.69	20.44	13.68	9.61	21.60	17.02	13.24
Tobacco	<b>8</b> 3.33	79.18	79.26	77.16	89.66	100.00	82.65	81.96	80.65
Textiles	2.33	14.21	12.97	13.58	13.39	15.41	16.11	14.97	13.30
Footwar and Clothing	0.13	10.58	4.82	<b>B.</b> R	7.55	10.98	13.44	12.77	11.34
Wood Products	0.15	11.76	4.78	21.34	29.58	10.21	12.92	13.50	14.67
Furniture	0.15	7.72	4.00	20.20	3.44	9.64	12.20	12.46	12.87
Paper and Paper Products	3.48	30.21	27.35	33.90	9.62	15.10	31.96	30.66	<b>28.</b> 42
Printing and Publishing	0.65	11.36	8.58	14.47	8.22	15.12	10.88	10.59	10.09
Fun and Leather Products	0.70	19.15	12.89	26.20	14.72	26.88	21.92	21.65	21.66
Rubber Products	0.90	10.84	9.28	7.69	2.83	7.58	4.26	4.48	4.65
Chanicals	5.29	Z.43	22.18	<b>3</b> .39	11.85	105.88	<b>Z.</b> 3	25.04	28.51
Petroleum and Coal Products	12.36	41.79	40.77	61.74	26.52	8.74	49.75	<b>55.80</b>	(4. <b>6</b> 5
Non-Metallic Mineral Prod.	2.59	24.83	21.47	19.14	20.03	13.62	14.17	13.52	12.65
Basic Metals	7.78	28.73	27.47	28.85	25.20	11.71	30,40	<b>29.62</b>	27.50
Hetolware	0.38	17.03	10.01	27.82	8.24	B.75	17,28	20.77	<b>26.3</b> 9
Machinery	1.02	16.18	12.95	21.77	9.96	<b>P.</b> 3	19.29	19.79	30.63
Electrical Machinery	1.32	17.83	14.68	18.04	18,16	49.31	26.78	24.50	24.06
Appliances and Supplies	0.30	12.82	7.69	17.29	10.54	<b>75.58</b>	10.76	13.84	19.86
Transport Vohicles and Eqip.	0.96	21.03	15.32	29.82	57.41	28.34	22.14	22.44	23.05
TOTAL	0.73	17,53	12.61	20.81	26.02	31.07	20.95	20.99	21.08

Ш

1 11 1 1

-

#### STHE CHARACTERISTICS OF HEDILM-SCALE HANLIFACTURING (1980)

		AVERAGE	WERNGE						
		ANNUN	POLER	POLER	CROSS		VALUE	WILLE	
		VACE	EQ.AP.	EQUIP.	INNEST.	OUTPUT	ADDED	ACCED	PRICE
	<b>EXPLOYEES</b>	PER	PER	PER	PER	PER	PER	PER	COST
	PER	NORMER	ESTAB.	BIPLONEE	ESTAB.	ESTAB.	ESTAB.	<b>EMPLOYEE</b>	MARGIN
SECTORS	ESTAB.	(1900 TL)	(IP)	(IP);	(1000 TL)	(1000 TL)	(1000 TL)	(1000 TL)	(%)
Food	91.0	222.1	1,410.5	15.50	7,541	353, 186	86,057	946	18.64
Brverages	105.9	281.4	432.5	3.97	5,711	194,694	82,935	762	26.86
Tobacco	135.1	122.4	363.2	2.84	3,993	413,431	156,711	1,160	33.91
Textiles	97.4	205.6	509.8	5.Z	8,505	186,833	67,511	675	3.41
Footseer and Clothing	93.0	223.4	218.8	2.35	:,805	153,876	43,942	473	15.06
Wood Products	89.9	228.3	5,040.2	56.04	4,676	189,473	68,440	761	<b>ठ.</b> 28
Furniture	89.6	206.2	ði.7	2.%2	2,796	W5,674	56,667	632	26.22
Paper and Paper Products	92.7	299.1	368.5	3.97	5,KJ	322,548	110,290	1,190	25.59
Printing and Publishing	73.0	<b>25.</b> 7	210,3	2.66	3,726	129,561	45,290	620	20.55
Fur and Leather Products	76.7	228.3	74.8	9.71	1,987	149,679	41,020	555	15.70
Number Products	81.4	191.9	498.0	6.12	6,272	96,540	40,150	495	<b>3.41</b>
Checicals	99.2	386.2	369.6	3.73	111,682	548,119	205,767	2,075	30.55
Petroleum and Coal Products	105.4	525.8	439.8	4.26	6,642	1,8.3.91	905, 1 <b>3</b> 6	8,757	45.66
Non-Hetallic Hineral Prod.	89.4	176.0	. 678	10.07	4,082	85,979	40,338	451	28.30
Basic Hetals	89.3	<b>A.90E</b>	1,138.1	12.75	10,387	414,050	102,802	1,152	18.15
Hetalsare	<b>95.</b> 9	<b>Z6.1</b>	464.0	4.55	6,560	211,773	105,120	1,076	37.10
Machinery	95.9	269.5	458.1	4.88	12,952	ZZ5,0%	86,886	925	27.60
Electrical Machinery	95.4	312.8	476.0	5.10	20,636	346,619	133,072	1,424	29.96
Appliances and Supplies	102.9	313.4	543.5	5.28	19,401	229,160	111,347	1,052	34.52
Transport Vehicles and Eqip.	82.9	<b>Z\$4.5</b>	14,838.6	178 35	6,729	191,207	65,005	784	23.83
TOTAL	95.3	248.4	1,427.1	15.30	14,179	254,676	95,060	977	26.40

1

1

1.1

----

ч**.** 

ī

ı T

1 1

1 I I

1

#### ----

#### LARCE-SCALE HUNLIFACTURING INDUSTRY (1980)

sectors	NO. OF Estab.	VORCERS	<b>OPLONES</b>	WCES (1000 TL)	POLER EQUIP. (HP)	gross Limesthent (1000 tl.)	INPUTS (1000 TL)	QJTPUT (1000 TL)	VALUE ACCED (1000 TL)
Food	46	19,935	19,941	6,874,905	74,271	1,065,286	4,625,078	67,755,795	23,130,717
Beverages	9	3,656	3,656	1,577,759	36,236	736,635	4,701,745	11,773,631	7,071,886
Tabacco	1	498	498	60,708	0	0	548,800	894,292	345,492
Textiles	119	92,944	92,946	23,718,327	492,375	8,780,432	72,554,508	147,633,148	75,078,645
Footwear and Clothing	11	4,945	4,945	792,696	9,615	152,180	4,228,715	7,406,180	3,177,465
Wood Products	9	2,769	2,769	1,093,694	29,306	135,160	3,115,911	5,355,181	2,239,270
furni ture	1	424	424	101,961	2,564	30, 159	360,913	1,029,032	668,119
Paper and Paper Products	5	1,369	1,369	796,429	66,168	475,697	2,901,528	6,567,563	3,666,035
Printing and Publishing	6	2,808	2,808	1,447,587	3,73	114,216	5,571,264	8,582,024	3,010,760
Fur and Leather Products	1	329	329	105,538	0	12,259	843,529	915,819	72,290
Ribber Products	7	5,431	5,431	3,223,384	75,877	325,158	19,058,654	32,037,767	12,999,113
Chemicals	34	15,477	15,477	7,952,995	160,071	(950,037)	62,088,839	91,895,640	29,804,801
Petroleum and Coal Products	2	1,074	1,074	201,464	10,400	627,667	6,452,713	10, 178, 350	3,725,637
Non-Metallic Mineral Prod.	48	Z,354	2,354	9,006,351	422,765	3,345,497	33,594,424	70,912,916	37, 318, 492
Basic Metals	21	9,713	9,713	4,394,209	138,492	6,005,633	37,059,486	53, 301, 166	16,241,680
Hetaluare	3	10,677	10,678	3,346,970	43,618	532,298	12,055,847	22, 474, 409	10,418,562
Machinery	ъ	16,356	16,358	6,032,487	66,668	1,210,810	25,783,322	42,778,050	16,994,728
Electrical Machinery	37	16,175	16,175	7,631,568	76,188		27,365,868	49,452,302	22,086,434
Appliances and Supplies	24	16,472	16,472	7,92,337	91,858	2,576,041	47,589,809	64, 162, 631	16,572,822
Transport Vehicles and Equip.	9	2,914	2,914	1,052,964	501,568		6,660,755	10,752,879	4,092,124
TOTAL	438	249,320	249,331	87,327,331	2,301,823	26,274,214	417,141,703	705,856,775	288,715,072

#### Table : A38

.....

#### SHARE IN TOTAL (LARGE SCALE HMALFACTURING INDUSTRY - 1980) (%)

SECTORS	ND. OF ESTAB.	NORMERS	EMPLOYEES	WACES	POLER EQUIP.	GROSS INVEST.	infuts	OUTPUT	ADDED
Food	0.29	21.82	16.64	40.46	9.73	21.35	19.94	22.63	30.60
Beverages	2.90	54.91	50.79	70,80	76.44	82.66	60.59	68.63	75.28
Tobacco	5.56	19.56	19.48	18.98	0.00	0.00	11.78	11.82	11.88
Textiles	1.33	థ.ద	59.21	77.40	61.85	76.12	46.86	56.53	70.77
Footweer and Clothing	0.03	10.70	4.84	18.66	6.26	17.47	9.75	11.59	15.47
Wood Products	0.04	11.75	4.74	36.88	5.56	9.52	10.73	12.31	15.48
furniture	0.01	1.84	0.95	5.60	1.68	5.20	2.47	4.40	7.60
Paper and Paper Products	0.72	18.65	16.77	40.69	71.98	57.59	18.20	26.01	39.37
Printing and Publishing	0 18	19.87	15.00	51.02	6.58	21.07	32.71	31.89	30.48
Fur and Losther Products	0.05	5.49	3.68	10.56	0.00	11.06	11.35	8.91	2.55
Rubber Products	0.27	33.51	28,13	73.56	19.57	17.87	65.38	67.58	71.08
Chemicals	2.36	48.26	45.53	63.86	67.58	(11.38)	55.67	55.Z3	54.34
Petroleum and Coal Products	2.25	39.47	38.51	20,81	57.01	75,12	30,46	27.71	23.97
Non-Metallic Mineral Prod.	0.80	45.45	39.05	70.69	60.34	72,43	65.44	70.64	76.08
Basic Metals	1.94	37.30	35.60	54.73	36.50	80.59	43.09	45.40	51.72
Hetaluche	0.09	19.03	11.15	38.06	7.74	12.78	19,18	22.05	26.66
Machinery	0.27	29.80	<b>3.</b> 75	54.89	15.26	31.71	38.43	39.94	42.47
Electrical Machinery	0.73	46.12	37.94	70.35	43.58	30.80	47.39	52.17	59.61
Appliances and Supplies	0.11	31.67	18.96	65.60	27.41	52.X	66.87	59.62	45.47
Transport Vohicles and Equip.	0.15	12 57	9.13	27.73	32.89	15.39	19.80	21.39	24.60
IOTAL	0.24	¥.75	24.58	58, 18	30.98	42.49	37.58	41.22	48.27
	0,24	34.75 	24.78	58.18 *******	30.98	42,49	37.30 1212121	41,52	4 ** * *

1

I.

П

# SOME COMPACTERISTICS OF LARGE-SCALE HANLFACTURING (1980)

		AVERACE							
		ANUAL	POLER	POLER	CROSS		WILLE	WILLIE	
		VICE	Equip.	EQUIP.	DMEST.	OTIFUT	ADDED	ACCED	PRICE
	<b>BIPLONEES</b>	S PER	PER	PER	PER	PER	PER	PER	COST
	PER	LORER	ESTAB.	BIPLOYEE	ESTAB.	ESTAB.	ESTAB.	<b>EPPLOYEE</b>	MARGIN
SECTORS	ESTAB.	(1000 TL)	(IP)	(HP)	(1000 TL)	(1000 TL)	(1000 TL)	(1000 TL)	(%)
Food	433.5	344.9	1,614.6	3.7	23, 158	1,472,952	502,842	1,160	23.99
Beverages	406.2	431.6	4,026.2	9.9	81,848	1,308,181	765,765	1,956	46.66
Tobacco	498.0	121.9	0.0	0.0	0	894,292	345,492	694	31.84
Textiles	781.1	25.2	4,137.6	5.3	73,785	1,240,615	630,913	808	34.79
Footweer and Clothing	449.5	160.3	874.1	1.9	13,855	673,289	208,860	663	32.20
Wood Products	307.7	375.0	3,26.1	10.6	15,018	595,020	248,808	809	21.39
Furniture	426.0	260.5	2,564.0	6.0	30, 159	1,029,032	668,119	1,576	55.02
Paper and Paper Products	273.8	581.8	13,233.6	48.3	95,139	1,313,513	753,207	2,678	43.69
Printing and Publishing	468.0	515.5	617.2	1.3	19,036	1,430,337	501,795	1,072	18.21
Fur and Leather Products	329.0	320.8	0.0	0.0	12,259	915,819	72,290	220	(3.63)
Rubber Products	775.9	595.5	10,839.6	14.0	46,451	4,576,824	1,857,016	2,3%	30.51
Chemicals	455.2	512.6	4,708.0	10.3	(27,354)	2,702,754	876,612	1,926	23.80
Petroleum and Cool Products	537.0	167.6	5,200.0	9.7	313,834	5,089,175	1,862,819	3,469	34.62
Non-Metallic Mineral Prod.	528.2	355.2	8,807.6	16.7	69,698	1,477,352	777,469	1,472	39.93
Basic Metals	462.5	452.4	6,5%.9	14.3	265,983	2,538,151	773,413	1,672	2.3
Metaluare	464.3	313.5	1,896.4	4.1	23,143	977,148	452,981	976	31.46
Hichinery	654.3	368.8	2,666.7	4.1	48,432	1,711,122	679,789	1,039	<b></b> 5.62
Electrical Mechinery	437.2	471.8	2,059.1	4.7	23,337	1,336,549	596,951	1,365	29.23
Appliances and Supplies	686.3	481.1	3,827.4	5.6	107,335	2,673,443	690,534	1,006	13.48
Transport Vehicles and Equip	. 323.8	364.8	55,7 <i>0</i> .8	172.1	Z3,960	1,194,764	454,680	1,404	28.17
TOTAL	569.2	350.3	5,255.3	9.2	59,987	1,611,545	659,167	1,158	28.53

.

I.

I.

1 I I

I.

I.