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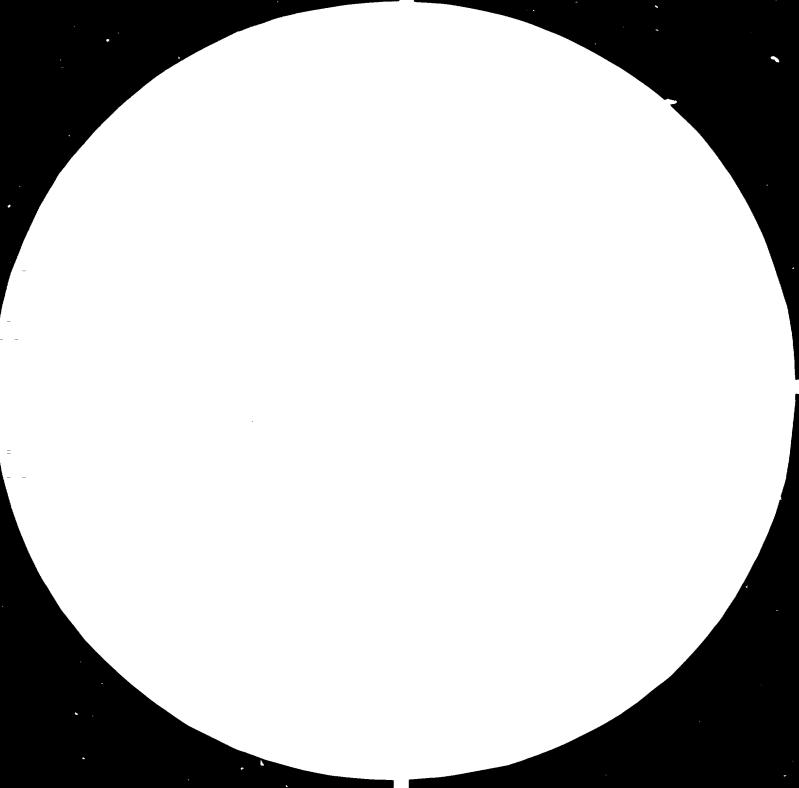
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11534

May 1982 English

BSMI-UNIDO QUALITY CONTROL AND PRODUCTIVITY IMPROVEMENT PROJECT • DP/PHI/77/007/11-03

Terminal Report

Philippines: SMALL SCALE TANNING INDUSTRY,

Prepared for the Government of Philippines by the United Nations Industrial Development Organization, executing agency for the United Nations Development Programme

Based on the work of Victor Dumoulin, Leather
Tanning Expert

United Nations Industrial Development Organization Vienna

This report has not been cleared with the United Nations Industrial Development Organization which does not, therefore, necessarily share the views presented.

EXPLANATORY NOTES

Value of the Philippine Peso

1 Peso = 0.1188 US

Acronyms

BAI - Bureau of Animal Industry

BSMI - Bureau of Small and Medium Industry

FLTDC - Footwear and Leathergoods Training and Demonstration

Centre, US/PHI/79/109

KKK - "Kilusang Kabuhayan at Kaunlaran"

Movement for Livelihood and Progress

MTI - Ministry of Trade and Industry

NACIDA - National Cottage Industries Development Authority

PSA - Philippine Standards Agency

P - Philippine Peso

SBAC - Small Business Assistance Center

Remark

Mention of companies or trade names in this report and annexes does not imply any endorsement from the UNIDO.

ABSTRACT

This report refers to a four-month mission (February - June 1982) within the BSMI-UNIDO Quality Control and Productivity Improvement project no. DP/PHI/77/007/11-03.

The purpose of the project is to strengthen the capabilities of the small tanneries by providing them in-plant consultancy services and the conduct of short term training course or basic tanning principles.

The main conclusions and recommendations are:

- 1. raw hide and skin improvement,
- 2. establishment of hide semi-processing plants,
- adjustment of import costs on raw materials and chemicals,
- 4. technical assistance to the small and medium tanneries,
- 5. establishment of a leather testing laboratory, and
- 6. extension of UNIDO technical assistance:
 - ° 12 m/m in modern leather technology,
 - ° 12 m/m in leather testing (already forseen for 1983 in FLTDC project)

with corresponding counterpart fellowships.

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INTRODUCTION

In 1978, the Ministry of Industry included the leather and footwear as the fifth priority industry to be given a package of assistance by the then Commission of Small and Medium Industries.

Part of this assistance was planned through a CSMI-UNIDO project - Quality Control and Productivity Improvement for tanning, which was implemented in two phases:

- phase I, May August 1979, UNIDO Leather Expert
- phase II, February June 1982, UNIDO Leather Tanning Expert

The general study on the leather tanning industry conducted in phase I revealed that the major deterring factor in the introduction of in-plant quality control systems and modern technologies was the inadequate knowledge of small-scale tanners on basic tanning principles and appropriate methods of tanning.

The UNDP-UNIDO contributions covered the 8 man-month expertise at the current UNDP rate.

I. ACTIVITIES

A. Job description

Post title

Leather Tanning Expert

Duration

Four months

Duty station

Manila, with travel within the country

Duties

The expert will be attached to the Bureau of Small and Medium-scale Industries (BSMI) of the Ministry of Industry and the Small-scale Tanners Association in Meycauayan, Bulacan. The expert should work in cooperation with UNIDO large-scale project US/PHI/79/109 - Footwear and Leather Goods Training and Demonstration Centre. He should co-ordinate his activities with the Chief Technical Adviser of that project.

Specially he will be expected to:

- 1. Familiarize himself with the local small-scale tanning industry for which some data is already available.
- Plan and implement a short-term training course on basic tanning principles and, appropriate methods of tanning to be attended by entrepreneurs and supervisors of small-scale tanning establishments.
- Provide in-plant technical consultancy services to selected small-scale tanning firms.
- 4. Provide recommendations on the implemented as follow-up projects by the BSMI.

The expert will also be expected to prepare a final report, setting out the findings of his mission and his recommendations to the Government for further action which might be taken.

Qualifications

Tanning expert with broad experience in all aspects of leather production and the tanning industry, with special regard to small-scale industries.

B. Counterpart organism

The expert was assigned to the Bureau of Small and Medium Industries. He has received from the BSMI directoral, professional and administrative staff all the assistance needed for the implementation of his mission.

More particularly, the three counterpart personnels assigned to the expert were very effective a proved to be very valuable aid.

C. Analytical account of activities

- 1. Survey of the Philippine leather tanning industry, which has been detailed in the mid-term report (annex No. 6, contents)
- 2. In-plant technical consultancy services to selected small-scale tanning firms, refer to annex no. 5, list of small tanners visites and annex no. 7, contents of technical report: "Notes on Reptile Skin Tanning"
- 3. Seminar on Leather Tunning Technology, Meycauayan, Bulacan, 29th April 1982.
 - T o p i c s : ° Basic scientific notions of leather tanning technology
 - Preparation for tannage (beamhouse processes)
 - ° Vegetable tanning
 - ° Chrome tanning
 - ° Raw hides ans skins
 - ° Practical control of the tannery processes
 - ° Cost accounting

refer to annex no. 8 for detailed contents

- 4. Seminar follow-up, in-plant technical training on correct application of modern leather tanning technology and practical control of the tannery processes in small and medium tanneries.
- 5. Preparation of various reports and lectures:
 - o mid-term report (annex no. 6)
 - * technical report "Notes on Reptile Skin Tanning"
 (annex no. 7)
 - ° 5 seminar lectures (annex no. 8)
 - o list of basic equipment for a leather testing laboratory
 (annex no. 5)
 - ° terminal report
 - * technical notes on physical and analytical testing of leather (annex no. 3)

II. FINDINGS

A. Raw hides and skins

A survey of the Philippine leather tanning industry has been detailed in the mid-term report (refer to annex no . 6) therefore, only the more important points are mentioned below:

1. Local production

The cattle population in 1980 was estimated to be 1,882,860 cows and 2,870,270 carabaos (water buffalos) with a FAO estimated slaughtering of 570,000 cows and 310,000 carabaos while the official figures in registered National Meat Inspection are: 204,935 cattle and 132,645 carabaos. (refer to annex no. 2, statistic A, C and D).

The local supply of cattle hides (cow and carabao) is insufficient to cover the needs of the leather tanning industry. This chronic shortage is further aggravated, since 1980, by the government ban on the slaughtering of carabaos (not yet reflected in the available statistics). As such, tanneries are working far below their installed capacity, from 20 to 60%.

The production of goats skins is as low as 100,000. skins per year, approximate 20% of the goat slaughtering. FAO estimated for 1980 are: goat population 1,450,000 with a slaughtering of 510,000, official slaughtering being only 50,703 (refer to annex no. 2, statistics C and D)

The production of snake and lizard skins has not been evaluated, but is significant. Several small tanneries are specialized in reptile skin tanning. The exports of reptiles and aquatic animal skins amount to \$559,679 in 1980 (refer to annex no. 2, statistics F).

2. Quality of local hides

The quality of the cattle hide is very poor due to:

- defects existing on the five animals, specially insect bites.
- flaying defects,
- preservation damages

Because of the grain defects, most of the hides have to be finished in "corrected grain" thus, losing the natural beauty of genuine leather.

The flaying defects considerably reduce the split yield and the output of finished leather.

To sum it up, the raw hide defects redound to at least 30% reject of the finished leather by the shoe and leathergoods manufacturers.

It is also worth noting that the quality level of raw hides vary with their origin, for example Mindanao hides have usually more flaying defects and putrefaction damages than Luzon hides.

3. Commercialization of raw hides

The hide dealers simply collect, salt then sell the hides in bulk, by piece or by weight. The hides are not identified, weighted, classified, quality checked and stored in batches of the same type and weight as in countries where developed tanning industry exists. In the Philippines, the dealers are merchants and not professional hides and skins dealers.

4. Imports of raw hides and skins

The shortage of raw hides could be compensated by imports e.g. from Australia, U.S.A. or Canada. Imports could also provide an increase in the production of "full grain" quality leather. Nevertheless, the imports are minimal due to:

- world price for raw hides and skins,
- high import costs, the 10% import duties are topped by an advance sale tax of 10%, freight cost, brokerage, bank and insurance charges and very high cost of money (23-24%)
- local market orientation towards cheap leather, there is no quality consciousness.

Even large tanneries find importation of raw material very prohibitive. Only one medium sole leather tannery is currently importing heavy raw cow hides.

The drastic reduction of raw hides imports is reflected in the statistics, from 3,512,557 Kg. in 1976 down to 876,330 Kg. in 1980, according to the Tanners' Association of the Philippines the figures are still decreasing (refer to annex no .2, Statistics E).

B. Chemicals

Most of the needed tanning chemicals are available. However, some shortage occur for few chemicals such as vegetable tanning extracts.

The main problem is the high import costs (refer to A.1.4), aggravated by the higher import duties ranging from 20 to 90%.

Since pricing to end consumers are inversely related to volume, the small tanners pay up to 50% higher retail prices

C. Philippine leather tanning industry

1. Structure

The size of the enterprises varies from artisan opendoor workshop processing few hides per week up to industrial tanneries completely mechanized with the facilities to produce up to 800 hides (12 metric tons) per day.

This wide scale of enterprises is reflected by the existence of two associations of tanners.

- the Tanners' Association of the Philippines, composed of industrial tanners,
- the Small Tanners' Association of the Philippines, the membership of which are the partly mechanized tanneries usually NACIDA registered which entitle them for five-year sales tax exemption, the use of NDC-NACIDA Raw Material Corporation for bulk purchase of raw materials (tax exempt if finished product for export) and the availment of soft loan i.e. Cottage Industry Guarantee Loan Fund.

2. Location (refer to annex no. 1, maps 1, 2, and 3)

The location of the industrial and partly mechanized tanneries is very much concentrated within a limited area North-West of Metro-Manila: Meycauayan, Guiguinto, Malabon, Navotas, e.g. almost 80% of the tanneries are located in Meycauayan, Bulacan.

This specific location of the leather tanning industry is mainly due to the propagation of leather technology developed by a few tanneries about 30 years ago

3. Machinery and equipment

Few big tanneries have the standard equipment of industrial tanning plants, rather somewhat obsolete machines than up-to-date ones. The lav-out of these tanneries are usually satisfactory to ensure a correct flow of the production.

By contrast the small tanneries lack essential machines and are bound to rent machinery services from more mechanized tanneries. The lay-out is often dreadful, a join of equipment, pile of hides and leather, chemicals, wastes, etc. within inadequate premises.

4. Production capacity

Industrial production figures are not available and an accurate estimate of the total capacity of the leather tanning industry will require an exhaustive survey. Nevertheless, according to the Tanners' Association, the industrial tanneries presently operate below 50% of their normal production because of the shortage of raw hides and skins and the depressed market. The present production would be from 16 to 20 million square feet of chrome leather and approximately 400 to 500 metric tons of sole and insole leather, which is about 60% of the estimated production of 30 million square feet (based on a 1979 report).

The increase in imports of finished leather reflects the decline of the local leather tanning industry, the imports of sole leather increase from 65,101 Kg. in 1977 to 100,546 Kg. in 1980, while the imports of upper leather increase from 878 Kg. in 1977 to 40,042 Kg' in 1980 (refer to annex no. 2, Statistics G).

D. Technical know-how

Leather tanning is not a manufacturing industry, like shoe and leathergoo s making which mainly require skill, but a complex chemical industry. The tannery technical managers must be able to control the numerous chemical processes of the leather tanning, logically they should be leather technologists.

In the Philippines, only two industrial tanneries employ technical managers who have received from abroad academic degree in leather tanning technology.

All the owners of small and medium scale tanneries got their know-how by experience. Most of them do not know:

- the basic tanning principles.
- how to control the chemical processes,
- how to improve the leather quality
- how to adapt their production to modern techniques, to fashion types of leather, and
- how to organize theproduction flow

To solve their technical problems the Small Tanners are generally dependent on the leather technicians supplying chemicals.

E. Quality control

1. Process quality control

During leather tanning, the numerous operations should be carefully controlled, particularly the chemical processes, to ensure a better and reproduceable uniform quality.

Except in some industrial tanneries, there is no systematic control of the leather tanning operations.

Very few small tanners use the ordinary type of pH paper and sometime phenolphtaleine solution for checking the deliming.

2. Quality of the finished leather

- 2.1 The finished leather is rather of poor to very poor quality, especially the one produced by the small tanneries. This low quality level is mainly due to:
 - poor quality of the local raw hides
 - production of cheap leather to meet the market demand
 - limited technical know-how in most tanneries
 - poor organization of the production in many small tanneries
 - none or insufficient quality control during the leather tanning manufacture, and
 - lack of adequate machinery
- 2.2 A significant proportion, if not a majority of tanners, merchants of finished leather and manufacturers of leather products are only interested in quick sale at low price of inferior quality leather or leather products.

This orientation is dangerous for the whole leather industry. This contributes to the bad reputation of the Philippine leather, which, in is already achieved.

The consumer confidence in leather, as a material is eroded thus, created a demand for the use of synthétics of reasonable quality in place of leather.

On the other hand, the shortage of raw hides should induce the tanners to increase the value of their leather production. In fact, the tanners producing inferior quality leather are wasting the scarce Philippine resources of raw hides and skins.

2.3 Presently, few industrial tanneries with technical staff and complete machinery line posses the technology to manufacture quality leather suitable for shoe and

and leathergoods export market, provided that they have good quality imported raw hides and chemicals at competitive price and that the local market accept to pay the price of the quality.

3. Quality control of the finished leather

Presently, in the Philippines, there is no laboratory which could control the quality of a finished leather, able to determined if the leather meets the requirements for the manufacture of shoes or leathergoods. Such important figures as tensile strength, tear resistance, lasting solidity, dry and wet rubbing fastness, etc. cannot be determined.

The impossibility to quantify the quality levels of a leather is very detrimental for the improvement of the quality of the local leather.

It is still more important to be able to determine the quality levels of the leather intended for export shoes and leathergoods; a foreign market is easily lost by one supply of raw quality products.

F. Environmental impact and wastes utilization

The leather tanning is a highly polluting industry producing:

- large out flow of very polluted effluent with salt, chemicals, organic matters consuming oxygen, suspended solids,
- important volume of solid wastes; untanned and tanned trimming, more sludges from effluent treatment
- sometimes obnoxious smells

The most polluting operations are the beamhouse processes responsible for 75-80% of the organic pollution. Next is the chrome, vegetable or combination tannage.

In the Philippines, the environmental impact is amplified by the concentration of the leather tanning industry in a relatively small and populated area. The problem becomes more particularly acute in Mevcauayan where more than 30 small, medium and industrial tanneries are located.

The efficient treatment of the tannery effluents is very expensive in terms of capital investment and operating costs, unfortunately there is no-cheap and efficient system available e.g. the effluent treatment plant installed in Meycauayan by an industrial tannery amounts to US\$120,000. and its operating costs up to \$\mathbb{P}\$15,000 per month.

Several small and medium tanneries in Meycauayan have installed scant effluent treatment system whose efficacity remains questionable.

A good point worth mentioning regarding the environmental impact of the solid wastes is the installation by an industrial tannery of a glue plant which disposes of the untanned wastes from the leather tanning industry.

III. CONCLUSIONS

A. Raw materials and chemicals

1. Improvement of the quality and commercialization of the raw hides and skins production

The decline and poor quality of raw hides and skins production are serious threats for the Philippine leather industry.

The loss for the national economy due to defects and wastages of raw hides and skins can be estimated to be 50% of the intrinsic value of raw hides and skins production. This is a tremendous loss when one considers that hides and skins are the basic raw materials for an important industry. An industry of high employment rate transforming local raw material into products of first necessity for the local population or for export.

- 1.1 The raw hides and skins improvement concerns the Ministry of Agriculture. It is a very difficult and long term task since progress can be expected to be slow because of:
 - the geographical dispersal of the livestock
 - sociological and financial problems
 - the low monetary returns of the hide compared with the total animal value

Nevertheless, every possible effort in this field should be undertaken bearing in mind that there is no, hope for an immediate result.

1.2 The dispersion of the livestock within the archipelago associated with the high concentration of the leather tanning industry is an unfavorable factor for raw hide quality. One can expect poorer quality of raw hides and skins when sources of raw materials are physically far from the tannery centres.

Most particularly when the raw hides and skins trade is not handled by professional hides and skins traders, but by merchants who care more for immediate profit than hides quality e.g. they do not classify the

hides so the tanners can prepare uniform batches of hides of similar characteristics as it is done in countries with developed tanning industry.

1.3 An immediate improvement of raw hides quality could be achieved by the establishment of semi-processing plants near the sources of raw hides, e.g. in Southern islands through KKK fundings.

These semi-processing plants will collect the raw hides in the area and go through the more polluting leather tanning process before selling these materials to the tannery centres in Bulacan and Rizal provinces, for further processing up to finished leather.

The preparation of raw hides and skins up to wet blue (wet chrome tanned hides, unfinished) or vegetable crust (e.g. through the Mimosa cure process which fix only the minimum of vegetable tan needed to prevent hide deterioration), presents several advantages:

- the proximity of the sources of raw hides:
 - o lower the freight costs and the risks of putrefaction
 - o promote better flaying by direct communication between the hides producers and users
 - enduce a more complete collection of the hides and skins in the region
- the semi-processed leather are usually classified by their quality, size and thickness which permit tanners to prepare appropriate working batches for the type of leather to be produced
- most of the polluting processes have already been executed, thus, minimizing the tannery pollution problem in highly populated tanning centre like Meycauayan.

The untanned wastes of the semi-processing plants could be sun dried and sold to the Meycauayan glue factory.

Feasibility study, plant lay-out, installation and starting operations could be assisted by UNIDO expertise later on.

- 1.4 The shortage of raw hides and skins creates a demand for other sources, but the prospects seems limited as explained below:
 - better and complete collection of hides, it is expected that an unknown percentage of hide will not reach the tannery
 - almost 80% of goat skins are consumed as food; perhaps collection must be improved and prices increased as incentive
 - recovery of pigskins seems highly improbable as regard to the high prices fetched by "chicharon" as finished product.
 - horse hide and sheep skin production is very low with the horse hides badly damaged
 - exploration of the availability of special skins: seasnake, fish, frogksins, etc., and installation of crocodile farms, which seems quite feasible in Mindanao.

2. Import costs of raw or semi-processed hides and skins chemicals

2.1 The shortage of local raw hides and skins coupled with a drastic reduction of the imports of raw hides needed for production of "full grain" quality leather which are convenient for the manufacture of exportable leather products (refer to Finding A 4) leads to a considerable underutilization of the production capacity of the Philippine leather tanning industry, probably less than 50% of the installed capacity.

The high import costs is an important factor in the reduction of raw hides imports by the industrial tanneries while the small tanners who are NACIDA registered, cannot afford direct import due to lack of working capital.

2.2 Another factor worth considering is the duty and tax exempt imports of finished leather by the NACIDA registered shoe and leathergoods manufacturers for exports which place the local tanners in an unfair position. It is impossible for the tanners to compete with the abovementioned leather since they have to pay

taxes and duties on raw hides and skins plus up to 90% duty on tanning chemicals

The point is not at all to modify the NACIDA privileges but for the Government to study how to restore a fair competitive position for the finished leather produced locally by reducing the import costs of the raw hides and skins and the tanning and finishing chemicals.

Nevertheless, the production by the Philippine tanning industry of finished full grain leather of comparable quality to the imported ones and at a competitive price would be an asset to the national economy. Not only it will bring work to a local industry but it will also facilitate the manufacture of fashion leather products in the required type and shade.

Here is an excerp of the UNIDO publication ID/179 entitled"Acceptable Quality Levels in Leathers". "Some developing countries actually hinder the production of good finished leather by imposing excessive import duties and import limitations on special chemicals and machines necessary for their production. The export revenue obtainable from finished goods far outweighs the revenue from import duties".

2.3 Most of the small tanners buy their chemicals at the retail price which can be up to 50% above the whole sale price. The Small Tanners' Association of the Philippines should organize a purchasing cooperative for bulk purchases of chemicals at whole sale prices.

B. Technical know-how

1. Leather technology

The poor quality leather produced by most of the small tanners contribute to the bad reputation of the Philippine leather, harming the whole leather industry and downgrading the limited possibility of local raw hides and skins.

The need for improving the empirical technical know-how of the small tanners is so obvious that the question is how to design a technical assistance as effectively as possible. The main points are:

- what means
- how long
- to whom
- 1.1 The technical assistance to be developed should be in-plant technical consultancy and practical training on the modern leather tanning methods, the control of the processes, the organization of the production flow, the plant lay-out, the machinery maintenance, effective effluent treatments.
- 1.2 The complexity of the leather tanning and the long duration of the process up to finished leather imposes a long term duration for a UNIDO technical assistance, for minimum of one year. The expert must also in-depth train a BSMI personnel, preferably a chemical engineer in Leather Tanning Technology.
- 1.3 The BSMI staff, chemical engineer should receive abroad a comprehensive training in leather tanning technology by following one of the intensive course specially designed for developing country participants, e.g. in Northampton, England or Madras, India.

As much as possible this training should be undertaken before the arrival of the proposed UNIDO expert, to be assigned to BSMI for 12 months. The counterpart should be able to take full advantage of the practical experience of the expert and take an active part in the in-plant works.

1.4 It has been mentioned early in this report that part of the smalltanners are quite eager to improve the quality of the leather they produce, while the other part is mainly concerned in making money by quick sales at low price of inferior quality leather. That goes without saying that the technical assistance should

be directed, in priority, to selected tanners of the first group.

2. Cost accounting

A technical assistance in cost accounting is also badly needed by the small tanning enterprises. The SBAC Region III activities in this field, initiated by the opportunity of the 29th April Leather Seminar in Meycauayan, has to be continued and developed.

3. Effluent treatment

The environmental impact of the highly polluting leather tanning industry is particularly acute in the town of Meycauayan where about 80% of the tanneries are located.

Most of the small and industrial tanners have superficial knowledge about correct tannery effluent treatment and the efficiency of the systems they use, when applied, is quite questionable.

The existing so called "effluent treatment" should be reviewed by specialist to increase their efficiency.

Consideration should be given to the possibility of establishing efficient communal effluent treatment facilities in determined Barangay where a high concentration of small tanneries exist e.g. Bancal Barangay in Meycauayan.

It is worth mentioning that the use of wet-blue or vegetable crust will reduce the pollution load of finished leather production by at least 80%. Thus, the use of semi-processed leather by Meycauayan tanneries could alleviate their crucial pollution problem.

C. Quality control

1. In-plant quality control

To improve and ensure consistency of leather quality, a careful control of the various processes from the raw hide state to the finished leather is absolutely necessary.

Since most of the small Philippine tanners do not know how to correctly control the various phases of the

leather tanning, training in this field would be part of the duties of the proposed one year UNIDO technical assistance (refer to Conclusion B 1.2)

- 2. Finished leather quality control by establishing a leather testing laboratory
 - 2.1 The absence of leather testing laboratory hinder the development of the leather industry towards the production of quality leather products.

The control of the quality of the finished leather is indispensable:

- to re-orient the local market which is not quality minded
- to open the export market of products manufactured with local leather
- to strengthen the position of Philippine leather products on the World market.
- 2.2 The establishment of a Government leather testing laboratory is a first necessity. It is already planned to be located within the building of the Footwear and Leathergoods Training and Demonstration Centre The location is quite appropriate, provided an adequate air-conditioned room (relative humidity 65 ± 2%, temperature 20 ± 2°C) is built which is essential for physical tests, both to condition the leather before testing and to standardize the conditions during testing.

A short technical note on physical and analytical testing of leather (refer to annex no. 3 for contents and excerpts) gives information about leather testing methods, standards and equipment.

The basic equipment of a leather physical testing laboratory and its estimates are detailed in annex 3.

The estimates of the basic physical testing equipment is approximately US\$35,000.

- 2.3 With regards to the establishment of the leather testing laboratory, a UNIDO expert will be needed for:
 - equipment installation

- debugging of equipment
- interpretation of the test results
- technical mediator between tanners and end-users
- counterpart training, counterpart staff should be headed by Chemical engineer.

The UNIDO expert for the leather testing laboratory should not arrive at FLTDC before:

- the Government will have completed the building for the leather testing laboratory and equipped it with an appropriate air-conditioning system (relative humidity 65 ± 2%, temperature 20 ± 2°C)
- the UNIDO physical testing equipment will have have been avilable for installation.

IV. RECOMMENDATIONS

1. Raw hide and skin improvement

Strengthening of the animal protection against insects damaging the hide grain (ticks) and promotion of correct post-mortem treatment of the hides and skins (flaying, curing) by the Ministry of Agriculture. (refer to Conclusion A 1.1)

2. Establishment of hide semi-processing plants

Feasibility study on establishment of hide semi-processing plants near, the sources of raw hides in the Southern Islands e.g. in Mindanao through KKK. (refer to Conclusion A 1.3)

3. Adjustment of import costs of raw materials and chemicals

Study by the Ministry of Finance on the modification of the present duty and tax system on imports of raw materials and chemicals in view of increasing the utilization of the production capacity and restoring the competitiveness on the export market of Philippine leather products using local finished leather. (refer to Conclusion A 2)

4. BSMI technical assistance to the small and medium tanneries by:

- in-plant training on cost accounting by SBAC (refer to Conclusion B 2)
- feasibility study on the establishment of a cooperative among small tanners for the bulk purchase of chemicals at whole sale price. (refer to Conclusion A 2.3)
- study in collaboration with the Meycauayan Municipality of the possibility of establishing efficient communal effluent treatment for tanneries located in the same barangays (refer to Conclusion B 3)
- extension of the technical assistance in leather modern technology and in-plant quality control in collaboration with UNIDO (refe to Recommendation 6).

5. Establishment of a leather testing laboratory

In an appropriate air-conditioned room within the Footwear and Leathergoods Training and Demonstration Centre

building.

The cost estimates of the basic equipment for the leather physical, testing section amount to US\$35,000. (refer to Conclusion C 2)

6. Extension of UNIDO technical assistance

- a. BSMI technical assistance to the small tanners
 - 12 man-month expert in leather technology, assigned to BSMI for:
 - on modern leather tanning techniques, effluent treatment and in-plant quality control (refer to Conclusion B 1)
 - ° assisting in feasibility study, lay-out, equipment, effluent treatment and possible establishment of hide semi-processing plants. (refer to Recommendation 2 and Annex 4 A for proposed job description)

An international or bilateral fellowship for the BSMI counterpart (chemical engineer) to attend an intensive course on leather technology, as soon as possible before the arrival of the UNIDO expert. (refer to Conclusion B 1.3)

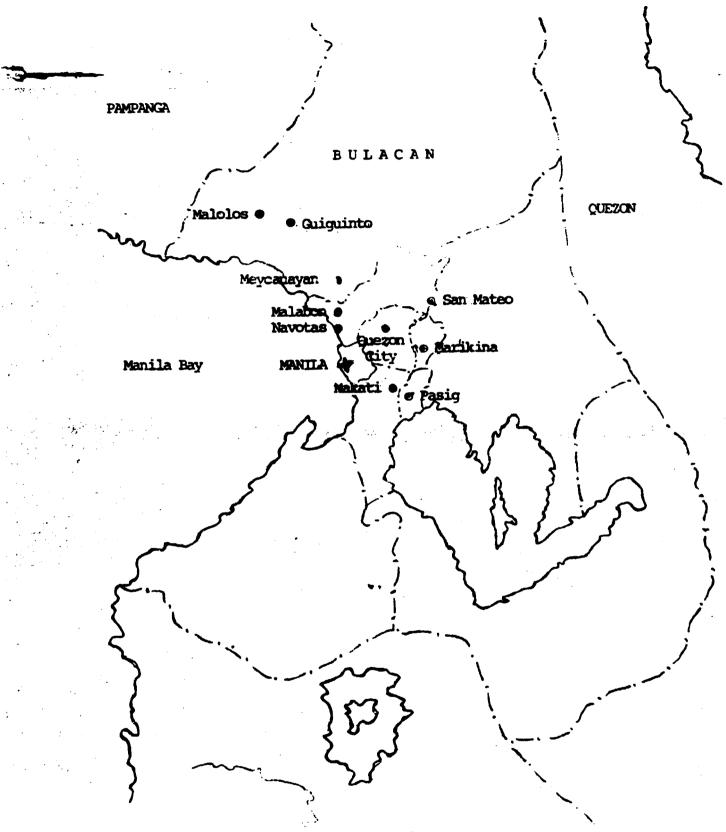
- b. Leather testing laboratory installation and operation
 - 12 man-month expert in leather testing (already forseen for next year within the FLTDC project) as soon as the appropriate air-conditioned laboratory will be ready and the equipment available for installation. (refer to Conclusion C 2.3)

The expert will:

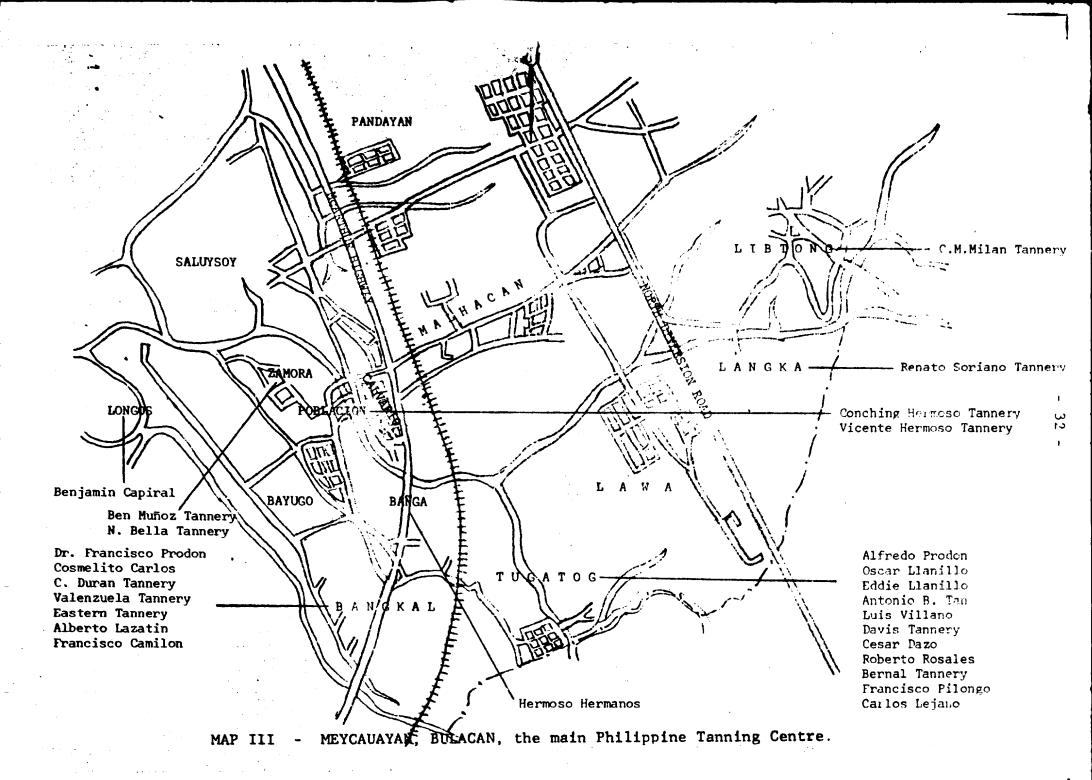
- * assist in the establishment of the leather testing laboratory: equipment installation, debugging of equipment, interpretation of the test results,
- act as technical mediator between the tanners and the leather product manufacturers, and
- * train counterparts (refer to Annex 4 B for proposed job description)
- 3 man-month fellowship for the chemical engineer who will be in charge of the leather testing laboratory.

ANNEXES

MAP I . REPUBLIC OF THE PHILIPPINES Location of Leather Tanning Enterprises.



MAP II - • Main tanning areas.



-

ANNEX 2 STATISTICS

A. LIVESTOCK POPULATION BY REGION

1977 - 1980

R E G I O N	1977		i 9 7 8		1979		1980		
	CATILE	CARABAO	CATTLE	CARABAO	CATTLE	CARABAO	CATTLE	CARABAO	- -
PHILIPPINES	1,723,360	2,897,390	1,820,210	2,958,720	1,833,210	2,803,260	1,882,860	2,870,270	•
Ilocos	279,150	276,710	270,950	279,950	275,030	273,300	271,760	281,470	
Cagayan Valley	166,760	477,390	172,140	458,580	189,620	425,820	161,150	432,400	
Central Luzon	68,810	300,770	76,770	303,400	75,570	260,540	85,880	281,880	
Southern Tagalog	305,230	267,380	299,010	275,610	287,360	278,590	293,700	276,110	
Bicol	116,180	240,280	150,850	212,730	112,400	238,140	131,810	251,620	
Western Visayas	125,680	307,410	130,540	292,930	157,430	281,740	145,620	291,050	l W
Central Visayas	227,120	176,540	237,010	181,420	243,140	173,410	232,480	173,390	i I
Eastern Visayas	25,140	185,580	20,400	208,690	23,190	193,620	28,240	187,470	
Western Mindanao	45,820	155,820	44,750	158,640	82,820	171,810	91,500	163,560	
Northern Mindanao	183,580	159,640	185,000	151,460	183,270	157,200	235,320	180,510	
Southern Mindanao	84,780	173,400	111,960	193,080	102,030	174,970	76,870	168,590	
Central Mindanao	' 95,110 '	176,470 '	120,830	202,810	' 101,350	174,030	' 128,530	182,220	•

Source: BAECON/BAI Livestock and Poultry Survey

B. GOAT POPULATION BY REGION

<u> 1977 - 1978</u>

R E G I O N	1977	1978		
PHILIPPINES	1,103,670	1,289,850		
Ilocos	178,450	240,570		
Cagayan Valley	22,980	26,780		
Central Luzon	60,950	80,270		
Southern Tagalog	122,690	105,950		
Bicol	40,190	51,380		
Western Visayas	94,600	130,610		
Central Visayas	211,830	248,400		
Eastern Visayas	27,520	38,440		
Western Mindanao	85,390	67,350		
Northern Mindanao	82,900	82,940		
Southern Mindanao	93,790	128,130		
Central Mindanao	82,380	89,030		

Source: BAI/BAECON Livestock and Poultry Survey

C. NUMBER OF ANIMALS SLAUCHTERED BY KIND AND BY REGION

R E G I O N	CATTLE	1 9 7 0 CARABAO	COAT	CATTLE	1 9 7 5* CARABAO	GOAT	CATTLE	1 9 8 0 CARABAO	COAT
PHILIPPINES	142,100	18,700	202,900	52,310	47,500	-	204.935	132,645	50,703
Ilocos	-	1,400	31,300	4,020	2,900		23,023	8,588	1,456
Cagayan Valley	1,900	2,600	4,200	6,210	11,820	-	14,369	5,710	96
Central Luzon	8,400	3,700	1,500	950	750	-	22,424	49,002	-
Southern Tagalog	8,500	2,600	700	11,420	1,260	-	33,054	10,489	-
Bicol	2,900	2,200	5,500	1,580	1,790	-	6,925	4,495	1,539
Western Visayas	13,500	1,000	32,300	1,720	1,220	-	19,525	9,834	40
Central Visayas	-	-	-	6,480	1,000	-	42,047	24,391	45,829
Eastern Visayas	52,800	3,200	200	2,680	10,120	-	4,861	12,044	-
Western Mindanao	**	-	-	870	1,050		9,124	381	`.633
Northern Mindanao	2,200	300	800	7,020	3,310	-	19,579	2,075	2,529
Southern Mindanao	51,900	1,700	126,400	2,660	3,070	-	4,712	3,361	239
Central Mindanao		•	-	' 6,700	9,210	-	5,352	2,273	342

^{*}July - December only

Source: National Meat Inspection Commission NMIC, BAI

^{**} No data available by region

D. FAO STATISTICS OF LIVESTOCK PRODUCTION IN THE PHILIPPINES

1977 - 1980

	CATTLE	1 9 7 7 CARABAO	COAT	CATTLE	1 9 7 8 CARABAO	COAT	CATTLE	1 9 7 9 CARABAO	GOAT	CATTLE	1 9 8 0 CARABAO	GOAT_
Livestock Population 1000 head effective	1,723	2,897	1,400*	1,820	2,959	1,410*	1,833	2,803	1,430*	1,885*	2,760*	1,450*
Animal Slaughtered 1000 head effective	540F	325F	490F	570F	310F	495F	560F	300F	500F	570F	310F	510F

* Unofficial Figures

F FAO estimates

Source: FAO Production Yearbook (Vol. 32-34)

0

E. IMPORTS - ANIMAL RAW HIDES, SKINS AND FURSKINS

<u> 1976 - 1983</u>

	1976		1	9 7 8	1979		1980	
COMMODITY	Qty./Kg.	FOB VALUE \$	Oty.Kg.	FOB VALUE \$	Oty./Kg.	FOB VALUE \$	Qty./Kg.	FOB VALUE \$
Bovine and Equine Hides	3,512,557	1,936,641	1,781,193	1,541,290	570,354	955,734	876,330	821,735
Calf Skins	124,066	92,862	104,994	103,419	71,910	58,439	-	-
Other Hides and Skins	32,124	19,510	34,957	34,345	42,538	30,867	1,186	11,104
TOTAL	3,668,747	2,049,013	1,921,144	1,679,054	684,802	1,045,040	877,516	832,839

F. EXPORTS - ANIMAL RAW HIDES, SKINS AND FURSKINS

1977 - 1980

			,,					1
	1977		1978		1979		1 9	8 0
	Qty./Kg.	FOB VALUE						
Reptiles & Aquatic Animal Skins	18,883	289,627	13,517	327,937	18,586	823,672	12,746	559,679
Other Hides and Skins	_	_	14	85	10,716	13,988	29,745	55,311
TOTAL	18,883	289,627	13,531	328,022	29,302	837,660	42,491	614,990

Source: Foreign Trade Statistics .

G. IMPORTS OF LEATHER AND LEATHER PRODUCTS

1977 - 1980

	19	7 7	1	9 7 8		7 9	1 9	8 0	
OMMODITY Qt-	y./Kg.	FOB VALUE \$	Qty./Kg.	FOB VALUE \$	Oty./Kg.	FOB VALUE \$	Qty./Kg.	FOB VALUE \$	
Sole Leather	65,101	144,528	102,749	168,200	46,609	88,541	100,546	300,107	
Upper Leather	878	9,750	34,189	115,036	19,821	87,461	40,042	187,580	
Belly Leather	8,980	11,587	20,100	20,783	9,497	23,785	37,174	62,076	
Shoe Split Lining	7,479	33,805	69,551	220,228	25,500	77,571	446,869	2,462,561	
Chrome-Wet Blue Hides	-	-	20,770	29,587	35,375	28,356	-	~	
Tanned/Semi-Tanned Hides & Skins	21,225	52,322	83,940	250,343	71,930	1,467,589	247,554	2,424,654	
Industrial Leather	43,003	424,981	36,113	404,395	57,707	598,511	37,151	414,594	
Other Leathers	1	94	7,660	52,826	3,767	215,342	10.042	47,580	
Leather Board From Leather Fibers	116	127	5,770	24,739	145,786	283,952	146,717	356,690	ά
Leather Goods	32,227	452,593	97,265	1,086,650	131,225	3.011.017	58,305	1,534,453	١
Gloves	3,281	4,061	6,636	9,633	4,097	15,150	12,047	24,253	
Parts of Footwear	44,016	168,603	583,917	1,745,672	761,369	2,251,603	2,068,257	6,072,556	
Footwear Wholly or Mainly of Leather	5,504	44,942	2,481	16,009	6,123	20,496	8,842	42,137	
Footwear Leather With Synthetics	1,473	8,116	11,351	23,797	5,196	36,394	48,261	44,455	
Leather Clothing Articles 1,	509,007	83,318	709,157	54,476	897,807	295,293	1,785,246	222,706	
TOTAL 1,	742,291	1,438,827	1,791,559	4,222,374	2,221,809	8,501,061	5,047,053	14,196,402	

Source: Foreign Trade Statistics

H. EXPORTS OF LEATHER AND LEATHER PRODUCTS

<u> 1977 - 1980</u>

	1977		1 9	7 8		7 9	1980		
COMMODITY	Qty./Kg.	FOB VALUE \$	Qty./Kg.	FOB VALUE \$	Qty./Kg.	FOB VALUE \$	Qty./Kg.	FOB VALUE \$	
Upper Leather	_	-	-	-	-	-	-	•	
Belly Leather	<u> -</u>	-	-	-	-	-	-	-	
Shoe Split Lining Leather	-	_	-	-	3,012	13,500	3,883	22,350	
Tanned/Semi-Tanned Hides & Skins	-	_	-	-	1,350	4,955	1,960	12,937	
Reptiles & Aquatic Animal Skins	-	-	10	1,000	347	36,831	940	90,525	
Industrial Leather	3,101	36,890	1,275	9,836	1,117	13,446	1,983	29,490	
Other Leathers	-	-	_	-	18,407	106,459	-	-	
Leather Board From Leather Fibers	· •	-	50	485	10,810	65,112	22,648	179,071	
Leather Goods	220,913	752,903	493,387	1,840,034	369,965	2,096,239	448,085	2,610,960	
Leather Gloves	1,572	3,358	8,554	7,014	66,032	258,801	1,151,330	1,539,378	
Parts of Footwear	72,674	140,457	63,985	257,677	15,026	79,966	748	7,680	
Footwear Wholly or Mainly of Leather	662,931	3,299,293	1,545,428	8,127,448	895,005	1,192,228	428,100	4,095,362	
Footwear Leather and Synthetics	299,299	1,712,700	2,375,991	7,902,045	3,119,025	12,025,029	5,206,132	20,345,581	
Leather Clothing Articles	-	-	5,965	9,869	6,367	20,824	9,649	25,037	
TOTAL	1,260,490	5,945,601		18,155,408		21,913,390	7,275,458	28,967,371	

Source: Foreign Trade Statistics

TECHNICAL NOTES ON PHYSICAL AND ANALYTICAL TESTING OF LEATHER

CONTENTS

- 1 Introduction
- 2 Methods of chemical analysis and physical testing
- 3 Standards
- 4 Laboratory equipment
 - 4.1 Physical testing laboratory compulsory equipment
 - 4.2 Physical testing laboratory complementary equipment
 - 4.3 Chemical testing equipment
- 5. Physical testing equipment estimates
 - Appendix A : Leather testing methods of the International

Union of Leather Technologists and Chemists

Societies

Appendix B : Recommend quality requirements for the main

types of leather

Appendix C : Performances currently accepted for basic

proprieties of some types of leather

Laboratory equipment

From the numerous proposed tests for leather, only a few are mandatory which considerably limit the equipment needed for a practical leather testing laboratory.

A leather restired himon of the the constraints

- a physical relative model of which regards an air-conditioned room (relative numidity $65\pm2\%$, temperature $20\pm2\%$) and specific, usually expensive equipment.
- a small chemical laboratory with the standard chemical equipment
- 4.1 The compulsary equipment needed in a <u>physical testing</u> laboratory are:
 - a tensile strength machine with accessories to measure:
 - ° tensile strength (IUP/6)
 - elongation (IUP/6)
 - " tearing load (IUP/8)
 - adhesion of finish to leather (IUF 470)
 - " may nests on footwear
 - thirdking as large
 - an inalytical electric scale for both physical and chemical sections
 - a lastometer (SATRA) to measure the distension and strength of grain by the ball burst test (IUP/9)
 - a flexometer (BALLY) with 12 mosts to measure the flexing endurance of light leather and their surface finities in dry and get conditions (100/20)
 - Therefore has applicated (VESE*C) to measure the production of the continuous formula in week and the continuous formula in the continuous formula
- 4.7 According to make the sourcer, the apportance are perfectly
 - a fordeometric to be recovered the light fastness (IUF 401 and 402)
 - a planeomerer to control the unface of the leather locally sold in square feet
 - a production (BALLY) is measured the directly eatenarea and a company of the conservation of the directly (1997) by

- 4.3 The equipment of the <u>chemical section</u> includes standard chemical laboratory equipment
 - an analytical scale 0-200g, accuracy 0.0002g.
 - a drying stove with air circulation
 - an oven up to 1,000°C
 - a pH meter to measure the pH and difference value of aqueous leather extract (IUC/ll)
 - a mill (WILEY type) to prepare the leather according to IUC/3 .
 - glass and porcelain equipment to determine:
 - chromium content (IUC/8)
 - ° extractable fatty matters, Soxhlet apparatus (IUC/4)
 - " moisture (IUC/5), ash (IUC/7), washing matters
 (IUC/6), etc.

5. Physical testing equipment estimates

5.1	Ва	sic equipment	US\$ Estimates	
	-	Tensile strength machine	20,000	
		from US\$10,000 (NENE) to		
		20,000 (INSTRON)		
	-	Thickness gauge		600
		Wallace St? 4		
	-	Emouvical electric scale		1,000
	-	Laurometer		2,500
		SATRA STD 104		
	_	Flexometer 12 posts		5,500
	-	Rub-testing apparatus		5,000
		Veslic		and the contract of the contra
			TOTAL	\$34,600

5.2 Complementary equipment estimates

- Penetrometer
 BALLY S\$5,000
- Water-vapor permeability apparatus Wallace W2 US\$ 4,000

UNIDO can be of assistance in obtaining the correct specifications for the equipments referred to.

PROPOSED JOB DESCRIPTIONS

A. BSMI technical assistance to the small tanners

Post title

: Leather Tanning Expert

Duration

: twelve months

Duty station

: Manila, with travel within the country.

Duties

: The expert will be attached to the Bureau of Small and Medium-scale Industries (BSMI) of the Ministry of Trade and Industry.

Specially he will be expected to:

- 1. Provide in-plant technical consultancy services in modern leather technology to selected small-scale tanning firms.
- Train the small tanners in practical control of the chemical processes of leather tanning.
- 3. Advise on production organization and plant lay-out of the small tanneries.
- 4. Assist in developing efficient effluent treatment schemes.
- 5. Assist in feasibility study, plant lay-out, equipment installation and operation of envisaged semi-processing plants.
- 6. Provide recommendations on the implementation of technical and managerial assistance programme that may be implemented as follow-up projects by the BSMI.

The expert will also be expected to prepare a final report, setting out the findings of his mission and his recommendations to the government for further action which might be taken.

Qualifications

Tanning expert with broad experience in all aspects of leather production and the tanning industry, with special regards to small-scale industries.

Language

English

B. FLTDC leather testing laboratory

Post title

leather and leather-product testing expert

Duration

: twelve months

Duty station

: Manila, with travel within the country

Duties

: Within the Footwear and Leathergoods Training and Demonstration Centre (FLTDC), assist in the establishment of a leather testing laboratory in view of improving the quality of leather and leather products produced in the Philippines for local as well as export markets.

Specially, he will be expected to:

- install and operate the FLTDC laboratory equipment.
- carry-out tests and interpret the results with regard to the quality of leather and leather products.
- acts as technical mediator between the tanners and the leather-product manufacturers.
- assist the tanners in improving the quality of the leather they produced to meet the requirements of the leather-product manufacturers.
- train the qualified counterpart personnel in testing of leather and leather products.

The expert will also be expected to prepare a final report, setting out the findings of his mission and his recommendations for further action which might be taken.

Qualifications

: Leather technologists with broad experience in all aspects of leather testing and tanning.

LIST OF PERSONS & FIRMS CONTACTED

Ministry of Trade and Industry

NAMES

DESIGNATIONS

Ouintin G Tan

Director Bureau of Sm

Mr. Quintin G. Tan

Director, Bureau of Small and

Medium Industries

Mr. Raul E. Bandera Quality Control Project

Coordinator

Mr. Ernesto S. Payoyo Quality Control Project

Coordinator

Mr. Darcy McGaurr Principal Consultant

Mr. Ramon S. Yazon UNIDO Tanning Expert Counterpart

Mr. Reynaldo C. Alampay UNIDO Tanning Expert

Counterpart

Ms. Segundina T. Chio UNIDO Tanning Expert

Counterpart

Mr. Nazrullah B. Manzur Officer-in-Charge

Small Business Assistance Center

Zamboanga, City

Mr. Arman Galimba Asst. Officer-in-Charge

Small Business Assistance Center

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Mr. Edu Hassing UNIDO/Asst. SIDFA

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Mr. Juhani Berg UNIDO Industrial Development

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Footwear and Leathergoods Training and Demonstration Center

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Mr. Roland Stevns UNIDO Shoe Designer

Mr. Leo Horna UNIDO Shoemaking Expert

Ministry of Agriculture, Bureau of Animal Industry

Mrs. Pura L. Madlangsacay Supervising Animal Products

Technologists

Mrs. Corazon C. Maza Officer, Tannery Pilot Plant

Associations of Tanners

NAMES

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Dr. Francisco D. Prodon

Economic Development Foundation

Mr. Wilfredo Pormento

Enterprises Visited-Slaughterhouse

Mr. Andy Castro

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C.M. Duran Tannery

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Mr. Luis S. Villano

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Mrs. Gloria Villar

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Rector Sicuatan

Mr. Jimmy Angway

DESIGNATIONS

Vice-President, Tanners'

Association

Vice-President Small Tanners'

Association

Research Project Team Leader

Food Terminal Inc. Slaughterhouse

Hermoso Hermanos Inc. Tannery

Mevcauayan

Managing Director, Conching

Hermoso Tannerv Inc.

Meycauayan

Vicente Hermoso Tannery

Mevcauayan

President, Uni-Leather Country

Corporation, Guigiunto

Leather Technologists, Plant

Manager, Uni-Leather Country Corporation, Guigiunto

Valenzuela Tannery, Meycauayan

Tannery Company, Philippines

Navotas

Managing Director, Tannery

Company, Philippines, Navotas

Manager, Philippines Leather
Manufacturing Co., Navotas

Tannery, Bancal, Meycauayan

Bancal, Meycauavan

Libtong, Meycauayan

Leather Industries, Tugatog

Meycauayan

Tannery, Saluysoy, Meycauayan

Tannery, Guiguinto, Bulacan

Bullfrog Skin Processor

Malolos, Bulacan

Rabbit Furskins Processor

Baguio City

Rabbit Furskins Processor

Baguio City

Mr. Cosmelito Carlos

Mr. Reynaldo E. Chua

Mr. Renato Soriano

Mr. Alfredo Lazatin

Mr. Carlos Lejano

Mr. Salvador D. Pamplona

Mr. Francisco Pilongo, Jr.

Tannery, Bancal, Meycauavan

General Manager, Reptile Skin

Tannery, Zamboanga City

Tannery, Langca, Meycauayan

Tannery, Bancal, Mevcauayan

Tannery, Tugatog, Meycauayan

Vice-President, Bullfrog Ind., Inc.

Montalban

Tannery, Tugatog, Meycuaayan

Chemicals Suppliers of the Leather Tanning Industry

Mr. Ricardo C. Concepcion

Mr. Alfred Gotz

Mrs. Ligaya Yushida Concepcion

Mr. Archibald A. Guzman

Ms. Cris. A. Aquino

Mr. Fermann R. Saffran

Mr. Artemio Cornista

BASF Philippines Inc.

BASF Philippines Inc.

EMPRESS Chemical Traders

EMPRESS Chemical Traders

HENKEL

HOECHST

SANDOZ

Leather Dealer

J.C. Shoe Supply

Marikina

Leathergoods Manufacturers

Sexon Leather House

Manel's Leathergoods

Marikina

Metro-Manila

Shoe Manufacturers

Mrs. Elisa Santos

Mr. Jose P. Sta. Ana

Market Shoe Corporation

Philippine Shoe Co., Inc.

Metro-Manila

MID TERM REPORT

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TECHNICAL HOTES ON REPTILE SKINS TANNING

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SEMINAR ON LEATHER TANNING TECHNOLOGY

Meycauayan Bulacan, 29th April 1982

The lectures prepared by the UNIDO Leather Tanning Expert have been edited in the form of a manual which contains the following:

BASIC SCIENTIFIC NOTIONS OF LEATHER TANNING TECHNOLOGY

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