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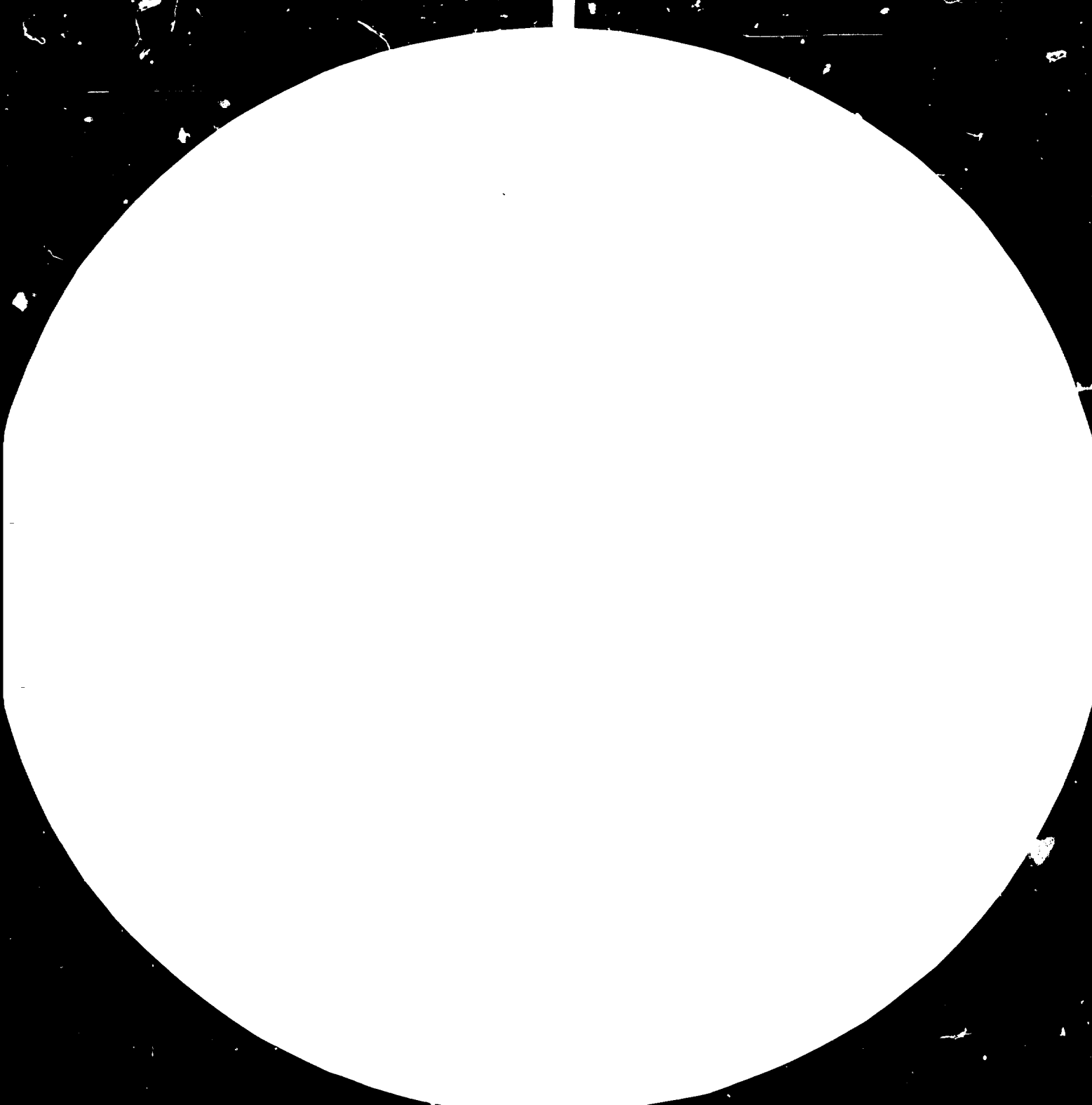
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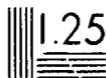
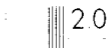


Figure 1. Resolution test targets used for the study. The resolution of the test target is indicated by the number next to the target. The resolution of the test target is defined as the number of line pairs per millimeter (lp/mm) that can be resolved by the test target.

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REGIONAL MEETING OF UNDP RESIDENT REPRESENTATIVES  
IN AFRICA

7-17 January 1980 .  
Mbabane, Swaziland .

Report\*

prepared by  
the UNIDO delegation

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REGIONAL MEETING OF UNDP RESIDENT REPRESENTATIVES  
IN AFRICA

7 - 17 January 1980  
Mbabane, Swaziland

Organization of the Meeting

The meeting was attended by 38 Resident Representatives of the African Region together with representatives of 23 United Nations Agencies and other international organizations. The UNDP Headquarters Team was headed by the Administrator, the Deputy Administrator and the Director of the African Regional Bureau. The participants representing UNIDO were:

Mr. May  
Mr. Cuevas-Carcino  
Mr. Bah  
Ms. Chambalu  
Mr. Papuli

(please see attached list of participants).

The meeting was organized as follows:

- a) Two plenary sessions per day from 9 a.m. to 5.30 p.m. with a break for lunch (2 hours) to discuss agenda items (agenda and list of papers attached; the full set of documents submitted to the Conference are available with the Central Reference Unit of IOD and with EK/PC/DEV).
- b) Individual consultations with Resident Representatives and UNDP Headquarter representatives both before and after the plenary sessions.
- c) Special meetings of approximately one hour each were organized to give the possibility to some Specialized and Executing Agencies (DTCD, UNIDO, UNEP) to discuss in depth with UNDP policy orientations and matters of common interest to the Resident Representatives and the Regional Bureau.

Discussion of Agenda Items

Each agenda item was introduced by the Director of the Regional Bureau for Africa followed by statements and comments by representatives of the Agencies and the Resident Representatives. Because of the large attendance there was not ample time for more detailed discussions. However, the background papers prepared by UNDP were of a very high quality and these

papers assisted considerably in the exchange of views and information between the UNDP representatives on the one hand and those of the Agencies on the other. Written statements were also made available by several Agencies. There was no written presentation from UNIDO.

Listed below is a summary of the discussions on the various agenda items in the order of the attached Working Paper 80/01. For the sake of expediency the agenda items were discussed not necessarily in that order.

Agenda item I. Co-operation between UNDP and Agencies with special emphasis on:

1. Programme Implementation
2. Country and Inter-country Programming

In his opening address to the meeting, the Administrator, Mr. Bradford Morse, referred to the General Assembly Resolution 34/213 concerning the designation of Resident Co-ordinators.

The present UNDP Resident Representatives, who will normally be designated Resident Co-ordinators, will have responsibility for the co-ordination, at the country level, of the operational activities of the UN system for development.

1. Programme implementation and related problems:

The problem of how to improve programme implementation was debated at length. A number of major points were identified and suggestions for improvement made. In particular, the following subjects were discussed:

- the relationship between project design and project implementation;
- the briefing of experts at Agency-Headquarters;
- the briefing of Resident Representatives at Agency-Headquarters;
- the use of the Agencies' own resources;
- the delegation of responsibility at field level;
- the changes in the desk and backstopping officers at the Agency-level;
- field visits by Headquarter's personnel;
- the renewal of experts' contracts;
- the selection of nationals for project experts' posts and of national firms for sub-contracting;
- the nature of tripartite reviews of projects;
- the communication linkages between Agencies and Resident Representatives.

Considerable emphasis was put by Resident Representatives on the need for better project design and formulation. Some Resident Representatives expressed satisfaction in the increased implementation rate of most agencies and the rate - in the range of 65 to 80% - of implementation was regarded as satisfactory.

Experts upon taking their assignment should be more thoroughly briefed on their relationship with the Resident Representative.

Greater importance should be given to the briefing of Resident Representatives at Agency-Headquarters. The briefing should be improved and should also focus on policy-making issues and plans. Comprehensive meetings should be organized during the visit of the Resident Representative. UNDP provides funds for agency-visits every two years. However, UNDP welcomes any efforts to bring the Resident Representatives more often to the Agency-Headquarters. To this end it is admitted that project budgets can be charged to cover the costs of such missions.

The communication between Agency-Headquarters and Resident Representatives should also be improved. Criticism was also expressed at the too frequent changes in desk and backstopping officers' country coverage.

The representative of UNESCO expressed concern at the selection practices of Resident Representatives and pointed out that in view of the new function of Resident Representatives of the UN system as a whole and UN Co-ordinators, their selection should be institutionalized and Agencies consulted, since the function of UN Co-ordinator is too important to be left to the chance of personal relationship.

Some Resident Representatives said that they could hardly act appropriately and efficiently as UN Co-ordinators since some specialized and executing agencies were using their own funds independently from IPF resources and without co-ordinating or even keeping the Resident Representative informed.

The importance of the Country Programme Management Plan in monitoring project development and progress at the field-level was highlighted.

Some Resident Representatives also requested a greater delegation of responsibility by the agencies to project managers at the field level. This can prove particularly useful in the administrative arrangements for fellowships, for instance.

More frequent field visits by the responsible officials at the agency-level are invited.

The problem of the extension of experts contracts was also examined. Various positions were expressed ranging from the need of a confidential evaluation by both the UNDP Resident Representative and the Government, to the automatic renewal of the expert's contract without any formal assessment of their performance by UNDP and the local authorities.

Tripartite reviews for on-going projects should be more informal and more frequent.

In its intervention, the UNIDO delegation requested that Government's clearance be waived for short-term experts and consultants. The assistance of the Resident Representatives will be requested by UNIDO in the selection of nationals as potential candidates for



expert-posts and also in identifying local firms and companies which can supply equipment and/or act as subcontractors in UNIDO-executed projects. Reference was made by UNIDO to the joint UNDP/UNIDO evaluation of the programme of Special Industrial Services completed in December 1977. The recommendations in simplifying the recruitment procedure, sub-contracting and equipment purchase made by the UNIDO Industrial Development Board for SIS are under serious consideration. The experience gained from SIS could be used in the normal IPF projects as far as short-term consultants and experts are concerned.

The Regional Director in summarizing and concluding the debate on implementation indicated that:

- a) it is very important that the Resident Representatives visit Agencies Headquarters. Agencies and Resident Representatives can agree on using project funds for such missions;
- b) the Agencies should carefully consider candidatures for experts and consultants posts submitted by Governments and Resident Representatives;
- c) UNDP is aware of problems encountered in providing project personnel with adequate accommodation. UNDP assists the Agencies but the problem is such that it should be tackled and solution found on an interagency global standpoint;
- d) a consensus is emerging that Resident Representatives should be consulted by the Agencies before formal extension is granted to any expert;
- e) the use of nationals and national institutions in UNDP-financed projects is strongly supported by the administrator. UNDP will try to clarify instructions and procedures on this subject;
- f) Agencies should make a better use and take more advantage of the UNDP unit for procurement of equipment, the UNESA which is centralizing purchases of inter-alia vehicles, typewriters, etc.

## 2. Country and Inter-Country Programming

A draft report by UNDP based on the conclusions reached by the Inter-Agency Task Force on the experience gained in country programming will be sent to the Agencies for review at the end of February 1980. Discussions of the draft report with Agency representatives are scheduled from 11 to 15 February 1980 at a special Session of the UNDP Governing Council in New York.

Certain conclusions may be drawn from the experience namely the frank assessment of the role of UNDP country programme by certain Governments both in terms of praise and criticism of both UNDP and the Agencies. These have greatly assisted UNDP and the Inter-Agency Task Force for the purpose of country programming study and will have a significant influence on the proposals for country programming for the 3rd IPF cycle 1982-1986. The country programming should be considered

as a continuous exercise and Agency participation is encouraged. The preparation of country briefs and sectoral briefs by Agencies which was discontinued for some time should now be re-introduced in the preparation of the 3rd IPF cycle. Sectoral inputs by Agencies should also play an important role at the time of the elaboration of the National Development Plan by Governments.

UNDP resources should be combined with those from the Agencies themselves for programming purposes. In addition, the co-operation with bilateral aid resources as an input to the UNDP projects should also be considered. Agency initiative in mobilizing bilateral assistance is welcome.

In response to the decision of the Governing Council (79/31) the Administrator is proposing limited borrowing from the 3rd cycle for certain operational programmes in the present cycle. The borrowing will be limited to those countries which are expected to receive an increase of some 50% of IPF in the 3rd cycle over that of the current cycle. It is understood that any borrowing will be allowed only for those countries in a position to use it and the total borrowing should not exceed 20% of the total 2nd IPF. However, note should be taken that the total borrowing should not exceed the expected underspending of the current IPF estimated at 100-120 mill. \$.

In the case of the regional programmes the borrowing from the Third Cycle IPF will not exceed 15% of the individual regional IPFs.

Agenda item II. Mid-term Review of Regional Programme and  
Preparation of 1982-1986 Programme

The mid-term review meetings with Agencies took place from April to May 1979. These meetings provided an opportunity to exchange views on general aspects of programming, implementation, financing, inter-agency co-operation as well as discussion on each ongoing and pipeline project. As requested by the Regional Director, special emphasis was given to two sectors namely food production and protection and science and technology. It is expected that by the end of 1980 the total amount of resources available (99.4 mill. \$) for the Regional Programme would have been committed. It has become obvious that borrowing from the next IPF will be necessary before the end of the present cycle. With the exception of projects falling within the context of the transport and communications decade there is little room for accommodating any new projects in the present cycle. It is hoped, however, that in late 1980 preparatory assistance activities may be approved by the Regional Bureau leading to full scale operations in the next cycle. It is confidentially predicted that the increase of regional funds for the next cycle will be substantial.

Taking into account various UN resolutions as well as those from the CAU, ECA and sub-regional meetings, certain priorities have been identified for consideration in the next regional programme, namely:

co-operation among African countries, promotion of food, self-sufficiency, transport and communication, anti-desertification, science and technology, human resources, planning and management, special problems of LDCs. UNIDO introduced two additional priority areas for consideration. These were: development of manufacturing facilities using primarily locally available raw materials and development of renewable or non-conventional energy. Since industry has been accorded priority by a number of inter-governmental meetings in Africa and resulted in the proposal for the proclamation of the African industrial development decade, naturally industry would feature prominently in the regional programme for Africa in the 3rd cycle.

For the identification of the projects to be included in the next cycle IPF and the elaboration of the next regional programme, UNDP intends to proceed as follows: the Programme will be prepared in consultation with the Council of Ministers of ECA (Ministers of Planning). UNDP will subsequently discuss the draft with the Agencies, seeking their views, in order to have a consolidated document by the end of October 1980. This document will then be presented to the Council of Ministers of ECA for their final endorsement before submission to the UNDP Governing Council for approval. Agencies are requested to cable their comments, if any, on the proposed procedure before the end of February 1980.

### Agenda item III. Co-operation with ECA and OAU

#### 1. OAU

In his statement, Mr. Edem Kodjo, Secretary-General of OAU, expressed his appreciation of the co-operation received from UNDP and other UN organizations. Whilst OAU provides political leadership in the region, OAU acknowledges the advice and financial support received from UNDP and other UN organizations in furthering the technical and economic co-operation among the African countries. OAU therefore looks forward to continued co-operation.

With the support of UNDP, OAU organized the Colloquium on Prospects for Development and Economic Growth in Africa up to the Year 2000, in Monrovia in February 1979. Following the Monrovia Declaration for African Unity, an economic summit will be held in Nigeria this year. To prepare for this summit, a meeting of about 30 African experts was held in Addis Ababa in December 1979 to work out ways and means of implementing the Monrovia declaration. Among the priorities retained for the summit food production ranked the highest. The other priority areas are industrialization, science and technology, transport and communication.

The Secretary-General of OAU proposed that a joint OAU/UNDP commission be formed to define an action programme within the already agreed framework of co-operation between the two organizations. ECA could also be associated with this joint effort. OAU will try to include a component in its budget for an African programme of integration and development to which UNDP could contribute.

Representatives from UN Agencies including UNIDO expressed their appreciation of the co-operation rendered by OAU in regional and sub-regional activities in Africa. The co-operation with UNIDO and ECA in the organization of meetings of Ministers of Industry has proven effective. The 5th meeting held in 1979 has defined the African position for UNIDO III and recommended the present decade as African Industrial Development Decade.

The co-operation between OAU and UNIDO was further strengthened by the signing of a memorandum of understanding between the Heads of the two organizations in July 1979.

## 2. ECA

The Executive Secretary of ECA, Mr. A. Adedji, described the co-operation between ECA and UNDP as well as with other UN organizations. He made a special reference to the successful co-operation of ECA with OAU and UNIDO in the organization of the meetings of Ministers of Industry.

He also spoke about the work of ECA as executing Agency. Whilst ECA enjoys good co-operation at headquarters level with UNDP, there remain still problems at the field level. Mr. Adedji expressed the regret that some Resident Representatives have not given full support to the ECA programmes. In reply to the latter criticism a number of Resident Representatives also stated difficulties they have encountered with ECA. The main problem appeared to be communication and administrative procedures.

As an executing Agency, ECA has under the 2nd IPF cycle - approved projects to the value of 6.5 mill. \$ and an additional sum of 4 mill. \$ is in the pipeline. Additionally, projects totalling 6.4 mill. \$ have been approved and new project proposals for 10.4 mill. \$ identified for financing out of the 10 mill. \$ special allocation to ECA. Discussion then followed concerning the respective responsibilities of ECA and other executing Agencies. The UNDP headquarters position was stated by the Director of the African Bureau, Mr. Doc Kingué, as follows:

- a) ECA's responsibility as an executing Agency was defined by the General Assembly Resolution 32/197 to implement regional projects of inter-sectoral or multi-disciplinary nature.
- b) UNDP will only approve projects for ECA implementation after consultation with and agreement by the concerned Agencies.
- c) Regional project proposals for execution by the other Agencies of the UN system should always be reviewed by ECA but ECA has no veto power on them.

ECA and the UN Agencies should maintain close contact and, if necessary, Headquarters visits should be exchanged to work out modalities of co-operation in the implementation of regional projects to ensure the provision of best possible services for the benefit of the region.

Agenda item IV: Africa and TCDC

Professor Elmandjra of the University of Rabat V - UNDP consultant to study TCDC - and Mr. Labbens, reported on progress achieved in the promotion of TCDC activities, both in Africa and world-wide. A directory of agreements on technical co-operation between the Governments of developing countries is being prepared. Inter-agency meetings have taken place in preparation for the conference of inter-governmental experts on TCDC among African countries. This conference is convened for May 1980 in Nairobi. Very few contributions have been received from concerned Governments for the preparation of the report which will be submitted to the Conference. Out of the 49 member states only 9 have contributed so far and out of the 9 replies received only two are useful. It was explained that the participation by the Governments in the Nairobi conference would be ideally composed of officials from : the Ministry of Rural Development or Agriculture; the Ministry of Industry; the Ministry of Foreign Affairs and Co-operation; the focal point of Science and Technology activities (if such a focal point does not exist a representative of the Ministry of Higher Education should attend); the Ministry of Planning. These officials should be at the Secretary-General or at the Director-level. Prof. Elmandjra praised the reports prepared recently by the UN specialized Agencies on long-term perspectives in the sectors of their competence. Among these he specifically mentioned the UNIDO report on development of industry at the year 2000. He expressed his conviction that TCDC activities should be promoted within the African Region before proceeding to develop inter-regional TCDC. He also pointed out that TCDC among African countries is being practiced already since a long time in the field of higher education and training, particularly at the university level.

Representatives of different Agencies and international organizations explained actions which are being taken in order to promote TCDC. In particular ECA has selected three priority areas for assistance which are:

- a) manpower development
- b) promotion of interregional trade
- c) promotion of science and technology.

With regard to the last point ECA assistance will tackle the following aspects:

1. co-operation in data collection and elaboration
2. co-operation in establishing documentation centres
3. co-operation in the field of brain drain
4. co-operation in the establishment of regional research centres.

ECA is also increasingly making use of of indigenous consultancy services in sub-regions of Africa. The creation of UNTFAD (United Nations Trust Fund for African Development) was also mentioned in connection with development of TCDC within the African Region.

The Representative of UNEP informed the meeting that his organization is promoting TCDC in the sector of new energies (solar energy, bio-gas, wind energy) with projects in Senegal, Sri Lanka and Mexico. UNEP is also studying the adverse effect of the excessive use of pesticides and insecticides in agriculture.

The UNDP Regional Director explained the role of the Resident Representatives in the promotion of TCDC; they will act as focal point within the UN system for TCDC activities and as such they will promote Governments' interest. In this respect, they will disseminate information, advise on the use of INRES (Information Referral System), assist in identifying existing capacities at the country level, in particular national institutions which can offer training and fellowships. It was mentioned that the second edition of the directory of INRES is being published. Policy guidelines for TCDC projects are also being finalized. Based on the Buenos Aires Plan of Action on TCDC, the management of TCDC projects will be handled directly by individual Governments. In the selection of projects priority will be given to innovative approaches, new methods and techniques.

A Special Unit for TCDC has been created within UNDP since 1974 and was strengthened following a recommendation of the Buenos Aires Plan of Action. It is headed, since August 1979, by Mr. H.R. Idris.

To review the progress in the implementation of the Buenos Aires Plan of Action, high level meetings will be held in 1980 and 1981. A special unit is preparing progress reports on the achievements of the UN system in respect of TCDC activities. UNDP will favour the strengthening of the existing projects with TCDC component rather than the creation of new ones. ECA and OAU are very active in promoting TCDC through seminars, conferences etc.

Agenda item V. Assistance to Southern African Countries  
including Assistance to Liberation Movements  
recognized by OAU

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The implementation of the programme of assistance faces several problems. On the UNDP side, lack of: co-ordination on delivery of equipment, arrival of technicians or experts, etc. On the countries' side lack of: security, handling facilities, access to roads in border areas and mainly lack of local organizational infrastructure.

Of the available resources, 17.6 mill. \$ are committed; only 7 mill. \$ are left for programming in 1980/81. UNDP Headquarters are monitoring the budget very carefully to ensure better results.

Additional resources for assistance to liberation movements will be requested by the Regional Director at the June 1980 Session of the Governing Council. The Regional Director indicated that in order to avoid committing resources for a too long period of time, in view of the constantly changing situation, no projects of more than one year duration will be approved. For what concerns the specific case of Zimbabwe, he pointed out that special funds will be used during a one year transitional period and, after that, funds will be provided from the national EPF. This applies also to activities developed abroad in the event that such assistance would have to be continued in future.

Agenda item VI. UN System participation in the UN Transport and Communications Decade.

A regional programme has been built-up on this subject. ECA is particularly active in this respect. National projects with multinational potential should also be promoted and approved rapidly. It should be noted that UNIDO is not involved in this programme.

Agenda item VII. Investment follow-up. Cooperation with IBRD, IFAD, African Development Bank, BADEA, etc.

In order to ensure better investment follow-up to investment-oriented projects, UNDP has created an Investment Development Office. In this connection it was pointed out that only 8% of IPF funds are presently leading to investments. Agencies should make sure that feasibility studies will eventually result in investments. Governments should commit themselves to provide the necessary capital investment, when approving an investment-oriented project. Financing institutions should be associated in the process of project design, implementation and follow-up.

Agenda item VIII. Implementation of decisions adopted by UN General Assembly

Sub-item 1. UN Conference on Science and Technology for Development

This subject was introduced by the Deputy Administrator, Mr. G. Arthur Brown. He said that science and technology for development is not a new priority area and has been a component of UNDP technical assistance programme for the past two country programme cycles. In the current cycle, science and technology represents 40 - 50% of the total technical assistance programme. The question arises as to how to distinguish the component which already exists in the present technical assistance programme from the new science and technology programme financed under the interim fund. These questions will be thoroughly discussed by a committee set up by UNDP Headquarters. The Administrator will consult all the agencies concerned in writing some time in the spring this year. At that time, the details of procedures for the use of the interim fund will have been worked out. Meanwhile, all agencies are advised to make project concepts and proposals ready for discussion with the appropriate government. It was stressed that consideration would only be given to requests from governments, and that proposals directly from agencies to UNDP would not be acceptable. The document "Follow-up on the Decisions of the UN Conference on Science and Technology for Development" RBA/Working Paper/80/12, spells out very clearly UNDP's position as it stands to date. The Deputy Administrator accepted the point made by the UNIDO representative that the LDCs would face the difficulty of formulating and designing projects for science and technology whilst the more advanced countries

will be better equipped to do so. Mr. Brown stated that UNIDO's suggestion to allocate a portion of the interim fund for LDCs will be considered by UNDP.

Pending the finalization and the approval of formal procedures and guidelines, advance expenditure can be approved on specific projects up to 2% of the total project budget. The preparatory assistance funds used for this purpose will then be deducted from the total project budget after the full approval. The maximum sum authorized for the Administrator to approve under the interim fund would be around 2 mill. \$.

Sub-item 2. International Drinking Water Supply and Sanitation Decade

A donors meeting will be convened in Geneva next summer. The need for better co-ordination between the concerned bodies was stressed.

Sub-item 4. Conference on Agrarian Reform and Rural Development

A statement was made by FAO on this subject based on the conference paper RBA/Working Paper/80/15.

The need of a more effective co-ordination mechanism was recognized by FAO, at present the leading agency. It was also felt that the implementation aspect was not reaching the "poverty ridden countries".

The Deputy Administrator referred to his recent visit to FAO Headquarters and to his difficulties in reaching an understanding with FAO on this subject. He took the stand that rural development could include anything outside cities and towns. He would not agree that rural development could be regarded as exclusively for FAO as the executing agency. This is a very sensitive area and he would welcome the participation of other responsible agencies. Mr. A. Brown mentioned that the selection of an executing agency would remain on an ad-hoc basis.

Consultation on preparations for the 1981 United Nations Conference on the Least Developed Countries:

The UNCTAD rapporteur introduced the report of the group of high-level experts convened by UNCTAD in Geneva in November 1979 to study the comprehensive new programme of action for the LDCs. In order to speed up the preparation for the conference, it was suggested that high-level multidisciplinary missions with participation from the executing agencies and with UNDP support visit the LDCs to explain the efforts being made and to promote more active participation. In view of time constraints the fielding of such missions cannot be envisaged before mid 1980 and consolidated results obtained before the end of 1980.

An informal interagency preparatory meeting is to take place in early February 1980. Further interagency review will be carried out during the ACC Organizational Committee Meeting in Geneva in March. In the course of the discussions the need for sub-regional integrated development was emphasized. Missions should be thoroughly prepared at the desk level through a review of the available information. Some Resident Representatives questioned the usefulness of such missions, given the fact that many



previous ones have already taken place. Economic integration can only be achieved through the harmonization of national policies. When preparing country and inter-country studies, the investment linkages and the financial requirements should be taken into account if the assistance provided has to have an impact.

As the UNDP Regional Director put it: "We have to take a generation approach to the LDC. We have to tentatively plan for the years 2000."

Special Meeting of UNIDO Representatives with Representatives from UNDP Headquarters and Resident Representatives

After a brief review of UNIDO's contribution to the activities of OAU, ECA and joint meetings in Africa which led to the declaration of the African Industrial Development Decade and the definition of the African position in view of the forthcoming 3rd General Conference on UNIDO, the increased operational activities of UNIDO in the region were presented. The successful implementation of the SIS programme was described and it was pointed out that the over-commitment in 1979 would have serious repercussions in the present year unless additional funds could be provided under this scheme. The use of UNIDF as supplementary and complementary support to UNDP funds was discussed and certain innovative programmes introduced recently - such as energy conservation, renewable and non-conventional energy, agricultural machinery, pharmaceuticals, use of agricultural and urban waste as well as demonstration projects in bio-gas and fermentation alcohol - were presented. The services of inter-regional and special advisers were described to the Resident Representatives and the value of their rapid availability and advice for short-term missions was illustrated by specific examples.

The SIDFA Programme was presented, mentioning that, out of the 36 authorized posts, 30 were covered and 5 candidatures had been submitted for approval. Of these 5, 2 were for posts within the Africa region.

A request to find a suitable female SIDFA candidate was presented.

The UNDP/UNIDO SIDFA study was briefly mentioned and the highlights of the recent Africa SIDFA meeting brought to the attention of UNDP:

- SIDFAs are not fully utilized neither in their capacity as professionals nor as co-ordinators of industry-related activities;
- SIDFAs will be selected by UNIDO Headquarters to act regionally as focal points on areas of interest to UNIDO and UNDP;
- a full use should be made of the professional qualifications of the UNIDO-JPOs;
- the SIDFA programme is aimed at integrating efforts within the UNDP;
- horizontal communication between SIDFAs in the same region will be promoted.

The Deputy Administrator stated that during his visit to UNIDO in December 1979 he had expressed UNDP's satisfaction concerning the UNIDO implementation of the SIS programme. However, UNDP is unable to increase the SIS allocation for 1980, because the programme reserve is already fully committed. With regard to the 3rd country programme cycle 1982-1986, the allocation for SIS remains still fluid although the sum of 25 mill. \$ for 5 years had been suggested. It will be up to UNIDO to present its case and to gain support for its claim at the forthcoming UNDP Governing Council.

Resident Representatives from Uganda, Ivory Coast, Botswana and Burundi praised UNIDO for its efforts in expanding its technical assistance programme in the region. There was strong support to the SIS programme which has fulfilled various urgent needs of the countries. Regret was expressed at the insufficient number of SIDFAs for Africa, with the result that one SIDFA sometimes has to cover 5 or 6 countries. It was strongly recommended that the number of SIDFAs be increased to provide adequate support to the UNDP/UNIDO programme in the region.

INDIVIDUAL MEETINGS

WITH

UNDP RESIDENT REPRESENTATIVES

BOTSWANA

Resident Representative: Mr. Zaidi

for information  
and/or action  
as appropriate

The fifth National Development Plan is expected to be approved in April/May 1980. It will cover the years from 1980 through 1985. The next Programming Cycle will cover 1982 through 1986. An intersectorial donors meeting is planned for the end of 1980. The elaboration of the next Country Programme 1982-86 will start in July 1980. However, the first outline of it will not be available before early 1981. The submission of the next Country Programme could take place at the June 1982 Governing Council. No programming missions are necessary for the time being since the programme is already clearly defined and many on-going projects will be extended into the next cycle. A joint UNIDO/UNDP evaluatory mission is expected by mid 1980. The Resident Representative will write to UNIDO on this subject. SIDA, the Swedish bilateral co-operation agency, will be associated to the evaluation exercise. The Resident Representative stressed the importance of SIDA-assistance which would provide funds to finance follow-up actions to UNIDO SIS projects.

EX/PC/LDC

On-going projects:

SM/BOT/73/001 - Establishment of a ceramic pilot plant:

Reconsidering the previous negative decision, in May 1979 the Czechoslovakian Government informed UNIDO of its willingness to finance the subject project. However, so far a final decision has not been taken yet by the authorities of that country. The Resident Representative would appreciate it if UNIDO would contact the authorities of Czechoslovakia in order to obtain a clear position on this subject.

IOD/CHEM

EX/PC/LDC

The Resident Representative gave the UNIDO mission a copy of the report on the tripartite review meeting on project BOT/72/009, which took place on 12 December 1979.

IOD/EFRR

BURUNDI

Resident Representative: Mr. J. Razafimbahiny

for information  
and/or action  
as appropriate

IPF

On-going projects

DP/BDI/77/006 - Assistance to the Promotion and  
Industrial Development

IOD/PFR

Serious problems have arisen between the Project Manager, post 11.01 and the Resident Representative a.i. The Project Manager has recently been distributing pamphlets against the Resident Representative a.i. thus creating an impossible situation. The Resident Representative pointed out that the country had a very young Government which is rather sensitive about the psychological aspect of the work of the UN experts. The Project Manager should therefore be evacuated as soon as possible.

The Resident Representative also suggested that instead of Mr. Ruston, the past expert, a new candidate should be considered for the regional project.

IOD/PFR

Third Cycle Programming:

The Resident Representative is planning to visit UNEDC in April or May 1980. By then he will know more regarding the schedule for the next cycle and will then be prepared to discuss the subject with UNEDC.

EX/PO/LDC

COMOROS

Resident Representative: Mr. Guy Beliard

for information  
and/or action  
as appropriate

General:

The IPF is fully committed however savings may occur. Therefore project documents for the areas identified during Mr. Azzam's mission should be elaborated as quickly as possible and transmitted to the Resident Representative. These are:

EX/PC/LDC

- solar energy for the distillation of the ylang ylang;
- agricultural machinery producing plant;
- assistance to the Ministry of Agro-Industries and Production;
- production of combustible oil and detergents;
- installation of a maize-mill.

ICD

Action required:

UNIDO to submit Project Documents to the UNDP Comoros. (ICD to submit draft proposals to the LDC section.) Through the Capital Development Fund a study of geo-thermal energy is currently being conducted.

EX/PC/LDC  
ICD

Projects regarding non-conventional sources of energy have high Government priority.

ICD/ENG

Regional Projects in this area would also be welcome (Madagascar, Mauritius, Seychelles, Comoros). However, for political reasons, such projects would need to be located in Mauritius and not in Madagascar if the Comoros are to participate in them.

EX/PC/DEV  
and  
EX/PC/LDC

EQUATORIAL GUINEA

Resident Representative: Mr. Labbens

for information  
and/or action  
as appropriate

The Country Programme for the present cycle up to 1981 still has to be approved and its submission is tentatively scheduled for the June 1981 session of the UNDP Governing Council. At present there are no on-going UNIDO projects in the country. Three projects are in the pipeline and they were discussed with the Resident Representative. They are the Assistance to Industrial Planning, the Establishment of electro-mechanical workshops in Malabo and Bata and the Feasibility Study for the Installation of Mini-hydro power plants for rural industrialization. The Resident Representative indicated that in view of the country's situation the assistance in industrial planning should be limited to one expert, industrial economist specialized in agro-industries, for one year, and to 12 man/months of consultants, 4 in 1980 and 8 in 1981. He also stressed the urgency of providing assistance for the establishment of the electro-mechanical workshops and indicated that if UNIDO would submit a well conceived project document, he would support its approval by UNDP Headquarters. He mentioned that the equipment component of this project should be kept to the minimum essential requirements so as to maintain the project budget within reasonable limits in view of the limited size of the IPF for Equatorial Guinea. For what concerns the study in view of the installation of mini-hydro power plants, limited assistance is required for the time being in the form of a short-term mission. Based on the report which the mission will produce and its conclusions and recommendations, UNDP will then envisage various possibilities for financing of the actual installation of the mini-hydro power units which will require a sizable capital investment.

EX/PC/DEV

IOD/PLAN

IOD/ENG

IOD/ENG

(Note: since the return of the participants, these project documents have been revised in line with the Resident Representative's comments.)

ETHIOPIA

Resident Representative: Mr. B. Bernander

for information  
and/or action  
as appropriate

Due to the country's particular situation, the UNDP programming cycle does not follow the regular five year period. A Country Programme covering 1979 through 1982 has been drafted and will be shortly officially submitted to UNDP for approval, possibly by the June 1980 Governing Council. The Government took very active role in defining the contents and the substance of the Country Programme. The industrial sector has an important role to play in the country's economic development. It represents a share of 20% approximately of the IPF for 1979-1982.

EX/PC/LDC

Pipeline projects:

A number of sub-sectoral surveys are included in the Country Programme. In the Resident Representative's views these surveys should be sub-contracted as it was done for instance for the textile survey.

EX/PC/LDC

- Building material research centre: The nature of the assistance to be provided in view of the establishment of this centre still has to be defined. A project document has to be drafted, and this could be done either by sending an ad-hoc mission to Ethiopia or a first draft could be prepared in UNIDO Headquarters and sent to the UNDP Resident Representative for discussion with the Government and further elaboration.

IOD/CHEM

- Pilot foundry and mini-steel plant: The project documents for both these projects are not yet available and they should be drafted and submitted by UNIDO to the Resident Representative as soon as possible.

IOD/MET

- Training of man-power and consulting services: This project in the UNDP Resident Representative's views, should be discussed with UNCTAD which will be executing a project on transfer of technology to which UNIDO will also be requested to participate. The project document prepared by UNIDO shows some problems in the design of the project. At any rate, the draft project document has not yet been submitted officially to the Resident Representative. The Resident Representative feels that the activities foreseen within the project should be harmonized with complementary actions in other UNDP financed projects. Funds have been earmarked in the Country Programme for this project but not as much as it was requested by UNIDO.

EX/PC/COOR

IOD/?

On-going projects:

- Production of ethanol from molasses: SIS financing was approved for this small-scale project. A sub-contractor is being selected.

IOD/CHEM

- ETH/79/003 - National Quality Control and Testing Centre:

IOD/INFR

IOD/PPR

Delays are experienced in the implementation of this project, due not to UNIDO's fault but to the fact that the Government has not accepted the candidatures which have been submitted. The Government has requested candidates from eastern european countries. The additional funds, amounting to 625.000 \$, required for this project have been earmarked in the 1982-83 IPF.

- ETH/77/013 - Research and Development in Water Pumping Technology:

IOD/ENG

Activities in this field have been until now carried out with the assistance of the Canadian Government but it is possible that the Canadian Government will not renew its contribution and therefore the Ethiopian Government will have to increase its own contribution; this could prove difficult in view of the financial situation of the country.



G A B O N

Resident Representative: Mr. B. Djobo

for information  
and/or action  
as appropriate

There is not indication yet of the IPF level for the next programming cycle; the size of the next IPF should be known after the June 1980 UNDP Governing Council. The overall economic situation of the country has deteriorated during the last three years, mainly due to the decrease in the production of oil. However, new findings are expected and the Government is taking measures to restore its financial balance. Cost sharing arrangements could again be considered as from 1981. Autonomous governmental organizations even presently can still provide funds for cost sharing scheme. A review of the Country Programme could take place in June 1980. However, there is little scope for it at present given the fact that practically all projects included in the present cycle have been approved and are being implemented and no funds are left for additional programming. A programming mission for the next cycle could take place by end 1980, early 1981.

EX/PC/DEV

G H A N A

Resident Representative: Mr. W. R. Holzhausen

for information  
and/or action  
as appropriate

General:

A new Government is in office which will need to start from scratch if the Ghanaian economy is to recover. As proposed during the recent mission of the SIDFA to Ghana a Planning Adviser to the Ministry of Industry initially financed for 6 months from SIS would be extended by the IPF if the Government so wishes.

IOD/PLAN

Third Cycle Programming:

The Resident Representative would like to see UNIDO develop two or three major projects for the next cycle. The new Government is according high priority to the rehabilitation of state-owned enterprises. A UNIDO programming mission would therefore need to look into the management of state enterprises and the Government's plans and policy for rehabilitating existing industries and promoting new ones. Funds would be available from 1981 onwards (if required borrowing from the next cycle could take place) and assistance could be programmed at an annual expenditure level of approximately \$ 700,000. The mission which would need to be financed by UNIDO should go to Ghana as early as possible and spend at least two weeks in the country. Agreed project documents should be available by September. The right composition of the mission was considered vitally important.

Action required:

UNIDO to formally submit a proposal for programming missions to UNDP Accra. Two weeks after the submission by the Resident Representative to the Government of the UNIDO proposal the SIDFA should visit Accra to follow-up on the official request.

EX/PC/DEV

EX/PC/PLD

GUINEA

Resident Representative: Mr. Semerdjian

for information  
and/or action  
as appropriate

The Country Programme for the next programming cycle could be submitted to the Governing Council in June 1982. There is an urgent need to rehabilitate local agro-industries. To this end it is possible to envisage borrowing funds from the 1982-86 IPF.

EX/PC/LDC

- DP/GUI/78/015 - Collection and processing of municipal garbage for use as organic fertilizer

IOD/CHEM

This project should be cancelled.

- DP/GUI/78/009 - Central Laboratory for essential and vegetable oils, food products and medicinal plants

IOD/CHEM

This project should not be extended. The Laboratory premises have not been completed. The CTA was not in a position to carry out his duties and develop meaningful actions. In future instances, before starting project activities UNDP/UNIDO should make sure that the required infrastructure is available and fully operational.

- DP/GUI/78/008 - Rehabilitation and Establishment of a Local Pharmaceutical Plant

IOD/CHEM

The project document is being examined at UNDP Headquarters and a reply with comments is expected soon.

- DP/GUI/78/006 - Mechanical Workshop for Repair and Maintenance of Industrial Equipment

IOD/ENG

The sizable equipment provision of this project is going to be reduced by the Resident Representative through a project revision. He will also cable UNIDO to advise whether we should proceed with the recruitment of the third expert.

GUINEA BISSAU

Resident Representative: Mr. Anatoli Tchitov

for information  
and/or action  
as appropriate

IPF:

The submission of additional candidates for the post of industrial planner (SI/GBS/79/803) is awaited. Implementation of the OTC overall planning project (DP/GBS/77/003) under which the UNIDO expert is to be subsequently financed is still being delayed.

Third Cycle Programming:

The Resident Representative expects the industrial planner referred to above to identify areas for future UNIDO assistance. He would also welcome more frequent and longer missions of the SIDFA for this purpose. It is understood that during his next mission the SIDFA will formulate a proposal for amaintenance and repair centre which is sorely needed and which the Resident Representative hopes UNIDO can finance from UNIDF as he has no possibility to accomodate it in the current IPF.

EX/PC/FLD

and

EX/PC/DEV

IVORY COAST

Resident Representative: Mr. David Smith

for information  
and/or action  
as appropriate

Third Cycle Programming:

The new Development Plans of the Government is expected to be ready in April/May this year and is therefore one year ahead of the new cycle. The Resident Representative will be asking the agencies for Sectoral briefs but there will be no need for a UNIDO programming mission. The Industrial Sector is well covered by the SIDFA and the Project Manager of our large scale project DP/IVC/79/005 - Assistance au Développement Industriel - from where future UNIDO assistance to the Ivory Coast will develop.

EX/PC/DEV

EX/PC/FLD

IOD/PLAN

IFF:

a) On-going projects:

- DP/IVC/78/002 - Assistance au BIN

The project manager is technically very competent but seems to be moving rather slowly thus watering down the effectiveness of the project. Any help from UNIDO would be welcome.

IOD/INFR

b) Pipeline:

- DP/IVC/79/003 - Assistance au CIGE

UNDP is still awaiting the Government's decision regarding the allocation of funds for this project.

IOD/TRNG

Others:

During a recent meeting between the IAEA representative, Mr. David Fischer, and the government representatives, it became clear that a seminar on nuclear energy power plants which had been requested by Ivory Coast, would be premature since nuclear plants are not likely to be required for that region until after the year 2000. Mr. Smith, in consultation with Mr. Fischer, advised the government authorities that a seminar on non-conventional energy based on agricultural products such as bio-gas, fermentation alcohol, could be of immediate interest to countries in that area. It was proposed, therefore, following consultation with CIRET, that a representative from UNIDO should visit Ivory Coast as soon as possible to discuss details for holding this

seminar at the end of 1980 or beginning of 1981. The visit of the UNIDO staff member would be financed from IPF. UNDP should, therefore, contact Mr. Fischer of IAEA to get more details and involve CRET. It is also proposed that the seminar itself could be financed from IPF Funds.

IOD

Action required:

UNIDO to contact IAEA (Mr. Fischer) to obtain details of UPDEA request.

EX/PC/DEV

and

IOD

LESOTHO

Resident Representative: Mr. David McAdams

for information  
and/or action  
as appropriate

Third Cycle Programming:

Between now and February the SIDFA, Mr. Sen, will be asked for his input into the Resident Representative's Note to the Government. Any draft comments on the Note should be cabled to the Resident Representative as the Note should be submitted to the Government by mid March. Should a programming mission be considered necessary this would have to take place in September 1980 in order to have the CP ready for submission in June 1981.

EX/PC/FLD

EX/PC/LDC

A rather detailed inventory of development assistance required in Lesotho has already been compiled in connection with the donors conference which UNDP organized. A proposal has been made to organize a donors conference for the industrial sector in 1981.

EX/PC/LDC

A number of feasibility studies for Lesotho have been carried out from the UNCDF; however their quality was in some instances not quite satisfactory. The Resident Representative would favour that UNIDO be commissioned to undertake UNCDF financed feasibility studies in Lesotho.

IOD/FEAS

Assistance is required in strengthening the managerial capacities of a local company producing car seat covers and other leather products with hydes and skins. Additionally to direct advice, training should be provided for middle level industrial managers.

IOD/?

There appears to be a need to set up an Industrial Development Centre at the Lesotho National Development Corporation rather than at the Ministry. An appropriate UNIDO project should be designed and the Resident Representative would welcome a formulation mission. If there are funds left under DP/LES/77/013 these could be utilized for the mission.

EX/PC/LDC

IOD/PLAN

On-going projects:

IPF:

DP/LES/77/013 - Industrial Planning

IOD/PLAN

The expert has been repatriated and a tripartite review of the project is scheduled for February 1980. It is the general feeling that the expert's work was not fully satisfactory. Part of the work within his terms of reference had already been accomplished before he took up his assignment and promotional activities were not pursued very rigorously.

LIBERIA

Resident Representative: Mr. John Gordon

for information  
and/or action  
as appropriate

General:

The Resident Representative was rather critical about the recruitment and quality of UNIDO's experts in Liberia.

IOD/PPR

IPF:

If Mr. von Gyldanfeldt, the expert within the Ministry of Planning and Economic Affairs, presently financed under project SI/LIR/79/801 - Assistance in view of the Preparations of the Second Development Plan - would be prepared to stay in Liberia for another year, he could be taken over by the IPF.

IOD/PLAN

Third Cycle Programming:

Areas identified under project SI/LIR/79/801 will provide the guidelines for possible UNIDO inputs into the next cycle. These are expected to be in the area of small-scale industry and industrial infrastructure. The Resident Representative suggested that once Mr. von Gyldanfeldt's report was available Mr. Zimmermann should be fielded to Monrovia to look into the matter.

IOD/INFR

EX/PC/DEV

The Resident Representative expressed interest in receiving background material from UNIDO on projects regarding non-conventional energy based on agricultural products such as bio-gas and fermentation alcohol.

IOD



M A D A G A S C A R

Resident Representative: Mr. Elias Cacouris

for information  
and/or action  
as appropriate

Third Cycle Programming:

The Resident Representative would welcome a UNIDO programming mission to Madagascar between now and May 1980. The mission should come well prepared on the basis of close analysis of the current Development Plan. The first draft of the New Plan is expected to be ready by August 1980, possibly the mission's recommendations could be taken into consideration in its elaboration.

EX/PC/DEV  
and  
IOD

SIS Pipeline:

The Resident Representative will check on the clearance of SIS projects pending with his office and would urge UNIDO to approve at least the four priority projects. IFF resources are not available at the moment; he therefore suggested that the mobile pilot plant for brick production be considered by UNIDO for UNIDF financing.

EX/PC/DEV  
IOD/CHEM

M A L I

Resident Representative: Mr. Ranema

for information  
and/or action  
as appropriate

Mr. Ranema is planning to visit UNIDO either by the end of April, early May 1980 or in July 1980. The activities for the elaboration of the Third Country Programme are expected to start before the end of the current year.

EX/PC/FLD

EX/PC/LDC

- DP/MLI/76/002 - Assistance to CEPI (Centre d'Etudes et de Promotion Industrielle) IOD/FEAS

The implementation of this project has been negatively affected by the personality of the CTA previously on post as well as by the general situation of the industrial sector. While the problems originating from the human factor have been hopefully solved, the Resident Representative feels that the economic situation will continue to hamper the achievement of the project's objectives.

M A U R I T A N I A

Resident Representative: Mr. Edward White

for information  
and/or action  
as appropriate

Third Cycle Programming:

It is expected that the CP of all Sahelian countries will be submitted to the Governing Council at the same time. Since a time has not yet been set, there is also no detailed schedule for the exercise yet. The Resident Representative expects project DP/MAU/79/007 - Industrial Studies - to identify areas of UNIDO assistance to the Third Cycle. He expressed interest in the proposal of Mr. Luqman that industrial studies be picked up by the Arab Industrial Fund.

EX/PC/DEV

IOD/FEAS

EX/CPE/REL

IPF:

- DP/MAU/80/001 - Establishment of a National Industrial Information Centre

IOD/INFR

The Government did not agree to the UNIDO proposal of a split mission for this project. It has identified a candidate for this project which UNIDO is requested to evaluate and if found acceptable to recruit him.

- DP/MAU/79/005 - Black Sands

IOD/MET

The Resident Representative hopes that if the outcome of this project is positive it will lead to labour intensive activities.

- DP/MAU/80/003 - Building Materials

IOD/CHEM

The project is to be followed up on a regional level and should establish links to a habitat project on low-cost housing within the region.

- Akjouit Copper Mine

IOD/MET

The Revolving Fund for Natural Resources has expressed interest in this activity. However, the Resident Representative wishes to await the findings of the UNIDO mission before taking the matter any further.

MAURITIUS AND SEYCHELLES

Resident Representative: Mr. Jean-Pierre Schellenberg

for information  
and/or action  
as appropriate

I - MAURITIUS

General:

The country's economy is suffering severely as a result of the recent natural disaster (cyclone).

IPF:

a) On-going projects:

UNDP has received no project delivery reports from UNIDO since September 1979.

IOD

- DP/MAR/75/008 - Assistance to the Mauritius Standards Bureau

IOD/INFR

The Resident Representative has not yet received a reaction to the June evaluation mission. He would like to see the project reactivated. However, the national director would need to be sent abroad for one year for training. During this period an OPAS expert (ideally from Singapore or Hong Kong or a retired man) could run the Centre which is very sophisticatedly equipped but lacks programme management to operate efficiently.

b) Pipeline:

- DP/MAR/79/001 - Assistance to Small-scale Industry

IOD/INFR

A decision on the counterpart agency has not yet been taken. The Ministry of Industry, the Ministry of Plan and the Development Bank are all competing for counterpart agency of the project. If the decision should be taken in favour of the Development Bank, then there would be no need for a Project Manager and the project requirements would be reduced to consultants only.

EX/PC/DEV

Third Programming Cycle:

No schedules for the next cycle have yet been made. However, the Resident Representative would welcome a mission to Mauritius of an industrial planner.

EX/PC/DEV

and

IOD/PLAN

II - SEYCHELLES

The Resident Representative would welcome a TCDC mission from a country like Singapore to develop projects of a very basic nature which are labour intensive with little training requirements.

EX/PC/DEV  
and  
EX/PC/ECDC

MOZAMBIQUE

Resident Representative: Mr. Blanch-Soler

for information  
and/or action  
as appropriate

Mr. Blanch-Soler will visit UNIDO in February 1980 to discuss UNIDO programme of assistance in Mozambique. He will be accompanied by Mr. Goulart, the SIDFA assigned to Mozambique. UNIDO suggested that a programming mission be sent to that country in early 1980. The Resident Representative indicated that the Government still has to be consulted on this subject but that he himself was favourable to such a mission and he expected an agreement from the Government's side. This subject would be discussed during the Resident Representative's and SIDFA's forthcoming visit to UNIDO; but in the meantime UNIDO should communicate to him by cable the Agenda for the mission. The Resident Representative also mentioned that he expected two new requests for assistance in the industrial sector from the Government, namely in the field of building materials for the housing programme in the northern region and in the development of agro-industries. In respect of the latter the Government has identified ten sub-sectors which are being studied at present and assistance would be required for agro-industrial planning co-ordination and evaluation of projects.

EX/PC/FLD

EX/PC/DEV

IOD/CHEM

IOD/?

N I G E R I A

Resident Representative: Mr. R. Milley a.i.

for information  
and/or action  
as appropriate

General:

The new Government is in office and a separate Ministry has been created for Science and Technology.

IPF:

a) On-going projects:

The Resident Representative a.i. voiced his disappointment regarding the evaluation mission for project DP/NIR/73/014 - IOD/INFR Industrial Development Centre, Oshogbo. The terms of reference were not precise enough and Mr. Jansen did not stay in the country long enough.

b) Pipeline:

With the exception of four projects which are at an advanced stage of preparation and for which approval will be forthcoming soon most UNIDO pipeline projects listed in the CPMP no longer correspond to the realities. Ideally they should be reprogrammed into one or two larger projects which correspond to the priorities of the new Government. It was agreed that the programming officer would go to Nigeria in February to review the situation with UNDP, the SIDFA and the Government.

EX/PC/DEV  
EX/PC/FLD

Third Cycle Programming:

The Programming Exercise for the Third Cycle is expected to commence in July 1980. It is expected that by then the new Government will have determined its major priority areas. UNIDO will be fully informed of the detailed schedule.

EX/PC/DEV

ECOWAS:

The new orientation of the ECOWAS industrial survey has been cabled to UNIDO. It is now imperative that a staff member is fielded as soon as possible to revise the project document of DP/RAF/78/059 accordingly. Both the industrial engineer and the legal adviser must be fielded by mid February, if the large scale project is to be commissioned to UNIDO by the Heads of State Meeting of the member countries in May 1980.

EX/PC/DEV  
IOD/FEAS  
IOD/PPR

PEOPLE'S REPUBLIC  
OF CONGO

Resident Representative: Mr. Coppini

for information  
and/or action  
as appropriate

The Country Programme of the Third Cycle 1982-86 will coincide with the National Development Plan. The elaboration of the next Country Programme will start in April 1980 and it is hoped that by June/July the main themes and the related assistance will have been identified with the participation of the agencies of the UN system. The first draft of the Country Programme should be submitted to UNDP New York in October 1980. The Resident Representative's note on the next cycle should be distributed to all specialized agencies before the end of February 1980. In the Resident Representative's opinion on-going projects or new projects which have been included in the present Country Programme will make up for approximately 50% of the IPF funds of the next Programming Cycle. The Government is increasingly requesting specialized advisory services from UNDP and therefore there is a tendency to conceive umbrella-projects under which such consultancy can be made available. The Resident Representative also expressed his wish to be better informed of UNDP activities and procedures.

EX/PC/DEV

EX/PC/DEV



R W A N D A

Resident Representative: Mr. Lascu

for information  
and/or action  
as appropriate

Third Programming Cycle:

Many of the presently on-going projects, financed from the IPF, will be extended into the next Country Programme. They will require funds up to 20.5 mill. \$. To these, the pipeline projects must be added. Even if the IPF for the third cycle would be doubled, there will be a shortage of funds for the programme. However, in consideration of the economic structure of the country, the Resident Representative is willing to put emphasis on the industrial sector.

EX/PC/LDC

On-going projects:

- DP/RWA/75/011 - Bureau de Promotion Industrielle

IOD/INFR

Following the tripartite review which took place on 10 December 1979 the Government has decided to strengthen the project by adding two new posts. The problem of counterparts still has to be solved. The project has been reoriented towards the study of the legal and commercial environment and the creation of an adequate receiving structure for investors. The Government intends to increase the 1981 budget by 250.000 \$ approximately, that is to say bring the total budget of the 1981-82 period to 590.700 \$. The Resident Representative will send to UNIDO the fully approved project document as soon as he will return to Rwanda. The post of industrial economist should be urgently filled.

- DP/RWA/77/008 - Construction and start-up of a Pyrethrum Refinery

IOD/CHEM

The pyrethrum project is now regarded as a model project not only for Rwanda but for the African region as a successful co-operation between UNDP, UNIDO and the Government. The construction of the refinery is ahead of schedule. The inauguration of the new plant has now been set for 26 May 1980 and UNIDO is requested to be represented at the highest possible level. UNDP Headquarters will make appropriate publicity work and UNIDO has been requested to do likewise. For this purpose, the Resident Representative suggested that the project manager should come to UNIDO in the middle of February to discuss arrangements for the inauguration and the publicity work to be carried out by UNIDO. It is planned that selected representatives from other African countries will be invited and a possible project

for Tanzania is in the offing. The purpose of the publicity will be to make the international community aware of the fact that a high-technology project can be successfully implemented, even in a small LDC country, if the political support exists to that end.

- SI/RWA/79/803
- SM/RWA/79/005 - Repair of Lake Kivu Methane Gas Pilot Plant IOD/CHEM

On the other hand, there was concern about the Lake Kivu Methane Gas project. UNIDO was requested to urge the sub-contractor to start work at the earliest possible date, since the President of the Republic is now taking a personal interest.

(Note: Since the return of the UNIDO mission, the sub-contractor has already started work.)

Sub-regional activities:

At the sub-regional level, the document prepared following the joint mission ITC/UNCTAD/UNIDO on the assistance to the Economic Community of the Great Lakes Countries is far from being a consolidated document. However, the Resident Representative, considering that the ECA/MULPOC in Kigali has already a project document on an integrated multisectorial assistance to the same countries, intends to consolidate the above two documents in order to have one comprehensive project to be executed jointly by ECA and UNIDO.

EX/PC/DEV  
and  
EX/PC/LDC

There is an interest for UNIDO's assistance in reviewing a feasibility study to be carried out on the use of Lake Kivu gas for Rwanda and Zaire. Mr. Panfil is specially requested to assist during the month of April for about a week.

IOD

The co-operation between Rwanda and Burundi for peat development is under discussion. Mr. Ruston has been proposed to be the project co-ordinator to be resident in Rwanda.

IOD/CHEM

S A O T O M E    A N D    P R I N C I P E

Resident Representative: Mr. B. Djobo

for information  
and/or action  
as appropriate

The assistance in the establishment of electro-mechanical workshops is a priority for the Government. The Government of Sao Tomé and Príncipe has also approached the World Bank with a request for financial assistance in the same sector. UNIDO is in contact with the World Bank and will co-ordinate with it its activities.

EX/PC/DEV

S I E R R A L E O N E

Resident Representative: Mr. Halbert

for information  
and/or action  
as appropriate

The present Country Programme covers the period from 1979 through 1981. The next Country Programme 1982-86 will coincide with the National Development Plan which is expected to be approved in July 1981.

EX/PC/DEV

Pipeline projects:

A UNIDO mission is expected to carry out a feasibility study on composting.

IOD/?

On-going projects:

- DP/SIL/78/002 - Industrial Development Programming and Projects Evaluation

The major problem in respect of this project is that the Government is not providing the inputs which are expected. The Government has manifested its intention of reorientating the assistance which Sierra Leone is receiving.

IOD/PLAN

S O M A L I A

Resident Representative: Mr. Svernevik

for information  
and/or action  
as appropriate

The next 1982-86 Country Programme will coincide with the Government's National Development Plan. The programming exercise will start in early 1981. It is expected that the IPF will be increased by at least 50% as compared to the 1977-81 cycle. A joint UNIDO/UNDP mission took place recently.

EX/PC/LDC

- Development of Charcoal Industry and Establishment of a Pilot Plant

The consultant recruited under SIS funds is in loco and the results of his mission will be instrumental to the execution of the large-scale project to be financed from UNIDF.

IOD/CHEM  
EX/PC/DEV

- Leather and Leather Products Development

Two SIS financed consultants are in Somalia; one in leather technology and the other in shoe-making.

IOD/AGRO

- Management Expert

This SIS project has been completed.

IOD/FCTY

- SOM/72/007 - Strengthening of the Ministry of Industry

UNIDO should prepare a revised project document and submit it to the UNDP Resident Representative and the Government.

IOD/PLAN

+ SOM/73/004 - Foundry and Mechanical Workshop

Also for this project UNIDO should prepare a revised project document and submit it to UNDP and the Government.

IOD/MET

SWAZILAND

Resident Representative: Mr. Shahid Husain

for information  
and/or action  
as appropriate

General:

One of the few countries in Africa with a positive balance of trade owing to a wealth of natural resources such as the largest asbestos mine in the world.

IPF:

The present IPF is fully committed. The UNIDO project SI/SWA/79/802 - Assistance to the National Industrial Development Corporation of Swaziland (NIDCS) - (one chief technical adviser plus one industrial economist) - will be taken over by the IPF as of March 1981. UNIDO is committed to fill the gap between the termination of SIS assistance in June 1980 and the commencement of the IPF project in March 1981 from UNIDF resources. The post of chief technical adviser has been filled. Regarding the other part of the project (industrial economist) a panel of three candidates was rejected by the Government. The candidature of a young English woman living in Malawi was suggested by the Government. (Note: since the return of the participants, a new panel of two candidates has been submitted by UNIDO. The woman whose candidature was proposed by the Government, was found not suitable by the substantive Section)

Action required:

IOD/FCTY

EX/PC/DEV

UNIDO to approve a project from UNIDF to bridge the gap between SIS and IPF resources. IOD/FCTY to submit PDS to PDES.

Third Cycle Programming:

The Resident Representative expects the present project - SI/SWA/79/802 - to identify future areas of UNIDO assistance. If the need for a programming mission should arise this should not take place before the last quarter of 1980.

EX/PC/DEV

IOD/FCTY

Other projects:

- Tinkabi Tractors

A project of assistance to the Tinkabi Tractors is currently being drafted by the UNDP office for UNIDF financing. The project foreseen split missions of 5 short-term experts to train Swazi nationals and to promote the manufacture of the Tinkabi Tractors in other countries of the region. The project is to be Government executed.

IOD/ENG

Action required: UNDP Mbabane to submit project proposal.

- Assistance to SEDCO Foundry

There seems to be some uncertainty regarding the continuation of SIDA assistance to this foundry. A questionnaire prepared by the Metallurgical Industries Section was handed over to the UNDP office and to the SIDFA, the results of which would enable UNIDO to formulate a project of assistance which could be submitted for UNIDF financing.

IOD/MET

Action requested: UNDP Mbabane and/or SIDFA to get questionnaire completed and returned to UNIDO.

SIDFA/JPO:

It was felt that as long as UNIDO was providing the services of a chief technical adviser to JIDCS there would be no need to have a SIDFA permanently stationed in Mbabane, however the services of a JPO would be welcomed. The visits of Mr. Sen were much appreciated.

EX/PC/FLD

T O G O

Resident Representative: Mr. Zaude Gabre-Madhin

for information  
and/or action  
as appropriate

The Resident Representative expressed satisfaction about the UNIDO programme in Togo. He was receptive to the idea of UNIDO assistance to the Department of Industry within the Ministry of Plan, Industrial Development and Administrative Reform during the following cycle. An appropriate proposal will need to be elaborated in UNIDO and submitted to Lomé.

IOD/?



U G A N D A

Resident Representative: Mrs. Wells

for information  
and/or action  
as appropriate

Due to the recent events there is a dramatic need in Uganda for assistance in the construction sector and therefore the development of production of building materials. This is a top priority. The UNDP Resident Representative has already requested the assistance of the United Nations Capital Development Fund for the setting-up of a revolving fund to be used to purchase building materials. UNIDO could assist in the reactivation of the existing plants which produced cement, asbestos for roofing and glass. There are two cement plants which are presently running at a total production of 55 tons per day instead of their full capacity of 300 tons per day. Also extraction of clay could be developed with UNIDO assistance. A mission by the interregional adviser is invited. Assistance could also be provided in the rehabilitation of the saw-mills.

IOD/CHEM

IOD/AGRC

(Note: Since the return of the participants to the meeting, a UNIDO mission visited Uganda to discuss needs and priorities of assistance in the industrial sector, and to review the situation of the suspended projects.)

UNITED REPUBLIC  
OF CAMEROON

Resident Representative: Mr. Wali

for information  
and/or action  
as appropriate

The Country Programme for the Third Programming Cycle will be submitted to the UNDP Governing Council in June 1981. A first draft should be ready by the end of 1980. The accent will be put on the development of sectorial themes, so as to ensure better co-ordination of actions, including assistance from non-IPF sources.

EX/PC/DEV

- DP/CMR/78/004 - Assistance to Development Planning

The draft project document has been recently received at the field level from UNDP/OPE in New York. The project has an estimated budget of 1.6 million \$. Agencies comments are invited by the Resident Representative.

IOD/PLAN

The Resident Representative also indicated that it is expected that industrial promotion will be given priority during the Third Cycle. The industrial promotion unit project could be revived if the Government so wishes.

IOD/?

As for what concerns the project DP/CMR/77/006 - Wood Promotion Centre - , the Resident Representative informed us that the approval of this project by the Cameroonian Government has been delayed by recent changes in the governmental team and he hopes that the new Minister will soon make his position known on this subject. For the time being the Government is setting up a Governing Council which will be responsible for the administration of the Centre and a co-ordinating Committee which will last for the duration of the entire project's life which will comprise the representatives of the three parties concerned and will act as an advisory group which will review and monitor project developments.

IOD/AGRO

UNITED REPUBLIC  
OF TANZANIA

Resident Representative: Mr. A. Kabbah

for information  
and/or action  
as appropriate

Mr. Kabbah indicated that he will soon be leaving Tanzania on a new assignment. Therefore it is suggested that the elaboration of the next programming cycle be taken up with his successor.

EX/PC/LDC

Pipeline projects:

URT/78/011 - Support to chemical industries

Mr. Kabbah indicated that he had not yet received any comments from the Government either on Mr. Panfil's report or on the new draft project document.

IOD/CHEM

On-going projects:

DP/URT/74/018 - Assistance to the National Development Corporation (Phase II)

This project has been completed. UNDP will not provide additional financing from IPF.

IOD/FEAS

The Resident Representative will try, upon his return to Tanzania, to speed-up replies from the Government's side on a number of pending issues in respect of different on-going UNIDO executed projects such as

DP/URT/78/001 - Assistance in Industrial Training and Consultancies;

IOD/TRNG

DP/URT/78/018 - Strengthening of the National Textile Corporation;

IOD/AGRO

DP/URT/78/010 - Leather and Leather Products Industry Development;

IOD/AGRO

DP/URT/78/020 - Preparatory Assistance for the Establishment of an Engineering and Design Centre;

IOD/ENG

DP/URT/74/028 - Assistance to the Tanzania Petroleum Development Corporation.

IOD/CHEM

U P P E R V O L T A

Resident Representative: Mr. Peter Molt

for information  
and/or action  
as appropriate

General:

All UNIDO projects are proceeding satisfactorily. The UNIDO proposal on Design and Manufacture of cooking stoves to make these more efficient is currently under examination. However, similar offers in this area have been received by the Government from Belgium, USAID and SIDA. Therefore the reaction to the UNIDO proposal is likely to be very much delayed.

EX/PC/LDC  
IOD

US/RAF/79/001 - Création d'un Centre Pharmaceutique  
Régional en Afrique

CEAO is awaiting the result of the UNCTAD marketing consultant before taking any decision regarding the establishment of the plant. It was pointed out to the Resident Representative that Belgium may consider reallocating to another activity its contribution to UNIDF which had so far been reserved for this project, if a decision on the project is not taken soon. The Resident Representative suggested that Belgium should send a Government official to CEAO Headquarters before such a decision is taken. The Belgian official could be accompanied by a UNIDO staff member. He stressed that CEAO is taking the matter very seriously and would not like to be rushed.

IOD/CHEM  
(Pharmaceutical)  
EX/PC/DEV  
EX/CPE/REL

Z A I R E

Resident Representative: Mr. Teunissen

for information  
and/or action  
as appropriate

A review of the Country Programme is planned for early April 1980. It will follow a series of tripartite review meetings which will take place in January, February and March. Useful background information can be found in the comprehensive report on Zaire, published by the World Bank in October 1979. Also the UNDP report on Development Assistance for 1978, published in November 1979, should be consulted. The elaboration of the next cycle will start by June/July 1980; by that time it is expected that all revisions of on-going projects will have been approved. The Resident Representative intends to visit UNIDO Headquarters together with the SIDFA in May/June 1980 or September 1980. A large-scale project in economic planning is expected to be approved in the near future and will be executed by DTCD. The Resident Representative has asked UNIDO to provide experts in industrial planning. The Government has created a National Commission for Investments which is part of the Ministry of Planning. No solution has been found yet to the problem of counterpart officials who are insufficiently paid and have no facilities available to adequately carry out their tasks. The Resident Representative and the Government will create tripartite middle-level task forces to examine and find solutions to administrative and technical problems arising in connection with the execution of projects.

EX/PC/FLD

EX/PC/DEV

IOD/PLAN

The Resident Representative is not aware of the request from the Commissaire Général au Plan (Minister of Planning) for a UNIDO programming mission to visit Zaire and study possible future assistance with the Government. He asked how such a mission would be financed and requested that UNIDO sends the terms of reference for it.

EX/PC/DEV

- DP/ZAI/71/008 - Assistance to Zairian enterprises  
The budget of this project will most probably be increased if the Government so requires.

IOD/INFR

- DP/ZAI/71/539 - Assistance to the industrial research  
Centre for Central Africa

An administrative review of this project is planned for February.

IOD/INFR

Z A M B I A

Resident Representative: Mr. Jawdat Mufti

for information  
and/or action  
as appropriate

General:

The Resident Representative felt that the SIDFA, Mr. Sen, had too wide a coverage to devote sufficient time to Zambia.

EX/PC/FLD

Zambia has a well developed agricultural sector. Appropriate links to the industrial sector are developing and the next CP is likely to include increased assistance to rural and small-scale industries.

EX/PC/DEV

An in-depth programme review will take place in August/September 1980. It is hoped that the conclusions and recommendations of the recent joint UNIDO-World Bank mission will prove most useful for this exercise.

EX/PC/DEV  
ICD/IFR

Third Cycle Programming:

The Resident Representative will hold Sectorial Meetings with the appropriate Government departments. Agency involvement will be welcome. However, the overall meeting with the Ministry of Planning will be without Agency participation. The preparation of a paper on the Industrial Sector would be appreciated.

EX/PC/DEV

EX/PC/FLD  
EX/PC/DEV

The Resident Representative indicated that UNDP had made certain observations on UNIDO's Sectoral Study for Zambia. However, these comments were not taken into consideration. He also indicated that these studies should be updated on an annual basis.

ICIS/SEC

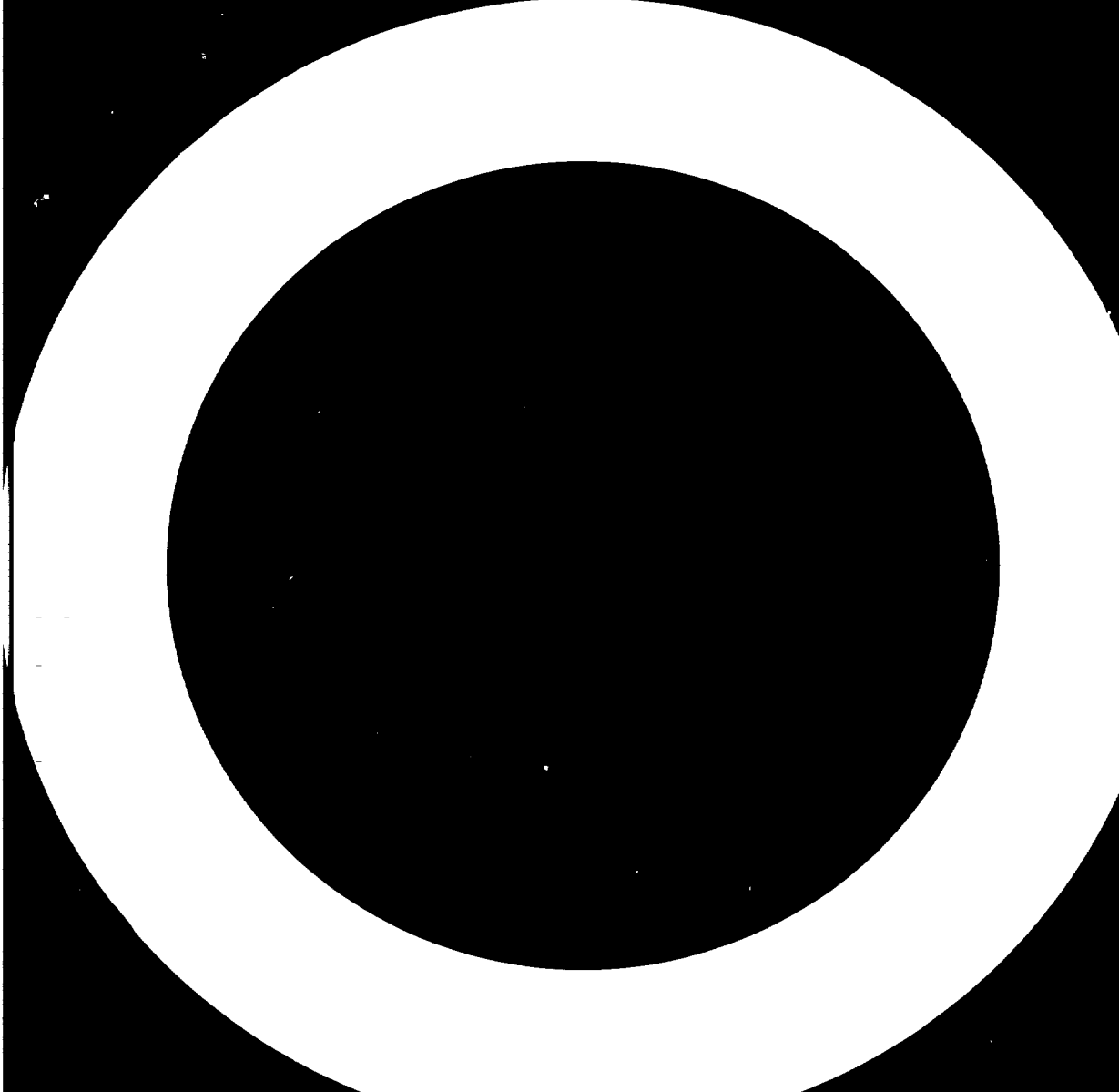
The Resident Representative criticized the time lag between project formulation, approval and implementation. He felt that recruitment actions should be accelerated and would therefore need to be initiated prior to the full formal approval of the project document.

EX/PC/DEV  
ICD  
IOD/PPR

Communication on Namibia:

Agencies to write directly to the Commissioner's office with a copy to the UNDP office.

EX/PC/DEV  
EX/CPE/REL



UNITED NATIONS  
DEVELOPMENT  
PROGRAMME



For Participants only  
RBA/Working Paper/80/02/Rev.1  
7 January 1980

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REGIONAL MEETING OF UNDP RESIDENT REPRESENTATIVES  
IN AFRICA  
7-17 January 1980  
Mbabane - Swaziland

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ARRANGEMENT OF BUSINESS

PLENARY MEETINGS

Wednesday  
9 January

09:00 - 12:30

Adoption of the Agenda

Item III

Co-operation with ECA and OAU  
(Rapporteur: Mr. Atchou)

Item V

Assistance to Southern African Countries  
including Assistance to Liberation  
Movements recognized by OAU  
(Rapporteur: Mr. Kabbah)

14:30 - 17:00

Item III

Continued

Item I

Co-operation between UNDP and Agencies  
with special emphasis on:

(2) Country and Inter-Country Programming  
(Rapporteurs: Messrs. Bernander and  
Segal)

Item II

Mid-term Review of Regional Programme and  
Preparation of 1982-1986 Programme  
(Rapporteurs: Messrs. Challons and N'Diaye)



Thursday  
10 January

09:00 - 12:30	Item I (2)	Continued
	Item II	Continued
	Item VI	A System Participation in the UN Transport and Communications Decade (Rapporteur: Mr. Essia)
14:30 - 17:00	Item I	Co-operation between UNDP and Agencies with special emphasis on:  (1) Programme Implementation (Rapporteurs: Messrs. Bernander and Segal)

Friday  
11 January

09:00 - 12:30	Item I (1)	Continued
	Item IV	Africa and TCDC  (1) UNDP-supported Conference of Inter-governmental Experts on TCDC among African Countries  (2) Development of TCDC Activities between Africa and other Regions (Rapporteurs: Messrs. Elmandjra and Labbens)
14:30 - 17:00	Item IV	Continued

Saturday  
12 January

09:00 - 10:30		Consultation on Preparations for the 1981 United Nations Conference on the Least Developed Countries - Resident Representatives in LDCs and all Agencies (Background Papers 04, 04 Add.1)
10:30 - 12:30		Informal Consultations and Cluster Meetings of Resident Representatives

Sunday  
13 January

FREE

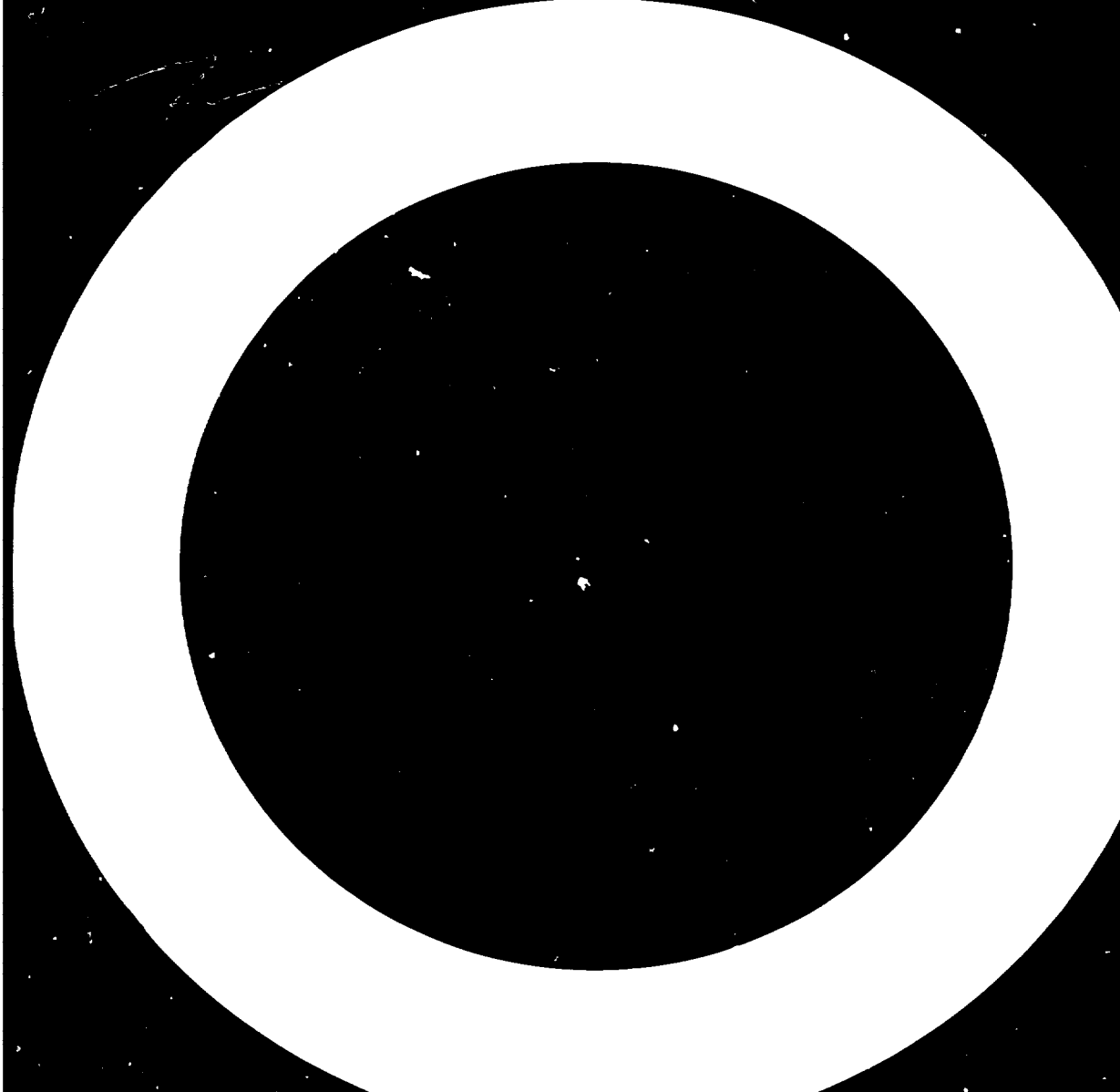
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Monday  
14 January

- 09:00 - 12:30      Item VIII      Implementation of Decisions Adopted  
by UN General Assembly
- (1) UN Conference of Science and  
Technology for Development  
(Rapporteur: Ms. Wells)
  - (2) International Drinking Water  
Supply and Sanitation Decade  
(Rapporteur: Mr. Bourne)
  - (3) Integration of Women in Development  
(Rapporteur: Mr. Whaley)
  - (4) Conference on Agrarian Reform and  
Rural Development  
(Rapporteur: Mr. Gordon)
  - (5) Implementation of the Plan of Action  
to Combat Desertification in the  
Sudano-Sahelian Region  
(Rapporteur: Mr. Maynard)
- 14:30 - 17:00      Item VIII      Continued

Tuesday  
15 January

- 09:00 - 12:30      Item VII      Investment Follow-up. Co-operation  
with IERD, IFAD, African Development  
Bank, BADEA, etc.  
(Rapporteur: Mr. Smith)
- 14:30 - 17:00      Item X      Other Business.- Conclusions.



UNITED NATIONS  
DEVELOPMENT  
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For Participants Only  
RBA/Information Note 80/02

5 January 1980

REGIONAL MEETING OF UNDP RESIDENT REPRESENTATIVES  
FOR AFRICA

6 - 17 January, 1980  
MBABANE, SWAZILAND

LIST OF PARTICIPANTS

A. UNITED NATIONS DEVELOPMENT PROGRAMME

1. Resident Representatives

<u>Name</u>	<u>Country of Assignment</u>
Mr. J.D. Whaley	Bénin
Mr. M. Zaidi	Botswana
Mr. J. Razafimbahiny	Burundi
Miss I. Paquin	Cape Verde
Mr. W. Harper	Central African Republic
Mr. G. Béliard	Comoros
Mr. P. Coppini	Congo
Mr. J. Labbens	Equatorial Guinea
Mr. B. Bernander	Ethiopia
Mr. B. Djobo	Gabon/Sao Tome Principe
Mr. W. Holzhausen	Ghana
Mr. W. Semerdjian	Guinea
Mr. A. Tchitov	Guinea Bissau
Mr. D. Smith	Ivory Coast
Mr. R. Kitschen Jr.	Kenya
Mr. D. McAdams	Lesotho

1. Resident Representatives (continued)

<u>Name</u>	<u>Country of Assignment</u>
Mr. J. Gordon	Liberia
Mr. E. Jacouris	Madagascar
Mr. R. Borthwick	Malawi
Mr. M. Rahnama	Mali
Mr. E. White	Mauritania
Mr. J.P. Schellenberg	Mauritius/Seychelles
Mr. J. Blanch-Soler	Mozambique
Mr. M. Challons	Niger
Mr. R. Milley (a.i.)	Nigeria
Mr. D. Lasca	Rwanda
Mr. B. Borna	Senegal
Mr. B. Halbert	Sierra Leone
Mr. O. Svennevik	Somalia
Mr. S.S. Musain	Swaziland
Mr. Z. Gabre-Madhin	Togo
Ms. M. Wells	Uganda
Mr. W.S. Wali	United Republic of Cameroon
Mr. A. Kabbah	United Republic of Tanzania
Mr. P. Molt	Upper Volta
Mr. G. Teunissen	Zaire
Mr. J. Mufti	Zambia
Mr. C. Atchou	Head, UNDP Liaison Office with ECA and CAU

2. Headquarters Staff

Office of the Administrator

Mr. Bradford Morse	Administrator
Mr. G. Arthur Brown	Deputy Administrator
Mr. M. Mohan	Director, Planning and Co-ordination Office
Mr. T. Rothermel	Chief, Executive Office

List of Participants (continued)

Special Unit for Technical Co-operation among Developing Countries

Mr. H.R. Idris Director

United Nations Sudano-Sahelian Office

Mr. L. Maynard Deputy Director

Regional Bureau for Africa

Directorate

Mr. M. Doo Kingué Assistant Administrator and Regional Director for Africa

Mr. Olcese Deputy Assistant Administrator

Mr. G. Bjune Senior Finance Officer

Mr. A. Mubanda Special Assistant to the Assistant Administrator

Divisions

Mr. K. Apeadu Chief, East Africa

Mr. A. Ambatchew Chief, Programme Analysis

Mr. S. N'Diaye Chief, Regional Projects

Mr. L. Segal Chief, West Africa



B. UNITED NATIONS

1. Department of Technical Co-operation for Development

Miss M.J. Anstee	Assistant Secretary General and Deputy to the Under-Secretary General
Mr. E. Oppenheim	Chief, West Africa Section

2. Economic Commission for Africa

Mr. A. Adedeji	Executive Secretary
Mr. O. Essien	Chief, Technical Assistance Co-ordination and Operations Office

3. United Nations Conference on Trade and Development

Mr. V.O. Tevoedjre	UNDP/UNCTAD Sectoral Adviser
Mr. Fernandez-Espinar	Chief, Technical Co-operation Services
Mr. P. Pant	Chief of Section, Special Programme for Least Developed Landlocked and Island Developing Countries

4. United Nations Industrial Development Organisation

Mr. Cuevas Cancino	Chief, FRIS Section
Mr. May	Acting Deputy Director, IOD
Mr. Bah	Office of the Director, IOD
Mr. Eggouch	Chief, LDC Section
Mr. Jibida	Programme Development Section
Mr. Papuli	Programme Development Section

5. United Nations Environment Programme

Mr. S. Osman	Chef de Cabinet
Ms. S. Drouin	
Mr. J. Høgel	Chief, Desertification Unit
Mr. Keckez	Director, Regional Seas Programme Activity Centre



6. United Nations Centre for Human Settlements (HABITAT)

Dr. A. Ramachandran ✓ Executive Director  
Mr. B. Hyland ✓ Acting Chief Technical Co-operation  
Policy and Co-ordination Unit

7. United Nations Childrens Fund

C. UNITED NATIONS SPECIALISED AGENCIES

1. International Labour Organisation

Mr. R. Adossoma ✓ Regional Director, Africa  
Mr. L. Ezewuzie ✓ Deputy Director, Regional Office for Africa

2. Food and Agricultural Organization of the United Nations

Mr. T. Taka ✓ Chief, Regional Bureau for Africa  
Mr. G. Diagne ✓ Senior Country Projects Officer  
Mr. O. Sabry ✓ Senior Officer, As/Ed. Extension Service

3. United Nations Education, Scientific and Cultural Organization

Mr. J.B. Kabore Deputy Assistant Director-General  
Mr. Y. Lijadu Director, Africa Division  
Mr. P. Berry Liaison Officer for Co-ordination of  
Extra Budgetary Resources

4. World Health Organization

Mr. A. Merazka Regional Office for Africa  
Dr. G. Quincke WHO Programme Co-ordinator

5. International Bank for Reconstruction and Development

Ms. A. Vaughn Technical Assistance Officer for Africa  
International Relations Department



4. African Development Bank

Mrs. I. Kamga

Officer-in-charge UNDP/ADB Co-operative  
Programme

5. World Tourist Organization

Mr. P. Mercader

UNITED NATIONS  
DEVELOPMENT  
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For Participants Only  
RBA/Working Paper 80/01/Add.1

15 December 1979

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REGIONAL MEETING OF UNDP RESIDENT REPRESENTATIVES  
IN AFRICA

7-17 January 1980  
Mbabane, Swaziland

PROVISIONAL LIST OF DOCUMENTS

<u>Document No.</u>	<u>Title</u>
RBA/Working Paper/80/01	Provisional Agenda (Item I)
RBA/Working Paper/80/01/Add.1	Provisional Agenda List of Documents (Item I)
RBA/Working Paper/80/02	Organization of Meetings (Item I)
Governing Council Document DP/402	Consideration of: (a) operational and policy matters regarding the implementation of country, inter- country and global programmes and projects; (b) the related procedures of the Governing Council for dealing with programme matters (Item I)
Governing Council Document DP/424	Transition from the Second UNDP Programme Cycle, 1977-1981, to the Third Cycle, 1982-1986: Limited Borrowing from the Third Cycle (Item I)
RBA/Working Paper/80/03	Resource Planning for UNDP Main Programme, 1977-1981 (Item I)

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<u>Document No.</u>	<u>Title</u>
RBA/Working Paper/80/04	Examination of Country Programming Experience (Item I)
05	Designation of Resident Co-ordinators (Item I)
06	Mid-term Review and Status of the Regional Programme for Africa (Item II)
07	UNDP Co-operation with ECA and OAU (Item III)
08	UNDP Programme of Assistance to National Liberation Movements Recognized by the Organization of African Unity (Item V)
09	UNDP Participation in the UN Transportation and Communications Decade (Item VI)
10	The Role of Telecommunication and Broadcasting in Development (Item VI)
11	UNDP Activities in Investment Follow-up (Item VII)
12	Follow-up on the Decisions of the UN Conference on Science and Technology for Development (Item VIII)
13	Note on Initial Activities Carried out to Implement the Decision of the General Assembly on International Drinking Water Supply and Sanitation Decade (Item VIII)

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Document No.

Title

RBA/Working Paper/80/14

UNDP Activities in the Implementation of the General Assembly and Other Resolutions Concerning the Integration of Women in Development  
(Item VIII)

15

Some Implications of World Conference on Agrarian Reform and Rural Development for UNDP/FAO Co-operation  
(Item VIII)

16

Combatting Desertification in the Sudano-Sahelian Region: the Role of the Resident Representative and UNSO  
(Item VIII)

17

Use of Nationals in Field Offices  
(Item IX)

18

Co-operation between UNDP and Agencies in the Africa Bureau: cabled comments by UNESCO  
(Supplement to Governing Council Document DP/402)  
(Item I)

19

Co-operation between UNDP and Agencies: Programme Implementation Problems  
Paper prepared by FAO  
(Supplement to Governing Council Document DP/402)  
(Item I)

20

Co-operation between UNDP and Agencies: Programme Implementation Problems  
Paper prepared by UNDTCD  
(Supplement to Governing Council Document DP/402)  
(Item I)

21

Africa and TCDC:  
Letter dated November 2, 1979, from the Regional Director for Africa to Agencies and Resident Representatives on the Conference of Governmental Experts on Technical Co-operation among African Countries  
(Item IV)

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<u>Document No.</u>	<u>Title</u>
RBA/Information Note/80/01	Information for Participants (Item I)
02	List of Participants (Item I)
RBA/Background Paper/80/01	Sample projects enhancing Government Execution, Technical Co-operation among Developing Countries, Participation of Women in Development (Items I and VIII)
01/Add.1	Africa and TCDC, UNDP Experience in Kenya with TCDC and Government-Execution (Items IV and VIII)
02	The National Household Survey Capability Programme
03	United Nations Volunteers: A Programme for the Future (Item I)
04	COMPREHENSIVE NEW PROGRAMME OF ACTION FOR THE LEAST DEVELOPED COUNTRIES: <u>Report of the Group of High-Level Experts Convened by UNCTAD in Geneva 26-30 November 1979</u>
04/Add.1	COMPREHENSIVE NEW PROGRAMME OF ACTION FOR THE LEAST DEVELOPING COUNTRIES: <u>Assessments of the Development Potentials and the Assistance Requirements of the Least Developed Countries</u> (Note by the UNCTAD Secretariat)
05	THE ROLE OF WIPO IN PROMOTING TECHNOLOGICAL DEVELOPMENT AND IN FACILITATING THE ACQUISITION OF TECHNOLOGY



