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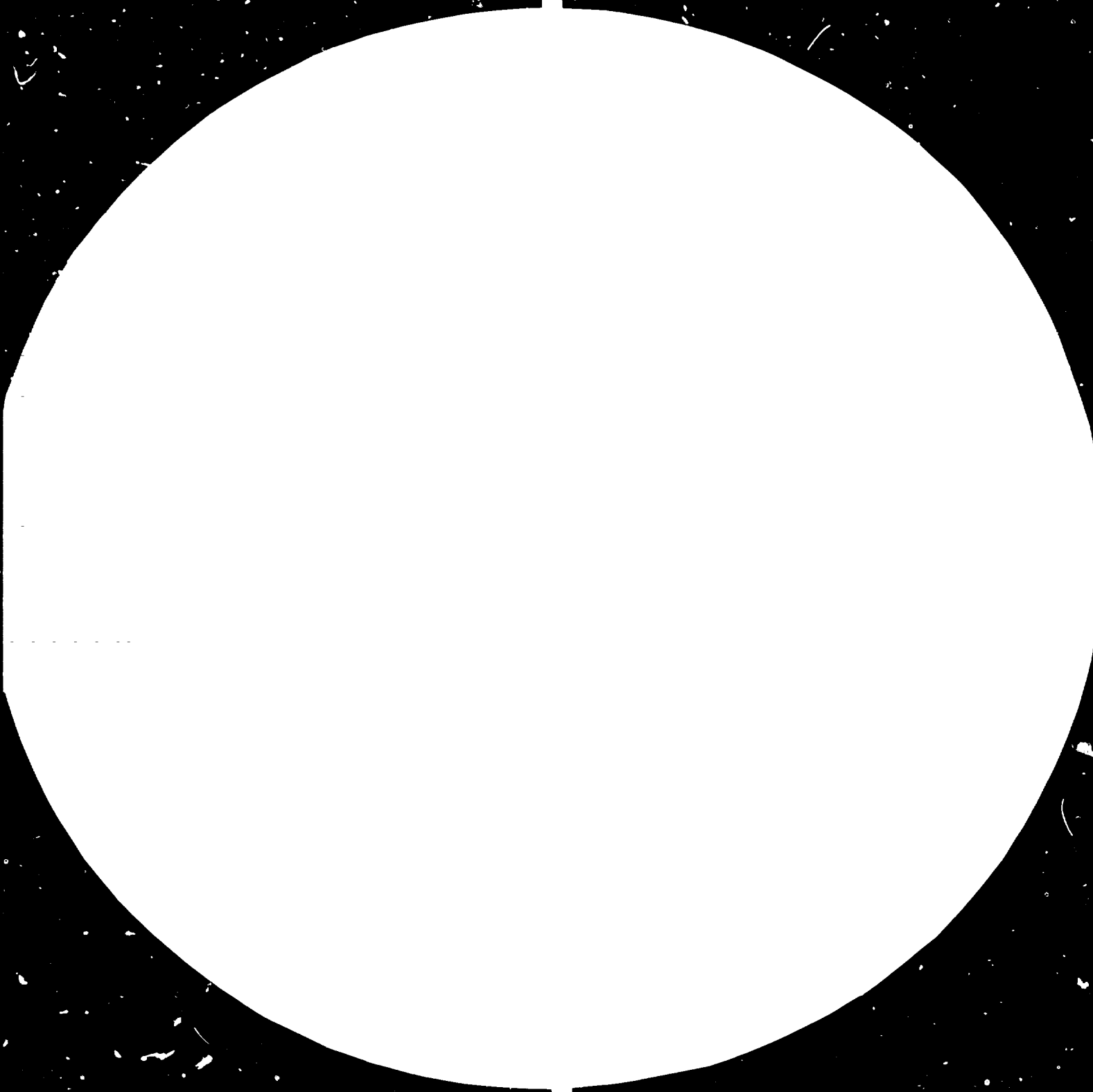
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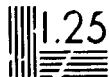
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2.8



3.2



Resolution test patterns for visual acuity measurement.

1.0

1.1 1.25

1.4 1.6

1.8

2.0

2.2

2.5

2.8

3.2



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United Nations Industrial Development Organization

Distr.
LIMITED
ID/WG.343/17
5 October 1981
ENGLISH

Expert Group Meeting on the Changing Role
and Function of the Public Industrial
Sector in Development

Vienna, Austria, 5 - 9 October 1981

PROVISIONAL WORK PROGRAMME AND ANNOTATED AGENDA

Monday, 09.00 - 10.00 Registration of participants
October 5 (UNIDO Registration Desk, C Building)

10.00 - 12.45 INAUGURAL SESSION

Welcome address by Mr. F. Carre,
Deputy Executive Director, UNIDO

Election of Chairman, Vice-Chairman and
Rapporteur

Presentation of the design and methodology of the
meeting by Mr. S. Nanjundan, Head, Regional and
Country Studies Branch

Adoption of Agenda

Brief presentation of the Issues Paper^{1/} by
Mr. Praxy Fernandes

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WORKING SESSION I

The conceptual basis of the public industrial sector

The expert group will review theoretical approaches
to the analysis of public industrial enterprises. The
focus of the discussion will be towards a better
understanding of the perceptions in developing
countries of the role and rationale of public
industrial enterprises

MAIN RESOURCE PAPERS:

- ID/WG. 343/3 (Javed A Ansari)
- Conference Room Paper No.1. (ICPE/CAFRAD)
- Conference Room Paper No.2. (Pavle Sicherl)

1/ The following general papers cover several agenda items:

- Issues Paper (Praxy Fernandes)
- ID.WG 343/5 (Zoltán Román)
- ID/WG 343/11 (Javed A. Ansari)
- ID/WG 343/6 (F.Ullmann/R. Meissl)
- ID/WG 343/13 (UNIDO secretariat)
- Conference Room Paper No. 3 (Zora Debenak)

Monday 14.30 - 17.30
October 5

WORKING SESSION II

Industrial goals, policies and plans of developing countries and their impact on public industrial enterprises

The expert group will identify and review the nature and relationship of industrial developmental goals of developing countries and the alternate strategies and policies currently adopted for public industrial enterprises. The group will seek to identify the role allocated to the public industrial enterprises in different development strategies. The Group will also examine different national planning techniques and methodologies related to the public industrial sector (incl. the concept of social enterprises).

MAIN RESOURCE PAPERS:

- Paper by Leroy Jones
- Conference Room Paper No.2 (Pavle Sicherl)
- ID/WG 343/4 (Villarreal)
- ID/WG 343/5 (Zoltán Román) (Plans)

Tuesday 9.30 - 12.30
October 6

WORKING SESSION III

A comparative review of roles and policies of public and private industrial sectors and their impact upon development

This session will be devoted to an analysis of the roles allocated to the public and private sectors in industrial development. The analysis will examine three dimensions:

- a review based on geographical groupings
- a review on an industrial sectoral basis of branches of the industry
- a review based on the stages of development

This session will seek to identify the behaviour patterns and policies of public and private industrial enterprises and identify the impact of such policies on development.

MAIN RESOURCE PAPERS:

- ID/WG 343/10 (Javed A. Ansari)
- ID/WG 343/8 (Abid Hussain)
- ID/WG 343/13 (UNIDO secretariat)

WORKING SESSION IV

Tuesday 14.00 - 17.00
October 6

Organizational patterns and legal structures
of public industrial enterprises

This session will examine the variety of legal structures and organizational forms in which public industrial enterprises are set up and their interrelationship. An attempt will be made to identify the nexus between organizational structures and legal forms to the effectiveness of performance.

MAIN RESOURCE PAPERS:

- ID/WG 343/2 (Muzaffer Ahmad)
- Conference Room Paper No 6 (P.H. Syed)

WORKING SESSION V

Wednesday 9.30 - 12.30
October 7

Planning in public industrial enterprises

The session will examine the state of the art in corporate planning, strategic thinking and planning processes and methodologies used by public industrial enterprises. The exercise will include a study of the interrelationships between the corporate plans of the enterprises and national development plans.

MAIN RESOURCE PAPERS:

- ID/WG 343/9 (V. Krishnamurthy)

WORKING SESSION VI

Wednesday 14.00 - 17.00
October 7

Interlinkages

The session will deal with the question of interrelationships and interlinkages between public industrial enterprises and other institutions in the national and international industrial scene, including:

- the government
- regulating agencies
- other public industrial enterprises (domestic and foreign)
- the private sector (small-scale industries, co-operatives, other domestic industries and TNC's)
- workers
- consumers
- other interest groups

MAIN RESOURCE PAPERS:

- Conference Room Paper No.4 (Praxy Fernandes)
- ID/WG 343/9 (V. Krishnamurthy)

WORKING SESSION VII

Thursday
October 3 9.00 - 12.00

The evaluation of performance of public industrial enterprises

The session will seek to identify and review methodologies of performance evaluation and to highlight the need for designing evaluation criteria relevant and suitable to the multiple goals of public industrial enterprises and the nature of the environment within which they function. To the extent possible, relevant existing case studies on the actual performance of public industrial enterprises will be reviewed.

MAIN RESOURCE PAPERS:

- Paper by Mohamed M. Lahoul
- ID/WG 343/7 (Tony Killick)
- Conference Room Paper No. (Praxy Fernandes)

Thursday
October 3 12.15 - 17.00

Visit to a public industrial enterprise in Austria, arranged by the Osterreichische Industrieverwaltungs-Aktiengesellschaft (OIAG), the Austrian holding corporation for public industrial enterprises

CONCLUDING SESSION

Friday
October 9 11.00 - 14.00

Presentation and adoption of report

Valedictory addresses



