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UNITED NATIONS INDUSTRIAL DEVFLOPMENT ORGANIZATION

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TECHNO-ECONOMIC ANALYSIS OF THE<sup>I</sup> MANUFACTURE OF PHARMACEUTICAL BULK SUBSTANCES

AMPICILI.IN

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UNIDO Secretariat Sectoral Studies Branch Division for Industrial Studies March 1983

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TECHNO-ERCONOMIC ANALYSIS OF THE MANUFACTURE OF AMPICILLIN

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- BULK SUBSTANCE BASIC DATA OF THE  $\mathbf{1}$ .
	- 1.1 International Non-Propietary Name: AMPICILLIN-1/
	- 1.2 Other Common Names:
	- 1.3 Graphic formula

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1.4 Chemical Formula:  $c_{16}H_{19}R_3O_4S.3H_2O$ 

1.5 Molecular Weight: 403.45

1.6 Chemical Abstracts Index Wame: 4-Thia-1-azabicydo-/3.2.0/heptane--2-carboxylic acid, 6-/(aminophenyl-acetyl)amino /-3.3-dimethyl- $-7$ -oxo-, trihydrate,  $/2S-/2$ . 5.6/ $S*//2$  $/2S-/2$  . 5 . 6  $/S^*///-$ .

1.4- CAS Registry Number: / 7177-48-3/

1.2 Other Forms: AMPICILLIN may be used in the anhydrous form [69-53-4] but commercial AMPICILLIN is usually the trihydrate. One kg of AMPICILLIN trihydrate is equivalent to 0.866 kg of anhydrous form. The monosodium salt  $/$  69-52-3  $/$  is used for the preparation of injectable solutions. One kg of AMPICILLIN sodium is equivalent to 0.941 kg of anhydrous form.

1/ Revised WHO Model List of Essential Drugs, 1983.

History of the Product<br>1.M Brief Description of the Product-tife A patent application was made by Bcecliam in 1958 for penicillin derivatives and for their preparation from 6-aminopenicillanic acid (6-APA). This patent was granted under Brit. Pat. 873,049 in 1961, which is the basic patenbt of semisynthetic penicillin derivatives and their preparation.

The principle of this patent covered process is the acylation of 6-APA by acids containing protected amino groups under adequately mild conditions ensuring the integrity of the penicillin structure.

The acylation of 6-APA by mixed anhydrides and the subsequent catalytic hydrogenation for the removal of the protecting groups to produce the free acid form are described in the patent as the preferred synthesis route.

The synthesis of AMPICILLIN, as one example of the new semisynthetic penicillin derivatives, is described in the basic patent. The obtained substance cvontained however only 48 per cent of AMPICILLIN.

A large number of semisynthetic penicillins has been synthetized on the basis of this patent during the last two decades. Out of these, AMPICILLIN is produced and used in the largest quantities. The leading position of AMPICILLIN on the penicillin sub-market is decisively due to its broad spectrum activity and relatively low price.

The number of manufacturers is large and increases from year to year as the basic patent has expired and further process patents are expiring.

Otherwise, it is characteristic that 59 patents concerning AMPICILLIN have been granted during the last six years.<sup>2/</sup> These relate partly to the improvement of the process (simplified technology, increased yield, purification of the hulk substance, etc. and partly to the preparation of new AMPICILLIN derivatives. Thus, the technology has continuously been improved up to now.

Organization, Geneva, 1970, Vol. 2, p. 6-2. International Classification of Procedures in Medicine, World Health

S. S. C. C. Avenue C. C. Avalent C. C. C. C.

1.9 Basic Patent: British Patent 873,049 (1961 to Beecham)

1.10 Therapeutic Category: broad-spectrum penicillins  $(6-004)$ .<sup>3</sup>/  $\overline{B}$  RivET DESCAIPTION OF THE PRODUCTION PROCESSES

The production pi cesses can be classified into two main groups:

One group includes the so-called "Dane salt" processes described in Brit. Pat. 991,358 (1965 to Beecham). "Dane salt" is the condensation product of phenylglycine sodium or potassium with a beta-diketone or a beta-oxoester; commonly, ethyl acetoacetate is used. 6-APA is then acylated with the mixed anhydride prepared from the "Dane salt" with ethyl chloroformate, in the presence of a weak organic base as a catalyst. Thus, a N-protected AMPICILLIN is obtained which in turn is hydrolyzed to give AMPICILLIN. According to the examples of the basic patent, the purity of the obtained AMPICILLIN is between 25 and 79% and the yield changes from 14 to 29%.

The production processes of the second group are characterized by the acylation of 6-APA, protected at the amino and carboxylic groups, with phenylglycine chloride hydrochloride in the presence of an acid binding agent and the protecting groups are removed by hydrolysis in the second step. This carboxylic groups of 6-APA can be best protected by silylradicals. The-basic patent-for this process is  $0.5$ . Pat. 3, 249, 622. synthesis route is called the "sylication process", since the amino and

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Thus, two key intermediates are involved in the production of AMPICILLIN; 6-APA and D/-/-phenylglycine. Both intermediates are exclusively used in the pharmaceutical industry.  $D/-/$ - $P$ nenylglycine  $|$ eompound is transformed either to "Dane salt" or to phenylglycine chloride hydrochloride during the manufacturing process; but both of them can also be purchased.

24--Patent-Information-on-AMPICILLIN, various-issues-of-Chemical-Abstracts-between-Jan.-1977 and Hareh-1983:— cancelled

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2.1 The Dane Salt Process

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# 2.1.1 Schematic illustration of the synthesis:

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#### 2.1.4 Chemical consumption coefficients

The analysis is based on the data given in UNIDO/PC. 14., Appendix III., Table I. for company A and B and in the Ger. Pat. 2.613.172 /1977<sub>4</sub> to Bayer/.

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Intermediates yields

Consumption coefficients

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The most efficient process of company C has been analysed further. According to laboratory experients conducted in an European country a yield of 85% *on* 6-APA can be achieved, however a yield of 90% can also be approached.

The consumption coefficients per kg AMPICILLIN, calculated with reference to different 6-APA yields, are illustrated in the following table.



#### 2.1.5 Costing estimate of AMPICILLIN synthesis

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The AMPICILLIN manufacturing of companies A and B falls short of the international standard therefore the costs have been estimated only for process C and its developed forms /yields 85 and 90%/.

The material prices are the CIF import prices of the materials in a European country.

The conversion costs have been estimated in analogy with other similar process in a developing country.

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As seen from the table, both the direct material costs and the estimated total costs are very sensitive to the yield. A 10% improvement of the yield, for example, results in a 10.8% decrease in the estimated total costs.

Thus, the total cost is sensitive to the intermediate prices as the share of the two intermediates together reaches 89% of the total material cost and a round 73% of the total cost of AMPICILLIN manufacture.

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2.2 Acylation by Phenylglycine Chloride Hydrochloride

2.2.1 Schematic illustration of the s nthesis

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dimethyldichloro-

acylation  $\mathbf b$ ,

phenylglycine chloride hydrochloride

hydroļisis  $ampicillin$ 

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silylation

### 2.2.2 Chemical reactions

- a)  $C_8H_{12}N_2O_3S$  +  $2C_2H_6SiCl_2$  =  $C_4H_{12}N_2O_3Si_2Cl_2$  + 2HCl<br>216.28 2x129.06 401.46 2x36.47
	- b)  $C_{12}H_{22}P_{203}SSi_{2}Cl_{2} + C_{8}H_{9}N0Cl_{2} = C_{20}H_{30}N_{3}O_{4}SSi_{2}Cl_{3} + HCl_{401.46}$ <br>401.46 206.8 571.07 36.47
	- c)  $C_{20}R_{30}R_{3}O_{4}SSi_{2}Cl_{3}$  +  $4H_{2}O$  +  $C_{8}H_{11}N = C_{16}I_{19}N_{3}O_{4}S.3H_{2}O$  +  $571.07$   $4x18.02$   $121.18$   $403.47$ +  $C_4H_{12}0SSi_2Cl_3$  +  $C_8H_{12}NC1$ 157.65 203.22

# 2.2.3 Combined equation of the synthesis



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#### 2.2.4 Chemical consumption coefficients

The process variables of AMPICILI.IN production in a developing country are given in the following table:



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Yields from 85 to 90% are found in the literature. E.g., a yield of 87.4% is given in Brit. Pat. 1,039,599 /to Glaxo/, while 86% in U.S. Pat. 068,385 /to Canada Packers Ltd./. Similar results were observed in laboratory experiments where the process was modified in minor details and another acid binding agent was used.

On the basis of these data, a yield of 85% can safely be projected, while a 90% yield can most likely be reached by technological process development. Assuming that these figures are achieved, the consumption coefficients will change as follows:



# 2.2.5 Costing estimate of AMP1CILLIN synthesis

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The total cost per kg of AMFICILLIN at Company B /P.C. 52/.



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### 2.2.5.1 Comparison of material prices

The c.i.f. prices of materials imported for the studied process were compared to those of a European country for the same period. The results are given below:



# 2.2.5.2 Effect of changes in the conversion costs on the price of AliPICILLIN

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The total cost per kg of bulk substance is \$96.72 and the conversion cost is \$17.16, namely 17.742. Hence, a 10% decrease in the conversion cost results in 1.77% reduction of the total costs.

In the studied case, the overhead element of the conversion cost seems to be hich in comparison to the same element of other products with similar or more complex technology. On the other hand, it should also be mentioned that any possible reduction of the conversion costs would not result itself in a competitive AMPICILLIN price, because the direct material costs are higher (\$79.56/kg ANPICILLIN) than the imported c.i.f. price of the bulk substance  $($ \$78.00/kg).

# 2.2.5.3 Effect of changes in the purchasing price of materials on the total costs of ampreciation manufacture

The following table shows the changes in the total production costs, if the best available prices given in par. 2.2.5.1 ar roduced into the costing estimate.

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# 2.2.5.6 Combined effect of reduced conversion costs and increased yield on the total manufacturing cost of  $\overbrace{\text{amplel-1}}^{\text{AVP}(C\setminus L+1)}$

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It has been assumed that purchasing prices cannot be reduced for one reason or another

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As stated in par. 2.2.6, the conversion cost seem to be high in this particular case. For the sake of convenience, a 30% reduction of the overhead element is assumed in the following table.



 $CC$  - Consumption coefficient.

UC - Unit cost per kg of bulk substance.

UP - Unit price.

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# 2.2.9 Optimum reduction possibilities of total manufacturing cost of AMPICILLIN

The following table is based on the techno-economic assumptions of par. 2 .2.8 combined with the *effect* of introducing the best available prices into the analysis.



 $\frac{1}{2} \left( \frac{1}{2} \right)$ 

CC - Consumption coefficient.

UC - Unit cost per kg of bulk substance.

UP - Unit price

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#### 2.2.10 Summary of findings

- (a) The process is technically close to competitive, because the 81.24% yield is acceptable on the basis of the number of steps and unit operations involved in process and it differs from the laboratory-scale yield only by approx. 10%. On the other hand, this difference represents an important reserve in the process economics.
- (b) The c.i.f. prices of some materials of the studied process differ significantly from those prevailing on the European market at the same time. These differences cannot be explained by possible differences in the insurance and transport elements of the c.i.f. price. The c.i.f. prices of the key intermediates (6-APA, D-/-/-phenylglycine) were practically equal in both countries. Nevertheless, they deserve special attention, since their combined value represents approx. 89% of the direct material costs and 73% of the total manufacturing costs.
- (c) The overhead element of the conversion cost in the studied process seems to be high in comparison to similar figures for the same country and for a comparable process.
- (d) The break-even point between the studied c.i.f. prices and total manufacturing costs can be reached by the combined effect of (i) purchasing materials at competitive prices; (ii) increasing yield to 85%, and (iii) reducing the overheads element of the conversion costs by 30% and adjusting the obtained conversion costs according to the increased yield.
- (e) Profitability has been demonstrated only in that case where the use of the best technology and best management was assumed.

(f) There is a hard currency loss of \$1.56/kg of AMPICILLIN in the studied process. The hard currency saving is \$10.33 with competitive import prices and it is between \$3.03 and \$4.84/kg of AMPICILLIN with process development and using present prices. The maximum hard currency saving is \$16.56/kg of AMPICILLIN, if competitive prices and 90% yield are taken into account.

# 2.3 Techno-Economic Comparison of the "Dane salt" and &ilyla tion processes

For economic comparison, the three essential variables were assumed to take such values which might be achieved in the near future, namely (a) competitive material prices, (b) moderately reduced conversion costs, and (c) an 85% yield (approx. 4% improvement). The results are illustrated in the following table:



Taking into account the methodological limitations of comparing costing estimates, the economic feasibility of the two studied processes can be considered practically equal.

Assuming that the principal hard currency elements (part of depreciation, energy) of the conversion costs are equal in both processes, the hard currency saving is also equal in each alternative. Therefore, the decision of chosing between the alternative processes should primarily be based on technical considerations.

In case of AMPICILLIN, the essential parameters are: cold energy demand, minimum temperature and the sensitivity of process parameters to the quality and yield of bulk substances.

New manufacturers usually opt for the silycation process.

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#### OTHER INFORMATION  $3.$

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The manufacture of AMPICILLIN from 6-APA has been simplified to a great extent as a result of technical development during the past decades.

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The demand for the cold energy, the quantity and quality of which are outstanding. Mest of the process technologies require the temperature range from -25  $c^{\circ}$  to -30  $c^{\circ}$ , while there are technological alternatives available that are capable of eliminating these very low temperatures.

The AMPICILIN The Templetian manufacture does otherwise not need spreific machines and equipment. It can be produced in a multi-purpose plant.

When carried out in a target plant, the lowest economical capacity is estimated to 30-50 tons/year.

The estimated investment costs of an ampicillim plant with a capacity of 30-50 tons/year amount to 2,0-3,0 M. \$ with utilities, in the year 1982.

The ampicility manufacture does not cause any environment pollution. The sewages erising Irom the production do not require any specific treatment.

The manufacture does not need any specific labour safety measures or prescriptions.

The process technology is rather sensitive to the precise keeping of the parameters prescribed, to the quantitative proportions of the materials participating of the reaction and particularly to the quality of the materials employed. As the competition is very sharp, a continuous process development is needed to provide the economicalness. A high degree of qualification is required in the areas of quality control, management and process development.

The vibole page strands be re-written.

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- 2. AT 351162 /1979/ appl. date 760810 Alpha-aminobenzylpenicillin Biocraft Laboratories CA: 91/13/107976D
- 3. DE 2747724 /1979/ appl. date 771025 Protecting functional groups Bayer A.-G. CA: 91/11/91954G
- 4. ZA 7800178 /1978/ appl. date 770120 D/-/-alpha-aminobenzylpenicillin with a low content N,N-dimethylanilin Laboratorios Bago S.A CA: 90/21/168585B
- 5. JP 78124289 /1978/ appl. date 770406 Ampicillin and Amoxicillin Banyu Pharmaceutical Co., LTD. CA: 90/19/152173E
- 6. US 4123611 /1978/ appi, date 701021 N-protected amino compounds Osaka University CA: 90/19/15217201

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7. DE 2727528 /1979/ app1. date 770618 N/l-cyanoalken-2-yl/-alpha-aminocetic acids and betal-lactam antibiotics Bayer A.-G. CA: 90/17/137843E

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- $X$  8. PL 93437 /1977/ app1. dage 740307 Isolation of beta-lactam antibiotics from aqueous solutions Instytut Przemyslu Farmaceutycznego CA: 90/15/121587P
- 9. JP 7882791 /1978/ appl. date 761227 6-Acylaminopenicillanic acids X Banyu Pharmaceutical Oa, Ltd. CA: 90/13/103979P
	- 10. JP 7884988 /1978/ appl. date 770106 Alpha-aminopcnicillins Banyu Pharmaceutical Co., Ltd. CA: 90/1/6393K

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 $1/\sqrt{a}$ 11 issues of Chemical Abstracts published between Jan. 1977 and March 1983.

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- 15. JP 7703093 /1977/ appi, date 750626 6-Aminopenicillanic acid and 7-aminodeacetoxycephalosporanic derivative CA: 88/23/1701588S
- 16. ES 448741 /1977/ appi, date 750126 6-Aminopenicillanic or 7-aminodesacetoxycephalosporanic acid derivatives Dobfar S.P.A. CA: 88/15/105387B
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- 19. DE 2619247 /1977/ appi, date 760430 Protection of functional groups Bayer A.-G. CA: 88/9/61674M
- 20. JP 7793791 /1977/ appi, date 760202 Acylation of 7-aminocephems and 6-aminopenams Sangyo Kagaky Kenyu Kyokai  $\omega$ CA: 88/7/50886F
	- 21. CS 168433 /1977/ appi, date 740911 6-/D-/-/~Alpha-aminophenylacetamido/penicillanic acid CA:  $88/5/3781986$

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- 24. DE 2613172 /1977/ appi, date 760327 Penicillins and cephalosporins Bayer A.-G. CA: 88/1/6876D
- 25. US 4028360 /1977/ appi, date 760323 6-acylamido-2,2'diraethyl-3-/pyrimidine-4,6-dione-2-y1/penams and intermediates Pfizer Inc. CA: 87/19/152187A
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- 37. JP 7629488 /1976/ appi, date 740830 Cephalosporins and penicillins Kanebo, Ltd. CA: 86/9/55461G
- 38. JP 7612636 /1976/ appi, date 701229 Penicillin derivatives Sumitomo Chemical Co., Ltd. CA: 86/9/55425Y
- 39. DE 2065879 /1976/ appi, date 690430 DL-6-Aminoacylamidopenici.lanic acids Osaka University CA; 86/9/55412S
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- 49. DE 3035467 /1981/ appi, date 790919 Acyl compounds and enzymic methods for producting beta-lactam antibiotics Shionogi and Co., Ltd. CA: 95/5/40844W
- 50. US 4248780 /1981/ appi, date 790821 Ampicillin Canada-Packers Ltd. CA; 95/1/7277R
- 51. US 4231954 /1980/ appi, date 790420 Dane salt ar.d process for preparing aminopenicillins therefrom American Home Products Corp. CA: 94/25/208852C
- 52. US 4240960 /1980/ appi, date 781218 'fr ime thy Is ily 1-subs tituted penicillins Bristol-Myers Co. CA: 94/19/156921C

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- 53. DE 2921422 /1980/ appl. date 781218 Penicillins and intermediated in their production Bristol-Myers Со. CA: 94/5/30746F
- 54. JP 8076886 /1980/ appi, date 781207 Ampieillin and amoxycillin Mitsubishi Chemical Industries Co., Ltd. CA: 94/3/15720Z
- 55. DE 2940489 /1980/ appi, date 781006 Semi-synthetic penicillin antibiotics Glaxo Croup Ltd. CA; 93/15/15024 8W
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	- 57. CS 193741 /1982/ appi, date 760830 Powder mixtures for suspension preparations CA: 96/20/168749C
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# TECHNO-f.CONUMIC ANALYSIS OF THE MANUFACTURE OF AMPICILLIN BULK SUBSTANCE AND ITS KFY INTERMEDIATES G-AMINOPENICILLANIC ACID, D (-)-PHENYLGLYCINE AND BENZYLPENICTLLIN

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#### 1. BACKGROUND AND HISTORY

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AMPICILLIN has already been marketed for more than two decades. The basic patent and a large number cf process patents have expired. New process patents have been granted during the past five years, too, which indicates continuous development of the production technology. It is reasonable to assume that not all technical innovations have been patented and techno-economically important process developments are handled as part of the secret know how.

The number of AMPICILLIN bulk substance manufacturers has continuously increased.

Partly as a result of constant technical development, partly due to the ever increasing number of manufacturers, there is a strong, direct competition among AMPICILLIN bulk substance producers on the international market.

AMPICILLIN bulk substance prices decreased after the expiry of the basic patent, stagnated during the past years and show a moderately increasing tendency at present. Manufacturers that produce AMPICILLIN starting from either purchased 6-APA or Benzyl penicillin cannot usually compete commercially, because their total production costs are close to or higher than the world-market price of AMPICILLIN bulk substance. Such manufacturers realize profit during the production of the pharmaceutical dosage forms and the principal advantages of producing the bulk substance are a reduced dependence on imports and hard currency savings.

# 2. ANALYSIS OF THE PRODUCTION OF AMPICILLIN BULK SUDSTANCE AND KEY INTERMEDIATES

#### 2.1 AMPICILLIN Production

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Two alternative processes, the Dane-salt and Phenylglycine Chloride Hydrochloride routes, were studied when 6-APA was taken as the starting key intermediate. No significant difference has been found between the two processes with regard to economic feasibility of the production (Table I).

The studied processes are somewhat below the international technical level. The total production costs are higher in both cases than the world-market price of the bulk substance. The data of the studied processes were compared to published, laboratory and pilot-plant scale results. It was found that total production costs of the bulk substance could be reduced below world-market price within a short time, if methodical technical development work were conducted or a better technology were purchased.

The costs of the two key intermediates, particularly that of 6-APA, represent dominant elements of the total production costs in both processes. Hence the purchase price of 6-APA fundamentally affects the total production costs of the AMPICILLIN bulk substance. With present 6-APA world-market prices, both the best technology and the most effective management are required to keep total production costs below the world-market price of the *^* AMPICILLIN bulk substance (Table I).

The economic feasibility of the bulk substance manufacture depends less on the scale of production, though the minimum economic scale is usually given between 25 to 50 tons per year.

The specific investment indicator is lower than the average, namely USD 0.8 to 1.0 per each USD AMPICILLIN production value in case of a 50 ton/year plant.

The hard currency saving is USD 16.50 per kg of AMPICILLIN, disregarding the single hard currency expenditure of the investment and those elements of the conversion costs, for example energy, that might also have to be paid in

**- 2 -**

hard currency. The total hard currency savings is USD 825,000/year, in case of 50 tons of AMPICILLIN bulk substance production.

The last step of AMPICILLIN manufacture can be performed in a multi-purpose plant.

The key intermediates, raw and other materials are available on the world market.

#### 2.2 6-APA Production

Production processes can be divided into two categories: (1) organic synthesis and (2) bioconversion of penicillin to 6-APA. Out of the studied processes, the chemical synthetic route is slightly below while the enzymatic decomposition is slightly above the average technical level. Accordingly, the total production costs of the chemical route are a little higher and those of the enzymatic process are somewhat lower than the vorld-market price of 6-APA. There is technical development reserve in both processes, particularly with the chemical route. However, the total production costs of 6-APA will be higher than the world-market price of this key intermediate after an immediately possible technical development and the total production costs of the synthetic route could reach the present total production costs of the enzymatic process only after very successful technical development, or if a high-level technology were purchased.

Other advantages of the enzymatic production of 6-APA include easier technical realization and better quality of the product.

The costs of the two key intermediates, particularly that of benzylpenicillin, play a dominant role in the total production costs of 6-APA. With the present world-market prices for benzylpenicillin, only the best chemical technology can result in total production costs lower than the world-market price of 6-APA. The total production costs of 6-APA manufactured with enzymatic process are somewhat lower than the world-market of price 6-APA (Table II).

**- 3 -**

The chemical process can be realized in a multi-purpose plant. The enzymatic process needs additional minor equipment.

The economic feasibility of the manufacture does not depend much on the production volume. The minimum economic scale is usually given between 25 and 50 tons/year.

The specific investment indicator of the enzymatic process is lower than the average, namely USD 0.6 to 0.7 per each USD of 6-APA production value, in case of 30 to 35 tons/year 6-APA production plant.

The hard-currency savings is USD 15.25 per kg of 6-APA, disregarding the single hard currency expenditure of the investment and those elements of the conversion costs that might also have to be paid in hard currency.

The total hard currency savings is USD 480,000/year in case of a plant with 6-APA capacity required to produce 50 tons of AMPICILLIN per year.

The key intermediate, raw and other materials are available on the world market.

2.3 Benzylpenicillin Production

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Large-scale biotechnology was first used in the pharmaceutical industry with the fermentation of benzylpenicillin and it is gaining more and more importance in the production of drugs.

Benzylpenicillin is produced by growing a mutant of Penicillium chrysogenum strain in a sterile fermentation process, using mostly raw materials of agricultural origin for the preparation of the substrate.

High-level microbiological background is required for (a) the maintenance and improvement of the production capacity of the Penicillium strain, (b) the preparation of seed cultures, (c) sterility and quality control, and (d) the continuous adaptation of the technology for the use of indigenous raw materials.

**- 4 -**

Fermentation pertains to the category of sensitive, high-level technologies. Satisfactory production can be achieved only if optimum parameters are guaranteed during the whole process. Fermentation also requires a well-developed industrial infrastructure.

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When evaluating the production capacity of a Penicillium strain, both the antibiotic level (IU/ml) and the fermentation cycle have to be taken into account. These factors, in turn, are closely related to (a) the composition and quality of the culture medium, (b) the geometrical dimensions of the fermenter, and generally (c) all process parameters (pH, aeration, temperature, etc.) affecting the fermentation.

Both the production capacity and the recovery efficiency of the studied process are below international standards. In spite of these facts, the total production costs of benzylpenicillin are below the majority of the c.i.f. import prices of most countries, probably due the relatively cheap price of agricultural raw materials, therefore high added value of the fermentation. Nevertheless, the total production costs of benzylpenicillin in the studied process are higher than the lowest import c.i.f. price of the product.

Based on laboratory and pilot-plant scale experiments, both the production capacity of the strain and the recovery efficiency can be developed to international standards. If this level is achieved, the total production costs will be lower than the best present c.i.f. import prices. The total production costs can be reduced furher by reaching maximum technical development targets or buying the best existing technology (Table III).

Benzylpenicillin is produced in a plant specifically established for this purpose. The economic feasibility of the manufacture depends very much on the production capacity. The minimum economic scale is usually given between 400 end 800 m<sup>3</sup> fermenter volumes equivalent to 275 to 550 tons of benzylpenicillin potassium production per year.

The specific investment indicator is higher than the average, namely USD 1.8 to 2.2 per each USD of benzylpenicillin potassium production value, in case of  $400\ \text{m}^3$  total fermenter capacity.

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The hard currency savings is not less than USD 13.00 per Kg of benzylpenicillin potassium, or USD 925,000 per year, if a quantity required for the production of 50 tons of AMPICILL1N is taken into consideration.

#### 2.4 D(-)-alpha-Phenylglycine Production

The studied process approaches the international technological standard both from technical and economic points of view. The total production costs are just a little higher than the world-market price of D(-)-alpha-Phenylglycine. According to the analysis, the internationally competitive level can be reached by optimizing the large-scale production parameters and, as a result, the projected total production costs will decrease below the world-market price of the product. Based on laboratory and pilot-plant scale experiments, there is a reserve in technical development and the projected total production costs can be reduced further.

There is no key intermediate in the synthesis. None of the raw materials plays a dominant role in the direct material costs. All raw materials are relatively cheap and easily available.

The recovery efficiency of tartaric acid and organic solvents affects significantly the process economics.

The economic feasibility of the production depends to a large extent on *\** the production capacity. The minimum economic scale is estimated around 100 tons per year.

The process technology is more complex than the average. The use of sodium cyanide requires special treatment of the process effluent.

#### 3. EFFECT OF BACKWARD INTEGRATION ON PROCESS ECONOMICS

The possibilities and effects of backward integration on the production of AMPICILLIN bulk substance were investigated. The findings are summarized in Table V. Out of the alternatives detailed in Table I to IV, those were selected for the analysis of the effect of backward integration which have been achieved on the laboratory and/or pilot-plant scale, or which are

**- 6 -**

considered attainable by technical development within a short period of time. The selected processes were marked with an asterix in Tables I to IV.

Table V shows the effect of the degree of backward integration on the (1) direct material costs, (2) key intermediate costs within the direct material co ts, (3) conversion costs and (4) total production costs. It has been concluded that the total production costs of AMPICILLIN bulk substance do not depend very much on the degree of backward integration. If all key intermediates are manufactured, the maximum decrease in the total production costs is 7.7 per cent. The same figure shows a 6.4 per cent reduction, if D(-)alpha-phenylglycine is purchased and other key intermediates are produced. The maximum decrease, 4.6 per cent, is observed with the introduction of benzylpenicillin production into the vertical integration.

On the other hand, the cost structure changes significantly with the degree of backward integration. The dominant role of the key-intermediate costs decreases gradually; it even becomes a "normal" cost element when all key intermediates are locally produced. The most significant change occurs in this case also with the production of benzylpenicillin, when the cost of key intermediates represents the 31 per cent of the direct material costs and 14.7 per cent of the total production costs, respectively.

The direct material cost ratio gradually decreases while the conversion cost ratio is accordingly increases as the vertical integration proceeds. The greatest changes are observed again with the introduction of benzylpenicillin production into the backward integration.

### 4. AVAILABILITY AND PRICING OF AMPICILLIN BULK SUBSTANCE AND KEY INTERMEDIATES

Both AMPICILLIN bulk substance and the key intermediates studied in the described processes are available on the world market. With the exception of phenylglycine, all others are produced in a few developing countries.

Among the factors affecting the availability and pricing, it plays a very important role that the key intermediates are exclusively used in the pharmaceutical industry, furthermore that 6-APA and benzylpenicillin potassium are also exclusively produced by the pharmaceutical industry. Phenylglycine

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is produced both in the pharmaceutical sector and other branches of the chemical industry.

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Within the pharmaceutical industry, some producers manufacture intermediates only for their own AMPICILLIN bulk substance production and do not sell the latter, only use it for own dosage form manufacture.

Among the known intermediate suppliers, there is none which does not produce AMPICILLIN bulk substance itself. Hence it is logical to assume that intermediates are priced in such a way as to prevent effective direct competition with own bulk substance supplies. The pricing of intermediates is probably based on such considerations that adjust the total manufacturing costs of local production to a higher level than the world-market price of the AMPICILLIN bulk substance. It should be noted that such pricing is limited to *a* certain extent by the competition among intermediate suppliers and the demand-supply situation at a particular time.

The demand-supply situation depends also on other uses of the same intermediate. For example, Benzylpenicillin Potassium is a drug itself and is also used as a raw material for the production of 7-ADCA (7-aminodesacetoxycephalosporanic acid), one of the starting materials for the production of semi-synthetic cephalosporins.

6-APA is a key intermediate in the production of AMPICILLIN and other semisynthetic penicillins as well.

Phenylglycine is also used in the production of other semi-cynthetic penicillins and cephalexin, a semisynthetic cephalosporin derivative.

#### 5. AVAILABILITY OF PROCESS TECHNOLOGY

Technologies for the production of AMPICILLIN bulk substance and its key intermediates are available. Except phenylglycine, all others are produced in a few developing countries.

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Based on the techno-economic analysis of the studied processes, however, the technologies used in developing countries are generally below international standards and are far from the level of leading manufacturers. One way of looking at this fact is that the technologies used in developing countries contain economic reserves which can be realized as values by technical development.

#### 6. ALTERNATIVE STRATEGIES TO ESTABLISH LOCAL PRODUCTION IN DEVELOPING COUNTRIES

6.1 Full Backward Integration

One possibility is the complete vertical integration of the AMPICILLIN bulk substance production, including the manufacture of benzylpenicillin. This alternative gives independence from key intermediate prices partly influenced by AMPICILLIN bulk substance competitors.

Full backward integration can be accomplished in such countries where the organic synthetic and fermentation sub-sectors of the pharmaceutical industry exist. Where these sub-sectors are established first for the production of AMPICILLIN bulk substance, implementation of the strategy is a difficult technical task, particularly in case of fermentation.

This alternative requires own research and development background.

Efficient industrial and financial management are also essential factors. If this strategy is the preferred alternative, the techno-economic analysis of other potential uses of the intermediates has also to be done.

If only AMPICILLIN bulk substance production is taken into account, the specific investment indicator is USD 1.8 to 2.2 in case of 50 tons per year capacity. The break-even time of the investment is more than 20 years.

The hard currency saving is USD 44,000 per kg of AMPICILLIN, namely USD 2.2 million/year for a 50 ton production.

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#### 6.2 Partial Background Integration

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(a) If the vertical integration is planned to include only the production of 6-APA, the implementation of the strategy is much simpler, but then the process economics of AMPICILLIN bulk substance production depends, to a great extent, on the price of benzylpenicillin influenced by suppliers that directly compete on the AMPICILLIN market, as well.

Own research and development background is desirable in this alternative, too, in order to keep up with international technical development and not to rely upon purchased technology transfer only.

Other potential uses of 6-APA should also be studied.

The specific investment indicator, considering only AMPICILLIN manufacture, is USD 1.15 to 1.30 per USD AMPICILLIN production value. The break-even time of the investment is approx. 8 years.

The hard currency saving is not less than USD 26 per kg AMPICILLIN, equivalent to USD 1.3 million/year in case of a 50-ton production.

(b) In only the last step of AMPICILLIN synthesis is performed locally from purchased 6-APA and phenylglycine, the dependence on key intermediate prices affected by AMPICILLIN competitors is the greatest.

The specific investment indicator is USD 0.80 to 1.00 per each USD AMPICILLIN production value.

The projected break-even time of the investment is approx. 25 years and the hard currency saving is USD 16.50 per kg of AMPICILLIN, taking into a 50-ton production/year into account in both cases.

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#### 6.3 Purchase of AMPICILLIN Bulk Substance

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Since the AMPICILLIN bulk substance is easily available on the world market at competitive prices, the alternative decision to keep on purchasing the AMPICILLIN demand and use resources for the production of bulk substances with limited availability and/or better economic feasibility, is also worth consideration.

#### 6.4 Increase of Key Intermediate Suppliers

If manufacturers outside or within the pharmaceutical sector could be induced to produce key intermediates without synthetizing AMPICILLIN, the pricing of key intermediates would follow a less oligopolistic pattern. Such alternative would be attractive only to industries with large unexploited fermentation capacity and biotechnological research background, but no interest in organic chemical synthesis and/or pharmaceutical marketing.

### 6.5 Some Factors Affecting Alternative Strategies

#### a. Purchasing

There are two possible variations with all alternative strategies: (a) long-term agreement, or (b) buying at spot prices on the world market of AMPICILLIN bulk substance and intermediates.

The advantage of variation (a) is the guaranteed supply and independence from increases of the market prices; the disadvantage is that no profit can be realized from the eventual decreases of the spot prices.

The advantage of variation (b) is the profit making from the decreasing spot prices; the disadvantage is that the production costs are very sensitive to spot price increases and there might be even availability problems if the balance of demand and supplies is disturbed to an unusual extent.

#### b. Technology

Decision should also be made whether establishing own research and development, or buying all technical improvements. At the early stages, co-operation with the technology supplier seems to be the most expedient alternative possibility, but it should be medium-term objective to establish own research apparatus, however modest, capable of developing the existing production technologies.

#### c. Management

The higher is the vertical integration, the more dominant is the contribution of conversion costs to the total production costs. The conversion costs could not be analysed in this work in details in the absence of break down figures and because cost components such as depreciation, interest on investment loans and working capital, taxes, insurances, royalties, overheads, etc. vary from country to country and even from manufacturer to manufacturer within the same country.

The reduction of conversion costs needs effective management of all resources and sales activities. Once all practical reserves in process development have been exhausted, management becomes the only dominant element of the total production costs and the decisive factor of competition.

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Bulk substance production starting from 6-APA





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b) Phenylglycine Chloride Hydrochloride (PCH) Process

Cost element		81,21%	Cost, USD per kg of product, at a yield of 85%				90%		
	A	B	C	Λ	В	C	A	В	C.
$6 - APA$	48.84	46.20	46.20	46.62	44.10	44.10	44.40	42.00	42.00
PCH	11.52	11.52	11.52	10.88	10.98	10.98	10.44	10.44	10.44
<b>OM</b>	19.20	7.31	7.31	18.37	7.17	7.17	17.32	6.60	6.60
<b>DMC</b>	79.56	65.03	65.03	75.97	62.25	62.25	72.16	59.04	59.04
cc	17.16	17.16	14.40	16.40	16.40	13.53	15.48	15.48	12.78
<b>TPC</b>	96.72	82.19	79.13	92.37	78.65	75.78	87.64	74.52	71.82
$= 22$	<b>asses</b>		=====	=====		-----	85555	=====	

A: actual cost structure and projected cost structures after technical development ;

B; revised cost structure (based on competitive European c.i.f. import prices) and projected cost structures after technical development;

C: revised cost structure with reduced conversion costs and projected cost structures after technical development.

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\* Variant selected foranalysis of backwardf integration.

#### Table II: Actual and Projected Cost Structures of 6-APA

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#### a) Chemical Process



## Production Starting from Benzylpenicillin Potassium

A: actual cost structure and projected cost structures after technical development

B: revised cost structure (based on competitive European c.i.f. import prices) and projected cost structures after technical development.





\* variant selected for analysis of backward integration

## Table III Actual and projected cost structure of Benzylpenicillin

#### Potassium production by fermentation



- A: actual cost structure; 28 000 IU/ml fermentation yield and 65% recovery efficiency
- B; projected cost structure; 35 000 IU/ml fermentation yield and 75% recovery efficiency
- C: projected cost structure: A0 000 IU/ml fermentation yield and 80% recovery efficiency

\* variant selected for analysis of backward integration.

#### Table IV Actual and projected cost structures

# of  $D(-)$ -Phynylglycine production



\* Variant selected for analysis of background integration.

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# Table V Effect of backward integration

# on the projected total production costs of

### AMPICILLIN Trihydrate

Cost, USD per kg of product



#### Key intermediates

A: 6-APA and Phenylglycine

B: Benzylpenicillin potassium and phenylglycine

C: Phenylglycine

D; none

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Table VI Effect of backward integration on the projected costs structure

of AMPICILLIN Trihydrate production

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Note: figur ' do not always add up due to rounding *7*

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TECHNO-ECONOMIC ANALYSIS OF THE MANUFACTURE OF BENZYLPENICILLIN POTASSIUM

#### 1. BASIC DATA OF THE BULK SUBSTANCE

- 1.1 International Non-Propietary Name: BENZYLPENICILLIN<sup>1</sup> *II*
- 1.2 Other Common Names: Penicillin G, Potassium (U.S.P.), Benzylpenicillin (B.P.), Crystalline Penicillin G.

1.3 Graphie Formula

1.4 Chemical Formula:  $C_{16}H_{17}KN_2O_4S$ 

1.5 Molecular Weight: 372.48

1.6 Chemical Abstract Index Name; 4-Thia-l-azabicyclo/3.2.0/heptane-2 carboxylic *acid,* 3,3-dimethyl-7-oxo-6-/(phenylacetyl)amino/-, monopotassium salt,  $/2S-(2\alpha, 5\alpha, 6\beta)/-.$ 

1.7 CAS Registry Number: /113-98-4/

1.8 Other Forms; Penicillin G Sodium

1.9 Basic Patent:

1/ Revised WHO Model of Essential Drugs 1983.

# 1.10 Therapeutic Category: Penicillins, Gram-positive-cocci-active group  $(6-000).^{2/}$

#### 1.11 Brief History of the Product

Fleming discovered penicillin, an antimicrobial agent produced by growing the mould Penicillium notatum, already in 1928. Commercial penicillin was biosynthetized in 1940 as an amorphous powder and later, in 1946, as a crystalline material. The appearance of this first antibiotic on the market was the start of a new era in the history of chemotherapy.

BENZYLPENIC1LLIN, for years the most popular penicillin, is produced on an industrial scale by growing a mutant of Penicillium Chrisogenum.

The life-cycle curve of BENZYLPENICILLIN has not yet reached its peak. The growing trend, however, can primarily be attributed to its use as a starting material in the production of 6-aminopenicillanic acid, a key-intermediate in the manufacture of semi-synthetic penicillins and cephalosphorins. The production process is being still actively developed, as reflected in the number of patents published $\frac{3}{4}$  during the past 15 years.



altogether 61 patents listed in Annex 1.

- 3/ Chemical Abstracts, various issues from 1967 to 1983.
- 4/ 1983 data include only patents published before 31 March 1983.

<sup>2/</sup> International Classification of Procedures in Medicine, World Health Organization, Geneva, 1970, Vol. 2, p. 6-2.

#### 2. ERTEF DESCRIPTION OF THE PRODUCTION PROCESS

The production process of BENZYLPENIC1LLIN consists of two principal steps: (i) fermentation, and (ii) recovery of BENZYLPENICILLIN from the fermentation mixture and subsequent purification of the product.

#### 2.1 Fermentation

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BENZYLPENICILLIN is produced by sterile, aerobic fermentation. Production is usually performed in batches, a few producers have started to use semi-continuous fermentation.

The production capacity of Penicillium strains is nowadays between 25,000 and 55,000 IU/ml (equivalent to 15.6 to 34.3  $\text{Kg/m}^3$  of BENZYLPENICILLIN Potassium, based on a 120 to 200-hour fermentation cycle). Higher yields are known to exist, but the fermentation and recovery processes require such conditions that do not necessarily improve the economic feasibility of the production.

Usual fermenter size is 70 to 80 m<sup>3</sup> or 120 to 150 m<sup>3</sup>. The operating X volume represents around 75 to 80 per cent of the fermenter capacity.

#### 2.2 Recovery and Purification

BENZYLPENICILLIN is recovered from the filtered fermentation broth by extraction with isoamyl acetate or n-butyl acetate. BENZYLPENICILLIN is then converted into Potassium salt by extracting the organic solvent phase with an aqueous buffer solution and BENZYLPENICILLIN Potassium is purified by crystallization.

The overall yield of the production changes between 65 to 80 per cent, depending on the applied recovery technique.

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#### 3. DATA FOR THE TECHNO-ECONOMIC ANALYSIS

#### 3.1 Material prices

The indicative prices of BENZYLPENICILLIN Potassium have oscillated between the end of 1982 and the beginning of 1983, as follows:



Note: The price of technical grade, once-crystallized BENZYLPENICILLIN Potassium required for the production of 6-aminopenicillanic acid is available on the market at prices always lower than the oral grade.

#### 3.2 Production Costs of the Studied Process



*\*/* BU billion unit; one tng of BENZYLPENICILLIN Potassium is equivalent to 1593 units (Merck Index, 9th ed., p. 151). In this study a conversion rate of 1  $mg = 1600$  units has been used.



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#### 4. ANALYSIS OF THE STUDIED PROCESS

#### 4.1 Comparison of Material Prices

The comparison cannot be performed because details of direct material costs are not available for either the fermentation or the recovery and purification steps. It can only be stated that the total direct material costs represent 44 per cent of the total production costs and the distribut of total direct material costs between fermentation and processing of the broth is 55 per cent and 45 per cent respectively.

# 4.2 Effect of Improvement of the Production Capacity of Penicillium Strain on the Total Production Costs of BENZYLPENICILLIN Potassium

Based on laboratory experiments and pilot-plant scale results,  $\frac{5}{1}$  the production capacity of the strain can be increased to 35,000 U/ml by optimizing fermentation parameters. The substrate costs, fermentation time and other variables remain unchanged. According to other sources, the fermentation level of leading manufacturers has increased above 50,000 U/ml Hence it is reasonable to assume improvement of the present production capacity of 28,000 of U/ml of the strain to 30,000 U/ml, 35,000 U/ml and 40,000 U/ml.

Assuming no change in the direct material costs per  $\mathfrak n^3$  of fermentation broth and reducing conversion costs in proportion with the increase in productivity, the total production costs of BENZYLPENICILLIN Potassium will change as follows:

5/ Data received from a European manufacturer.



Hence, if a strain productivity of 35,000 U/ml is achieved as a result of technical development, for instance, the total production costs of BENZYL-PENICILLIN Potassium can be reduced by about 16 per cent from USD 26.55/kg to  $x$  USD 22.29/kg.

# 4.3 Effect of Technical Development of the Recovery and Purification Step on the Total Production Costs of BENZYLPENICILLIN Potassium

V Based on pilot-plant scale experiments, the recovery of the BENZYL-PENICILLIN Potassium from the fermentation broth can be increased from the present 65 per cent to 75 per cent, primarily by using a modern extraction equipment.

According to some sources, efficiency of processing can be increased to 80 per cent.

Assuming no change in the fermentation level and reducing conversion costs in proportion with the increased productivity, the total production costs of BENZYLPENICILLIN Potassium will change, as follows:

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 $\boldsymbol{\times}$ 

Hence, if the recovery efficiency is successfully improved by technical development, for example, to 75 per cent, the total production cost of BENZYLPENIC1LLIN Potassium can be reduced by about 13 per cent, from USD 26.55/Kg to USD 23.01/Kg.

# 4.4 Combined Effect of Increased Strain Production Capacity and Improved Recovery Efficiency

A technical development target of 35,000 U/ml strain production capacity and 75 per cent processing yield seems to be realistic on the basis of laboratory and pilot-plant scale experiments.

If this goal were achieved, the total production costs of BENZYL-PENICILLIN Potassium would be, as follows:

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The optimum combination of technically developed parameters (40,000 U/ml, 80%' results in the following total production costs for BENZYLPENICILLIN Potassium:



#### 5. OTHER RELEVANT INFORMATION

A significant proportion of the direct materials used in BENZYLPENICILLIN Potassium fermentation originates from the agriculture, hence production is quite independent from other sectors of the chemical industry.

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The maintenance and improvement of the production capacity of Penicillium chrysogenum mutants as well as the continuous adaptation of the strain to local raw materials require high-level microbiological activities.

Both the production capacity (U/ml) and the fermentation cycle should be considered as criteria for the selection of strains. The production capacity of the strain depends to a large extent on the (i) quality and composition of the culture medium, (ii) geometrical dimensions and shape of the fermenter, and (iii) all parameters affecting the fermentation process (pH, temperature, aeration, etc.). Good yields can be achieved only if the optimum parameters are maintained during the process.

BENZYLPENICILLIN fermentation is a high-level biotechnology and requires a well-developed industrial infrastructure.

#### 6. SUMMARY OF THE FINDINGS

- (a) The production of the non-sterile BENZYLPENICILLIN Potassium, used for oral dosage forms or as a raw material for 6-APA production is economically feasible, if not less than 11.2 kg (18 BU) of bulk substance is obtained from each  $m^3$  of operating volume and the period of fermentation cycle is not more than 144 hours including discharging and cleaning of the equipment.
- (b) The dominant elements of production cost are (i) the production capacity of the strain, and (ii) the recovery efficiency. Both of them play a nearly equal role in the reduction of total production costs.
- (c) The conversion costs of BENZYLPENICILLIN Potassium production are relatively high, as usual with fermentation processes. Because its value represents 56 per cent of the total production costs, more attention should be paid to the conversion costs than in case of the organic syntheses, in general, particularly to the possible reduction of the variable costs.
- (d) The minimum economic scale and the capacity utilization have high importance in the process economics.
- (e) The direct materials costs are lower than usual with the synthetic processes and their hard currency containment (import contents) is low, hence the added value is high.
- (f) Taking into account the realistic technical development possibilities, the total production costs of the studied process can be reduced by around 27 per cent, from USD 26.55/kg to USD 19.32/kg.

 $7.$ PATENT INFORMATION ON BENZYLPENIC1LLIN PRODUCTION AND RELATED PROCESSES BASED ON PUBLICATIONS IN THE CHEMICAL ABSTRACTS BETWEEN 1967 and 1983\*/.

1967-71

- 1. / GB 1219288 /1971/ appi, date: 670526 Nonanaphylactic benzylpenicillin by gel filtration Beecham Group Ltd. CA: 75/2/9892y
- $\times$ 2./ DE 2030103 /1970/ appl. date: 690618 Extraction or concentration of antiviral substances, especially penicillins, from the clarified fermentation mash of molds Beecham Group Ltd. CA: 74/21/110423a
	- 3./ DE 2012912 /1971/ appl. date: 690321 Acylation of 6-aminopenicillanic acid Tarchominskie Zaklady Farmaceutyczne "Polfa& CA: 74/19/100036n
- 4./ US 3545747 /1970/ appl. date: 681216  $\chi$ Isolation of antibiotics Upjohn Co. CA: 73/13/65029t 333
- $x$ 5./ DE 192201 /1970/ appl. date: 680215 Hypoallergenic penicillins by use of cell-free enzymic preparations Aktiebolag Astra CA: 73/12/59300h
	- 6. / DE 1913486 /1969/ appi, date: 680321 Penicillins Yeda Research and Development Co. Ltd. CA: 72/13/66932y
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