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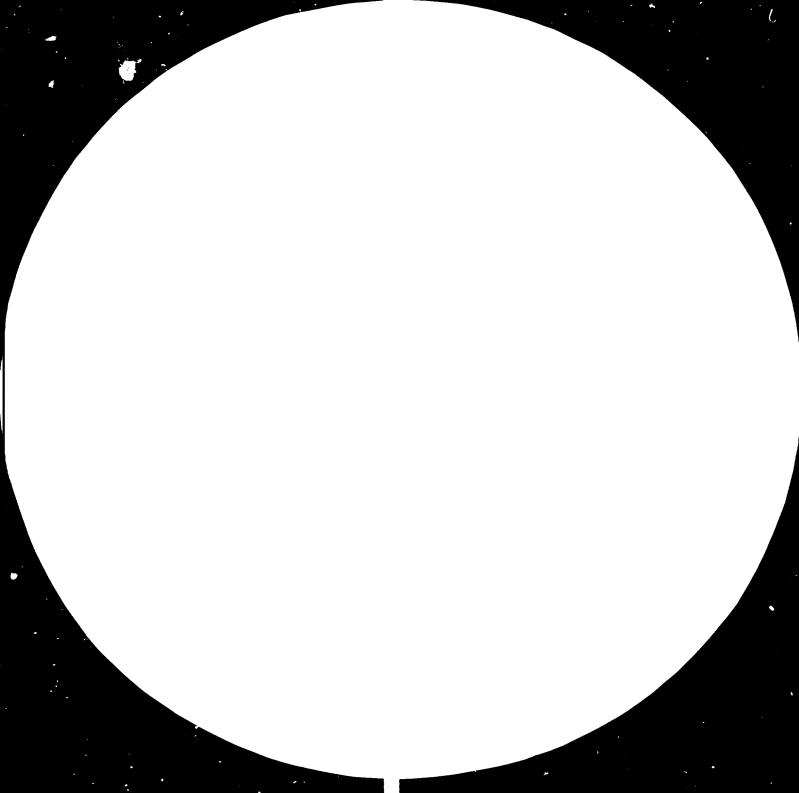
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Mission to Zambia

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9 - 13 August 1982

This report has not been cleared with the United Nations Industrial Development Organization (UNIBO) which does not therefore necessarily share the views presented.

This mission of the author to Dar es Salaam, Tanzania, in connexion with his participation in a tripartite review meeting on project DP/URT/78/019 - Assistance to the Tanzania Industrial Research and Development Organization (TIRDO) was extended to Lusaka in order to follow up a request of the NCSR for UNIDO's assistance and to visit the United Nations Institute for Namibia (see separate report).

Although requested in our telex 47964 of 23 July 1982, no arrangements were made by the UNDP office for a meeting with NCSR. Upon arrival in Lusaka, it appeared that the Secretary General, Dr S.M. Silangwa, was on mission and the Senior Scientific Planning Officer, Mr Mwamfuli was on sick leave as he was suffering from malaria. Notwithstanding this, the latter person was so kind as to receive me in his private home on 12 August 1982 in the presence of Mr Frans van Rījn, UNIDO/JPO. Unfortunately I was not able to visit the NCSR premises.

Subsequent to the visit of the UNIDO Programming Mission, a request for assistance was made by the NCSR through the National Commission on Development Planning (Office of the President). This request, dated 22 January 1981, for strengthening the NCSR industrial R + D facilities during the UNDP 1982 - 1986 cycle was of a very general nature. As a first reaction to this request, we suggested that the NCSR's Secretary General visit TIRDO in Dar es Salaam where UNIDO is carrying out a large-scale technical assistance project (DP/URT/78/O19) in a similar field. This visit required prolonged negotiations and project preparation (TCDC \$1,800), and it is expected that it will finally take place in October of this year.

In contrast to Tanzania where a National Council for Science and Technology was created subsequent to the existence of a number of R + D institutes, the NCSR started from scratch and had to create all its physical facilities itself. It is the only multi-disciplinary research organization in the country and it covers many other research activities apart from those related to industry (veterinary, medicine, agriculture, etc). At present it employs 480 staff of which 230 are in the scientific and technical category. NCSR activities in the industrial sector covers food technology (cereals, canning, baby food, etc), building materials, industrial minerals, energy sources, environment, natural products, ceramics (it has developed a ceramic jug which it sells directly to the markets),

material testing, technical workshops (electronic, electrical and mechanical), and also R + D policy.

My impression is that the relationship of NCSR with industry is very weak. They seem to do some work on laboratory benches but commercialization of R + D results is their crucial problem. They therefore intend to build pilot plants to demonstrate the manufacturing process to potential entrepreneurs.

In addition, it appears that there does not seem to be a significant small-scale industry in Zambia. Most industry is of the large and medium size and entirely dependent on the import of foreign technology and in many cases also raw materials. It seems that the Zambian consumer prefers to buy products from abroad.

As the economic situation in Zambia has deteriorated due to the decrease in copper prices on the world market, import substitution has become an important issue and NCSR efforts could be very well combined with the promotion of small-scale industries which have been actively undertaken by the UNIDO expert, Mr Karachur Nanjappa, the former Commissioner for Small-Scale Industry in India. His efforts have resulted, among other things, in the promulgation of the SSI Act (copy available in my office) and a project for the recruitment of 12 Indian and eight West German experts all financed by bilateral resources (see attached Newspaper clipping - Annex I).

As UNIDO assistance to NCSR was not included in the UNDP 1982/86 Country Programme, funds should therefore be provided by the UNIDF, SIS, UNFSSTD or bilateral resources.

It was agreed that a preparatory mission will be fielded which will identify the areas in which UNIDO's assistance to the NCSR will be the most effective, in particular in relation with the promotion of a SSI programme in the country (see also Annex II). This mission has also to determine whether UNIDO assistance will be of any help in NCSR's roles in the fields of technology policy and the registration and evaluation of imported foreign technology.

Mr Mwamfuli promised to send us more information on NCSR's activities through the UNDP office. The JPO will follow-up the matter on the spot.

### Tuesday, 10 august 1982

## -SIDO may lose 20 foreign experts

By Business Mail Staff
THE Small Scale Industry
Development Organisation
(SIDO) may lose some of its
20 experts recruited from
India and other countries to
come and work for the organisation if its establishment
is delayed any further.

Officials talked to at the Bank of Zambia and the Ministry of Commerce and Industry, the two institutions charged with the responsibility of establishing and running SIDO said this in Lusaka and added that the experts might decide to seek greener pastures elsewhere if SIDO was not established soon.

According to the officials, SIDO could not start operating because of delays in appointing the chairman and director-general, lack of premises and delays in amending the BOZ act to empower the bank to set up a credit guarantee-scheme.

An official at the Ministry of Commerce and Industry said according to arrangements, the two senior posts of chairman and director-general would have to be filled first before SIDO got off the ground.

Once these posts are filled, the 20 experts including economists and engineers recruited from abroad will then arrive in the country while 20 more local staff will be employed to understudy these expatriates.

At the moment there is only Mr Karachur Nanjappa, United Nations senior advisor on smallscale industries seconded to the Ministry of Commerce who is working for SIDO full time.

It is, however, believed that names for the posts of

chairman and directorgeneral have been recommended and the organisation may take off soon.

The official agreed that the delays are dampening the morale and enthusiasm of many up coming entrepreneurs. Recently, the Small Scale Industries Association of Zambia expressed disappointment and frustrations because of delays in establishing SIDO.

Mr Nanjappa, the architect of the Tanzanian smallscale industries before he came to Zambia, said that there are now over 47 companies operating in that country which started off as small-scale industries.

He spoke highly of the potential here once the current problems are solved and noted that about 22 products could be produced from copper which at the moment is being exported abroad.

'This country has all the raw materials needed in the manufacturing of any commodity and I am handling a large number of people here who would like me to advise them on the setting up of various projects', he

bier

He has therefore embarked on a country vide tour to advise local leaders at district level on how to set up small-scale industries using local raw materials.

Mr Nanjappa said he had so far been to Western Province where he met Member of the Central Committee (MCC) there, Mr Felix Luputa and district governors, while in Luapula Province he met the M.C.C Mrs Mary Fulano and district governors.

#### ANNEX II

#### JOINT ENTREPRENDURSHIP DEVELOPMENT PROGRAMME

#### TENTATIVE LIST OF VILLAGE AND SMALL SCALE INDUSTRIES

#### SUGGESTED

BY: K L. NANJAPPA UN - SENIOR ADVISER ON SMALL SCALE

#### INDUSTRIES

#### MINISTRY OF COMMERCE AND INDUSTRY - LUSAKA

#### 1. AGRO BASED INDUSTRIES

- 1. Absorbant cotton
- 2. Baker's yeast
- 3. Brushes (fibre and bristless)
- 4. Carbohydrates and Proteins. (extract from ground-nut cake)
- 5. Cash Apple juice
- 6. Cattle and poultry feed
- 7. Dehydrated fruits and vegetables
- 8. Fibre from banana stem
- 9. Fruit powlers
- 10. Brown (Khandsari) sugar
- 11. Fruit presarvation and canning
- 12. Linseed oil
- 13. Pickles and chutneys
- 14. Refined sur flower oil
- 15. Rice bran oil
- 16. Starch from banana stams
- 17. Straw board
- 18. Tobacco Seed Oil
- 19. Orange oil
- 20. Essential Cills
- 21. Cassava processing in starch and palle:s (for stock feed)
- 22. Small maize mills and hammer mills
- 23. Fruit and vegetable processing (fruit juices, tomato juice, squashes, crusnes, syrups, jams, mamalads, fruit preserves, packed beans and other canned vegetables.
- 24. Honey and bees wax
- 25. Candle making
- 26. Meat processing (sausages salami, ham, bacon, canned meat, cured and smoked meat).
- 27. Tanning and hides and skins treatment (a first stage treatment of hides and skins adjacent to slaughterhouses, to be supplied to tanneries for final tanning).
- 28. Shoes and leather goods
- 29. Fancy leather goods of skins

- 30. Bone meal and blood meal (for stockfeed, made at or adjacent to slaughterhouses).
- 31. Products of horns, hooves and bristles
- 32. Soap-making (particularly of tallow).
- 33. Basket-making
- 34. Saw Mills
- 35. Hardwood vencer slicing
- 36. Joinery Products
- 37. Furniture (school office and household)
- 38. Wood-working workshops
- 39. Safety matches (using wood or bamboo splinters)
- 40. Charcoal Surring on a small-scale industrial basis
- 41. Briquettes of sawdust and coal dust (to substitute for charcoal and firewood)
- 42. Sericulture and silk spinning (mulberry plantations, silk-work latcheries, spinning workshops)
- 43. Traditional crafts (rood carving, ivory carving, etc.)
- 44. Blacksmithery (including repair of agricultural tools and implements)
- 45. Grain milling
- 46. Glucose from cassava
- 47. Macaroni
- 48. Mango Cereal flakes
- 49. milk products
- 50 Handloo.
- 51. Tooth picks
- 52. Wood wool
- 53. Extraction of medicinal herbs and drugs
- 54. Straw matting for packing

#### (THU ABO & LIST IN INDICAPIVE AND NOT EXHAUSTIVE)

### INDUSTRIES P SUD ON LOCAL WIT DAL DESOURCES AND/OR MANUFACTURE CAPITAL AND HOTERMEDIATE GOODS

- 1. Bleaching porder
- 2. Lime Eurning (for agricultural and building purposes)
- 3. Roofing liles
- 4. Brickworks
- 5. Distempers
- 6. Faints and varnishes
- 7. Pharmaceuticals and cosmetics, veterinary items.
- 8. Insectecides, pesticides and herbicides
- 9. Ceremic tableware and lottery
- 10. Ceramic sanitary vare
- 11. Ceramic salk and floor tiles
- 12. Cement blocks
- 13. Electric porcelain insulators
- 14. Precipitated chalk, calcium chloride and activated calcium
- 15. Carbonate
- 16. Stone polishing
- 17. Silver, jold precious atones and ivery jewellery
- 18. Copperwire
- 19 Simple mining equipment, spere parts and components
- 20. Hand tools for agriculture and mines
- 21. Pumps and irrigation equipment
- 22. Wire drawings
- 23. Machines screws

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23. Bolts_and nuts
24___ Rivets (steel and copper)
25. Barbed wires
26. Wire mech
27. Hot dip galvanishing
28. Tin containers
29. Mechnical engineering
30. Electrical engineering
31. Horsehold electrical goods
32. Electrical fixtures, plugs and sockets
33. Bicycle ancillaries (stands and carriers, mudgmards, chain
     covers, etc.)
34. Plastic ware (for household and industry)
 35. scrap collections
36. Dust bins (civil requirements only)
 37. Eyelets for shoes
38. Garments (civil requirements)
 39. Leather hand gloves
 40. Holdalls
41, Manhole covers
 42. Metric weights
 43. Umbrellas
 44. Utensils cooking
 45. Wheels barrows
 46. Wollen and cotton hosiery
 47. Printing ink
 48. Plaster of paris
 49. Paper and cardboard from waste paper
 50. Stationery idems like notebooks and fountain pens
 51. Book polish
 52. Railway sleepers
 53. Fish canning
54. Fish meal and manure
55. Fish oil
 56. Trucks and Eus body building
 57. Wooden toys
 58. Sausages
 59. Anodising and colouring aluminium products
 60. Phenyl
 61. Tyre retreading
 62. Lens grinding
 63. Builder's handware
 64. Scientific glass apparatus
 65. Confectionery
 66. Electroplating
 67. Mirror manufacturing
 68. Transistor India and repair-assembling unit
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