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Final Report

UNIDO Project on

*Assessing the Uptake of Environmentally Sound
Technology (EST) in Selected Developing Countries*



**Business and Environment Program
Thailand Environment Institute**

March 2002

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***Assessing the Uptake of Environmentally Sound
Technology (EST) in Selected Developing Countries***



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Contents

| | |
|---|----|
| 1. Background | 2 |
| 1.1 Objectives | 2 |
| 1.2 Scope of Study | 2 |
| 1.3 Methodologies | 3 |
| 1.4 Expected Outcome | 3 |
| 1.5 Relevant Bibliography | 3 |
| | |
| 2. Policy Environment and Institutional Framework | 5 |
| 2.1 Macro-Economic Environment | 5 |
| 2.2 Trade Policies | 7 |
| 2.3 Domestic Industrial Regime | 8 |
| 2.4 Price Policies | 9 |
| 2.5 Environmental Policies | 11 |
| 2.5.1 Environmental Impact of the Textile Sector | 11 |
| 2.5.2 Regulation Related to Environmental Issues | 12 |
| 2.5.3 Incentives/Market Based Instruments | 13 |
| 2.5.4 Regulatory Authorities | 13 |
| 2.5.5 National Policies and Plans Promoting - CP practices | 14 |
| 2.6 Institutional Framework | 15 |
| 2.6.1 Technology infrastructure in Thailand for Textile Subsector | 15 |
| 2.6.2 Relevant Education and Training Institutions | 16 |
| | |
| 3. Textile Sector Description | 16 |
| 3.1 Sectoral Development | 16 |
| 3.1.1 Investment trend | 16 |
| 3.1.2 Characterisation of Textile Industry | 17 |
| 3.1.3 Market and Trade | 18 |
| 3.2 Technology Development | 21 |
| 3.3 EST Characterization | 22 |
| 3.4 Relevant Technical Cooperation Programmes on ESTs. | 23 |
| | |
| 4. Methodology and Sample profile | 25 |
| 4.1 Objective of survey | 25 |
| 4.2 Companies and Institutions Identification | 25 |
| 4.3 Questionnaires Translation and Adaptation | 26 |
| 4.4 Survey of companies and key stakeholders | 26 |
| | |
| 5. Main Findings of the Survey and Policy Recommendations | 27 |

| | |
|---------------------------------------|-----------|
| 5.1 Questionnair main findings | 28 |
| 5.2 Interview main findings | 31 |
| 6. Cases Studies | 31 |
| 6.1 Sinsaenee Co., Ltd. | 31 |
| 6.2 Thanapaisal R.O.P. | 32 |
| 7. Appendix : Questionnaires | 33 |
| 7.1 Descriptive statics and summaries | 33 |
| 7.2 Ranking answers | 35 |

Appendices

| | |
|---------|--|
| Annex 1 | Firm Questionnaires |
| Annex 2 | Operational Performance Indicators |
| Annex 3 | Effluent Standard |
| Annex 4 | Raw Material/Technology suppliers Questionnaires |
| Annex 5 | Technology Centers Questionnaires |
| Annex 6 | Regulators Questionnaires |
| Annex 7 | Business Associations Questionnaires |
| Annex 8 | English – Thai Questionnaires |

Table Contents

| | |
|---|----|
| Table 1 : Gross Domestic Product (GDP) at 1988 Prices | 5 |
| Table 2 : Thailand's Inflation Rate, Interest and Exchange Rate | 6 |
| Table 3 : Import Tariffs for Textiles and Clothing (in percentage) | 7 |
| Table 4 : Import of Textile Machine and Equipment (1996-2000) | 7 |
| Table 5 : Average Energy Sales Price | 9 |
| Table 6 : Groundwater Rate | 10 |
| Table 7 : Tapwater Rate | 10 |
| Table 8 : Imports of Dyes – Value in 1,000 US\$ | 10 |
| Table 9 : Pricing trends of resources in Textile Industries | 11 |
| Table 10 : Number of Factories and Workforce for the Textile-Industry by Sector in 2000 | 17 |
| Table 11 : Number of Dyeing/Printing & Finishing Factory by-Employment Size (2000) | 17 |
| Table 12 : Export Commodities, 1995-2000. | 19 |
| Table 13 : Textile and Garment Export Classified by Markets | 19 |

Final Report

Assessing the Uptake of Environmentally Sound Technology (EST) in Selected Developing Countries

1. Background

This Final Report on the "UNIDO Research Project Assessing the uptake of ESTs in selected developing countries - Preparatory Activities for Rio + 10 (World Summit on Sustainable Development), provides a general overview and environmental background of Thailand, particularly that of the Textile sector, as well as providing the outcomes of the survey on Environmentally Sound Technologies (EST) carried out by the companies and institutions of this sector in Thailand, pursuant to the objectives of the Project.

1.1 Objectives

The general objective of the project is to determine the factors, reasons, cost and benefits of installing and operating process technologies (cleaner technologies) and pollution control equipment (end-of-pipe technologies) in industrial plants towards a better environmental performance in Thailand, specifically those sample group of companies in dyeing, printing and finishing processes.

1.2. Scope of Study

This study consists of two parts:

1. Reviewing data, literature, documents and reports on industrial waste management and pollution control policies related to Textile subsector, with emphasis on the following:
 - 1.1 synopsis and synthesis of current installation and operation concerning waste disposal in Thailand;
 - 1.2 study of existing information regarding the current installation and operation of pollution control equipment and cleaner production techniques in the Textile subsector – Dyeing/Printing & Finishing processes – in Thailand.
2. Conducting field surveys and study of industrial waste managing capability by interviewing industrial companies in Textile subsector – Dyeing/Printing & Finishing processes – on the following topics:
 - 2.1 Key informants to determine which factors governed the installation and proper operation of EST;
 - 2.2 Waste disposition cost; and
 - 2.3 Operation cost and financing.

1.3 Methodologies

1. Data collection: data will be collected through the use of a Thai version of the questionnaires provided by UNIDO and interviews with factory managers from selected textile companies which are into dyeing, printing & finishing processes, officials of regulatory agencies at the provincial and national levels of government, producer associations, major technology/raw material suppliers, national subsector technology centres and non-governmental and community organisations.
2. Analysis of the results, are done in four different forms, as follows:
 - a) Descriptive statistics for all questions where there is a quantified answer and descriptive summaries for consolidating information gathered for each sector.
 - b) Use of ranking in the questions that present scale for weighting the answers, expressing the level of importance for each item and allowing comparisons between different actors and countries.
 - c) Descriptive indices, to indicate the strength of some factors such as: technology capacity, community pressure, government regulation pressure, etc. Composite indices will be developed using information from several answers in the questionnaire.
 - d) Qualitative analysis, to supplement the preceding forms with the use of more detailed qualitative answers form questionnaires.

The items c) and d) will be performed by UNIDO.

1.4 Expected Outcome

The expected outcome of this study includes:

1. A greater understanding and more information on current EST uptake by firms in Thailand for both cleaner production processes and pollution control equipment.
2. Guidelines to support UNIDO in its issue of technology transfer for the industrial sector through its technical cooperation programmes.

1.5 Relevant Bibliography

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2. Policy Environment and Institutional Framework

2.1 Macro-Economic Environment

The Thai economy, which was traditionally based on agricultural exports, was transformed into a diverse economy in the last 30 years. By the 1970s, foreign investment created an industrial sector based on import substitution. In the 1980s, an export-oriented sector, which was based on labour-intensive items such as textiles and garments, began to develop. After 1990 the growth was in high-end technology goods such as computer accessories and automotives.

Table 1 shows the relative importance of the manufacturing sector in the Thai economy. In 1990, the sector accounted for 31.2% of GDP. In 1999, its share increased to 34.6%, but growth rate fell to 11.4% in 1998, after the 1997 economic crisis. However, in 1999 it rebounded with a 11.9% growth rate (a slight increase from 1997), together with a 4.2% increase in GDP. During that same period, there was a slight decrease in the textile industry's share in the country's GDP in manufacturing, from 15.8% to 14.5%. Furthermore, the textile subsector presented lower growth rates than the manufacturing sector. There was an exception in 1998, when it dropped to 4% while the sector decreased to 11.4%.

Table 1: Gross Domestic Product (GDP) at 1988 Prices

| | 1995 | 1996 | 1997 | 1998 | 1999 |
|--|-----------|-----------|-----------|-----------|-----------|
| Gross domestic product, GDP | 2,946,252 | 3,119,621 | 3,074,582 | 2,743,360 | 2,859,159 |
| Growth rate (%) | 9.3 | 5.9 | -1.4 | -10.8 | 4.2 |
| GDP in manufacturing sector | 919,740 | 981,463 | 997,011 | 882,917 | 988,202 |
| Growth rate (%) | 12.5 | 6.7 | 1.6 | -11.4 | 11.9 |
| Share of GDP (%) | 31.2 | 31.5 | 32.4 | 32.2 | 34.6 |
| Textile subsector | 145,774 | 145,241 | 146,372 | 140,482 | 143,183 |
| Share of GDP (%) | 4.9 | 4.7 | 4.8 | 5.1 | 5 |
| Share of GDP in manufacturing (%) | 15.8 | 14.8 | 14.7 | 15.9 | 14.5 |
| Growth rate (%) | 3.3 | -0.4 | 0.8 | -4 | 1.9 |
| Electrical Machinery and supplies | 88,761 | 97,816 | 99,719 | 96,465 | 105,286 |
| Share of GDP in manufacturing (%) | 9.7 | 10.0 | 10.0 | 10.9 | 10.7 |
| Growth rate (%) | - | 10.2 | 1.9 | -3.3 | 9.1 |
| Petroleum refineries and allied industries | 66,922 | 85,928 | 107,033 | 100,792 | 102,875 |
| Share of GDP in manufacturing (%) | 7.3 | 8.8 | 10.7 | 11.4 | 10.4 |
| Growth rate (%) | - | 28.4 | 24.6 | -5.8 | 2.1 |
| Beverage | 62,529 | 65,269 | 75,954 | 73,955 | 94,477 |
| Share of GDP in manufacturing (%) | 6.8 | 6.7 | 7.6 | 8.4 | 9.6 |
| Growth rate (%) | - | 4.4 | 16.4 | -2.6 | 27.7 |
| Machinery | 70,914 | 82,179 | 87,376 | 85,298 | 93,397 |
| Share of GDP in manufacturing (%) | 7.7 | 8.4 | 8.8 | 9.7 | 9.5 |
| Growth rate (%) | - | 15.9 | 6.3 | -2.4 | 9.5 |
| Food | 68,979 | 72,471 | 71,962 | 66,081 | 76,109 |
| Share of GDP in manufacturing (%) | 7.5 | 7.4 | 7.2 | 7.5 | 7.7 |
| Growth rate (%) | - | 5.1 | -0.7 | -8.2 | 15.2 |
| Other manufacturing industries | 415,861 | 432,559 | 408,595 | 319,844 | 372,875 |
| Share of GDP in manufacturing (%) | 45.2 | 44.1 | 41.0 | 36.2 | 37.7 |
| Growth rate (%) | - | 4.0 | -5.5 | -21.7 | 16.6 |

Source: The National Economic and Social Development Board

Compiled by Textile Economics Study & Research Group, Textile Industry Division, BISD, DIP

The differences were more dramatic as compared with the main manufacturing subsectors such as electrical machinery, petroleum refineries, beverage, machinery, and food. Between 1995 and 1999 these sectors, except food, increased their share in the GDP for manufacturing and presented higher growth rates than textile. Petroleum refineries subsector presented the best average performance, followed by electrical machinery. However, the textile subsector showed the highest share in the manufacturing sector during the period, as shown in Table 1.

Macro-economic stability

The financial crisis in 1997 has greatly affected the economy. Many businesses experienced difficulties as a result of the decline in demand and an increase in debt obligations. The instability among financial institutions affected credit intermediation. Private investment declined, and unemployment increased. After experiencing an annual growth rate of over 9% between 1986 and 1996, real GDP fell to 1.4% in 1997 and 10.8% in 1998.

However, government measures and interventions have somehow improved the economy. The GDP increased by 4.2% in 1999 and 4.4% in 2000. The fiscal and monetary situations were gradually relaxed. The Government encouraged foreign and local investments, with attractive incentives for easy investment payback. It has also taken measures to encourage corporate restructuring to increase competitiveness and enhance exports, such as tax and tariff measures to promote private investment, lower production costs, and reduce consumer prices, as well as equity investment measures to support new investments and assist the companies' recapitalization, and provide credit for SMEs.

Table 2: Thailand's Inflation Rate, Interest and Exchange Rate

| Key Economic Indicator | Unit | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 |
|-----------------------------|-----------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Inflation rate (CPI) | % | 5.9 | 5.7 | 4.1 | 3.3 | 5.0 | 5.8 | 5.9 | 5.6 | 8.1 | 0.3 | 1.6 |
| Interest rate: Prime rate * | % | 16.25 | 14.00 | 11.50 | 10.50 | 11.75 | 13.75 | 13.25 | 15.25 | 12.00 | 8.5 | 8.25 |
| Average exchange rate ** | Baht/US\$ | 25.59 | 25.52 | 25.40 | 25.32 | 25.15 | 24.92 | 25.34 | 31.37 | 41.37 | 37.84 | 40.16 |

Source : Office of The National Economic and Social Development Board, Bank of Thailand, Thailand board of investment

Department of Customs, Department of Internal Trade Ministry of Commerce

* Interest rate of 5 Commercial Bank of Thailand ** Average exchange rate between Bank from July 97

The inflation declined as a result of the above measures, and eventually, brought down interest rates. The Minimum Loan Rate (MLR) had come down from 16.25% in 1990 to about 8% in 2000. The stringent policies of the government had created confidence to allow interest rates to come down without affecting exchange rate stability. Thus, after 1998, with lower interest rates, the manufacturing companies started to reinvest in new projects, resulting in the economic recovery and consequent growth of the sector in 1999, as observed in Table 1.

2.2 Trade Policies

The textile industry policy encompasses a combination of protection, promotion and restriction. In 1970, the government gave the industry 100% protection aimed at sheltering the industry from subsidised imported products. Import tariffs remained high, however, even up to the early 1990s. Since then, rates have fallen to a third of their original value.

Table 3: Import Tariffs for Textiles and Clothing (in percentage)

| | 1974 | 1978 | 1982 | 1992 | 1995 | 1997 |
|--------------------------|----------------------|---------|---------|-----------------|------|------|
| Synthetic Fibre | 20 (30) ^a | 20 (30) | 20 (15) | 30 ^b | 20 | 10 |
| Yarns (polyester-Cotton) | 20 | 20 | 22 | 30 | 20 | 10 |
| Cotton Yarns | 25 | 25 | 27 | 30 | 20 | 10 |
| Fabrics | 60 | 80 | 66 | 60 | 40 | 20 |
| Clothing | 60 | 100 | 66 | 60 | 45 | 30 |

(...): Import surcharge as a percentage of CIF import prices a: 1975 b: Import surcharge was abandoned

Source: Textile Intelligence Unit, Textile Industry Division
Textile Industry in Thailand, November 1998

The rate on fabrics had fallen from 80% in 1978 to 20% in 1997 while the rate on clothing had fallen from 100% in 1978 to 30% in 1997. During this period, the tariff on fibre and yarn imports remained relatively low. By 1997, it had fallen to 10%. In 1997, the rates on fibres and yarns, and fabrics fell to 10% and 20% respectively, while that on clothing fell to 30%.

The implications of these economic liberalization would be that the markets for textile goods are likely to be more competitive, helping to maintain downward pressure on costs and prices, but at the same time, an increased in the penetration of imports goods. Finally, integration with international markets facilitates the transfer of technology, further contributing to lower costs of production and increased product quality and variety.

Table 4: Import of Textile Machine and Equipment (1996-2000) unit: million baht

| | 1996 | 1997 | 1998 | 1999 | 2000 |
|---|----------|----------|---------|---------|----------|
| Extruding, drawing, texturing machines/cutting man-made textile materials | 161.4 | 801.0 | 167.0 | 187.6 | 62.3 |
| Spinning machines & equipment | 4,374.7 | 5,124.6 | 3,045.2 | 2,240.5 | 4,721.0 |
| Weaving machines & equipment | 1,440.1 | 1,332.5 | 909.5 | 1,289.6 | 2,071.8 |
| Knitting machines & equipment | 2,049.3 | 1,437.3 | 1,283.0 | 2,312.2 | 3675.4 |
| Auxiliary machinery, part and accessories | 83.6 | 140.0 | 89.6 | 70.7 | 146.0 |
| Machinery for the manufacture or finishing of felt or non woven | 52.3 | 228.9 | 42.2 | 30.3 | 93.5 |
| Machinery for washing, cleaning, drying, pressing, bleaching, dyeing, finishing, coating, or impregnating | 1,758.8 | 1,284.7 | 1,334.7 | 1,404.5 | 2,339.8 |
| Sewing machines & equipment | 1,533.3 | 1,387.1 | 1,461.7 | 1,838.3 | 2,955.7 |
| Total | 11,453.5 | 11,736.1 | 8,332.9 | 9,373.7 | 16,065.5 |

Source: Customs Department

Compiled by Textile Economics Study & Research Group, Textile Industry Division, BISD, DIP

In terms of textile machinery and equipment imports, the trade policy in the 1990s allowed a considerable growth in the importation of new machines. Between 1996 and 2000, there had been a growth of about 40% in the total import of machinery, in terms of value. The only group of machines that decreased its imports were those for extruding, drawing, texturing or cutting man-made textile materials, falling 61%. In contrast, the sewing

machines and equipment group almost doubled its imports, growing about 93% in the same period. The machinery for washing, cleaning, drying, pressing, bleaching, dyeing, finishing, coating, or impregnating increased their imports of 33%, below average.

In an attempt to assist the textile and garment manufacturers, the Ministry of Finance had announced a reduction in import tariffs of parts and equipment in textile machinery from 20-30% to 5% in 1999. The Board of Investment had also lifted the import duty of machinery for replacing old machinery, as well as giving privileges to existing garment makers while lifting also import duty on raw materials for exports to improve their liquidity.

High import tariffs have been a chronic problem compounded by the need to raise revenues and balance the budget deficit. Tariff adjustment is delayed due to fiscal constraints. Protection of the local petrochemical industry has also contributed to high production costs. Despite growth in production, the industry is still dependent on high import content. Furthermore, global trade liberalization by year 2005 could hurt Thai textile industry as production shifts to more competitive bases in South Korea, Taiwan and China while garments orders could move to China, Bangladesh and Vietnam.

Textile companies, who survived the recent crisis lack financial capability to upgrade their production processes or facilities. Most producers still focus on massive market products, which require either economies of scale and quality or low labor costs. Thai research capabilities in terms of new yarns, fibre blends, fabric construction and finishes are limited. Producers who are mainly sub-contractors lack marketing initiatives and makers import about 60% of fabrics and have no linkages with textile manufactures; as subcontractors they also lack product innovation and marketing know-how.

Since the international market demands high quality products with more specific function and design, textile dying and finishing subsector has adjusted its production technology and process to serve market needs. In addition, the government promotes Thai local brand products for international market.

2.3 Domestic Industrial Regime

In 1971 the Thai government regulated the textiles industry by prohibiting capacity expansion and the establishment of new firms. The objective was to avoid excess capacity of production. In 1975, controls were eased due to a rapid expansion of textile exports. Once again in 1978, regulations limiting textiles capacity, with the exception of those granted export promotion privileges, were reintroduced.

While the regulation of textiles sector continued until 1987, the rules were never implemented effectively. The number of textile machines continued to increase by about 10% per year during the period of regulation. Textile machines were imported and installed without being registered. The regulation also came under pressure because yarn exports increased in 1983. Yarn prices rose from below the world market price to above it. The increase in prices and shortages of yarns hit small weaving firms lacking integrated spinning capacity. Then in late 1986, the government partly abolished the limitation on capacity and in 1987 abolished the limitation on expanding capacity.

Once the regulation was abolished, new firms were established. The number of looms rose from 80,000 to 130,000 between 1987 and 2000, while the number of spindles increased from 1.9 million to 3.6 million. Modern textile machines for both spinning and weaving were imported and installed. About 62,000 units of shuttle looms machines and 20,000 units of shuttleless machines were imported between 1988 and 2000.

2.4 Price Policies

In 1999, the energy prices were reduced, including electricity price as part of the recovery measures in the private sector after the 1997 economic crisis. The price dropped from 1.712 Baht/kWh to 1.591 Baht/kWh, a fall of 7.1%. However, those measures were temporary and in 2000 the electricity price rose considerably, reaching 1.779 Baht/kWh, an increase of 11.65%.

Table 5: Average Energy Sales Price

| | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 |
|------------------------------|-------|-------|-------|-------|--------|-------|
| Baht/kWh | 1.309 | 1.370 | 1.460 | 1.712 | 1.591 | 1.776 |
| Per cent Increase (decrease) | | 4.67 | 6.56 | 17.31 | (7.10) | 11.65 |

Source: Electricity Generating Authority of Thailand

Costs for both groundwater and tap water represent a future challenge for the textile companies due to the increasing price trend as well as the intensive use of water by the textile industry. There are no groundwater charge before 1996. From 1996 to 1999, there are groundwater charges but it remained stable (3.50 Baht/m³) until in the year 2000 when the rate rose to 28%; that is, 4.50 Baht/m³. In 2001 the rate reached 6.50 Baht/m³, 86% higher than in 1999. It is expected that the price will increase to 8.50 Baht/m³ in 2003, 143% more than 1999. See more detail in table 6.

Table 6: Groundwater Rate

| Year | Ground water Rate (Baht/m ³) |
|------|---|
| 2003 | 8.25-8.50 |
| 2002 | 7.00-8.00 |
| 2001 | 5.00-6.50 |
| 2000 | 3.50-4.50 |
| 1999 | 3.50 |
| 1998 | 3.50 |
| 1997 | 3.50 |
| 1996 | 3.50 |

Source: Groundwater Control Division, Ministry of industry

As for tap water, the average rate of increase was 21% between 1992 and 2000. However, there was a slight decrease between 1993 and 1997. After the 1997 economic crisis, the rate increased again. For example, the rate for 31 to 50 m³ range increased from 14.00 Baht/m³ in 1992 to 19.00 Baht/m³ in 2000, a 35.7% increase. The lowest growth occurred between 301 to 1000 m³ range, a 8.7% increase during that period, with the rate rising from 20.00 Baht/m³ to 21.75 Baht/m³.

Table 7: Tapwater Rate

| Unit (m ³) | Tapwater Rate (Baht/m ³) | | | | | |
|---------------------------|---|-------|-------|-------|-------|-------|
| Year | 1992 | 1993 | 1994 | 1997 | 1998 | 2000 |
| 0-10 | 8.00 | 6.00 | 6.00 | 6.00 | 10.00 | 10.00 |
| 11-20 | 10.00 | 7.00 | 7.00 | 9.00 | 13.00 | 13.00 |
| 21-30 | 12.00 | 9.00 | 9.00 | 12.00 | 16.00 | 16.00 |
| 31-50 | 14.00 | 12.50 | 12.50 | 15.00 | 19.00 | 19.00 |
| 51-80 | 16.00 | 13.75 | 13.75 | 17.00 | 21.00 | 21.00 |
| 81-100 | 18.00 | 14.75 | 14.75 | 17.25 | 21.25 | 21.25 |
| 101-300 | 19.00 | 16.75 | 16.75 | 17.50 | 21.50 | 21.50 |
| 301-1000 | 20.00 | 17.75 | 17.75 | 17.75 | 21.75 | 21.75 |
| 1001-2000 | 19.00 | 16.75 | 16.75 | 17.50 | 21.50 | 21.50 |
| 2001-3000 | 18.00 | 16.50 | 16.50 | 17.25 | 21.25 | 21.25 |
| Up to 3,001 | 17.00 | 15.50 | 15.50 | 17.00 | 21.00 | 21.00 |

There was a slight decrease in the prices of raw materials. Unlike spinning, weaving and garment industries which make use of local product content, the bleaching, dyeing, printing and finishing industry depends on imported pigments and chemicals which are subjected to relatively high import duties. However, the tariffs decreased steadily due to government measures to promote the recovery of the Thai industries, including the textile sector.

Table 8: Imports of Dyes – Value in 1,000 US\$

| | 1996 | 1997 | 1998 | 1999 | 2000 |
|-----------------------|-------|-------|------|-------|------|
| Disperse dyes | 11.36 | 9.59 | 6.74 | 5.84 | 4.78 |
| Acid and mordant dyes | 13.07 | 9.65 | 7.62 | 7.73 | 6.99 |
| Basic dyes | 8.96 | 7.55 | 6.89 | 6.56 | 6.09 |
| Direct dyes | 3.88 | 4.69 | 4.61 | 4.29 | 3.71 |
| Vat dyes | 10.51 | 11.41 | 9.98 | 11.50 | 6.32 |
| Reactive dyes | 11.88 | 10.32 | 8.65 | 7.11 | 7.02 |
| Other | 10.38 | 8.26 | 7.60 | 7.61 | 6.74 |
| Total | 10.29 | 8.83 | 7.40 | 6.87 | 6.07 |

Source: Customs Department

Compiled by Textile Economics Study & Research Group, Textile Industry Division, BISD, DIP

Table 8 shows the costs reduction trend for imported dyes. Prices decreased for every type of dye during the period between 1996 and 2000 which can be attributed to the government's policy towards reduced import taxes on dyestuffs.

Table 9: Pricing trends of resources in Textile Industries

| Cost | 1992 (10 Years ago) | Present (2002) | 2011 (The next 10 years) |
|------------------------------------|------------------------|----------------|-----------------------------|
| Water Consumption | 1.5% | 3% | 5% |
| Energy cost (Electricity, Fuel) | 15% | 25% | 30% |
| Raw material (Dyestuff, Chemicals) | 50% | 25% | 25% |
| Pollution Control cost | 2% | 5% | 8% |

Source: President of Association of Thai Textile Bleaching, Dyeing, Printing and Finishing Industries

On the other hand, the cost profile in the sector is expected to change in terms of the resources' share in the total cost for the textiles firms. In 1992, the highest cost was on raw materials which was 50% of the total company cost. In 2002, this is expected to decrease to 25% while energy increased its share on the total cost from 15% to 25%. In 2011, raw material and energy will have the biggest share, at 25% and 30% of the total cost respectively. It is interesting to note that water cost double its share between 1992 and 2002, rising from 1.5% to 3%. This can also be observed on the share of pollution control cost that showed an increased from 2% to 5% for the period 1992 and 2002. Both are expected to increase further in 2011, at 5% and 8% respectively.

2.5 Environmental Policies

Development planning in Thailand has historically favoured economic growth at the expense of quality of life. However, since the 1970s successive Thai Governments have put forward their commitment to environmental protection, and the National Development Plans have emphasised the need to manage environmental quality.

2.5.1 Environmental Impact of the Textile Sector

Pollution problems from the textiles industry require much concern and attention because some pollutants, such as dyed chemical, are visible but difficult to treat. In Thailand, the textile industry was one of the key industries promoted in the early stages of industrialisation. Thus, many factories were constructed when there was little understanding of the environmental impacts of production. More recently, this industry has been the focus of various attempts to clean up different industrial sectors.

Treatment facilities in the textile industry vary widely. The more sophisticated plants are well designed and often operating up to international standards. However, smaller manufacturing facilities have difficulty in providing adequate treatment and often discharge wastewater to adjacent canals. In the provinces wastewater treatment standard shows signs of decline. In the ten most-heavily industrialised provinces in Thailand (all close to

Bangkok), the textile industry consistently ranks as one of the worst polluters of all manufacturing industries with regards to BOD. However, BOD is not the worst pollutant generated by the industry nor the least manageable.

Annex 2 presents the Operational Performance Indicators (OPIs) for the textile subsector in Thailand. Those OPIs allow an accurate overview on environmental impact of the Textile sector.

2.5.2 Regulation Related to Environmental Issues

The following are eight major laws that affect industrial environmental practices:

- a) Factories Act (1969) and its 1992 Amendment** - The Act provides the legal basis for regulating industrial plants, and makes the Department of Industrial Works, Ministry of Industry responsible for industrial safety and pollution, licensing, setting and enforcement of emissions standards; and monitoring of procedures for wastewater and hazardous waste treatment facilities. The 1992 amendment increased the levels of fines. The Industrial Effluent Standard, the Standards for Occupational Health and Safety, as well as the Effluent Standards for Textile in Thailand and the Notification of the ministry of Industry can be found in Annex 3.
- b) Public Health Act (1941) and its 1992 Amendment** - Some sections provide legal authorization for the prevention and abatement of water, air and noise pollution. The enforcement mechanisms contained in the act are still some of the very effective legal controls for pollution. This act was amended in 1992 to cater to the changing problems related to public health and environment.
- c) Poisonous Substances Act (1967) and Its 1992 Amendment** - Controlled substances used in industry come under the control of the Office of Toxic Substances in the DIW. The Office can issue regulations for storage, transportation, manufacture, use, labelling and disposal of poisonous substances and their containers. The 1992 amendment added regulations affecting the use of dangerous substances and responsibilities for their effects.
- d) National Environment Quality Act (1975) and 1992 Amendment** - The 1992 revision formed the Ministry of Science, Technology and Environment with enforcement authority. It is conceived as the framework legislation for environmental management and control, concerned about the implementation of the environmental impact assessment (EIA) requirement and provides punitive measures against companies for non-compliance.
- e) Energy Conservation Promotion Act of 1992** - requires factories to assign one person responsible for energy programs, set targets and plans for energy conservation, conduct regular energy audits and submit information related to energy consumption. The Act provides punitive measures for non-compliance leading to imprisonment or fines.

- f) **Groundwater Act of 1997** - institutes Governmental control over groundwater development and management. The Act governs drilling and the use of groundwater as well as the disposal of wastewater into an aquifer.
- g) **Notifications of the Ministry of Finance from 1983/84 and 1988** - announce a duty reduction on imported machinery, materials and equipment for the purpose of energy saving, wastewater treatment; pollution control; solid and hazardous waste disposal; industrial noise control; and research, analysis and monitoring equipment.
- h) **The Investment Promotion Act (1977)** - states that the investment project approved by the Board of Investment shall incorporates measures for the prevention and control of adverse effects on environmental quality.

2.5.3 Incentives / Market Based Instruments

The Board of Investment is the agency responsible for providing fiscal and non-fiscal incentives and, most recently, BOI's policy focuses on high technology industries, low polluting or pollution-controlled industries. BOI offers special privileges like customs duty exemption for equipment to be used in pollution control.

The Seventh National Economic and Social Development Plan (NESDP) states that the development mechanism and environmental management should follow Polluters Pay Principle (PPP). Accordingly, under its project on "Development of Economic Tools in Industrial Environmental Management in Thailand" supported by Department of Industrial Works (DIW) and GTZ, the study of suitable economic tools to be used by industries to deal with industrial pollution has been just recently completed. A review of waste characteristics, economic situation and market environment of the industries has been done and, the type and the extent of economic incentives were analyzed. Afterwhich, a feasibility study of applying a market based instrument to specific type of industries was carried out, and the willingness to pay and acceptance of the scheme were assessed. From the results of the study, a policy and implementation plan for the industries are being developed.

2.5.4 Regulatory Authorities

- a) **Department of Industrial Works (DIW)**, under the Ministry of Industry (MOI), has the responsibility to approve and monitor the industrial environment inside the enterprises. DIW issues the annual operating permit, sets standards and monitors industrial emissions, and carries out inspections at industrial plants. DIW promotes Cleaner Technology (CT) in 12 specific sectors, including textile sector.
- b) **Office of Environmental Policy and Planning (OEPP)**, Ministry of Science, Technology and Environment (MOSTE), formulates environmental protection policies;

coordinates with other agencies on pollution prevention measures; supervises industries in their effort to follow pollution standards, and requires environmental impact assessments on all major projects.

c) **Pollution Control Department (PCD)**, MOSTE, is responsible for the external control of industrial pollution. It sets ambient water and air quality standards and monitors air and water quality. Since the 1992, PCD is allowed to establish effluent and emission standards that are more stringent than those fixed by DIW.

d) **Department of Environmental Quality Promotion (DEQP)**, under MOSTZE, primarily conducts public education and awareness programs including work with ecological camps for young people, recycling campaigns, and media programs.

e) **The Industrial Estate Authority of Thailand (IEAT)**, under MOI, constructs, owns and operates most of the industrial estates in Thailand. IEAT controls individual industries within an industrial estate and imposes the pre-treatment level on the plants.

f) **The Board of Investment (BOI)** is the agency responsible for providing fiscal and non-fiscal incentives to stimulate investment. BOI's policy focuses today on high technology industries, low polluting or pollution-controlled industries, and the location of industry outside of Bangkok.

2.5.5 National Policies and Plans Promoting Cleaner Production Practices

Several plans have been made on Thai environmental quality and economic development activities. While their content do not focus on cleaner production, these documents assist in justifying the need for a practical action plan focused on CP activities.

a) **Eight National Economic and Social Development Plan (1997-2001)** - emphasises the need to upgrade the capability in science and industrial technology through increasing efficiency in the adoption and adaptation of production technology. The plan also advocates the creation of systems to disseminate information on production technologies.

b) **Enhancement and Conservation of National Environmental Quality Act** - it is the primary law relating to Thailand's environmental protection measures and embodies the principles of pollution control and pollution prevention. The Act provides authorisation for the creation of relevant policies, plans, and recommendations for the enhancement and conservation of environmental quality.

c) **Policy and Prospective Plan for Enhancement and Conservation of National Environment Quality, 1997-2016** - The plan encourages the use of clean technologies and strategies to reduce pollution, and also serve as supplement to traditional pollution control measures. It recommends numerous strategies for capability building and better environmental management practices through research, education and training.

d) **PCD's Pollution Management Policy and Planning (1997)** - The document sets guidelines for establishing prevention systems and action plans. It calls for the

establishment of criteria and methods for solid waste reduction, support for clean technology promotion, and increase in investment on pollution control and prevention. The guidelines also address investment promotion and training for the implementation of pollution prevention and control.

e) **Industrial Restructuring Plan (1998-2002)** - The industrial restructuring plan's objectives (e.g. enhanced competitiveness of Thai industry, reduction in production costs and human resource development) complemented the increase in industrial CP activities. It is an important document for seizing opportunities which can be integrated with CP activities and projects. The Plan explicitly states the need for projects and activities to increase the use of cleaner technologies and improve environmental management.

f) **Thai National Pollution Prevention Master Plan** - The Pollution Control Department (PCD) under the Ministry of Science Technology and Environment has prepared a National Pollution Prevention Master Plan, approved by National Environmental Board on 17 Jan 2002, making use of the past Cleaner Production policy formulation activities. This master plan presents short and long term strategic plan for all sectors including industry.

2.6 Institutional Framework

2.6.1 Technology infrastructure in Thailand for Textile Subsector

A general characteristic of the technology infrastructure relevant to the firms in the Textile subsector (for dyeing/printing & finishing processes) is given in this section. Technology infrastructure can be defined as the set of institutions – private as well as public – that provides firms with technological services.

a) **Textile Industry Division (TID), Department of Industrial Promotion (DIP)**

The TID was established in 1972 with the assistance of UNIDO. Their responsibility is to promote the textile industry by means of providing technical training, consulting services, quality testing services, as well as carrying out research and experiments in the textile field. In addition, the TID promotes and develops new design, quality improvement standards and the popularity of locally produced textile products, collects and disseminates statistical, commercial and technical information concerning the textile industry, and promotes and develops textile industry in the remote rural areas.

b) **Thailand Textile Institute - THTI**

The Thailand Textile Institute was established in 1996, at the initiative of all textile associations, endorsed by the Ministry of Industry. Two main objectives are to upgrade the entire textile industry to enable Thailand to become a quality textile manufacturing, and to equip the Thai textile industry with the readiness to enter a value-adding age under the same free-trade system as in the developed countries. The major directives which are to

be implemented by the Institute for 1997-2001 were the replacement of existing machinery, quality management towards ISO standards, human resource development, appreciation and competency of textile industry professionals, establishment of business and technical relations with foreign textile industries, information exchange with the Institute's foreign counterparts, preparation for value addition to the textile industrial system through applying the proven practices in countries with highly developed textile industries.

2.6.2 Relevant Education and Training Institutions

Chulalongkorn University – Training and Education

Rajamangala Institute of Technology – Training and Education

Rajamangala Institute of Technology provides education in vocational, certificate level and also bachelor degrees. Chulalongkorn University provides education at the bachelor and graduate levels. However, they cannot supply enough manpower that the industries need. There are also a high demand for research and development personnel.

3 Textile Sector Description

3.1 Sectoral Development

The textile industry plays an important role in Thailand's economy. Since the mid-1980's, clothing and textiles have been the most important national exports. Its rapid growth over the past two decades has catapulted the industry to its present position as the nation's largest manufacturing industry. However, recently, there have been signs that other industries such as electronics may overtake the textile industry. The growth index for the sector were already presented at page 5, in the Table 1

3.1.1. Investment trend

The investment trend is still high for the textile and garment industries, particularly in the garment sector. In 1998, 22 garment projects, with an investment of 1,554 million baht, had received the approval for the investment privileges from the Board of Investment, resulting in 13,520 new employments. At the same time, 3 yarn spinning projects, with an investment of 3,928 million baht, and 2 weaving/knitting projects with an investment of 378 million baht., brought about 754 employment and 237 employment respectively. This trend

still exists but only for textile factories that have a good performance and possibility to expand their exports.

3.1.2. Characterisation of Textile Industry

The textile industry is characterised as a sequential industry comprising five major activities, namely fibre production, spinning, weaving and knitting, dyeing, printing and finishing, and garments production. Each sector is related to the others in such a way that the product from one sector may be a raw material for the subsequent sector and so on.

In Thailand, most textile firms are located in Bangkok and its satellite provinces. There are about 4,500 textile mills nation-wide and they employ 1,080,000 people (Preliminary data, 2000). Among these, 90% are small and medium scale enterprises. The status of the Thai textile industry by sectors is shown in Table 10.

Table 10: Number of Factories and Workforce for the Textile Industry by Sector in 2000

| Sector | Number of Factories | Employees |
|--------------------------------|---------------------|------------------|
| 1. Man-made fiber | 17 | 15,400 |
| 2. Spinning | 148 | 60,310 |
| 3. Weaving | 677 | 58,870 |
| 4. Knitting | 631 | 58,740 |
| 5. Dyeing/Printing & Finishing | 412 | 47,180 |
| 6. Garment Factories | 2,672 | 843,200 |
| Total | 4,557 | 1,083,700 |

Source: Department of Industrial Works

Although the clothing sector (garments) has the largest number of firms, weaving and spinning firms are also competitive in the international market. This is attributed to the low labour cost of Thailand as compared with other developing or industrialised nations. With the opening of China and Indochina, however, the competitiveness of some textiles companies in Thailand is being adversely affected.

Table 11: Number of Dyeing/Printing & Finishing Factories by Employment Size (2000)

| Employment Size | Dyeing/Printing & Finishing | |
|----------------------------|-----------------------------|------------|
| | No. Factories | Ratio % |
| Small-scale (under 49) | 282 | 68.4 |
| Medium-scale (50-199) | 99 | 24.0 |
| Large-scale (200 and over) | 31 | 7.6 |
| Total | 412 | 100 |

Source: Textile Industry Division, Department of Industrial Promotion. 2000

The Dyeing/Printing & Finishing industry in Thailand may be classified into three types according to the characteristics of textile mills:

- (i.) Integrated mills, which combine all textiles processing in one place. The processes start from spinning and weaving up to garment production.

- (ii.) Dyeing, printing and finishing mills which start from fabric preparation, i.e., desizing, scouring and bleaching, through Dyeing/Printing & Finishing, up to finishing.
- (iii.) Dyeing/Printing & Finishing mills, with incomplete processing. This type is the least important in terms of number of mills.

Dyeing/Printing & Finishing mills in Thailand are classified according to the following sizes:

1. Small-scale mills are those with 10 to 49 employees.
2. Medium-scale mills are those with 50 to 199 employees.
3. Large-scale mills are those with over 200 employees.

Table 11 shows that in 2000, 68.4% of dyeing/printing and finishing firms could be classified as small firms with less than 50 employees and 24.0% had between 50 and 199 employees; therefore, 92.4% were SMEs. In terms of employment figures, the Thai dyeing/printing and finishing industry employed 47,180 persons, accounting 4.35% of the total textile employment in 2000.

Geographically, around 90.0% of the dyeing/printing and finishing factories are located in the Bangkok Metropolitan Region. This situation was due two main reasons:

- 1) continuous process, which is the need to be close to the dyestuff suppliers, as well as raw materials suppliers like those for grey fabric.
- 2) localisation of the garment industries in this Region.

3.1.3 Market and Trade

The domestic market consumes around 60% of total production. Most of the consumption is for medium to low quality products with cheap prices. However, textile has led Thai exports for many years with big and important markets such as the United States, Europe, and Japan.

The textile industry exports declined markedly between 1995 and 2000 (from US\$ 6.4 billion to US\$ 5.5 billion), reflecting a loss of competitiveness in the labour intensive part of the industry, specifically in garments, with a drop from US\$ 4.1 billion to US\$ 3.1 billion. Textiles, the more lightly protected and more capital-intensive subsector, remained almost stable, increasing slightly.

It is possible to observe the decline of Textile and Garments, from being the most important export commodity in 1995, to being second only in 2000. In terms of percentage share, the Textile and Garment industry dropped from 11.42% in 1995 (garments with 7.25% and textile products with 4.17%) to 8% in 2000 (respectively, 4.47% and 3.53%).

Table 12: Export Commodities, 1995-2000.

| Product | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | Value, in million US\$ |
|-----------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|------------------------|
| Textile Products and Garments | 6,443 | 5,446 | 5,409 | 5,053 | 5,103 | 5,531 | |
| - Textile Products | 2,354 | 2,305 | 2,326 | 2,086 | 2,199 | 2,440 | |
| - Garments | 4,089 | 3,141 | 3,083 | 2,966 | 2,904 | 3,091 | |
| Computer and parts | 5,154 | 6,521 | 7,261 | 7,641 | 7,922 | 8,454 | |
| Integrate circuit and parts | 2,333 | 2,308 | 2,414 | 2,246 | 2,950 | 4,464 | |
| Plastic Products | 2,494 | 1,247 | 1,582 | 1,706 | 2,001 | 2,749 | |
| Canned food | 2,138 | 2,254 | 2,348 | 2,270 | 2,650 | 2,581 | |
| Vehicle parts and accessories | 656 | 744 | 1,070 | 1,295 | 1,979 | 2,522 | |
| Transformer, generator and motors | 990 | 1,189 | 1,435 | 1,228 | 1,537 | 1,678 | |
| Rice | 1,951 | 2,002 | 2,075 | 2,098 | 1,951 | 1,631 | |
| Precious stones and jewellery | 2,004 | 2,032 | 1,685 | 1,308 | 1,497 | 1,580 | |
| Rubber | 2,458 | 2,501 | 1,831 | 1,339 | 1,161 | 1,513 | |
| Others | 23,367 | 24,037 | 25,074 | 23,090 | 24,654 | 30,933 | |
| Total Exports | 56,433 | 55,727 | 57,593 | 54,326 | 58,509 | 69,167 | |

Source : Bank of Thailand.

A major constraint in the industry is the Multi-fibre Arrangement (MFA) which allocates quotas on exporting members. In the early years of the agreement, it helped Thailand by curtailing sales of other rival textile exporters. However, Thailand was filling its quotas by the late eighties and the agreement has limited the industry ever since. The MFA requires the Thai government to allocate export quotas among companies. Although the allocation is supposed to be open, in practice, it favours larger integrated companies and acts as a barrier to new entrants. Small, medium and new exporters concentrate on servicing non-MFA countries, such as those of the ASEAN region. Until the recent economic crisis, this was a region with a good growth market prospect. But, these nations also competes with Thailand in the textile industry. Indonesia, in particular, has been building its textile industry with lower labour cost than Thailand.

Table 13: Textile and Garment Exports Classified by Markets

| Markets | Value (Million US\$) | | | | Share (%) | | | |
|----------------------|----------------------|------------------|------------------|------------------|--------------|--------------|--------------|--------------|
| | 1997 | 1998 | 1999 | 2000 | 1997 | 1998 | 1999 | 2000 |
| USA | 1,627,879 | 1,837,698 | 1,861,072 | 2,098,521 | 29.69 | 35.96 | 36.06 | 37.71 |
| EU | 1,151,474 | 1,086,723 | 1,077,277 | 1,081,704 | 21.00 | 21.27 | 20.87 | 19.44 |
| ASEAN | 409,380 | 342,688 | 407,553 | 455,863 | 7.47 | 6.71 | 7.90 | 8.19 |
| EASTERN ASIA | 483,140 | 370,514 | 375,986 | 417,994 | 8.81 | 7.25 | 7.29 | 7.51 |
| JAPAN | 504,493 | 358,730 | 369,218 | 369,082 | 9.20 | 7.02 | 7.15 | 6.63 |
| MIDDLE EAST ASIA | 475,636 | 375,870 | 350,690 | 327,343 | 8.67 | 7.36 | 6.80 | 5.88 |
| AFRICA | 177,669 | 156,680 | 162,619 | 186,425 | 3.24 | 3.07 | 3.15 | 3.35 |
| SOUTHERN ASIA | 159,590 | 160,241 | 172,310 | 186,402 | 2.91 | 3.14 | 3.34 | 3.35 |
| AUSTRALIA & OCEANIA | 103,327 | 90,902 | 88,461 | 89,156 | 1.88 | 1.78 | 1.71 | 1.60 |
| CENTRAL AMERICA | 65,959 | 69,832 | 51,553 | 59,501 | 1.20 | 1.37 | 1.00 | 1.07 |
| EASTERN EUROPE & CIS | 112,271 | 59,578 | 48,699 | 54,912 | 2.05 | 1.17 | 0.94 | 0.99 |
| SOUTH AMERICA | 32,111 | 32,030 | 35,610 | 43,798 | 0.59 | 0.63 | 0.69 | 0.79 |
| OTHERS | 180,842 | 168,702 | 159,935 | 194,543 | 3.30 | 3.30 | 3.10 | 3.50 |
| TOTAL | 5,483,771 | 5,110,188 | 5,160,983 | 5,565,244 | 100.0 | 100.0 | 100.0 | 100.0 |

Source: Customs Department

Textile Economics Study & Research Group, Textile Industry Division, BISD, DIP

While Thailand exports textiles and clothing, it also imports raw material, including cotton and intermediate inputs such as synthetic fibres, yarn and fabric. Import values have

grown steadily since the 1960s and have increased markedly since the mid 1980s as a result of the rapid expansion of exports. But, the high growth in garments exports since the mid 1980s, moreover, left Thai textile suppliers behind. For example, some of the yarn and fabrics required for exports could not be produced domestically.

In 2000, the United States and EU were the major markets for Thai textiles. However, while the exports to USA increased dramatically in the period represented below, from 29.7% to a share of around 37.7% of the export value, the exports to EU went down moderately, dropping from 21% to 19.4%. Japan, the most important commercial partner out of MFA members, showed an alarming fall, declining from 9.2% to 6.6%.

The devaluation of the Thai currency, brought about by the 1997 economic crisis, restored some competitiveness in Thailand's exports. This is particularly true in the garment exports to the U.S., the EU and the Japanese markets. But, lower priced exports to other markets, on the other hand, have been affected by competition from countries with lower labour cost, namely China and Indonesia.

Problems and obstacles in the manufacturing and exporting of textiles and garments can be summarized as follows:

1. **Inadequate quotas to the U.S., and Europe.** Due to the increasing demand from the U.S. buyer, the quotas are fulfilled before the end of the year.
2. **Not price competitive in the low-end market.** The attempt to expand the export of lower-priced garments to other markets has not been successful. Thai goods cannot compete in price with products from lower wage countries (i.e. China, Vietnam)
3. **Liquidity shortage.** Lack of credit lines from banks. Some manufacturers tried supporting one another by giving each other credits.
4. **Fabric dumping from China and Indonesia.** Local weaving mills faced fierce competition from cheap imported fabrics.
5. **Low domestic consumption.** As half of weavers produce goods for domestic consumption, they are directly affected by the economic crisis, which has reduced local demand and consumption.

Industry Trends

Under ASEAN Free Trade Agreement rules, textiles must reduce its import taxes in the short term. But it is expected that Thailand will not be much affected because it is a net exporter among ASEAN countries. But in the long term, Thailand may be challenged by much competition from countries offering cheaper labour. For NAFTA, there has been no impact on Thailand because Mexico, which is a production base for the textile industry in North America, is still using low technology. But in the longer term, when Mexico develops

its textile industry, this will have an adverse effect on Thailand since the US is an important export market.

3.2 Technology Development

Tariff protection, high demand for export and local consumption as well as perception of business opportunities led to the building up of surplus capacity in all textile industry sub-sectors. Obsolete textile machines present a hurdle for the textile industry. About 80% of weaving machines, 70% of spindles and most dyeing finishing mills (the latter category are aged from 10 to 30 years) need to be upgraded to improve product quality and value addition.

Low technology textile manufacturing is no longer competitive in the world market because the labour costs of Thailand's competitors, especially those of China, are lower. To survive, low technology firms will have to upgrade themselves to supply the upper end of the market, where Thai products are still very competitive. An alternative strategy, which many producers have considered, is the relocation of production facilities out of Thailand, (e.g. in China, Laos) where labour costs are lower. In addition there have been moves on the part of foreign investors, often from the NICs (Newly Industrialised Countries) of Asia, to take-over Thai companies and invest in improving their production facilities.

The dyeing, printing and finishing subsector is a high investment industry. Thus, the larger scale companies, 7.6% of total (see table 11), use high technology equipment and produce high quality products. The remainings 92.4% produce low to medium quality products. In this subsector, the technology level depends directly on scale of factories. However, the medium scale firms are using a suitable technology. And, because the industry has a great impact on the environment, water treatment is strictly controlled. Establishing a new factory or factory expansion has to take into consideration the environmental impact and must register the new factory.

The Ministry of Industry and the Bank of Thailand sets aside 25 billion baht to fund low-cost loans for textile companies wanting to upgrade machinery. The loans are part of a government's effort to revitalize the local textile industry due to the financial problems and loss of comparative advantage over rival countries in recent years.

For the period 1997-98, textile plant owners were reluctant to fund factory improvements through loans because of the economic slump. They had shown little interest in the loans since they were worried about high interest rates, the rising price of imported machinery caused by the baht's depreciation and fluctuating exchange rate. For these reasons, only

about 10% of the reserved fund were availed as loans. Currently, with the lower interest rate, stronger baht and more stable rate of exchange, it is practical to use the loan.

Textile manufacturers tend to invest in production machinery rather than new software technology, neglecting high value-added areas (e.g. product development, marketing and design). Nonetheless, Thailand remains a strong player with much opportunities to improve its position in the global market. A strategy is recommended based on joint effort between the Thailand Textile Institute and private entrepreneurs:

- Cooperation with Italian companies through licensing agreements for S.E. Asian markets, combined with technology transfer and buy-back agreements;
- Product development support to small groups of homogeneous companies;
- Training in marketing, organization and product development;
- Benchmarking with major competitors

As a competitive strategy, Thai Garment Manufacturers Association had hired French designers to design and develop Thai fabrics, making them more appealing to the world market. This was an attempt to promote the use of local fabrics among garment manufacturers for exporting. There had also been projects organized to promote Thai garment designers to enter the world fashion through training, contests, etc. Attempts also have been made to enhance garment manufacturers' potential and helping them build brand names within the regions in the short term, and to worldwide market in the future.

3.3 EST Characterisation

This chapter presents the sector-specific ESTs found in Thailand and its content was based on the estimation of the President of Association of Thai Textile Bleaching, Dyeing, Printing and Finishing Industries as well as TEI experts involved in the project. The ESTs adopted by the textile firms – Dyeing/Printing & Finishing processes can be summarized in seven major types as follows:

a) End-of-Pipe System:

- About 10% of firms use activated sludge system as wastewater treatment. However, this is suitable only for large scale production.
- Air emission is the major environmental problem. Wet scrubber is the most common equipment used to control air emission. Hinge grade bunker oil and gas are used to reduce the odor problem.

b) Input Material Change:

- Change in high dyestuff affinity to enlarge more color fixation to the fiber, less color in wastewater
- Use of degradable soap.

- Use of enzyme in bleaching agent.

The consumption trend of material input recently changed to 50% and would be more in the next ten years, therefore the raw material price will be reduced.

c) **Better process control:**

Computer color machine (CCM), an automatic process control, is used in about 70% of the textile firms, and is expected that the use would increase to 100% in the future. It affects the control of appropriate time, efficient chemical raw material use and shading color according to customer requirements.

d) **Equipment modification:**

The revolution of equipment is valve manual, automation, and automation proportional in chronological order. Equipment modification is about 80% of the cases with main process (e.g. water, steam, electricity).

d) **Technology change:**

- Formerly the dyeing process used to be done on stagnant water. The modern counter current flow water on fabric brings shorter time and saves water.
- In the past , the function of the dyeing machine was either water circulation or fabric movement, but present technology makes circulation of both fabric and water at the same time. Due to a shorter time required on fixing dyestuff on the fabric, there is a higher demand on good quality dyed fabric, so dyestuff has been developed as well as auxiliaries and chemical, resulting to many different types product, with higher quality, available in the market.
- Many factories started to use compact machines, a technology change which focuses on market and customer, decreasing inventory cost.

e) **On-site Recovery and Reuse:**

- Energy and steam recovery are widely-used.
- Reused of cooling water in the treatment site makes wastewater treatment harder.
- On-site recovery and reuse will be about 50% within ten years and will save cost that is generally expended on condensation.

f) **Product modification:**

Product modification towards more environmentally friendly product is an important survival market strategy for textile companies. The environmentally friendly product is being 5% of exports and the customer agree to pay more for that type of product.

There are currently 80 textile factories out of 400 factories that have ECOTEX standard, about 20%, and use this standard more continuously.

3.4 Relevant Technical Cooperation Programmes on ESTs

Over the last years, several initiatives have been undertaken to promote the application of Cleaner Production in Thai industries. International donors have supported the majority of

these initiatives, with Thai universities acting as Thai counterparts. The main activities have been training, outreach projects, and demonstrations. Ten industrial sectors have implemented CP through various projects. The recent activities are described below.

USAID set up and funded the Industrial Environmental Management Programme (FTI/IEM) of the Federation of Thai Industries from 1990-95. US cleaner technologies were promoted through the completion of environmental audits in industries such as textile dyeing, pulp and paper, food processing and chemical.

The Carl Duisberg Gesellschaft (CDG), in association with its South Asian Programme Office, assisted SMEs in the textile, electroplating and food industries with a number of training, capacity building and industrial audit activities. The project was implemented with the assistance of educational institutions such as Asian Institute of Technology, Chulalongkorn University, and Chiang Mai University.

The governments of Japan, Australia and Canada financed Cleaner Technology workshops for representatives from public and private sectors involved in industry and the environment.

The 'Promotion of Cleaner Technology in Thai Industry' project, supported by Danish Cooperation for Environment and Development (DANCED), attempted to strengthen Thai environmental auditing and Cleaner Technology expertise at the advisory and implementation level. The project was conducted between 1996-98 with TEI and Industrial Environmental Management Office of the Federation of Thai Industries (IEM/FTI). Its activities included capacity building and training of TEI and IEM/FTI staff to culminate in the establishment of a Cleaner Technology advisory service. In addition, environmental audits were carried out in the food, electroplating and textile industries. A component of the project was the establishment of a 'Cleaner Technology Information Centre' at TEI.

The European Union (EU) had been implementing the 'Public Participation in Environmental Management in Samutprakarn' project jointly with TEI. This project involves introducing target industries to the concept of Cleaner Technology and to CT practices by conducting environmental audits and demonstration projects.

Asian Development Bank (ADB) and DANCED supported the first Asia Pacific Roundtable on Cleaner Production in Bangkok (1997). The Roundtable was organised by the Pollution Control Department. DANCED also supported a three-year project focused on building institutional capacity for Cleaner Technology within the Department of Industrial Works (DIW), Ministry of Industry (MOI).

Thailand received a loan from ADB and the Japanese Overseas Economic Cooperation Fund to support funding the Samutprakarn Wastewater Management Project. The major focus of the project is the construction of a large-scale wastewater collection and treatment system. It also includes pollution control and CP measures. The four-year programme aims to promote and develop CP and Industrial Efficiency (CPIE) among industries in the province. The essential features of the programme include establishment of a resource centre, provision of advice on CPIE to local industry and demonstrations of applied CP processes.

4 Methodology and Sample profile

The methodology utilised in this project is summarised as a data collection through the use of questionnaires and interviews with companies, business associations, regulators, technology centres, suppliers and NGOs/Community associations, and an analysis and interpretation of results.

4.1 Objective of survey

The main objective of the survey is to report the drivers behind the adoption of Environmentally Sound Technologies by the companies in the Textile subsector, Dyeing/Printing & Finishing processes, in Thailand. The questionnaires documented the reasons that lead the firms to uptake EST and assessed the relative importance of those drivers according to the specific conditions that the companies in that subsector are facing.

4.2 Companies and Institutions Identification

The first step in this activity was the identification of an adequate number of companies (20-30) to join the project. The companies were divided into two groups:

1. Companies that have adopted both process technologies and treatment technologies
2. Companies that have adopted only treatment technologies.

The sample comprised small, medium and large-scale companies with dyeing and printing processes (wet processes). This stratification followed the UNIDO requirements for different categories of enterprises to be surveyed and Thailand specific conditions. Under Thai law, the textile companies must have some types of wastewater treatment. The Department of Industrial Works – DIW, regulates this law. Thus, the survey did not comprise companies without treatment procedures.

The first group identified was the companies that have adopted both process technologies (cleaner technologies) and treatment technologies (end-of-pipe technologies). For the other companies (i.e. that have adopted treatment, but not implemented process technologies towards a better environmental performance), the methodology used was the distribution of the questionnaire to the company members of the Association of Thai Textile Bleaching, Dyeing, Printing and Finishing Industries (ATDP), and those companies that do not belong to the association, in the Provinces of Samutprakarn, Nakornpathom, and Samutsakhon (Bangkok Metropolitan Region). The selection of companies was made after receiving back the filled questionnaires. This sequence facilitated the identification of an adequate number of firms and allowed the selection of companies that represent the stratification requested by UNIDO.

A total of 30 companies participated in the survey but only 28 companies returned the questionnaires by 28 January 2002 (see the translated questionnaires in annex1). The survey also covered 10 raw material and technology suppliers, 4 technology centres, 2 regulators, and 1 business association (see the translated questionnaires in the Annex 4, Annex5, Annex 6 and Annex 7 respectively).

4.3 Questionnaires Translation and Adaptation

The original questionnaires provided by UNIDO were in English language. They were translated into Thai language and adapted to match Thailand particular conditions.

4.4 Survey of companies and key stakeholders

To carry out the survey companies, institutions and suppliers were divided into two groups;

- *Group 1*
Companies, institutes and suppliers already identified:
 1. Companies that have adopted process technologies and treatment technologies;
 2. Institutions and Suppliers
- *Group 2*
Companies to be identified:
 1. Companies that have adopted treatment technologies;

To accomplish the survey objective the Project Work Team was divided in two Sub-teams, each group is responsible for a specific group of companies, institutions or suppliers to be interviewed:

- Sub-team 1 – Companies that have adopted treatment technologies, Institutions and Suppliers

- Sub-team 2 – Companies that have adopted CT processes technologies and treatment technologies.

The companies were interviewed first before the institutions and suppliers. This sequence allowed a cross-examination methodology to confirm and support the companies' answers against the institutions and suppliers information and find any possible inconsistencies.

For the Group 2 (companies that have adopted treatment) the methodology used was the distribution of the questionnaire to the companies located in the Provinces of Samutprakarn, Nakornpathom, and Samutsakhon (Bangkok Metropolitan Region).

The questionnaires were distributed by mail and TEI provide support by telephone to the pre-selected companies throughout the questionnaire filling in activity. The general approach to the companies in the Group 2 is described below:

1. A letter, introducing the need for the survey, with the questionnaire, was mailed by TEI to the group of 400 pre-selected manufacturers.
2. Follow-up telephone calls were conducted by TEI one week after the initial survey mailing.
3. The companies return back the questionnaires by mail.
4. An advanced selection was carried out to identify the companies that fit the survey requirements;
5. The surveys were presented face-to-face, with the completion of the 'Gross measures of firm environmental performance' form as well as the question that were not totally/correctly completed in the previous surveying.

The interviews were made with a senior level manager (general manager; production manager) and, whether possible, with the presence of the environmental manager.

The most important problem faced by the work teams in collecting data was the lack of both environmental and commercial data available in the companies. Furthermore, the characteristic of business and size, like those in textile dyeing and finishing, more than 90 % are small and medium size and also family business since there is no good collecting data system.

5. Main Findings of the Survey and Policy Recommendations

This section is divided into two parts, wherein, the first presents the main recommendations gathered from the questionnaires answers. The second part presents the textile's policy recommendation gathered from the interviews.

5.1 Questionnaire main findings

From the survey of the business association, major changes facing the textile sector in the next years has been exposed. There are three goals to be achieved by the textile companies:

- To improve process for energy saving and environmental effect reduction.
- To increase production efficiency to the maximum, even at the start.
- To recover more than 50% of water to use in process.

The reduction of government's direct tax was the policy indicated to strengthen the response of the firms for the environmental regulation, as well as a way to improve the performance (production efficiency) of the companies. In addition, the business community is actively involved in formulating national environmental policy/regulation, participating in driving environmental policy/regulation without discrimination and impartiality. One example given was business association pressure on the government to suspend the regulation that requires firms to feed the fishes in the last wastewater treatment pond.

The regulators remarked that some firms should be monitored more regularly than others. This is particularly the case of the firms that have BOD loading up to 100 kg/day and the small businesses. To improve the effectiveness of the penalty system, three suggestions were proposed: increase penal provisions, observe a strict monitoring and serious penalty. The changes required to improve the current regulatory framework were:

- Change the role from command and control to supportive roles.
- Compile environmental management regulations.

Furthermore, the environmental regulations should be strengthen and become a more important issue for the government policy. However there are some obstacles delaying these changes:

- Central government agencies do not trust in the capacity of lower authorities.
- Lack of monitoring capability in the local administrative organization.
- Lack of central coordination.

In the future, the environmental regulation will be much stricter, more stringent penalties on the people and companies that violate or refuse to follow the environmental law.

Over the next few years the Technology Centres expected the following changes for the firms in the textile sector:

- Product/process improvements to create a higher value added product.
- Increasing problems with both wastewater and hazardous waste in case of the historical low prices of textile sector cannot endure, with consequent loss of market share.

- Creation of Thai brand names for clothing as a strategy to be competitive in the international market and increase confidence in product quality in the domestic market.

Finally, the Technology Centres intend to adapt their services to accommodate expected changes in market. Thus, quick responses and high effective services should be offered by them. In addition, good practice and better concept must be presented for the customers.

Supplier companies, on the other hand, appreciate the increasing awareness on environmental issues by the textile companies, especially among the large to medium firms. Also, there is possibility for improvement towards a better environment performance of smaller to medium firms.

Most suppliers believe that environmental policies play an important role in textile market, such as: trade barriers in the international market, policy for reduction in chemical substances hazardous to the environment, environmental concern as an incentive for increase product quality, and cleaner technology. Environmentally friendly products should be developed for two reasons: opportunities for better sales (in the national and international market) and better working environment.

There are divergent opinions regarding to the trends for water, energy and raw materials prices, and their influences on the firm-level technological changes. Some suppliers affirm that the prices of the inputs did not influence the technological changes, because there was just a moderate increase in the prices, or even they remained stable. Another group affirms that process of water, electricity and raw material had increased the prices over the last 10 years, putting Thailand at a relative disadvantage against other Asian countries with lower utility costs. A supplier suggested that the prices of raw materials and water did not influence prices as much as the energy cost, that increased investment expenses, forcing many firms to reduce energy cost by process/hardware improving.

The suppliers would like to see the following changes in services, regulation and other market characteristics in order to assure greater adoption of environmental technology:

- Strict implementation of environmental, health and safety laws and regulations.
- Punishment for the wrongdoers.
- Government incentive (e.g. tax reduction, lower interest rates).
- More focused studies in environmental technology.
- Reliable services.
- Dissemination of knowledge and information.

Thus, to accommodate changes in market and demand the services should be changed in order to fit customer requirements. One example given was the necessity to inform the customers on the employment of chemical substances that are environmental friendly.

5.2 Interview main findings

One remarkable comment gathered in the interview with the President of Association of Thai Textile Bleaching, Dyeing, Printing and Finishing Industries was that Thailand's policy on pollution prevention and waste minimization is the first step of textile process. Currently, dyestuff, which has lead, Chromium or Cadmium component was no longer used for more than 10 years ago. Thailand's strict policy in chemicals import result to decrease in extreme chemical contamination problem, with a 95% effectiveness rating. It made most producers to perform well in pollution control measures because of users awareness in chemical hazardous

Recommendations for short term policy:

- Apply CT concept to reduce cost and pollutions i.e. housekeeping, selection of appropriated chemical
- Tender knowledge on chemical and colour selection in the optimum and efficient ratio.
- Use of more efficient machines.
- Use of the degradable and environmental friendly chemical raw materials
- About 80% of the environmental friendly chemical raw material is imported, mainly from Europe, America and Japan. The use of long life and multi-design chemical in printing process is only 5% and reuse of printing color for new products is not common. There is a great effort to build up the designer knowledge according to environment needs. Whenever the designers understand these guides, trends in toxic chemical consumptions slow down. Training for the right use of chemicals was also recommended.

The technology is changing rapidly due to the rise in energy cost, and this is more capital intensive and about 50% more efficient. The success cases are used as examples especially those which do not have a high implementation cost. The important is attitude adjustment and commitment.

Recommendation for long term policy:

- Build up research and development on product.
- Build textile supply chain.
- Build value chain to make the value added in textile products apart from design and packaging to meet the consumer requirements.
- Expansion of production and searching for new markets.

- A textile agreement among countries is also important. There is the necessity to talk with partner countries because of the lack of raw materials in Thailand and due to mutual responsibility on damages concerning quality and environment. Whether the negotiations do not correspond to Thailand's needs, it is necessary to delegate the rule of origin under the Ministry of Commerce and customs tariff under the Ministry of Finance.

6. Cases Studies

This section presents a general overview on 2 particular cases of companies that participate in the survey. A brief summary of CT options is given, as well as economic benefits obtained from the project.

6.1 Sinsaenee Co., Ltd.

Background

Sinsaenee Co., Ltd. products are knitted fabric and dyed and finished fabric and established in 1977. The company currently employs 120 workers, with 5 managers, 16 skilled workers, and 99 unskilled workers. The factory produces about 312 tons per years of knitted fabric and about 1,560 tons/year of dyed and finished fabric, using 80% reactive dyes, 10% direct dyes and 10% dispersed dyes. Most of the products are sold to local trading companies for export.

Options Implemented

The factory has already installed a Computerized Color Matching System to reduce the losses and conserve resources during the processing operations. Currently, the factory decided to focus on the water and energy conservation options to be implemented in the factory. These options included:

- Replacement of worn' out pipes and insulation of new steam pipes
- Recovery of heat from process water using heat exchanger
- Improvement of boiler efficiency

In addition, a number of housekeeping activities like installing water meters, level controllers and flow control nozzles etc. were also implemented.

| Options | Benefits | Investment Cost | Pay-back Period |
|---|-------------|-----------------|-----------------|
| Replacement of worn out pipes and installation of new steam pipes | Fuel saving | US\$ 12,500 | 2.7 Years |
| Recovery of heat from process water using heat exchanger | Fuel saving | US\$ 20,200 | 10 Months |
| Improvement of boiler efficiency | Fuel saving | US\$ 4,600 | 10 Months |
| Build bunker oil dam | Fuel saving | US\$ 212.50 | - |

Conversion rate: 1US\$ = 40 Thai Baht

6.2 Thanapaisal R.O.P.

Background

Thanapaisal R.O.P. is a commission dyer carrying services for the textile industry. The factory processes heavy fabric mostly for shoes manufacturing. The average production rate is about 842,000 yards per month or 281 tons of fabric/month. The company was established in 1961 and currently employs 150 workers.

Option Implemented

Caustic soda is a very important processing chemical and accurate dosing of caustic can not only improve the quality of processing, but also help in reducing the waste generation. Therefore the company decided to install a Caustic Soda Dosing Controller unit.

This was expected to present a number of benefits like:

- Reduction of labor cost
- As a part of CT implementation, understanding its importance, workers training for good operational practices and awareness building was also conducted.

| Option | Benefits | Investment Cost | Pay-back Period |
|--------------------------------|---|-----------------|-----------------|
| Caustic Soda Dosing Controller | <ul style="list-style-type: none"> - 6% savings from warning signs utilities due to elimination of one drying process - 40% Chemicals savings due to reduced NaOH consumption Elimination of wetting agent - 40% reduction of cost of pH adjustment in wastewater treatment system Reduction of labor cost | US\$ 65,000 | 1.08 Yr |

Conversion rate: 1US\$ = 40 Thai Baht

7. Appendix: Questionnaires

This section presents the descriptive statistics and summaries, and ranking answers gathered from the questionnaires. Each chapter includes the analysis of relevant answers and a table with an overview on the survey results.

7.1 Descriptive statistics and summaries

This section present general information of the surveyed companies (see in annex 1).

Among 28 textile factories that answered the questionnaire, 17 are located at Samutprakarn, the most industrialised province in Thailand, representing 60.7% of the companies in the survey. Nakornpathom province, with 6 surveyed companies, shows 21.4% of textile factories. With 2 companies each, Bangkok and Nonthaburi province have both 7.1% in the survey. The last company belongs to Kanchanaburi province.

Only 2 companies have foreign participation in their ownership structures, but none is controll by them. Most of factories that is participated in the survey are owned by Thai.

Survey Analysis: Descriptive statistics and summaries (firm)

| List | N | RANGE | | ARITHMETIC MEAN | STANDARD DEVIATION | | | |
|--|----|-------|---------|--------------------|-----------------------|--|--|--|
| | | MIN | MAX | | | | | |
| Section 1: | | | | | | | | |
| 1.4 Ownership structure: | | | | | | | | |
| private domestic % | 25 | 50.71 | 100 | 96.67 | 11.74 | | | |
| private foreign % | 2 | 34 | 49.29 | 41.65 | 10.81 | | | |
| 1.7 Installed capacity (specify unit of measurement): (million yard/year) | | | | | | | | |
| In1991 | 6 | 0.63 | 64.60 | 24.05 | 26.31 | | | |
| In 2001 | 15 | 0.74 | 555.81 | 59.85 | 139.63 | | | |
| Utilized capacity (at present): % | - | - | - | - | - | | | |
| 1.8. Output as a percentage of? | | | | | | | | |
| 1991 % | 5 | 75 | 100 | 87.72 | 34.52 | | | |
| 1996 %. | 12 | 21.9 | 100 | 70.66 | 38.73 | | | |
| 2000 % | 17 | 29.49 | 100 | 76.53 | 20.12 | | | |
| 1.10 Turnover (in domestic currency): | | | | | | | | |
| in 1991 | 6 | 30 | 1739 | 382.51 | 670.51 | | | |
| in 2000 | 14 | 39.41 | 1466 | 271.55 | 392.47 | | | |
| 1.11 Profit ratio (total profits as fraction of sales/turnover):% | | | | | | | | |
| In 1991 | 6 | -5 | 13.16 | 6.15 | 6.52 | | | |
| In 2000 | 11 | -1.5 | 95.04 | 13.70 | 27.53 | | | |
| 1.12 Cost of production from official reports (in local currency): million baht/year | | | | | | | | |
| 1991 | 5 | 9.95 | 1088.90 | 278.47 | 458.37 | | | |
| 1996 | 9 | 11.64 | 1611.10 | 248.91 | 516.48 | | | |
| 2000 | 13 | 12.00 | 1252.80 | 203.49 | 327.60 | | | |
| Depreciation and interest payment | | | | | | | | |
| 1991 | 4 | 5.00 | 112.00 | 41.05 | 49.35 | | | |
| 1996 | 8 | 0.54 | 178.70 | 49.17 | 63.53 | | | |
| 2000 | 17 | 0.69 | 129.00 | 29.38 | 37.58 | | | |
| Labour costs | | | | | | | | |
| 1991 | 4 | 27.10 | 80.73 | 27.10 | 36.27 | | | |
| 1996 | 8 | 1.76 | 157.10 | 34.17 | 52.62 | | | |

| List | N | RANGE | | ARITHMETIC MEAN | STANDARD DEVIATION |
|--|----|-------|---------|--------------------|-----------------------|
| | | MIN | MAX | | |
| 2000 | 16 | 1.45 | 122.44 | 23.37 | 31.00 |
| Raw material costs | | | | | |
| 1991 | 4 | 1.91 | 812.22 | 233.33 | 387.40 |
| 1996 | 8 | 13.30 | 1085.37 | 201.30 | 369.41 |
| 2000 | 17 | 1.77 | 837.31 | 117.455 | 203.90 |
| Energy costs | | | | | |
| 1991 | 4 | 34.07 | 83.94 | 34.07 | 35.86 |
| 1996 | 9 | 1.13 | 122.69 | 36.51 | 46.35 |
| 2000 | 17 | 0.13 | 139.00 | 33.86 | 38.68 |
| Water | | | | | |
| 1991 | 3 | 0.05 | 29.57 | 11.19 | 16.03 |
| 1996 | 9 | 0.01 | 67.24 | 8.06 | 22.22 |
| 2000 | 15 | 0.01 | 72.00 | 9.82 | 23.38 |
| Other | | | | | |
| 1991 | 2 | 6.07 | 12.90 | 9.48 | 4.83 |
| 1996 | 4 | 8.00 | 106.73 | 43.29 | 45.69 |
| 2000 | 10 | 0.01 | 2110.00 | 2140.37 | 6661.85 |
| 1.13 Export orientation: where is the main product of the firm sold?: | | | | | |
| Domestic market: | | | | | |
| 1991 % | 13 | 70.00 | 100.00 | 93.70 | 10.58 |
| 2000 % | 19 | 30 .. | 100 | 83.65 | 23.465 |
| Exported: | | | | | |
| 1991 % | 4 | 11 | 30 | 20.26 | 7.76 |
| 2000 % | 12 | 5 | 100 | 42.55 | 34.72 |
| 1.14 Main countries and regions to which the product is exported (if applicable): | | | | | |
| European Union: | | | | | |
| 1991 % | - | - | - | - | - |
| 2000 % | 2 | 10 | 100 | 55 | 63.64 |
| Other European | | | | | |
| 1991 % | | | | | |
| 2000 % | | | | | |
| North America (USA & Canada): | | | | | |
| 1991 % | 1 | 1 | 1 | 1 | 0.19 |
| 2000 % | 2 | 0.5 | 20 | 10.25 | 13.79 |
| Other (please specify): | | | | | |
| 1991 % | 2 | 10 | 90 | 50 | 56.57 |
| 2000 % | 4 | 15 | 100 | 66.25 | 38.16 |
| 1.15 What percentage of revenue did your firm get from exports? | | | | | |
| 1991 % | 6 | 12 | 100 | 52.42 | 29.72 |
| 2000 % | 12 | 14 | 100 | 69.80 | 27.35 |
| 1.16 Total Labor force: | | | | | |
| numbers in production | 28 | 18 | 956 | 243.29 | 223.99 |
| R&D | 21 | 2 | 160 | 23.90 | 35.32 |
| administration | 26 | 2 | 200 | 30.92 | 45.31 |
| proportion of labor force | 13 | 2 | 300 | 80.23 | 96.36 |
| administration from overseas with international experience (optional): | 10 | 1 | 20 | 5.80 | 5.27 |

The companies surveyed present a very wide range of installing capacity, although 12 firms, about 70% of the sample, are medium or large scale factories, with potential to produce between 8.51 million to 98.18 million yards/year. Among the other 5 companies, there are one very small firm with an installed capacity of 0.74 million yards/year, two small companies that are able to produce 2.73 million yards/year and 3 million yards/year, and one very large company, with 555.82 million yards/year of installed capacity.

Regarding the turnover, most of the companies can be classified as medium scale. This group shows a share of about 43% of the total. The smallest company in the group has a turnover of 100 million Baht/year while the largest earns 182 million Baht/year. There are five small scale companies, 36% of the total, which the turnover vary from 39.4 million to 79 million Baht/year. Finally, three large scale companies complete the remaining 21%. However the largest company in the group, with a turnover of 1,466 million Baht/year, is 270% larger than the smallest, with 395.28 million Baht/year, the widest range within a group.

Some trends can be observed in the main costs of production. Between 1992 and 2000 Depreciation and Interest Payment costs as well as Raw Material costs decreased their share in terms of contribution to overall costs. On the other hand, the Labour costs, Energy and Water costs increased their share in the same period. Despite that, Raw Material still being the highest production cost for the surveyed companies, representing in 2000 42.5% of total costs. Depreciation and Interest Payment, Labour, and Energy presented, respectively, a share of 15.0%, 11.1% and 16.5%. Water, although showed the highest growth in the period, was just 3% of the total cost of production in 2000.

Of all companies surveyed, 11 firms export for foreign markets, directly or indirectly. The share of exported production vary from 5% to 100%. Two companies have all their production exported, while other two exported 60% and 70% of their production. The most cited markets were Middle West and South East Asia.

The labour force varies from 20 employees to 1,133 employees. In terms of Labour Force, there are just three small scale companies (between 20-42 employees), ten medium scale companies (57-200 employees), and 15 large scale companies (201-1,133 employees).

7.2 Ranking answers

Survey Analysis: Ranking answers (firm)

| List | N | ARITHMETIC MEAN |
|---|----|-----------------|
| 2.7 What is the firm's strategy for increasing its competitiveness? | | |
| Rank 1-5 | | |
| identifying new markets | 25 | 3.2 |
| developing new products | 25 | 3.4 |
| increasing market share | 24 | 3.21 |
| cutting costs | 25 | 3.96 |
| differentiating the products – i.e. making products unique | 24 | 3 |
| 2.10 In environmental terms, would it be possible to indicate how far your company is seen to be associated with the following forms of pollution? Rank 1-5 (where 1 is not at all; and 5 is very much) | | |
| Noise pollution | 26 | 1.42 |
| Air pollution | 27 | 1.96 |
| Water pollution | 27 | 2.30 |
| 2.14 During the period 1991 - 2000, have your firm's customers at home or abroad, or your suppliers exerted pressure to improve environmental management in the factory? Please evaluate the importance of such pressures for your company from 1 to 5, with 1 denoting not important and 5 denoting very | | |

| List | N | ARITHMETIC MEAN |
|---|----|-----------------|
| important. Write 0 if no pressure was exerted. | | |
| Domestic customers | 26 | 0.42 |
| Foreign customers | 24 | 0.50 |
| Suppliers | 25 | 0.40 |
| 4.4 Which were the main objectives behind the technological changes? Please rank 1-5 (1=not important; 5=very important) and specify: | | |
| Cost reduction (specify if labor costs / energy consumption / consumption of raw materials) | 27 | 3.63 |
| Productivity increase (in terms of output volume) | 25 | 4.12 |
| Quality improvements (product/ process) | 26 | 4.27 |
| Meeting environmental regulations/standards | 24 | 3.13 |
| Opening up new markets | 24 | 3.54 |
| Extend product range | 25 | 3.24 |
| Other (please specify) | - | - |
| 4.5 In what way have developments in the prices for water/energy/raw materials influenced technological change? (please rank 1-5) | | |
| water | 26 | 4.19 |
| energy | 26 | 4.19 |
| raw materials | 26 | 4.19 |
| 4.10 What were the reasons for implementing the above projects? Please elaborate. Subsequently rate the importance of the following sources of pressure on your company: (from 1-5 with 1 denoting not important and 5 denoting very important) | | |
| Regulatory pressure, high pollution charges and fines | 24 | 3.63 |
| Environmental norms and standards for selling goods in foreign markets | 22 | 3.14 |
| Requirements of the firm's business partners (suppliers, customers, investors) | 21 | 2.90 |
| Environmental requirements imposed by owners and shareholders of the firm | 24 | 3.08 |
| Expectations that in the future regulations will be more stringent and charges will be higher | 24 | 3.83 |
| The cost of wasteful energy and material input use | 24 | 4.25 |
| Public pressure (by local communities, NGOs) | 22 | 2.32 |
| Peer pressure (by business associations, other firms) | 22 | 2.09 |
| Incentives (loans, grants, tax exemptions,...) | 15 | 2.13 |
| Goal not to lag behind competitors who have achieved good result in waste reductions | 15 | 3.40 |
| Other: (specify) | - | - |
| 4.11 What is the ratio between pollution prevention and end-of-pipe techniques? | 22 | 0.95 |
| Lack of information? | 16 | 3.69 |
| High implementation cost? | 15 | 3.60 |
| No alternative chemical/raw material input? | 12 | 3.08 |
| No alternative process technology? | 15 | 2.93 |
| Uncertainty about performance impact? | 16 | 3.44 |
| Lack of tradition/skills? | 16 | 3.69 |
| Other: specify | - | - |
| 4.19 If your firm has not adopted new EST in recent years, can you explain why not? Rank Importance 1-5 | | |
| Lack of information? | 14 | 3.79 |
| High implementation cost? | 15 | 4.53 |
| No alternative chemical/raw material input? | 14 | 3.21 |
| No alternative process technology? | 15 | 3.27 |
| Uncertainty about performance impact? | 15 | 3.27 |
| Lack of tradition/skills? | 15 | 3.47 |
| Other: specify | - | - |

The strategy, which has mostly increased competitiveness of the firm was cost cutting, with an average of 3.96, possibly an effect of the economic crisis of 1997. The most common answer was 5, with twelve entries. In contrast, product differentiation was ranked as the least important strategy for competitiveness, with 3 in average.

The kind of pollution that the companies associate themselves more frequently was Water Pollution, with an average of 2.3. However, only one company ranked this issue with 5. Noise Pollution was ranked, in average, with 1.42. The most common answer was 1, with 18 entries.

Related to the pressure exerted by the stakeholders, most of the companies answered are no pressure to be exerted. Only 4 companies admitted some kind of pressure.

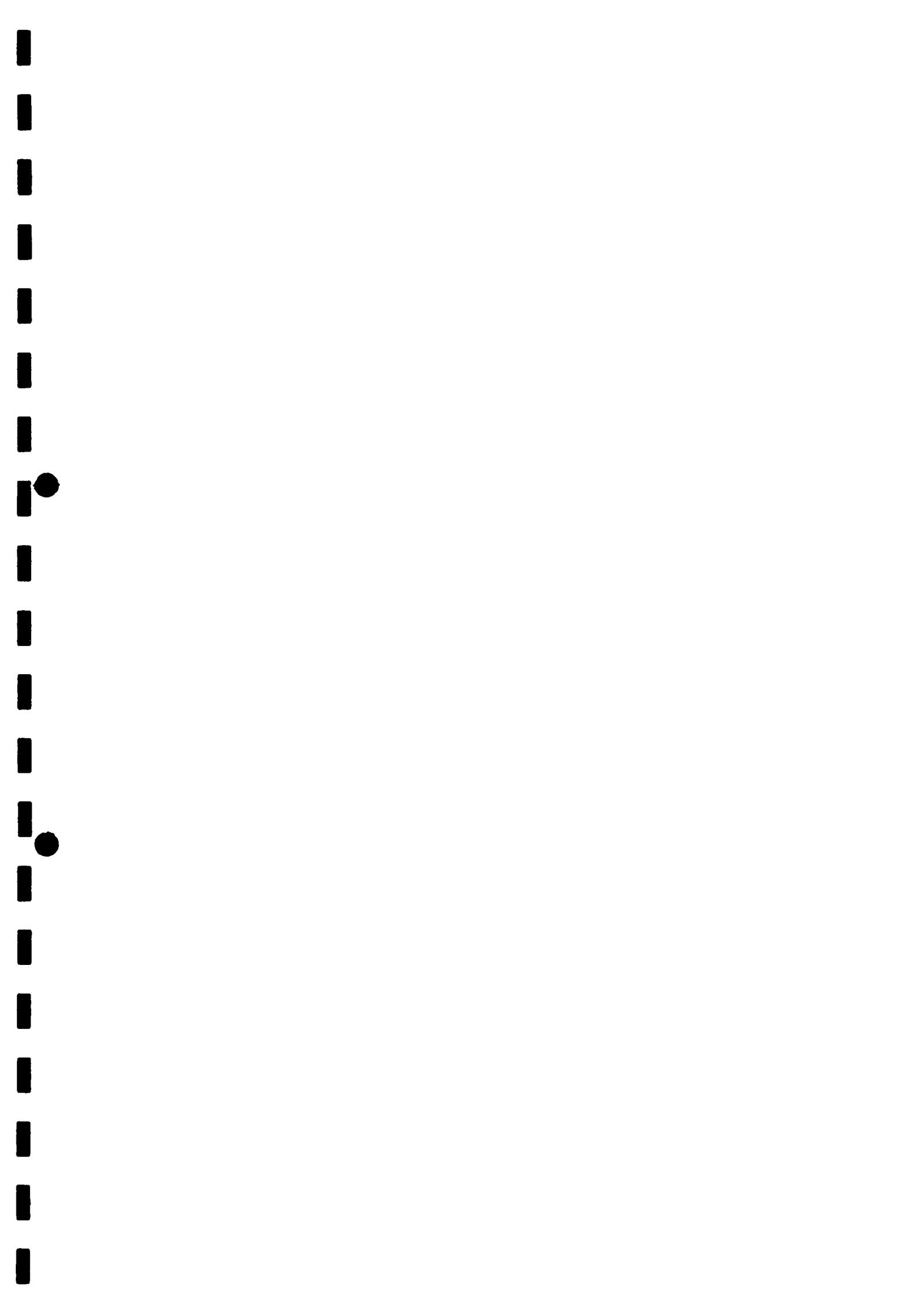
Quality Improvements, with an average of 4.27, followed by Productivity Increase, with 4.12, are the main items cited as main objectives behind the technological changes. The first was ranked as very important (5) 15 times, and the second 14 times. With the lowest average, 3.13, appears Meeting Environmental Regulation. One company cited Quick Delivery as a relevant factor for adopting technology changes.

In the question 4.5, the companies ranked each item with the same values. Thus, the average was the same for Water, Energy and Raw Materials: 4.19.

The source of pressure rated as the most important by the companies was the cost of wasteful energy and material input use, presenting 4.25 in average. Sixteen companies ranked the item as very important (5). In contrast Peer Pressure had an average of 2.09. In the item the 13 companies ranked it as not important (1).

Among the reasons that restrict the adoption or development of cleaner technologies were lack of information and lack of tradition/skill, both with 3.69 in average, ranked highest by the companies. No alternative process technology, with 2.93 in average, was ranked as least important reason.

Finally, the main reason for the companies not to adopt new EST in the recent years was due to its high implementation cost, with an average of 4.53. A total of 11 companies ranked that item as very important (5).



Annex 1
Firm Questionnaires

| Section 1 | | Basic firm data | | | | | | | |
|--|-------------------------------------|---|----------------------|--|---|-------------------------------------|---|---|--|
| Name of the firm | F1 | F2 | F3 | F4 | F5 | F6 | F7 | F8 | |
| Address | Samutprakarn | Samutprakarn | Samutprakarn | Samutprakarn | Samutprakarn | Samutprakarn | Samutprakarn | Samutprakarn | |
| 1.3 Year of establishment: | 1972 | 1985 | 1977 | 1961 | 1969 | 1985 | 1990 | 1977 | |
| 1.4 Ownership structure: | | | | | | | | | |
| private domestic % | 50.71 | 100 | 100 | 100 | — | 100 | 100 | 100 | |
| private foreign % | 49.29 | — | — | — | — | — | — | — | |
| government % | — | — | — | — | — | — | — | — | |
| 1.5 Major lines of business: key products, processes (please, indicate production volume for main products): | Woven fabric | Woven fabric,polyester filament | Circular knit fabric | Nylon chip . Nylon tain,Dyed nylon fabric :Dyeing, finishing | fabric dyeing; Pretreatment,Dyeing, finishing | white fabric, fabric dyeing; Dyeing | Pretreatment,Dyeing, printing,finishing | Quality and peice not diffence from competitors | |
| Briefly describe the firm's key products and processes in relation to its main competitors: | Bleaching,Dyeing printing,finishing | Pretreatment,Dyeing, printing,finishing | Dyeing,finishing | — | — | — | use international standard and use customer standards | | |
| Does the firm use international standards / enterprise standards for its main products? (if so, specify): | customer standards | international standards(QSME) | customer standards | international standards(QSME) | use international standard , ATCC, Mark & Spancer, ISO and use customer standards | — | — | | |
| 1.6 Plants Nos. Locations | 2 | 2 | 0 | 1 | 0 | 2 | 2 | Bangkok | |
| divisions within production proces | Samutprakarn | Samutprakarn | white fabric | — | Samutprakarn | Samutprakarn | weaving | garment | |
| yarn and weaving | | | | | | | | — | |

| Name of the firm | F1 | F2 | F3 | F4 | F5 | F6 | F7 | F8 |
|--|-------------------|-------------------|-----------------------------|-------------------|------------------------------|----|----|------------------------------|
| 1.7 Installed capacity (specify unit of measurement): | million yard/year | million yard/year | Ton/year(million yard/year) | million yard/year | Ton/year (million yard/year) | - | - | Tonnes/yr(million yard/year) |
| In 1991 | 49.19 | 12 | - | - | 11,844(64.60) | - | - | - |
| In 2001 | 60 | 14.4 | 1,560(8.51) | - | - | - | - | 101,900(555.82) |
| Utilized capacity (at present): % | - | - | - | - | - | - | - | - |
| 1.8. Output as a percentage of | | | | | | | | |
| 1991_% | 96.93 | 91.66 | - | - | - | - | - | - |
| 1996_%. | 100 | 66.67 | 76.92 | 66.05 | 95.73 | - | - | 77.97 |
| 2000_% | 100 | 48.61 | 70.51 | 67.91 | 54.36 | - | - | 97.01 |
| 1.9 In what year was most of your plant and equipment built? | 1992 | 1993 | - | - | 1992 | - | - | 1993 |
| 1.10 Turnover (in domestic currency): million baht/year | | | | | | | | |
| In 1991 | 280.05 | 93 | - | - | 1,739 | - | - | - |
| In 2000 | 395.28 | 75 | 39.41 | 100 | 1,466 | - | - | 759.04 |
| 1.11 Profit ratio (total profits as fraction of sales/turnover):% | | | | | | | | |
| In 1991 | 10.26 | 4.5 | - | - | 13.16 | - | - | - |
| In 2000 | 1.21 | 9 | -1.5 | - | 2.76 | - | - | 5.94 |
| 1.12 Cost of production from official reports (in local currency): million baht/year | | | | | | | | |
| 1991 | 189.00 | 76.47 | - | - | 1088.90 | - | - | - |
| 1996 | 231.00 | 68.8 | 32.07 | 11.74 | 1611.10 | - | - | - |
| 2000 | 347.00 | 68.81 | 27.93 | 87.20 | 1252.80 | - | - | - |
| Depreciation and interest payment | | | | | | | | |

| Name of the firm | F1 | F2 | F3 | F4 | F5 | F6 | F7 | F8 |
|---|--------|-------|-------|-------|----------|----|----|--------|
| 1991 | 37.07 | 10.13 | - | - | 112 | - | - | - |
| 1996 | 25.62 | 14.91 | 3.62 | - | 178.7 | - | - | 57.29 |
| 2000 | 34.63 | 12.79 | 3.53 | 3.49 | 129 | - | - | 75.76 |
| Labour costs | | | | | | | | |
| 1991 | 15.71 | 10.83 | - | - | 80.73 | - | - | - |
| 1996 | 22.69 | 15.08 | 6.47 | - | 157.10 | - | - | 56.16 |
| 2000 | 51.61 | 14.97 | 5.1 | 20.89 | 122.44 | - | - | 55.71 |
| Raw material costs | | | | | | | | |
| 1991 | 84.15 | 35.04 | - | - | 812.22 | - | - | - |
| 1996 | 91.29 | 14.00 | 13.3 | - | 1,085.37 | - | - | 295 |
| 2000 | 108.56 | 14.89 | 11.01 | 27.28 | 837.31 | - | - | 315 |
| Energy costs | | | | | | | | |
| 1991 | 35.22 | 14.4 | - | - | 83.94 | - | - | - |
| 1996 | 41.11 | 12.67 | 8.59 | 11.04 | 122.69 | - | - | 108 |
| 2000 | 70.54 | 13.53 | 8.11 | 21.53 | 101.86 | - | - | 139 |
| Water | | | | | | | | |
| 1991 | 3.96 | - | - | - | 29.57 | - | - | - |
| 1996 | 3.45 | 0.18 | 0.09 | 0.70 | 67.24 | - | - | 0.01 |
| 2000 | 6.05 | 0.63 | 0.18 | 0.89 | 62.19 | - | - | 0.01 |
| Other | | | | | | | | |
| 1991 | 12.90 | 6.07 | - | - | - | - | - | - |
| 1996 | 46.46 | 11.96 | - | - | - | - | - | 106.73 |
| 2000 | 75.62 | 12.00 | - | 13.12 | - | - | - | 122.37 |
| 1.13 Export orientation: where is the main product of the firm sold?: | | | | | | | | |
| Domestic market: | | | | | | | | |
| 1991 % | 70.00 | 100 | 100 | - | 79.07 | - | - | 100 |

| Name of the firm | F1 | F2 | F3 | F4 | F5 | F6 | F7 | F8 |
|--|-------|-----|-----|-----|-------|-----|-----|-----|
| 2000_% | 40.00 | 100 | 100 | - | 56.35 | 50 | - | 92 |
| Exported: | | | | | | | | |
| 1991_% | 30.00 | - | - | - | 20.03 | - | - | - |
| 2000_% | 60.00 | - | - | - | 43.65 | 50 | - | 8 |
| 1.14 Main countries and regions to which the product is exported (if applicable): | | | | | - | - | 100 | |
| European Union: | | | | | - | - | - | |
| 1991_% | - | - | - | - | - | - | - | |
| 2000_% | - | - | - | - | - | - | 100 | |
| Other European | | | | | - | - | - | |
| 1991_% | - | - | - | - | - | - | - | |
| 2000_% | - | - | - | - | - | - | - | |
| North America (USA & Canada): | | | | | - | - | - | |
| 1991_% | - | - | - | - | - | - | - | |
| 2000_% | - | - | - | - | - | - | - | |
| Other (please specify): | | | | | - | - | - | |
| 1991_% | - | - | - | - | - | - | - | |
| 2000_% | - | - | - | - | - | 100 | - | |
| 1.15 What percentage of revenue did your firm get from exports? | | | | | 32.5 | - | - | - |
| 1991_% | - | - | - | - | 43.65 | 50 | - | - |
| 2000_% | - | - | - | - | - | - | - | - |
| 1.16 Total Labor force: | | | | | | | | |
| numbers in production | 300 | 196 | 63 | 100 | 956 | 25 | 700 | 345 |
| R&D | 20 | - | 4 | 4 | 27 | 2 | 100 | 7 |

| Name of the firm | F1 | F2 | F3 | F4 | F5 | F6 | F7 | F8 |
|---|-------------------|---|-----|--|-----------------------|-------------------------------|---------|---|
| does foreign demand differ in any way from domestic demand? (if applicable) | Yes | Yes | - | - | - | Yes | Yes | Yes |
| Could you give a brief summary of what aspects (or types) of product quality different markets require: | | Domestic customer want cheaper price, Foreign customer want higher quality goods than domestic customer | - | - | - | - | - | - |
| Please specify which type of product/process certification is required: | ISO9000, ISO14000 | - | - | - | ISO 9000 , ECOTEX 100 | ISO certification requirement | Quality | Quality |
| 2.3 Has the demand for your products changed over the last ten years and if so, in which ways? | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes |
| (is there an environmental dimension?;how important has the environment become in terms of how the firm's products are developed and marketed?) | - | - | - | Environmental dimension are more important | NA | Fashion | NA | Customers require environmental standards product |
| 2.4 Who are your main competitors? Proportion (%) | | | | | 100 | 100 | NA | - |
| 1. mainly domestic | - | 100 | 20 | - | - | NA | NA | - |
| 2. less than 50% abroad | - | - | - | - | - | NA | NA | - |
| 3. more than 50% abroad | - | - | - | - | - | NA | - | - |
| 4. virtually all abroad | - | - | - | - | - | NA | - | - |

| Name of the firm | F1 | F2 | F3 | F4 | F5 | F6 | F7 | F8 |
|---|--------|--------|--------|--------|--------|--------|--------|--------|
| 2.5 How would you rate the degree of competition on your main sales markets? | | | | | | | | |
| 1. limited | - | - | - | - | - | - | - | - |
| 2. average | - | - | - | - | - | - | - | - |
| 3. strong | Yes |
| 2.6 Have there been changes in the nature and intensity of competition/ market requirements since 1990? | - | - | - | - | - | Yes | Yes | Yes |
| nature: | | | | | | | | |
| price | harder |
| quality | harder |
| diversity/uniqueness | stable | harder | harder | harder | stable | stable | stable | stable |
| intensity: | | | | | | | | |
| harder | - | - | - | - | - | - | - | - |
| milder | - | - | - | - | - | - | - | - |
| stable | - | - | - | - | - | - | - | - |
| market requirements: | | | | | | | | |
| regulatory | - | - | - | - | - | - | - | - |
| domestic | - | - | - | - | - | - | - | - |
| foreign | - | - | - | - | - | - | - | - |
| 2.7 What is the firm's strategy for increasing its competitiveness? | | | | | | | | |
| Rank _5 | | | | | | | | |
| identifying new markets | 5 | 2 | 5 | 3 | 5 | 3 | 3 | 1 |
| developing new products | 4 | 4 | 4 | 2 | 4 | 5 | 5 | 3 |
| increasing market share | 2 | 3 | 2 | 4 | 1 | 4 | 4 | 4 |
| cutting costs | 1 | 5 | 1 | 5 | 3 | 5 | 5 | 5 |

| Name of the firm | F1 | F2 | F3 | F4 | F5 | F6 | F7 | F8 |
|---|----------------------------|------------------|------------------|------------------|-------------------|----------------------|---|------------------|
| differentiating the products - i.e. making products unique | - | 3 | 1 | 3 | 1 | 2 | 1 | 2 |
| 2.8 What are the main challenges for the firm in improving its competitiveness/implementing its business strategy? | Increasing sales | Increasing sales | Increasing image | Increasing sales | Profit increasing | Increasing sales | Increasing sales, image, potential employee increasing, and increasing employee's quality of life | Increasing sales |
| (b) Community / NGO/ business association pressure | | | | | | | | |
| 2.9 What are the main topics that community/NGO/ business associations may place pressure on your company | ISO9000, ISO14000, AZO DYE | - | - | - | - | - | ISO certification | - |
| 2.10 In environmental terms, would it be possible to indicate how far your company is seen to be associated with the following forms of pollution? Rank 1_5 (where 1 is not at all; and 5 is very much) | | | | | | | | |
| Noise pollution | 1 | 1 | 1 | 1 | 1 | 2 | 2 | 2 |
| Air pollution | 2 | 2 | 1 | 2 | 1 | 2 | 3 | 2 |
| Water pollution | 3 | 1 | 2 | 1 | 1 | 3 | 3 | 3 |
| river | - | - | - | - | - | Ground water | - | - |
| lake | - | - | - | - | - | - | - | - |
| sea | - | - | - | - | - | The gulf of Thailand | - | Yes |

| Name of the firm | F1 | F2 | F3 | F4 | F5 | F6 | F7 | F8 |
|--|----|----|----|-----|-----------|----|----|----|
| Objection to issuance of per Pressure to reduce pollution Pollution_related lawsuit | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Citizens or Citizens Groups | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Objection to issuance of per Pressure to reduce pollution Pollution_related lawsuit | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | - | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Objection to issuance of per Pressure to reduce pollution Pollution_related lawsuit | - | 0 | 0 | 0 | 0 | 0 | 1 | 1 |
| 2.12 Has your company's strategy ever been influenced by the advice or suggestions of business associations? | - | No | No | Yes | No | No | No | No |
| If so, how? Which? | - | - | - | - | ATDP,CPIE | - | - | - |
| Are the business associations local, national, or international? How did they contact you? | - | - | - | - | Local | No | No | No |
| Did you consider this a positive development or unpopular and forced? | - | - | - | - | NA | - | - | - |
| Explain why | - | - | - | - | - | - | - | - |
| 2.13 Have you ever been influenced by campaigns from NGOs or community organizations? | No | No | No | No | No | No | No | No |

| Name of the firm | F1 | F2 | F3 | F4 | F5 | F6 | F7 | F8 |
|--|---|---|-------------------------------|-------------------------------|-------------------------------|----------------------|----------------------|----------------------|
| 2.15 What does the firm do when it becomes necessary to consider technological change? | | | | | | | | |
| Does the firm rely on institutions and consultancies for technological change? (give examples of such institutions) | - | - | - | - | - | - | - | - |
| international organizations | - | - | - | - | - | - | - | - |
| national government | Yes | Yes | Yes | Yes | Yes | - | - | Yes |
| advisory bodies | | | | | | Yes | Yes | Yes |
| private sector consultancies | - | - | - | Yes | - | - | - | - |
| Other | - | - | - | - | - | - | - | - |
| Or from technological resources and advice from within its own company or other companies? | Find technology/raw material from organization outside the firm | Find technology/raw material from organization outside the firm and inside the firm | From within company | From within company | its own company | its own company | other company | |
| 2.16 How does the firm access information and support on technological change? | Good | Few | Good | Good | Not so good | Good | Good | Good |
| What kind of technological change ('hardware/processes') | processes | hardware | hardware and processes change | hardware and processes change | hardware and processes change | hardware & processes | hardware & processes | hardware & processes |
| Does the firm rely more on technology providers within its own company (or family of companies) than organizations outside the | Yes | Yes | No | Yes | Yes | No | No | No |

| Name of the firm | F1 | F2 | F3 | F4 | F5 | F6 | F7 | F8 |
|--|---|---|--|---|---|---|---|---|
| 2.17 How would you assess the existing system of technological support services (range of services, quality, | - | - | - | - | - | - | - | - |
| In your own firm and parent company? | - | - | - | - | - | - | - | - |
| In the country or locality as a whole (is more support provided from within the government than from private sector? And is the support better from national or international advisers?) 1 = least | Government = 2, National Private Sector = 2, International Private Sector = 2 | Government = 1, National Private Sector = 3, International Private Sector = 2 | Government = 1, National Private Sector = 3, International Private Sector = 3 | Government = 1, National Private Sector = 1, International Private Sector = 1 | Government = 2, National Private Sector = 3, International Private Sector = 3 | Government = 1, National Private Sector = 1, International Private Sector = 2 | Government = 1, National Private Sector = 1, International Private Sector = 2 | Government = 2, National Private Sector = 3, International Private Sector = 3 |
| Section 3 | Regulatory environment/pressure | | | | | | | |
| 3.1 What are the key environmental regulations applicable to the firm? Please list them. | Industrial Effluent Standards by Ministry of Industry, Air standrad, Waste treatment and dangerous chemical substances by DIW | 1. Factory Act B.E.2535 (1992) 2.Customer regulations | Notification of ministry of Industry about waste treatment, air pollution, effluent standard, and fuel keeping | 1. Factory Act B.E.2535 (1992) 2.Customer regulations |
| How have they affected the firm? | Yes, it cannot comply to effluent standard | No | No | No | No | No effect | NA | Cannot comply to effluent standard |

| Name of the firm | F1 | F2 | F3 | F4 | F5 | F6 | F7 | F8 |
|---|---|-----|-----|----|-----|-----|-----|-------------------------------|
| 3.2 What are the penalties for compliance failure? | If monitoring measures are access standard, DIW may have word of command to stop their business | - | - | - | - | - | - | - |
| What procedures are involved? | - | - | - | - | - | - | - | - |
| 3.3 Has the firm been penalized for non-compliance? If so, details | No | No | - | - | - | - | - | - |
| 3.4 Is there any form of cooperation with regulators? | Yes | No | Yes | No | Yes | No | No | Yes, effluent quality control |
| 3.5 How do regulators act in regard to environmental technology? | - | - | - | - | - | - | - | Yes |
| Do they recommend specific environment technology (both process and EoP)? | - | Yes | - | - | - | - | - | Advice recommendation |
| Do they offer incentives, or other support, referrals, and information? | Correct especially industries | No | Yes | - | No | - | - | - |
| Or do they penalize only? | - | - | - | - | No | Yes | Yes | No |
| 3.6 Do you or environmental authorities make information about the emissions of major pollutants by your firm freely available to the public? Yes or No | No | No | No | No | No | Yes | Yes | No |

| Name of the firm | F1 | F2 | F3 | F4 | F5 | F6 | F7 | F8 |
|--|--|------------------|----------------------|--|-------------------------------------|---|----------------------|--|
| If yes, how do you plan to respond? | Preparing go through ISO 14000 | - | Management improving | Plan to make high efficiency management system for environmental regulations | Preparing EMS project and ISO 14001 | Plan to reduce waste in production line | Preparing ISO system | System improving, reduce energy charge |
| Section 4 | Technological change and environmental performance | | | | | | | |
| 4.1 How would you characterize the level of technology of the firm compared with the sector as a whole (i.e. the in terms of process technology: | | | | | | | | |
| Best Available Technology standard_modern | - | - | - | - | - | - | - | - |
| traditional | - | Yes | - | - | Yes | - | Yes | Yes |
| in terms of products: | | | | | | | | |
| high quality standard | - | - | - | Yes | - | - | - | - |
| Low | Yes | Yes | - | - | - | Yes | Yes | - |
| 4.2 Do you have a quality management system? | Yes | No | Yes | Yes | Yes | No | No | Yes |
| If so, is it ISO compatible? | Yes | - | NA | Yes | - | - | - | - |
| Are you ISO certified? | Yes | No | NA | No | Yes | No | No | Yes, ISO 9002 |
| 4.3 What were the major changes in technology over the past ten years? | Yes | During adjusting | NA | NA | NA | No | - | - |

| Name of the firm | F1 | F2 | F3 | F4 | F5 | F6 | F7 | F8 |
|--|----------------|-------------------------------------|-------------------------|-------------------|-------|------------------------|--------|----------------|
| 4.4 Which were the main objectives behind the technological changes? Please rank 1_5 (1=not important; 5=very important) and specify: | | | | | | | | |
| Cost reduction (specify if labor costs / energy consumption / consumption of raw materials) | 3 | 3 | 3 | 2 | 4 | 4 | 5 | 1 |
| Productivity increase (in terms of output volume) | 4 | 5 | 5 | 5 | 3 | 4 | 5 | 3 |
| Quality improvements (product/process) | 5 | 4 | 5 | 4 | 5 | 4 | 5 | 5 |
| Meeting environmental regulations/standards | 3 | 2 | 3 | 3 | 3 | 3 | 4 | 1 |
| Opening up new markets | 4 | 1 | 1 | 4 | 3 | 3 | 5 | 4 |
| Extend product range | 4 | 1 | 1 | 1 | 3 | 5 | 2 | 4 |
| Other (please specify) | - | - | - | - | - | - | - | - |
| 4.5 In what way have developments in the prices for water/energy/raw materials influenced technological change? (please rank 1_5) | | | | | | | | |
| water | 4 | 5 | 3 | 5 | 4 | 5 | 4 | 4 |
| energy | 4 | 5 | 3 | 5 | 4 | 5 | 4 | 4 |
| raw materials | 4 | 5 | 3 | 5 | 4 | 5 | 4 | 4 |
| 4.6 In terms of equipment: | | | | | | | Dyeing | |
| Where did the equipment come from (firm/country)? | Japan, Holland | Italy, Japan, Taiwan, German, Kouri | Hongkong, Thai, Germany | Hongkong, Denmark | Japan | Germany, Italy, Greece | Taiwan | Japan, Germany |

| Name of the firm | F1 | F2 | F3 | F4 | F5 | F6 | F7 | F8 |
|--|----|-------------------|-------------------|----|-------------------|-------------------|----|----|
| How was it financed? | | | | | | | | |
| loan | - | - | - | - | - | - | - | - |
| subsidy | - | - | - | - | - | - | - | - |
| Equity | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - |
| 4.7 Do financial intermediaries impose environmental regulations for equipment financing? | No | No | No | No | No | No | No | No |
| 4.8 What was the firm's annual average capital and operation & maintenance expenditures for pollution control in local currency? | - | - | - | NA | - | - | - | - |
| 1991 | - | - | - | NA | 8.36 million baht | - | - | - |
| 1996 | - | - | - | NA | - | - | - | - |
| 2000 | - | 2.21 million baht | 800,000 baht/year | NA | - | 1.52 million baht | - | - |
| 4.9 List the most important environmental projects that the firm has undertaken since 1991. | | | | | | | | |

| Name of the firm | F1 | F2 | F3 | F4 | F5 | F6 | F7 | F8 |
|---|----|---------------------------------|-----------------|--------------------------------|------------------------------|----------------------------------|------|----|
| Project 1 | - | - | Bunker oil dam | Caustic Soda Dosing Controller | Chiller changing | - | CPIE | - |
| Year started | - | 1998 | 2000 | 1998 | 1988 | - | 2002 | - |
| Year completed | - | - | 2000 | 2000 | 1995 | - | - | - |
| Costs in local currency | - | 2.21 million baht/year | 8,500 baht/year | 2.60 million baht/year | 22.00 million baht/year | - | - | - |
| Total investment | - | - | - | - | NA | - | - | - |
| Maintenance/ operational cost | - | 20,000 baht/year | - | Contaminant reduction | Chemical substance reduction | Electrical charge | - | - |
| Environmental impact | - | Save water and Dyestuff | - | - | - | - | - | - |
| Annual cost savings due to implemented measures e.g. fuel costs, materials saving,better production efficiency (optional) | - | 4.94 million baht | - | 200,000 baht/year | - | Estimate 20.00 million baht/year | - | - |
| Source of project financing (%) | - | - | 100 | 50 | - | - | - | - |
| Company | - | 975,000 baht/year | - | - | 100 | - | - | - |
| Commercial loan | - | - | - | - | - | - | - | - |
| Government | - | (DANCEP) 1.23 million baht/year | - | - | - | - | - | - |
| Other (specify) | - | - | 50(Danced) | - | - | - | - | - |
| Project 2 | - | - | - | Jumbo | Law material recovery plant | - | - | - |
| Year started | - | - | - | 1999 | 1998 | - | - | - |
| Year completed | - | - | - | 2000 | 1998 | - | - | - |
| Costs in local currency | - | - | - | 4.35 million baht/year | 21.00 million baht/year | - | - | - |
| Total investment | - | - | - | - | - | - | - | - |

| Name of the firm | F1 | F2 | F3 | F4 | F5 | F6 | F7 | F8 |
|--|----|----|----|-------------------|------------------------|----|----|----|
| Maintenance/ operational co | - | - | - | 518,000 baht/year | - | - | - | - |
| Environmental impact | - | - | - | Energy saving | Solid waste reduction | - | - | - |
| Annual cost savings due to implemented measures e.g. fuel costs, materials saving, better production efficiency (optional) | - | - | - | 200,000 baht/year | 8.00 million baht/year | - | - | - |
| Source of project financing (%) | - | - | - | - | - | - | - | - |
| Company | - | - | - | 100 | - | - | - | - |
| Commercial loan | - | - | - | - | - | - | - | - |
| Government | - | - | - | - | - | - | - | - |
| Other (specify) | - | - | - | - | - | - | - | - |
| Project 3 | - | - | - | Color changing | - | - | - | - |
| Year started | - | - | - | 1999 | - | - | - | - |
| Year completed | - | - | - | - | NA | - | - | - |
| Costs in local currency | - | - | - | - | NA | - | - | - |
| Total investment | - | - | - | - | NA | - | - | - |
| Maintenance/ operational co | - | - | - | - | Raw material reduction | - | - | - |
| Environmental impact | - | - | - | - | - | - | - | - |

| Name of the firm | F1 | F2 | F3 | F4 | F5 | F6 | F7 | F8 |
|--|----|----|----|------------------------------|----|----|----|----|
| Annual cost savings due to implemented measures e.g. fuel costs, materials saving, better production efficiency (optional) | - | - | - | 1.00E+06 | - | - | - | - |
| Source of project financing (%) | | | | | | | | |
| Company | - | - | - | NA | - | - | - | - |
| Commercial loan | - | - | - | NA | - | - | - | - |
| Government | - | - | - | NA | - | - | - | - |
| Other (specify) | - | - | - | NA | - | - | - | - |
| Project 4 | | | | Bunker oil reduction | | | | |
| Year started | - | - | - | 1999 | - | - | - | - |
| Year completed | - | - | - | NA | - | - | - | - |
| Costs in local currency | - | - | - | NA | - | - | - | - |
| Total investment | - | - | - | NA | - | - | - | - |
| Maintenance/ operational co | - | - | - | NA | - | - | - | - |
| Environmental impact | | | | chemical substance reduction | | | | |
| Annual cost savings due to implemented measures e.g. fuel costs, materials saving, better production efficiency (optional) | - | - | - | NA | - | - | - | - |
| Source of project financing (%) | | | | | | | | |
| Company | - | - | - | NA | - | - | - | - |
| Commercial loan | - | - | - | NA | - | - | - | - |
| Government | - | - | - | NA | - | - | - | - |
| Other (specify) | - | - | - | NA | - | - | - | - |

| Name of the firm | F1 | F2 | F3 | F4 | F5 | F6 | F7 | F8 |
|---|----|----|----|----|----|----|----|----|
| 4.10 What were the reasons for implementing the above projects? Please elaborate. Subsequently rate the importance of the following sources of pressure on your company: (from 1_5 (with 1 denoting not important and 5 denoting very important) | | | | | | | | |
| Regulatory pressure, high pollution charges and fines | 5 | 1 | 5 | 5 | 4 | 3 | 3 | 2 |
| Environmental norms and standards for selling goods in | 4 | 1 | 3 | 5 | 4 | 1 | 4 | 2 |
| Requirements of the firm's business partners (suppliers, customers, investors) | 3 | 1 | - | 3 | 3 | 1 | 5 | 2 |
| Environmental requirements imposed by owners and shareholders of the firm | 5 | 1 | 5 | 4 | 3 | 4 | 4 | 2 |
| Expectations that in the future regulations will be more stringent and charges will be higher The cost of wasteful energy and material input use | 4 | 1 | 3 | 5 | 4 | 3 | 3 | 3 |
| Public pressure (by local communities, NGOs) | 2 | 1 | 2 | 5 | 5 | 5 | 5 | 5 |
| Peer pressure (by business associations, other firms) | 1 | 1 | 2 | 5 | 1 | 1 | 2 | 1 |
| Incentives (loans, grants, tax exemptions...) | - | - | 3 | 1 | 5 | 1 | - | - |

| Name of the firm | F1 | F2 | F3 | F4 | F5 | F6 | F7 | F8 |
|--|-------------|----------------------------------|------------------------------|---|---|-----------------|------------------------------|---|
| Goal not to lag behind competitors who have achieved good result in waste reductions | - | - | 3 | 5 | 4 | 5 | - | - |
| Other: (specify) | - | - | - | - | - | - | - | - |
| 4.11 What is the ratio between pollution prevention and end_of_pipe techniques? | 1.00 | 1 | 1 | 0.5(CT) | 0.5(CT) | 1 | 1 | 1 |
| 4.12 How were the changes implemented? | Supplier | Customers and Academic Institute | Supplier, Associate, journal | Supplier , customer information, Business association, Technology, Academic journal | Exhibition, supplier, educational institute | Consult company | Supplier, customers, journal | Supplier, customers, association .educational Institute |
| On which sources of information did the firm rely when identifying technology? | | | | | | | | |
| How would you assess your access to technological | not so hard | not so hard | not so hard | not so hard | NA | not so hard | hard | not so hard |
| What was the source of the technology (in terms of both 'hard' and 'soft' technologies) itself ? | - | - | - | - | - | - | - | - |
| Please specify if the provider is located: | | | | | | | | |

| Name of the firm | F1 | F2 | F3 | F4 | F5 | F6 | F7 | F8 |
|--|---|---|-------------------|---------------|--|----------|-----------|--------------------------------|
| within the same state/province as the country? | Yes | - | - | Yes | - | - | - | - |
| ...or within the region / other developing country? | - | Yes | Yes | - | Yes | Yes | - | - |
| ...or in an industrialized country? | - | - | - | - | - | - | - | - |
| Did the firm rely on external technical support in assessing, selecting and implementing the technology (i.e. equipment) ? (i.e. firms or agencies not within the company or parent company) | - | - | No | - | Yes | - | Yes | Yes |
| Did the firm cooperate with other firms in implementing the changes? | Yes | Yes | Yes | Yes | Yes | No | No | - |
| vertical networks: | | | | | | | | |
| horizontal networks: | - | THTI | FTI | FTI,ATDP,CPIE | THTI | No | No | Department of Energy promotion |
| 4.13 What links do you have with technological associations or other producers or disseminators of technology, and how do you use these | - | - | - | - | - | - | - | - |
| 4.14 Did you experience problems in implementing the changes? If so, please elaborate. | How to use new technology maximum utilization | No | Yes | No | Yes,implementation cost and lack of instrument | No | No | Yes, investment cost |
| 4.15 What resources or personnel do you have within your company to enhance your adoption of environmental technology? | Yes, R&D | Yes, preparation, dyeing & printing units | Lack of personnel | 3 persons | 4 persons | 1 person | 3 persons | NA |

| Name of the firm | F1 | F2 | F3 | F4 | F5 | F6 | F7 | F8 |
|--|-------------------|---------------------------|---|-----------|------------------|-------------------------------------|----------------------------------|------------------------------|
| 4.16 Does the firm have an environmental policy or strategy? If so, What are the main objectives and how are they implemented? | Yes, in 2001 | Yes, in 2000 | Yes, in 1999 | Yes, 1998 | Yes, 1998 | No | Yes, In 2002 | Yes,In 1999 |
| Why does this firm have this kind of policy? | - | - | - | - | - | - | - | - |
| Want to have environment management system | Starting ISO 9002 | Cost reduction production | Cost reduction and environmental prevention | NA | - | Want high quality product standards | Realize important of environment | |
| 4.17 Does your company participate in any waste minimization or pollution prevention programme? And why? | Yes | - | Yes,CPIE by FTI | Yes | Yes, CPIE 20/20* | No | No | Yes |
| | - | - | - | - | - | - | Lack of information | CPIE In cooperation with DIW |
| 4.18 What is restricting (if anything) the adoption or development of cleaner technologies? Rank Importance 1_5 | Yes | No | - | - | - | - | - | - |
| Lack of information? | 2 | - | 5 | 1 | 5 | 5 | 5 | 5 |
| High implementation cost? | 5 | - | 3 | 5 | 4 | 3 | 5 | 3 |
| No alternative chemical/raw material input? | 3 | - | 3 | 1 | 4 | - | 3 | 1 |
| No alternative process | 3 | - | 3 | 3 | 3 | 4 | 3 | 1 |
| Uncertainly about performance impact? | 2 | - | 5 | 3 | 5 | 3 | 5 | 4 |
| Lack of tradition/skills? | 2 | - | 5 | 3 | 3 | 5 | 4 | 2 |
| Other: specify | - | - | - | - | - | - | - | - |

| Name of the firm | F1 | F2 | F3 | F4 | F5 | F6 | F7 | F8 |
|---|-----|----|----|----|----|----|----|----|
| 4.19 If your firm has not adopted new EST in recent years, can you explain why not? Rank importance 1_5 | Yes | No | - | - | - | - | - | - |
| Lack of information? | 2 | - | 5 | 1 | 3 | - | 5 | 5 |
| High implementation cost? | 5 | - | 3 | 5 | 5 | - | 5 | 3 |
| No alternative chemical/raw material input? | 3 | - | - | 1 | 4 | - | 3 | 2 |
| No alternative process | 3 | - | 5 | 3 | 3 | - | 3 | 1 |
| Uncertainty about performance impact? | 2 | - | 1 | 3 | 3 | - | 5 | 4 |
| Lack of tradition/skills? | 2 | - | 5 | 3 | 2 | - | 4 | 4 |
| Other: specify | - | - | - | - | - | - | - | - |

| Section 1 | | F9 | F10 | F11 | F12 | F13 | F14 | F15 | F16 |
|--|---------------------------|---|--|--|---------------------------------------|---------------------------|-----------------------|---|----------------------|
| Name of the firm | | Samutprakarn | Samutprakarn | Samutprakarn | Samutprakarn | Samutprakarn | Nakhonpratom | Nakhonpratom | Nakhonpathom |
| Address | | | | | | | | | |
| 1.3 Year of establishment: | 1993 | 1990 | 1986 | 1974 | NA | 1990 | 1971 | 1965 | |
| 1.4 Ownership structure: | | | | | | | | | |
| private domestic % | - | 100 | 100 | 66 | 100 | 100 | 100 | - | - |
| private foreign % | - | - | - | 34 (India, Liberia) | - | - | - | - | - |
| government % | - | - | - | - | - | - | - | - | - |
| 1.5 Major lines of business: key products, processes (please, indicate production volume for main products): | Printing 4,000 pieces/day | printing and dyeing : cotton, spun,T/C 400,000 yard | Woven fabric | Pre-treatment, dyeing, and finishing | Blankets, Dyeing, printing ,finishing | Knitted products and yarn | Fabric dyeing: Dyeing | Cotton 100%, Polene 100%, Nylon 100%,CVC ,TC to dye, to weave,garment | Dyeing,Finishing |
| Briefly describe the firm's key products and processes in relation to its main competitors: | Printing | Printing, Dyeing,finishing | Dyeing,finishing | Quality: high, Price: more expensive than competitors | Bleaching,Dyeing finishing | - | - | - | - |
| Does the firm use international standards / enterprise standards for its main products? (if so, specify): | customer standards | customer standards | customer standards and company standards | ISO 9002, and how it is implementing IQMM (International Quality Manufacturing | International Standard | ATTIC, ECOTEX | customer standards | use international standards and use customer standards | |
| 1.6 Plants Nos. Locations | - Samutprakarn | - Samutprakarn | 1 Samutprakarn | - Samutprakarn | 1 Samutprakarn | Garment | 0 - | 0 - | Nakhonpathom Garment |
| divisions within production process | Printing | Printing | weaving | - | - | | | | |

| Name of the firm | F9 | F10 (yard/year) | F11 million yard/year | F12 million yards/year | F13 million yards/year | F14 Toni/year(million yard/year) | F15 million yard/year | F16 |
|--|-------|--------------------|--------------------------|---------------------------|---------------------------|--|--------------------------|-----|
| 1.7 Installed capacity (specify unit of measurement): | | | | | | | | - |
| In 1991 | NA | NA | NA | - | - | 2,400(1.31) | - | NA |
| In 2001 | NA | NA | 3 | 14 | - | 3,000(16.36) | 10 | NA |
| Utilized capacity (at present): % | - | - | - | - | - | - | - | - |
| 1.8. Output as a percentage of ? | | | | | | | | |
| 1991 - % | NA | NA | NA | - | - | 75 | - | NA |
| 1996 - %. | NA | NA | NA | - | - | 73.33 | 66.67 | NA |
| 2000 - % | NA | NA | 83.33 | 64.69 (in 1999) | - | 83.33 | 80 | NA |
| 1.9 In what year was most of your plant and equipment built? | Not | 1995 | 1986 | - | 1995-1998 | 1996 | 1999 | NA |
| 1.10 Turnover (in domestic currency): million baht/year | | | | | | | | |
| in 1991 | NA | NA | NA | - | - | 108 | - | NA |
| in 2000 | NA | NA | 70 | - | - | 138 | 40 | NA |
| 1.11 Profit ratio (total profits as fraction of sales/turnover), % | | | | | | | | |
| In 1991 | NA | NA | NA | - | - | 10 | - | NA |
| In 2000 | NA | NA | NA | 95.04 | - | 5 | - | NA |
| 1.12 Cost of production from official reports (in local currency): million baht/year | | | | | | | | |
| 1991 | 9.95 | NA | NA | - | - | - | - | NA |
| 1996 | 11.64 | NA | NA | - | - | - | 18.55 | NA |
| 2000 | 12 | NA | 77.30 | - | - | 96.81 | 31.68 | NA |
| Depreciation and interest payment | | | | | | | | |

| Name of the firm | F9 | F10 | F11 | F12 | F13 | F14 | F15 | F16 |
|---|----|-----|-------|-----------------|------------------|-------|-------|-----|
| 1991 | NA | NA | NA | - | - | - | - | NA |
| 1996 | NA | NA | NA | - | - | - | 0.54 | NA |
| 2000 | NA | NA | 12.00 | 21.95 (In 1999) | - | 18.8 | 0.69 | NA |
| Labour costs | | | | | | | | |
| 1991 | NA | NA | NA | - | - | - | - | NA |
| 1996 | NA | NA | NA | - | - | - | 1.76 | NA |
| 2000 | NA | NA | 9.00 | - | - | 11.7 | 2.40 | NA |
| Raw material costs | | | | | | | | |
| 1991 | NA | NA | NA | - | - | - | - | NA |
| 1996 | NA | NA | NA | - | - | - | 15.00 | NA |
| 2000 | NA | NA | NA | 39.00 | 255.77 (In 1999) | - | 39 | NA |
| Energy costs | | | | | | | | |
| 1991 | NA | NA | NA | - | - | - | - | NA |
| 1996 | NA | NA | NA | - | - | - | 1.13 | NA |
| 2000 | NA | NA | NA | 16.80 | 28.16 (In 1999) | - | 26.8 | NA |
| Water | | | | | | | | |
| 1991 | NA | NA | NA | - | - | - | - | NA |
| 1996 | NA | NA | NA | - | - | - | 0.12 | NA |
| 2000 | NA | NA | 0.50 | - | - | 0.5 | 0.09 | NA |
| Other | | | | | | | | |
| 1991 | NA | NA | NA | - | - | - | - | NA |
| 1996 | NA | NA | NA | - | - | - | - | NA |
| 2000 | NA | NA | - | - | - | 0.008 | - | NA |
| 1.13 Export orientation: where is the main product of the firm sold? | | | | | | | | |
| Domestic market: | | | | | | | | |
| 1991 % | NA | NA | NA | - | 80 | 100 | 100 | NA |

| Name of the firm | F9 | F10 | F11 | F12 | F13 | F14 | F15 | F16 |
|--|----|-----|-------------|--|-----|-----|-----|-----|
| 2000_% | NA | NA | 30.00 | 60 | 90 | 100 | 100 | NA |
| Exported: | | | | | | | | |
| 1991_% | NA | NA | NA | NA | - | 20 | - | NA |
| 2000_% | NA | NA | NA | 70 (including direct exported 5.00%) | 40 | 10 | - | NA |
| 1.14 Main countries and regions to which the product is exported (if applicable): | | | | | | | | |
| European Union: | | | | | | | | |
| 1991_% | - | - | NA | - | - | - | - | NA |
| 2000_% | - | NA | 10 | - | - | - | - | NA |
| Other European | | | | | | | | |
| 1991_% | - | NA | - | - | - | - | - | NA |
| 2000_% | - | NA | - | - | - | - | - | NA |
| North America (USA & Canada): | | | | | | | | |
| 1991_% | - | NA | NA | - | - | - | - | NA |
| 2000_% | - | NA | 20 | - | - | - | - | NA |
| Other (please specify): | | | | | | | | - |
| 1991_% | - | NA | Middle East | Dubai, Liberia, Africa, Cambodia, Myanmar | - | - | - | NA |
| 2000_% | - | NA | 60 | - | 90 | - | - | NA |
| 1.15 What percentage of revenue did your firm get from exports? | | | | | | | | |
| 1991_% | NA | 100 | NA | - | - | 60 | - | 60 |
| 2000_% | NA | 100 | 80 | 40 | - | 70 | - | 80 |
| 1.16 Total Labor force: | | | | | | | | |
| numbers in production | 42 | 50 | 243 | 238 | 400 | 140 | 81 | 700 |
| R&D | - | - | 2 | - | 20 | 5 | 4 | 60 |

| Name of the firm | F9 | F10 | F11 | F12 | F13 | F14 | F15 | F16 |
|---|------------------------|-----------------------------------|------------------------|---|---|----------|--------------------------------|---------|
| administration proportion of labor force | - | 10 | 7 | 78 | 40 | 23 | 5 | - |
| administration from overseas with international experience (optional): | - | - | - | - | - | 32 | - | - |
| 1.17 What is the firm's relative size and position? | - | 3 | All executive level | 2 | 1 | No | - | - |
| Its market niche? | SME | SME | SME | Large | SME | SME | SME | SME |
| Would you consider the firm to be a market leader? | Yes | Yes | No | Yes | Yes | No | Yes | |
| Section 2 | | | | | | | | |
| (a) Market developments and determinants of profitability: | | | | | | | | |
| 2.1 Who are your main customers? domestic/foreign? | Domestic | Domestic | Domestic | Domestic | Domestic | Domestic | Domestic | Foreign |
| Are you a sub-contractor for larger company? | Yes | - | No | - | - | Yes | - | - |
| Is the firm associated with highly visible conglomerates? | - | - | No | - | - | Yes | - | - |
| 2.2 What are your customers' main requirements? | Price, delivery period | Price, delivery period, standards | Product quality, price | Product quality, price, quality include process certification | Price, delivery period, Process certification | Price | Price ,delivery period,quality | |
| describe the relative importance of price, quality: (incl. product process certification) | - | - | - | - | - | - | - | - |

| Name of the firm | F9 | F10 | F11 | F12 | F13 | F14 | F15 | F16 |
|--|---|----------------------|--|--------------------|------------------|--------------------|-------------------------------|--|
| does foreign demand differ in any way from domestic demand? (if applicable) | No | - | Yes | No | No | Yes | NA | Yes |
| Could you give a brief summary of what aspects (or types) of product quality different markets require: | - | - | Foreign demands non-formaldehyde and non-azodye products | - | - | - | Spec of clothes must be 100 % | |
| Please specify which type of product/process certification is required: | - | - | NA | - | - | ISO9002, ISO14001 | NA | Change : quality of color must be 100 % , safe |
| 2.3 Has the demand for your products changed over the last ten years and if so, in which ways? (is there an environmental dimension?;how important has the environment become in terms of how the firm's products are developed and marketed?) | No | Yes | Yes | Yes | Yes | - | Yes | Yes |
| 2.4 Who are your main competitors? Proportion (%) | 1 . mainly domestic 2. less than 50% abroad 3.more than 50% abroad 4. virtually all abroad | NA NA NA NA | NA 50 - - | 45 55 - - | - - - - | 70 30 - - | 100 - - - | NA NA NA NA |

| Name of the firm | F9 | F10 | F11 | F12 | F13 | F14 | F15 | F16 |
|---|--------|--------|--------|--------|--------|--------|--------|--------|
| 2.5 How would you rate the degree of competition on your main sales markets? | | | | | | | | |
| 1. limited | - | - | - | - | - | - | - | - |
| 2. average | - | Yes | - | - | - | - | - | Yes |
| 3. strong | Yes | - |
| 2.6 Have there been changes in the nature and intensity of competition/ market requirements since 1990? | - | - | - | - | - | - | - | - |
| nature: | | | | | | | | |
| price | harder | change | harder | harder | harder | harder | harder | harder |
| quality | harder | stable | harder | harder | harder | harder | stable | harder |
| diversity/uniqueness | stable | - | harder | few | harder | harder | stable | stable |
| intensity: | | | | | | | | |
| harder | Yes | Yes | - | - | - | - | - | Yes |
| milder | - | - | - | - | - | - | - | - |
| stable | - | - | - | - | - | - | - | - |
| market requirements: | | | | | | | | |
| regulatory | - | - | - | - | - | - | - | - |
| domestic | - | - | NA | - | - | - | - | - |
| foreign | - | - | NA | - | - | - | - | - |
| 2.7 What is the firm's strategy for increasing its competitiveness? | | | | | | | | |
| Rank 1-5 | | | | | | | | |
| identifying new markets | 3 | 5 | 2 | 4 | 4 | 4 | 1 | 5 |
| developing new products | 5 | 4 | 4 | 5 | 1 | 2 | 2 | 4 |
| increasing market share | 5 | 2 | 1 | - | 5 | 3 | 3 | 5 |
| cutting costs | 5 | 4 | 5 | 3 | 2 | 5 | 5 | 4 |

| Name of the firm differentiating the products - i.e. making products unique | F9 5 | F10 3 | F11 3 | F12 - | F13 3 | F14 1 | F15 4 | F16 4 |
|---|-------------------------------|--------------------------------------|---|--|--|---|--|---|
| 2.8 What are the main challenges for the firm in improving its competitiveness/implementing its business strategy? | Potential increasing employee | Increasing sales, potential employee | Increasing : sales, company's image, employee's quality of life and capability, life and capability, and profit | Increasing employee's quality of life and capability | Increasing sales, potential employee increasing, and increasing employee's quality of life | Increasing sales, image, potential employee increasing, and increasing employee's quality of life | Increasing sales, increasing sale, employee quality improved , Potential increasing employee | Increasing image , increasing sale, employee quality improved , Potential increasing employee |
| (b) Community / NGO/ business association pressure | | | | | | | | |
| 2.9 What are the main topics that community/NGO/ business associations may place pressure on your company | No | No | No | - | - | - | Pollution and environment reduction | No |
| 2.10 In environmental terms, would it be possible to indicate how far your company is seen to be associated with the following forms of pollution? Rank 1_5 (where 1 is not at all; and 5 is very much) | | | | | | | | |
| Noise pollution | 1 | 1 | 4 | - | 1 | 2 | 1 | |
| Air pollution | 2 | 1 | 4 | 4 | 1 | 2 | 2 | |
| Water pollution | 1 | 3 | 2 | 5 | 2 | 3 | 4 | 2 |
| river | NA | NA | NA | NA | NA | Yes | NA | |
| lake | NA | NA | NA | NA | - | - | NA | |
| sea | NA | NA | NA | NA | - | - | NA | |

| Name of the firm | F9 | F10 | F11 | F12 | F13 | F14 | F15 | F16 |
|---|----|-----|-----|-----|-----|-----|-----|-----|
| 2.11 During the period 1991 - 2000, have any of the following groups brought pressure on your company to reduce pollution? Please note the number of times groups have telephoned, faxed, e_mailed or visited your firm. For news media, please note the number of media reports. | | | | | | | | |
| Please use the following classifications: | | | | | | | | |
| 0. 1 to 5, 6 - 10, 11 - 20, | | | | | | | | |
| Environmental NGOs | | | | | | | | |
| Objection to issuance of per | NA | - | 0 | 0 | - | 0 | 0 | NA |
| Pressure to reduce pollution | NA | - | 0 | 0 | - | 0 | 0 | NA |
| Pollution_related lawsuit | NA | - | 0 | 0 | - | 0 | 0 | NA |
| Student groups | | | | | | | | |
| Objection to issuance of per | NA | - | 0 | 0 | - | 0 | 0 | NA |
| Pressure to reduce pollution | NA | - | 0 | 0 | - | 0 | 0 | NA |
| Pollution_related lawsuit | NA | - | 0 | 0 | - | 0 | 0 | NA |
| Industry Associations | | | | | | | | |
| Objection to issuance of per | NA | - | 0 | 0 | - | 0 | 0 | NA |
| Pressure to reduce pollution | NA | - | 0 | 0 | - | 0 | 0 | NA |
| Pollution_related lawsuit | NA | - | 0 | 0 | - | 0 | 0 | NA |
| Consumer Groups | | | | | | | | |
| Objection to issuance of per | NA | - | 0 | 0 | - | 0 | 0 | NA |
| Pressure to reduce pollution | NA | - | 0 | 0 | - | 0 | 0 | NA |
| Pollution_related lawsuit | NA | - | 0 | 0 | - | 0 | 0 | NA |
| News media | | | | | | | | |

| Name of the firm | F9 | F10 | F11 | F12 | F13 | F14 | F15 | F16 |
|--|--------------------|-----|-------------------------|---|-----|----------|-----|----------------------|
| Objection to issuance of per Pressure to reduce pollution Pollution_related lawsuit | NA | - | 0 | 0 | - | 0 | 0 | NA |
| Citizens or Citizens Groups | NA | - | 0 | 0 | - | 0 | 0 | NA |
| Objection to issuance of per Pressure to reduce pollution Pollution_related lawsuit | NA | - | 0 | 0 | - | 0 | 0 | NA |
| Other | NA | - | 2 | 0 | - | 0 | 0 | NA |
| Objection to issuance of per Pressure to reduce pollution Pollution_related lawsuit | NA | - | 0 | 0 | - | 0 | 0 | NA |
| 2.12 Has your company's strategy ever been influenced by the advice or suggestions of business associations? | Garbage management | No | Yes | No | Yes | Yes | No | Yes |
| If so, how? Which? | Municipality | - | ATDP, THTI,CPIE,FTI,DIW | The Union textile Merchants association | - | ATDP,FTI | - | ATDP,FTI |
| Are the business associations local, national, or international? How did they contact you? | NA | - | National | local and national level | - | National | No | NA |
| Did you consider this a positive development or unpopular and forced? | NA | - | Recommendation | Suggestions and advices | - | - | - | Positive development |
| Explain why | - | - | Positive Development | Positive for technology improvement | - | - | - | - |
| 2.13 Have you ever been influenced by campaigns from NGOs or community organizations? | No | No | NA | NA | No | No | No | No |

| Name of the firm | F9 | F10 | F11 | F12 | F13 | F14 | F15 | F16 |
|--|----|-----|-----|-----|-----|-----|-----|-----|
| If so, how? Which? | - | - | - | - | - | - | - | - |
| Were the groups local | - | - | - | - | - | - | - | - |
| national | - | - | - | - | - | - | - | - |
| international | - | - | - | - | - | - | - | - |
| How did they campaign? | | | | | | | | |
| Newspapers | - | - | - | - | - | - | - | - |
| Non-public advice | - | - | - | - | - | - | - | - |
| Citizen protests | - | - | - | - | - | - | - | - |
| Did you consider this a positive development or unpopular and forced? | - | - | - | - | - | - | - | - |
| Explain why | - | - | - | - | - | - | - | - |
| 2.14 During the period 1991 - 2000, have your firm's customers at home or abroad, or your suppliers exerted pressure to improve environmental management in the factory? Please evaluate the importance of such pressures for your company from 1 to 5, with 1 denoting not important and 5 denoting very important. Write 0 if no pressure was exerted. | | | | | | | | |
| Domestic customers | 0 | 0 | NA | 1 | 0 | 0 | 0 | 4 |
| Foreign customers | 0 | NA | NA | 1 | 0 | 0 | 0 | 5 |
| Suppliers | 0 | NA | NA | 1 | 0 | 0 | 0 | 4 |
| (c) Technology infrastructure: | | | | | | | | |

| Name of the firm | F9 | F10 | F11 | F12 | F13 | F14 | F15 | F16 |
|--|------------------|-----------------|-----------------|------------------------|----------------------|-------------------------------|-----------------|------------------------|
| 2.15 What does the firm do when it becomes necessary to consider technological change? | | | | | | | | |
| Does the firm rely on institutions and consultancies for technological change? (give examples of such institutions) | Yes | Yes | - | - | - | - | - | Yes |
| international organizations | - | - | Yes | Yes | - | Yes | - | - |
| national government | Yes | No | Yes | Yes | Yes | Yes | Yes | - |
| advisory bodies | | | Yes | - | - | Yes | - | - |
| private sector consultancies | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - |
| Or from technological resources and advice from within its own company or other companies? | | | its own company | - | its own company | - | - | - |
| 2.16 How does the firm access information and support on technological change? | Less | Good | Good | No | Not so good | Good | Not so good | Less |
| What kind of technological change ('hardware'/processes) | processes change | hardware change | processes | hardware and processes | hardware & processes | processes, improve management | Hardware change | hardware and processes |
| Does the firm rely more on technology providers within its own company (or family of companies) than organizations outside the | No | No | Yes | Yes | No | - | No | No |

| Name of the firm | F9 | F10 | F11 | F12 | F13 | F14 | F15 | F16 |
|--|--|--|---|---|---|---|---|--|
| 2.17 How would you assess the existing system of technological support services (range of services, quality, | - | - | - | - | - | - | - | - |
| In your own firm and parent company? | - | - | NA | Group company | - | - | - | - |
| In the country or locality as a whole (is more support provided from within the government than from private sector? And is the support better from national or international advisers?) 1 = least | Government = 1, National Private Sector = 1 International Private Sector = 1 | Government = 1, National Private Sector = 1 International Private Sector = 1 | Government = 2, National Private sector = 3. International Organization = 1 | Government = 0, National Private Sector = 0. International Private Sector = 3 | Government = 3, National Private Sector = 1, International Private Sector = 2 | Government = 2, National Private Sector = 2, International Private Sector = 2 | Government = 2, National Private Sector = 3, International Private Sector = 1 | Government = 1, National Private Sector = 1 International Private Sector = 1 |
| Section 3 | NA | - | Industrial Effluent Standards by Ministry of Industry, Air Standard, Waste treatment and dangerous chemical substances by DIW | 1. Factory Act B.E.2535 (1992) 2. Effluent Standard 3. Emission Standard 4. Machinery Act | - | Thai environmental law | Industrial effluent standard | NA |
| 3.1 What are the key environmental regulations applicable to the firm? Please list them. | NA | NA | Yes, it cannot comply to effluent standard | - | - | NA | Control energy, water treatment, chemically, air pollution | |
| How have they affected the firm? | NA | | | | | 1 | | |

| Name of the firm | F9 | F10 | F11 | F12 | F13 | F14 | F15 | F16 |
|---|-----|-----|-----|-----|-----|---------|-----|-----|
| 3.2 What are the penalties for compliance failure? | No | No | NA | - | - | No | - | No |
| What procedures are involved? | - | - | NA | - | - | - | - | - |
| 3.3 Has the firm been penalized for non_compliance? If so, details | - | - | No | Yes | - | - | - | - |
| 3.4 Is there any form of cooperation with regulators? | No | Yes | No | No | No | Yes,DIW | No | No |
| 3.5 How do regulators act in regard to environmental technology? Do they recommend specific environment technology (both process and EoP)? Do they offer incentives, or other support, referrals, and information? Or do they penalize only? | No | Yes | - | - | - | - | - | No |
| 3.6 Do you or environmental authorities make information about the emissions of major pollutants by your firm freely available to the public? Yes or No | Yes | Yes | Yes | No | Yes | Yes | Yes | NA |

| Name of the firm | F9 | F10 | F11 | F12 | F13 | F14 | F15 | F16 |
|---|------------------------------|---------------------------------|------------------------------|----------|----------------------------|------------------------------|------------------------------|----------|
| 3.7 Does the firm see environmental regulations as costs or benefits | Benefits | Benefits | Costs and benefits | Benefits | Benefits | Benefits | Benefits | Benefits |
| 3.8 Have national environmental regulations reduced or strengthened your competitiveness? | Strengthened competitiveness | reduced competitiveness | strengthened competitiveness | - | Increasing cost investment | strengthened competitiveness | strengthened competitiveness | NA |
| In what ways? | NA | - | NA | - | - | - | - | NA |
| Do the regulations affect the competitiveness of your competitors? | NA | Yes,high cost and affect cannot | NA | - | - | Decrease competitiveness | Yes | NA |
| 3.9 Are environmental regulations in other countries affecting the firm's competitiveness? if yes, in what ways? | No | No | Yes | Yes | No | Yes | No | Yes |
| 3.10 Do you expect stricter environmental regulations in future? | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes |

| Name of the firm | F9 | F10 | F11 | F12 | F13 | F14 | F15 | F16 |
|--|-----|---|---|-----|--|---|--|---------------------|
| If yes, how do you plan to respond? | NA | Try to improve process for reduce pollution | Improving management system , changing technology, monitoring | - | Seminar, potential employee increasing | Decrease cost by use ISO 14001 and CT concept | Plan to improve high efficiency waste treatment according CT concept | Pollution improving |
| Section 4 | | | | | | | | |
| 4.1 How would you characterize the level of technology of the firm compared with the sector as a whole (i.e. the in terms of process technology: | | | | | | | | |
| Best Available Technology | - | - | - | - | - | - | - | - |
| standard_modern | - | Yes | Yes | Yes | Yes | Yes | - | Yes |
| traditional | - | - | - | - | - | - | - | - |
| in terms of products: | | | | | | | | |
| high quality | - | - | Yes | - | - | - | - | - |
| standard | Yes | Yes | Yes | - | Yes | Yes | Yes | Yes |
| Low | - | - | - | - | - | - | - | - |
| 4.2 Do you have a quality management system? | Yes | Yes | No | Yes | Yes | Yes | No | No |
| If so, is it ISO compatible? | - | - | - | Yes | Yes | Yes and ECOTEX | No | - |
| Are you ISO certified? | - | - | No | Yes | Yes | No | No | - |
| 4.3 What were the major changes in technology over the past ten years? | No | Yes | No | - | - | Yes | Hardware implementation | - |

| Name of the firm | F9 | F10 | F11 | F12 | F13 | F14 | F15 | F16 |
|--|---------|---------------|-----------------|---|--------|---------------------------------------|--------------|-----------------------|
| 4.4 Which were the main objectives behind the technological changes? Please rank 1_5 (1=not important; 5=very important) and specify: | | | | | | | | |
| Cost reduction (specify if labor costs / energy consumption / consumption of raw materials) | 5 | 3 | 4 | 4 | 2 | 5 | 2 | 5 |
| Productivity increase (in terms of output volume) | 5 | 5 | NA | 5 | 1 | 5 | 5 | 5 |
| Quality improvements (product/process) | 5 | 5 | NA | 3 | 3 | 5 | 3 | 5 |
| Meeting environmental regulations/standards | 2 | 3 | NA | 2 | 4 | 5 | 4 | 4 |
| Opening up new markets | 3 | 3 | 5 | 2 | 5 | 5 | — | 5 |
| Extend product range | 3 | — | 5 | 2 | 5 | 5 | 1 | 4 |
| Other (please specify) | — | — | NA | — | — | — | — | — |
| 4.5 In what way have developments in the prices for water/energy/raw materials influenced technological change? (please rank 1_5) | | | | | | | | |
| water | NA | 5 | 5 | 2 | 3 | 4 | 4 | 4 |
| energy | NA | 5 | 5 | 2 | 3 | 4 | 4 | 4 |
| raw materials | NA | 5 | 5 | 2 | 3 | 4 | 4 | 4 |
| 4.6 In terms of equipment: | | | | | | | | |
| Where did the equipment come from (firm/country)? | Denmark | Japan , India | Germany, Taiwan | India, Belgium, Korea, Germany, Japan, Thailand | Europe | Hongkong, Thai, Germany, ITALY, Spain | Thai, Taiwan | German, Taiwan, Italy |

| Name of the firm | F9 | F10 | F11 | F12 | F13 | F14 | F15 | F16 |
|--|----|-------------------|---|-----|--------------------|-------------------|-----|-----|
| How was it financed? | | | | | | | | |
| loan | - | - | No | - | - | - | - | - |
| subsidy | - | - | No | - | - | - | - | - |
| Equity | - | - | No | - | - | - | - | - |
| Other | - | - | No | - | - | - | - | - |
| 4.7 Do financial intermediaries impose environmental regulations for equipment financing? | No | Yes | No | No | Yes | No | Yes | |
| 4.8 What was the firm's annual average capital and operation & maintenance expenditures for pollution control in local currency? | - | - | - | - | - | - | - | |
| 1991 | - | 2.30 million baht | NA | - | 14.40 million baht | - | - | |
| 1996 | - | - | NA | - | - | - | - | |
| 2000 | - | 1.50 million baht | 3 - 5 % of sales (capital investment). 40% of capital investment (operation cost), 60% of capital investment (maintenance) | - | 3.15 million baht | 4.30 million baht | - | |
| 4.9 List the most important environmental projects that the firm has undertaken since 1991. | | | | | | | | |

| Name of the firm | F9 | F10 | F11 | F12 | F13 | F14 | F15 | F16 |
|---|----|------|-----------------------------|------|---------------------------------|-------------------------|-------------------------|-----|
| Project 1 | - | CPE | Wastewater treatment system | CPIE | - | CT | Steam stove | - |
| Year started | - | 2001 | 1986 | 2001 | - | 1996 | 1997 | - |
| Year completed | - | NA | 1988 | - | - | Present | Present | - |
| Costs in local currency | - | NA | - | - | - | - | - | - |
| Total investment | - | NA | 14 mill.bah | - | - | - | 2.50 million bah/year | - |
| Maintenance/ operational co | - | - | (including O&M costs) | - | - | - | 500,000 bah/year | - |
| Environmental impact | - | NA | - | - | System/water,Air,soil, resource | Air pollution reduction | Air pollution reduction | - |
| Annual cost savings due to implemented measures e.g. fuel costs, materials saving,better production efficiency (optional) | - | - | Reducing wastewater NA | - | - | 200,000 bah/year | - | - |
| Source of project financing (%) | - | - | - | - | - | - | - | - |
| Company | - | - | Yes | - | - | - | - | - |
| Commercial loan | - | - | - | - | - | - | 100 | - |
| Government | - | - | - | - | - | - | - | - |
| Other (specify) | - | - | - | - | - | Foreiner | - | - |
| Project 2 | - | - | Industrial indicator | - | Env. Index | water filter | - | - |
| Year started | - | - | 2000 | - | 2000 | 2000 | - | - |
| Year completed | - | - | 2001 | - | 2000 | Present | - | - |
| Costs in local currency | - | - | NA | - | - | 475,000 bah/year | - | - |
| Total investment | - | - | - | - | - | - | - | - |

| Name of the firm | F9 | F10 | F11 | F12 | F13 | F14 | F15 | F16 |
|---|---------|-----|--|-----|-----|-------------------------------|---|-----|
| Maintenance/ operational co | - | NA | - | - | - | - | 7,000 baht/year | - |
| Environmental impact | - | - | getting information for policy monitoring 0.5 mill.baht | - | - | Decrease impact not assess | Water pollution reduction 20,800 baht/year | - |
| Annual cost savings due to implemented measures e.g. fuel costs, materials saving,better production efficiency (optional) | - | - | - | - | - | - | - | - |
| Source of project financing (%) | Company | NA | NA | NA | NA | 100 | - | - |
| Commercial loan | NA | NA | NA | NA | NA | - | - | - |
| Government | NA | NA | NA | NA | NA | - | - | - |
| Other (specify) | NA | NA | NA | NA | NA | - | - | - |
| Project 3 | - | - | ISO 9000 1998 1999 | - | - | ISO 14001 2000 Present | - | - |
| Year started | - | - | - | - | - | - | - | - |
| Year completed | - | - | - | - | - | - | - | - |
| Costs in local currency | - | - | - | - | - | - | - | - |
| Total investment | - | - | - | - | - | - | - | - |
| Maintenance/ operational co | - | - | - | - | - | - | Decrease cost | - |
| Environmental impact | - | - | - | - | - | - | - | - |

| Name of the firm | F9 | F10 | F11 | F12 | F13 | F14 | F15 | F16 |
|---|----|-----|---------------|-----|-----|------------|-----|-----|
| Annual cost savings due to implemented measures e.g. fuel costs, materials saving,better production efficiency (optional) | - | - | 0.1 mill.baht | - | - | Not assess | - | - |
| Source of project financing (%) | | | | | | | | |
| Company | - | - | - | - | - | - | - | - |
| Commercial loan | - | - | - | - | - | - | - | - |
| Government | - | - | - | - | - | - | - | - |
| Other (specify) | - | - | - | - | - | - | - | - |
| Project 4 | - | - | - | - | - | - | - | - |
| Year started | - | - | - | - | - | - | - | - |
| Year completed | - | - | - | - | - | - | - | - |
| Costs in local currency | - | - | - | - | - | - | - | - |
| Total investment | - | - | - | - | - | - | - | - |
| Maintenance/ operational co | - | - | - | - | - | - | - | - |
| Environmental impact | - | - | - | - | - | - | - | - |
| Annual cost savings due to implemented measures e.g. fuel costs, materials saving,better production efficiency (optional) | - | - | - | - | - | - | - | - |
| Source of project financing (%) | | | | | | | | |
| Company | - | - | - | - | - | - | - | - |
| Commercial loan | - | - | - | - | - | - | - | - |
| Government | - | - | - | - | - | - | - | - |
| Other (specify) | - | - | - | - | - | - | - | - |

| Name of the firm | F9 | F10 | F11 | F12 | F13 | F14 | F15 | F16 |
|--|----|-----|-----|-----|-----|-----|-----|-----|
| 4.10 What were the reasons for implementing the above projects? Please elaborate. Subsequently rate the importance of the following sources of pressure on your company: (from 1_5 with 1 denoting not important and 5 denoting very important) | | | | | | | | |
| Regulatory pressure, high pollution charges and fines | 3 | 3 | 4 | 1 | NA | 5 | 3 | 5 |
| Environmental norms and standards for selling goods in | - | 0 | 4 | 3 | NA | 5 | - | 4 |
| Requirements of the firm's business partners (suppliers, customers, investors) | - | 0 | 3 | 4 | NA | 5 | - | 5 |
| Environmental requirements imposed by owners and shareholders of the firm | - | 1 | 4 | 1 | NA | 5 | 1 | 4 |
| Expectations that in the future regulations will be more stringent and charges will be higher | - | 4 | 4 | 5 | NA | 5 | 5 | 5 |
| The cost of wasteful energy and material input use | - | 5 | 5 | 3 | NA | 5 | 4 | 4 |
| Public pressure (by local communities, NGOs) | - | 1 | 2 | 1 | NA | 5 | 2 | 3 |
| Peer pressure (by business associations, other firms) | - | 1 | 2 | 1 | NA | 5 | - | 4 |
| Incentives (loans, grants, tax exemptions,...) | - | 3 | 1 | 1 | NA | 3 | - | 4 |

| Name of the firm | F9 | F10 | F11 | F12 | F13 | F14 | F15 | F16 |
|--|----------|-------------------------------|---|--|--------------------------|--|-------------|--|
| Goal not to lag behind competitors who have achieved good result in waste reductions | - | 5 | 3 | 1 | NA | 5 | - | 4 |
| Other: (specify) | - | - | - | - | NA | - | - | - |
| 4.11 What is the ratio between pollution prevention and end_of_pipe techniques? | 1.00 | 1.00 | 1 by 1 | Pollution prevention | 1 | 1.00 | 1 | 1.00 |
| 4.12 How were the changes implemented? | Supplier | Supplier, consultants, DIW | Suppliers, customers, business associations, and academic institutes | Parent company (in India), and abroad site visit | Exhibition, customers | Supplier , Customer information, Business association, Technology, Academic journal | Supplier | Business association .Journal,personel exchange |
| On which sources of information did the firm rely when identifying technology? | | | | | | | | |
| How would you assess your access to technological | easy | not so hard | not so hard | - | - | not so hard | not so hard | not so hard |
| What was the source of the technology (in terms of both 'hard' and 'soft' technologies) itself ? | - | - | - | - | - | - | - | - |
| Please specify if the provider is located: | | | | | | | | |

| Name of the firm | F9 | F10 | F11 | F12 | F13 | F14 | F15 | F16 |
|--|-----|-----------|----------------------|--|-----|-----------|---|------|
| within the same state/province as the ... or within the country? | - | - | - | - | - | Yes | - | - |
| ... or within the region / other developing country? | Yes | Yes | Yes | - | Yes | Yes | - | Yes |
| ... or in an industrialized cou | - | - | - | other developing country | - | Yes | - | - |
| Did the firm rely on external technical support in assessing, selecting and implementing the technology (i.e. equipment) ? (i.e. firms or agencies not within the company or parent company) | - | Yes | No | No | Yes | Yes | Yes | Yes |
| Did the firm cooperate with other firms in implementing the changes? | Yes | Yes | No | No | Yes | Yes | - | Yes |
| vertical networks: | NA | Yes | - | - | - | Yes | - | - |
| horizontal networks: | - | - | - | - | Yes | - | Yes | - |
| 4.13 What links do you have with technological associations or other producers or disseminators of technology, and how do you use these | No | No | Yes | Cooperating with academic institution on technology change | No | - | No | THTI |
| 4.14 Did you experience problems in implementing the changes? If so, please elaborate. | No | No | Yes, investment cost | - | No | Yes | Yes, lack of tradition/skill about New technology | No |
| 4.15 What resources or personnel do you have within your company to enhance your adoption of environmental technology? | - | 2 persons | 2 persons | Yes | NA | 2 persons | 3 persons | - |

| Name of the firm | F9 | F10 | F11 | F12 | F13 | F14 | F15 | F16 |
|--|----|-------------|--|--|-----|---|---|-----|
| 4.16 Does the firm have an environmental policy or strategy? If so, What are the main objectives and how are they implemented? | No | Yes,in 2001 | 1999 | Yes. In 1997 | No | Yes,in 2000 | Yes. In 1999 | No |
| Why does this firm have this kind of policy? | - | - | NA | Just implementing draft policy | - | - | - | - |
| C.P.E | | | Want to have environment management system | Environmental policy from parent company | - | Pollution prevention,to practice regulation | Prepare for stricter environmental Regulation | NA |
| 4.17 Does your company participate in any waste minimization or pollution prevention programme? And why? | No | No | Yes | No | No | Yes | Yes, CT | No |
| | | | CT and other projects in (4.9) | - | - | - | - | - |
| 4.18 What is restricting (if anything) the adoption or development of cleaner technologies? Rank Importance 1-5 | No | No | - | No | - | Yes | - | No |
| Lack of information? | - | - | 2 | - | 5 | 3 | 5 | - |
| High implementation cost? | - | - | 3 | - | NA | 3 | 3 | - |
| No alternative chemical/raw material input? | - | - | 2 | - | NA | 3 | - | - |
| No alternative process | - | - | 5 | - | NA | 3 | 2 | - |
| Uncertainly about performance impact? | - | - | 1 | - | 5 | 1 | 1 | - |
| Lack of tradition/skills? | - | - | 4 | - | 3 | 3 | 4 | - |
| Other: specify | - | - | - | - | - | - | - | - |

| Section 1 | | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
|--|--|--|---|--|--|--------------------------------|---|--|-------------|
| Name of the firm | Nakhonprathom | Nakhonprathom | Nakonpathom | Nontaburi | Nonthaburi | Bangkok | Bangkok | Bangkok | Samutsakorn |
| Address | 1988 | 1986 | 1975 | 1995 | 1989 | 1971 | 1964 | 1973 | |
| 1.3 Year of establishment: | | | | | | | | | |
| 1.4 Ownership structure: private domestic % private foreign % government % | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 |
| 1.5 Major lines of business: key products; processes (please, indicate production volume for main products): | Polyester 100%, pretreatment,dyeing,finishing | Dyeing & finishing commission (160 tonnes/month), processes: pretreatment,dyeing, printing,finishing | Woven Fabric: 2.5E5 yard/month | Pretreatment,Dyeing, printing,finishing | Ribbin 70 million meter/year, Lingerie 10 million meter/year /to weave,to dye | Dyeing : yarn 135,000 kg | Silks and modify product: 200 yard/day | Dyeing & finishing commission (400_600 tonnes/month), processes: dyeing, stenter dye, packing | |
| Briefly describe the firm's key products and processes in relation to its main competitors: | Higher price and higher quality | Quality: service high_end customer price: still competitive | Continuous | - | Quality: medium , Price: cheaper than foreign 20 % | Dyeing | Printing, Dyeing,weave | Quality: not difference from competitors , Price: depend on time | |
| Does the firm use international standards / enterprise standards for its main products? (if so, specify): | No | International Standards(ATCC). Customer Standard | Company assignment standard (ISO9002) .customer standards | Customer standards | use enterprise standards for dimension, elastic,color and use customer standards | Company assignment standard | Company assignment standard ,customer standards | use customer standards | |
| 1.6 Plants Nos. Locations | 0 | 1 | - | 3 | - | - | - | - | 3 |
| divisions within production proces | - | Garment | pretreatment , Dyeing,Finishing | garment | Weave | Dyeing | Pretreatment,Dyeing, Printing,Finishing | fabric commissioning, yarn | |

| Name of the firm | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
|--|-----|------|-----------------------------|-------------------|-----------------------------|---------------------|------|------------------------------|
| 1.7 Installed capacity (specify unit of measurement): | - | - | Ton/year(million yard/year) | million yard/year | Ton/year(yard/year) | Kg/year(yard/year) | - | Tonne/syr(million yard/year) |
| In 1991 | - | - | 880(4.80) | - | 115(621.272.70) | NA | NA | - |
| In 2001 | - | - | 5,500(30.00) | - | 500(2.73 million yard/year) | 135,000(736,363.40) | NA | 2,200(12.00) |
| Utilized capacity (at present): % | - | - | - | - | - | - | - | 90.91 |
| 1.8. Output as a percentage of ? | | | | | | | | |
| 1991_% | - | - | 75 | - | 100 | NA | NA | - |
| 1996_%. | - | - | 69.23 | 21.9 | 100 | NA | NA | - |
| 2000_% | - | - | 64 | 79 | 100 | NA | NA | 95.45 |
| 1.9 In what year was most of your plant and equipment built? | - | 1989 | 2001 | 1997 | NA | 2001 | 1994 | 2000 |
| 1.10 Turnover (in domestic currency): million baht/year | | | | | | | | |
| in 1991 | - | - | 30 | - | 45 | NA | NA | - |
| in 2000 | - | - | 148 | 79 | 180 | NA | NA | 130 |
| 1.11 Profit ratio (total profits as fraction of sales/turnover):% | - | - | - | - | - | - | - | - |
| In 1991 | - | - | 4 | - | -5 | NA | NA | - |
| In 2000 | - | - | 5 | - | 3.5 | NA | NA | 4.8 |
| 1.12 Cost of production from official reports (in local currency): million baht/year | | | | | | | | |
| 1991 | - | - | NA | - | 28.04 | NA | NA | - |
| 1996 | - | - | NA | - | 84.95 | NA | NA | - |
| 2000 | - | - | NA | - | 174.8 | NA | NA | 114.66 |
| Depreciation and interest payment | | | | | | | | |

| Name of the firm | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
|---|-----|-----|-----|-------|--------|--------|-----|-------|
| 1991 | - | - | NA | - | 5 | NA | NA | - |
| 1996 | - | - | NA | - | 5.65 | NA | NA | - |
| 2000 | - | 14 | NA | 30 | 13.43 | 0.87 | NA | 4.44 |
| Labour costs | | | | | | | | |
| 1991 | - | - | NA | - | 1.11 | NA | NA | - |
| 1996 | - | - | NA | - | 7.61 | NA | NA | - |
| 2000 | - | 16 | NA | 2.419 | 12.61 | 1.45 | NA | 9.76 |
| Raw material costs | | | | | | | | |
| 1991 | - | - | NA | - | 1.91 | NA | NA | - |
| 1996 | - | - | NA | - | 68.45 | NA | NA | - |
| 2000 | - | 40 | NA | 9.497 | 144.93 | 1.77 | NA | 75.19 |
| Energy costs | | | | | | | | |
| 1991 | - | - | NA | - | 2.73 | NA | NA | - |
| 1996 | - | - | NA | - | 3.15 | NA | NA | - |
| 2000 | - | 30 | NA | 6.37 | 3.71 | 0.13 | NA | 11.44 |
| Water | | | | | | | | |
| 1991 | - | - | NA | - | 0.05 | NA | NA | - |
| 1996 | - | - | NA | - | 0.09 | NA | NA | - |
| 2000 | - | 72 | NA | - | 0.11 | 0.02 | NA | 0.59 |
| Other | | | | | | | | |
| 1991 | - | - | NA | - | - | NA | NA | - |
| 1996 | - | - | NA | - | - | NA | NA | - |
| 2000 | - | 52 | NA | 3.057 | - | 21,129 | NA | 13.24 |
| 1.13 Export orientation: where is the main product of the firm sold?: Domestic market: 1991 % | | | | | | | | |
| | - | - | NA | - | 89 | NA | NA | 100 |

| Name of the firm | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
|---|-----|-----|-----|-----|-----|-----|-------|-----|
| 2000_% | 95 | - | NA | - | 86 | 100 | NA | 100 |
| Exported: | | | | | | | | |
| 1991_% | - | - | - | - | 11 | NA | NA | - |
| 2000_% | 5 | 100 | - | 100 | 14 | - | NA | - |
| 1.14 Main countries and regions to which the product is exported (if applicable): | | | | | | | | |
| European Union: | | | | | | | | |
| 1991_% | NA | - | - | - | - | - | - | - |
| 2000_% | NA | - | - | - | - | - | - | - |
| Other European | | | | | | | | |
| 1991_% | - | - | - | - | - | - | - | - |
| 2000_% | - | - | - | - | - | - | - | - |
| North America (USA & Canada): | | | | | | | | |
| Yes | | | | | | | | |
| 1991_% | NA | - | - | - | 1 | - | NA | - |
| 2000_% | NA | - | - | - | 0.5 | - | NA | - |
| Other (please specify): | | | | | SEA | - | Japan | - |
| 1991_% | - | - | - | - | 10 | - | NA | - |
| 2000_% | - | - | - | - | 15 | - | NA | - |
| 1.15 What percentage of revenue did your firm get from exports? | | | | | | | | |
| 1991_% | - | - | - | - | 12 | - | NA | - |
| 2000_% | - | 100 | - | 100 | 14 | - | NA | - |
| 1.16 Total Labor force: | | | | | | | | |
| numbers in production | 120 | 200 | 380 | 50 | 259 | 18 | 110 | 176 |
| R&D | - | 2 | 10 | 2 | 10 | - | - | 15 |

| Name of the firm | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
|--|---|------------------------|---------------|------------------------|-----------------------|----------|------------------------|----------|
| administration proportion of labor force | 20 | 50 | 25 | 5 | 25 | 2 | 5 | 10 |
| administration from overseas with international experience (optional): | - | 148 | - | 3 | - | - | - | - |
| 1.17 What is the firm's relative size and position? | - | - | - | - | - | 1 | 1 | - |
| Its market niche? Would you consider the firm to be a market leader? | SME | SME | SME | SME | SME | SME | SME | SME |
| No | Yes | Yes | No | - | Yes | Yes | No | |
| Section 2 | | | | | | | | |
| (a) Market developments and determinants of profitability: | | | | | | | | |
| 2.1 Who are your main customers? domestic/foreign? Are you a sub_contractor for larger company? Is the firm associated with highly visible conglomerates? | Domestic | Domestic | Domestic | Both | Domestic | Domestic | Domestic | Domestic |
| 2.2 What are your customers' main requirements? describe the relative importance of price, quality: (incl. product process certification) | Quality include process certification, delivery | Delivery period,qualit | Price,quality | Delivery period,qualit | Price,delivery period | Quality | Price,quality,delivery | |

| | | | | | | | | |
|---|--|---|-----|---------|--|-----|----------------------|--|
| Name of the firm | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
| does foreign demand differ in any way from domestic demand? (if applicable) | Yes | - | Yes | Yes | To underline use high price of raw material. | NA | Yes | Yes |
| Could you give a brief summary of what aspects (or types) of product quality different markets require: | - | - | NA | - | NA | NA | specially assignment | - |
| Please specify which type of product/process certification is required: | Quality | Quality | - | Quality | Changeless | NA | Fix: clothing color | Quality |
| 2.3 Has the demand for your products changed over the last ten years and if so, in which ways? (is there an environmental dimension?;how important has the environment become in terms of how the firm's products are developed and marketed?) | Yes | Yes | Yes | Yes | - | Yes | Yes | Yes |
| Products differentiating | Concern more about quality and require ISO,ECOTEX standard | Delivery period,quality quantity, lower price, high quality, shorter delivery | - | - | - | - | - | Concern more about quality and environment |
| 2.4 Who are your main competitors? | Proportion (%) | 100 | NA | - | - | NA | NA | 100 |
| 1. mainly domestic | - | - | NA | - | Yes | - | NA | - |
| 2. less than 50% abroad | - | - | NA | - | - | - | NA | - |
| 3.more than 50% abroad | - | - | NA | - | - | - | NA | - |
| 4. virtually all abroad | - | - | NA | - | - | - | NA | - |

| Name of the firm | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
|---|--------|--------|--------|--------|--------|--------|--------|--------|
| 2.5 How would you rate the degree of competition on your main sales markets? | | | | | | | | |
| 1. limited | - | - | - | - | - | - | - | - |
| 2. average | - | - | - | - | - | - | - | - |
| 3. strong | Yes |
| 2.6 Have there been changes in the nature and intensity of competition/ market requirements since 1990? | Yes | - | Yes | - | - | - | - | - |
| nature: | | | | | | | | |
| price | harder |
| quality | harder |
| diversity/uniqueness | harder | harder | stable | stable | stable | stable | stable | stable |
| intensity: | | | | | | | | |
| harder | - | - | Yes | - | Yes | Yes | - | - |
| milder | - | - | - | - | - | - | - | - |
| stable | - | - | - | - | - | - | - | - |
| market requirements: | | | | | | | | |
| regulatory | - | - | - | - | - | - | - | - |
| domestic | - | - | - | - | - | - | - | - |
| foreign | - | - | - | - | - | - | - | - |
| 2.7 What is the firm's strategy for increasing its competitiveness? | | | | | | | | |
| Rank 1-5 | 1 | 3 | 2 | 4 | 4 | 2 | NA | 4 |
| identifying new markets | 3 | 4 | 3 | 1 | 1 | 5 | NA | 3 |
| developing new products | 2 | 3 | 4 | 5 | 3 | 5 | NA | 4 |
| increasing market share | 4 | 4 | 5 | 3 | 2 | 4 | NA | 5 |
| cutting costs | | | | | | | | |

| Name of the firm | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
|---|-------------------------------|-----|-----|-----|-----|-----|-----|-------------------------------|
| differentiating the products - i.e. making products unique | 5 | 4 | 5 | 2 | 2 | 4 | NA | 5 |
| 2.8 What are the main challenges for the firm in improving its competitiveness/ implementing its business strategy? | - | - | - | - | - | - | - | - |
| (b) Community / NGO/ business association pressure | | | | | | | | |
| 2.9 What are the main topics that community/NGO/ business associations may place pressure on your company | Environmental cost increasing | - | No | - | - | No | No | Environment quality pollution |
| 2.10 In environmental terms, would it be possible to indicate how far your company is seen to be associated with the following forms of pollution? Rank 1_5 (where 1 is not at all; and 5 is very much) | OmYai Klong TaChein | Yes | - | - | - | - | - | OmNoi Klong |
| Noise pollution | 1 | 1 | 1 | 1 | 1 | 3 | 1 | 2 |
| Air pollution | 1 | 2 | 3 | 1 | 2 | 3 | 1 | 2 |
| Water pollution river | 4 | 2 | 2 | 1 | 1 | 3 | 1 | 3 |
| Lake | - | - | - | - | - | NA | NA | - |
| sea | - | - | - | - | - | NA | NA | - |

| Name of the firm | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
|---|-----|-----|-----|-----|-----|-----|-----|-----|
| 2.11 During the period 1991 – 2000, have any of the following groups brought pressure on your company to reduce pollution? Please note the number of times groups have telephoned, faxed, e_mailed or visited your firm. For news media, please note the number of media reports. | | | | | | | | |
| Please use the following classifications: | | | | | | | | |
| 0, 1 to 5, 6 – 10, 11 – 20, | | | | | | | | |
| Environmental NGOs | | | | | | | | |
| Objection to issuance of per Pressure to reduce pollution Pollution_related lawsuit | - | - | - | - | NA | 0 | 0 | - |
| Student groups | | | | | NA | 0 | 0 | - |
| Objection to issuance of per Pressure to reduce pollution Pollution_related lawsuit | - | - | - | - | NA | 0 | 0 | - |
| Industry Associations | | | | | NA | 0 | 0 | - |
| Objection to issuance of per Pressure to reduce pollution Pollution_related lawsuit | - | - | - | - | NA | 0 | 0 | - |
| Consumer Groups | | | | | NA | 0 | 0 | - |
| Objection to issuance of per Pressure to reduce pollution Pollution_related lawsuit | - | - | - | - | NA | 0 | 0 | - |
| News media | | | | | NA | 0 | 0 | - |

| Name of the firm | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
|--|-----|-----|-----|-----|-----|-----|-----|-------------------------|
| Objection to issuance of pressure to reduce pollution | - | - | NA | 0 | - | 0 | 0 | - |
| Pollution-related lawsuit | - | - | NA | 0 | - | 0 | 0 | - |
| Citizens or Citizens Groups | - | - | NA | 0 | - | 0 | 0 | - |
| Objection to issuance of pressure to reduce pollution | - | - | NA | 0 | - | 0 | 0 | - |
| Pollution-related lawsuit | - | - | NA | 0 | - | 0 | 0 | - |
| Other | - | - | NA | 0 | - | 0 | 0 | - |
| Objection to issuance of pressure to reduce pollution | - | - | NA | 0 | - | 0 | 0 | - |
| Pollution-related lawsuit | - | - | NA | 0 | - | 0 | 0 | - |
| 2.12 Has your company's strategy ever been influenced by the advice or suggestions of business associations? | No | No | No | No | No | NA | Yes | |
| If so, how? Which? | - | - | - | - | - | NA | NA | ATDP,THTI |
| Are the business associations local, national, or international? How did they contact you? | - | - | - | No | No | NA | NA | National Recommendation |
| Did you consider this a positive development or unpopular and forced? | - | - | - | - | - | NA | NA | Positive development |
| Explain why | - | - | - | - | - | - | NA | - |
| 2.13 Have you ever been influenced by campaigns from NGOs or community organizations? | No |

| Name of the firm | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
|--|-----|-----|-----|-----|-----|-----|-----|-----|
| If so, how? Which? | - | - | - | - | - | - | - | - |
| Were the groups local | - | - | - | - | - | - | - | - |
| national | - | - | - | - | - | - | - | - |
| international | - | - | - | - | - | - | - | - |
| How did they campaign? | | | | | | | | |
| Newspapers | | | | | | | | |
| Non-public advice | | | | | | | | |
| Citizen protests | | | | | | | | |
| Did you consider this a positive development or unpopular and forced? | - | - | - | - | - | - | - | - |
| Explain why | - | - | - | - | - | - | - | - |
| 2.14 During the period 1991 - 2000, have your firm's customers at home or abroad, or your suppliers exerted pressure to improve environmental management in the factory? Please evaluate the importance of such pressures for your company from 1 to 5, with 1 denoting not important and 5 denoting very important. Write 0 if no pressure was exerted. | | | | | | | | |
| Domestic customers | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Foreign customers | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Suppliers | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (c) Technology infrastructure: | | | | | | | | |

| Name of the firm | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
|--|-----------------|----------------------|------------------|---------------|-----------------|-----------------|----------------------|------|
| 2.15 What does the firm do when it becomes necessary to consider technological change? | | | | | | | | |
| Does the firm rely on institutions and consultancies for technological change? (give examples of such institutions) | - | - | Yes | - | Yes | Yes | Yes | - |
| international organizations | | | | Yes | - | | | |
| national government | - | Yes | Yes | - | Yes | - | - | - |
| advisory bodies | | | | | | | | |
| private sector consultancies | - | - | - | - | - | - | Yes | Yes |
| Other | - | - | - | - | - | - | - | - |
| Or from technological resources and advice from within its own company or other companies? | its own company | - | - | other company | - | - | - | - |
| 2.16 How does the firm access information and support on technological change? | Good | Not so good | Good | Good | - | Less | Never | Good |
| What kind of technological change (hardware/processes) | processes | hardware & processes | processes change | processes | hardware change | hardware change | hardware & processes | |
| Does the firm rely more on technology providers within its own company (or family of companies) than organizations outside the | Yes | No | Yes | No | - | No | No | No |

| Name of the firm | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
|---|---|--|---|---|---|---|--|--|
| 2.17 How would you assess the existing system of technological support services (range of services, quality, | - | - | - | - | NA | - | - | - |
| In your own firm and parent company? | - | - | - | - | - | - | - | - |
| In the country or locality as a whole (is more support provided from within the government than from private sector? And is the support better from national or international advisers?) 1= least | Government = 1, National Private Sector = 1, International Private Sector = 1 | Government = 1, National Private Sector = 1, International Private Sector = 2 | Government = 2, National Private Sector = 1, International Private Sector = 3 | Government = 1, National Private Sector = 2, International Private Sector = 3 | Government = 1, National Private Sector = 1, International Private Sector = 0 | Government = 1, National Private Sector = 2, International Private Sector = 0 | Government = 2, National Private Sector = 0 International Private Sector = 1 | Government = 2, National Private Sector = 0 International Private Sector = 1 |
| Section 3 | | | | | | | | |
| 3.1 What are the key environmental regulations applicable to the firm? Please list them. | 1. Factory Act. 2. Machine Act. 3. Effluent and airpollution standards | Notification of ministry of Industry, ministry of Interior, ministry of science technology & environment, Thai environment committee | NA | NA | NA | NA | labour regulation | solid waste management |
| How have they affected the firm? | - | No | Waste management,Dust, exhaust gas,waste discharge | NA | Facilitaty to work,to decrease problem in the future | NA | NA | No |

| Name of the firm | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
|---|-----|---|---------------------------|-----|-----|-----|-----|---|
| 3.2 What are the penalties for compliance failure? | - | - | Yes | - | No | No | No | - |
| What procedures are involved? | - | - | limited on the regulation | - | - | - | - | - |
| 3.3 Has the firm been penalized for non_compliance? If so, details | - | - | no affect | - | - | - | - | No |
| 3.4 Is there any form of cooperation with regulators? | - | Yes, about waste treatment of Tachein river | No | No | No | Yes | Yes | Yes, company use the environmental management to help |
| 3.5 How do regulators act in regard to environmental technology? Do they recommend specific environment technology (both process and EoP)? Do they offer incentives, or other support, referrals, and information? Or do they penalize only? | - | advice recommendation | No | No | No | Yes | Yes | - |
| 3.6 Do you or environmental authorities make information about the emissions of major pollutants by your firm freely available to the public? Yes or No | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes |

| Name of the firm | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
|--|----------|--|------------------------------|------------------------------|------------------------------|---|----------|--|
| | Benefits | Benefits | Benefits | Benefits | Benefits | Benefits | Benefits | Benefits |
| 3.7 Does the firm see environmental regulations as costs or benefits | No | strengthened competitiveness | strengthened competitiveness | strengthened competitiveness | strengthened competitiveness | strengthened competitiveness | No | Increasing cost investment |
| 3.8 Have national environmental regulations reduced or strengthened your competitiveness? | - | - | - | - | - | Company have complete both of domestic and national in future | - | - |
| In what ways? | - | - | - | - | No | NA | - | - |
| Do the regulations affect the competitiveness of your competitors? | - | - | - | - | NA | NA | - | cost per unit increasing |
| 3.9 Are environmental regulations in other countries affecting the firm's competitiveness? | No | Yes | Yes | No | Yes | No | No | Yes |
| if yes, in what ways? | - | Increasing cost investment and product price still lower | Good credit | - | - | - | - | If as the export company must do the ISO14000 that means trade barrier |
| 3.10 Do you expect stricter environmental regulations in future? | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes |

| Name of the firm | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
|--|-----------|--|-------------------|---|--|---|-----------------------|---|
| If yes, how do you plan to respond? | - | Preparing EMS system according ISO 14001 | Receive ISO 14001 | Try to improve process for reduce pollution and prepare high efficiency management system | Monitoring notice ,improve,accept regulation | Training with THTI, Technology safety center,FTI etc. | Preparation improving | System improving, resource development, reduce cost production & market expanding |
| Section 4 | | | | | | | | |
| 4.1 How would you characterize the level of technology of the firm compared with the sector as a whole (i.e. the in terms of process technology: | | | | | | | | |
| Best Available Technology | - | - | - | Yes | - | - | - | - |
| standard_modern | Yes | Yes | Yes | - | Yes | - | Yes | Yes |
| traditional | - | - | - | - | - | - | - | - |
| in terms of products: | | | | | | | | |
| high quality | Yes | - | - | Yes | - | - | - | - |
| standard | - | Yes | Yes | - | Yes | Yes | Yes | Yes |
| Low | - | - | - | - | - | - | - | - |
| 4.2 Do you have a quality management system? | Yes(QSME) | Yes | Yes | No | Yes | Yes | No | No |
| If so, is it ISO compatible? | - | YES | - | No | - | - | - | - |
| Are you ISO certified? | - | Yes | Yes | No | - | Yes | Yes | No |
| 4.3 What were the major changes in technology over the past ten years? | No | - | Yes | - | Yes | Yes | Yes | process technology improvement & improve machine to more modern |

| Name of the firm | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
|--|----------------------------|--|---|---------------------------------|-------------|-------|-------------------------------|-------------------------------|
| 4.4 Which were the main objectives behind the technological changes? Please rank 1-5 (1=not important; 5=very important) and specify: | | | | | | | | |
| Cost reduction (Specify if labor costs / energy consumption / consumption of raw materials) | - | 5 | 5 | 3 | 2 | 4 | 5 | 5 |
| Productivity increase (in terms of output volume) | - | 5 | 5 | 2 | 1 | 5 | 5 | 5 |
| Quality improvements (product/process) | - | 5 | 5 | 1 | 3 | 5 | 5 | 5 |
| Meeting environmental regulations/standards | - | 4 | 4 | 4 | - | 5 | 4 | 3 |
| Opening up new markets | - | 3 | 5 | 5 | 4 | 1 | - | 4 |
| Extend product range | - | 3 | 5 | 5 | 5 | 1 | 1 | 5 |
| Other (please specify) | - | - | - | - | - | - | - | - |
| 4.5 In what way have developments in the prices for water/energy/raw materials influenced technological change? (please rank 1-5) | | | | | | | | |
| water | 5 | 3 | 5 | 4 | 4 | 4 | 5 | 5 |
| energy | 5 | 3 | 5 | 4 | 4 | 4 | 5 | 5 |
| raw materials | 5 | 3 | 5 | 4 | 4 | 4 | 5 | 5 |
| 4.6 In terms of equipment: | Stenter, Jigger, Dyeing | Dyeing,Finishing, Lab testing | | | | | | |
| Where did the equipment come from (firm/country)? | Japan, Korea, Germany | Taiwan, Hongkong, Germany,America, Switzerland | Japan,Germany Germany, America, Switzerland | Austria, Netherland, Germany | Taiwan,Thai | India | Taiwan Germany Korea Italy | Taiwan Germany Korea Italy |

| Name of the firm | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
|--|-----|-----|-----|-----|-------------------|-------------------|------------------|-----|
| How was it financed? | | | | | | | | |
| loan | - | - | - | - | - | - | - | - |
| subsidy | - | - | - | - | - | - | - | - |
| Equity | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - |
| 4.7 Do financial intermediaries impose environmental regulations for equipment financing? | No | No | No | No | No | No | Yes | |
| 4.8 What was the firm's annual average capital and operation & maintenance expenditures for pollution control in local currency? | - | - | - | - | - | - | - | |
| 1991 | - | - | - | - | 270,000 baht/year | NA | - | |
| 1996 | - | - | - | - | - | NA | - | |
| 2000 | - | - | - | - | 550,000 baht/year | 2.04 million baht | 5,000 Baht/month | |
| 4.9 List the most important environmental projects that the firm has undertaken since 1991. | | | | | | | | |

| Name of the firm | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
|---|-----|-----|------------|-----|-------------------|-----------------------|------------------------|---------------------|
| Project 1 | - | - | EOP | - | land dry | Water treatment plant | - | Energy conservation |
| Year started | - | - | 1997 | - | 1993 | 2000 | - | 2000 |
| Year completed | - | - | 2000 | - | 2001 | 2002 | - | 2001 |
| Costs in local currency | - | - | NA | - | - | - | - | - |
| Total investment | - | - | NA | - | 200,000 baht/year | 600,000 baht/year | - | - |
| Maintenance/ operational cost | - | - | - | - | - | - | - | - |
| Environmental impact | - | - | Save water | - | Save water | Less | - | - |
| Annual cost savings due to implemented measures e.g. fuel costs, materials saving,better production efficiency (optional) | - | - | NA | - | - | - | - | - |
| Source of project financing (%) | | | | | | | | |
| Company | - | - | NA | - | - | - | - | - |
| Commercial loan | - | - | NA | - | - | - | - | - |
| Government | - | - | NA | - | - | - | - | - |
| Other (specify) | - | - | - | - | - | - | - | - |
| Project 2 | - | - | CT | - | Waste water test | - | Efficiency water Using | |
| Year started | - | - | - | - | - | - | - | 2001 |
| Year completed | - | - | - | - | - | - | - | 2002 |
| Costs in local currency | - | - | - | - | 50,000 | - | - | - |
| Total investment | - | - | - | - | - | - | - | - |

| Name of the firm | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
|---|-----|-----|-----|-----|-----|-----|-----|-----|
| Maintenance/ operational co | - | - | - | - | - | - | - | - |
| Environmental impact | - | - | - | - | - | - | - | - |
| Annual cost savings due to implemented measures e.g. fuel costs, materials saving,better production efficiency (optional) | - | - | - | - | - | - | - | - |
| Source of project financing (%) | - | - | - | - | - | - | - | - |
| Company | - | - | - | - | - | - | - | - |
| Commercial loan | - | - | - | - | - | - | - | - |
| Government | - | - | - | - | - | - | - | - |
| Other (specify) | - | - | - | - | - | - | - | - |
| Project 3 | - | - | - | - | - | - | - | - |
| Year started | | | | | | | | |
| Year completed | | | | | | | | |
| Costs in local currency | | | | | | | | |
| Total investment | | | | | | | | |
| Maintenance/ operational co | - | - | - | - | - | - | - | - |
| Environmental impact | - | - | - | - | - | - | - | - |

| Name of the firm | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
|--|-----|-----|-----|-----|-----|-----|-----|-----|
| Annual cost savings due to implemented measures e.g. fuel costs, materials saving, better production efficiency (optional) | - | - | - | - | - | - | - | - |
| Source of project financing (%) | | | | | | | | |
| Company | - | - | - | - | - | - | - | - |
| Commercial loan | - | - | - | - | - | - | - | - |
| Government | - | - | - | - | - | - | - | - |
| Other (specify) | - | - | - | - | - | - | - | - |
| Project 4 | | | | | | | | |
| Year started | | | | | | | | |
| Year completed | | | | | | | | |
| Costs in local currency | | | | | | | | |
| Total investment | | | | | | | | |
| Maintenance/ operational co | | | | | | | | |
| Environmental impact | | | | | | | | |
| Annual cost savings due to implemented measures e.g. fuel costs, materials saving, better production efficiency (optional) | | | | | | | | |
| Source of project financing (%) | | | | | | | | |
| Company | - | - | - | - | - | - | - | - |
| Commercial loan | - | - | - | - | - | - | - | - |
| Government | - | - | - | - | - | - | - | - |
| Other (specify) | - | - | - | - | - | - | - | - |

| Name of the firm | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
|---|-----|-----|-----|-----|-----|-----|-----|-----|
| 4.10 What were the reasons for implementing the above projects? Please elaborate. Subsequently rate the importance of the following sources of pressure on your company: (from 1_5 with 1 denoting not important and 5 denoting very important) | | | | | | | | |
| Rugulatory pressure, high pollution charges and fines | 5 | NA | 3 | 3 | 2 | 5 | - | 5 |
| Environmental norms and standards for selling goods in | 5 | NA | 1 | 4 | - | 1 | - | 5 |
| Requirements of the firm's business partners (suppliers, customers, investors) | 5 | NA | 1 | 2 | - | 1 | - | 5 |
| Environmental requirements imposed by owners and shareholders of the firm | 5 | NA | 1 | 4 | 3 | 5 | - | 3 |
| Expectations that in the future regulations will be more stringent and charges will be higher | 5 | NA | 5 | 5 | 4 | 5 | - | 3 |
| The cost of wasteful energy and material input use | 5 | NA | 5 | 5 | 5 | 3 | - | 5 |
| Public pressure (by local communities, NGOs) | 5 | NA | 1 | 4 | - | 1 | - | 4 |
| Peer pressure (by business associations, other firms) | 5 | NA | 1 | 4 | 1 | 1 | - | 4 |
| Incentives (loans, grants, tax exemptions,...) | - | NA | 1 | 1 | - | 1 | - | - |

| Name of the firm | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
|--|-----------------------|---|---|-------------------------|--|--|--|------|
| Goal not to lag behind competitors who have achieved good result in waste reductions | - | NA | 5 | 4 | - | 1 | - | - |
| Other: (specify) | - | NA | - | - | - | - | - | - |
| 4.11 What is the ratio between pollution prevention and end_of_pipe techniques? | End_of_pipe | 1 | 1.00 | Pollution prevention | 1.00 | 1.00 | 1.00 | Both |
| 4.12 How were the changes implemented? | Supplier, consultants | Exhibition, customers Supplier, Associate, Technology Center, journal | Exhibition ,Business association, Technology center | Supplier, other company | Exhibition,Supplier, Technology center | Journal , Supplier, Data from customer | Trade fairs, suppliers of machinery and equipment, suppliers of raw materials and components/intermediate products, customer, association, consultant, educational institute, journal/publications | |
| On which sources of information did the firm rely when identifying technology? | | | | | | | | |
| How would you assess your access to technological | easy | not so hard | hard | not so hard | hard | not so hard | not so hard | hard |
| What was the source of the technology (in terms of both 'hard' and 'soft' technologies) itself ? | | | | | | | | |
| Please specify if the provider is located: | | | | | | | | |

| Name of the firm | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
|--|---|------------------------------|---------------------------|-----------|------------------------------------|-----------------------|-----------|-----------------------------------|
| within the same state/province as the country? | - | - | - | - | - | - | - | - |
| ...or within the region / other developing country? | - | - | Yes | - | Yes | - | Yes | Yes |
| ...or in an industrialized country? | - | - | Yes | - | - | - | - | Yes |
| Did the firm rely on external technical support in assessing, selecting and implementing the technology (i.e. equipment) ? (i.e. firms or agencies not within the company or parent company) | Yes | Yes | Yes | - | Yes | - | - | - |
| Did the firm cooperate with other firms in implementing the changes? | No | Yes | Yes | Yes | No | Yes | Yes | Yes |
| Vertical networks: | - | - | - | - | - | NA | - | Yes |
| Horizontal networks: | - | - | Yes | Yes | - | - | - | - |
| 4.13 What links do you have with technological associations or other producers or disseminators of technology, and how do you use these | No | No | THTI, ATDP | No | No | Thai silk association | No | No |
| 4.14 Did you experience problems in implementing the changes? If so, please elaborate. | Yes, have not enough water in the process | Yes, lack of tradition/skill | Yes, high cost | Yes | Yes, Confident in expected result. | No | Yes | Yes, not understanding employment |
| 4.15 What resources or personnel do you have within your company to enhance your adoption of environmental technology? | NA | 3 persons | leader of each department | 3 persons | - | 2 persons | 2 persons | Yes, engineering department & LAB |

| Name of the firm | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
|---|----------------------------|--------------|--|---|-------------------|------|-----|--|
| 4.16 Does the firm have an environmental policy or strategy? If so, What are the main objectives and how are they implemented? | No | Yes, In 2002 | Yes,in 2000 | Yes,in 1997 | 1995 | 2000 | - | Yes, in 2001 |
| Why does this firm have this kind of policy? | - | - | - | - | - | - | - | - |
| | Meet customers requirement | Good credit | Prepare for environmental Regulation in the future | Decrease problem with people | Increase standard | - | - | Improve environmental management |
| 4.17 Does your company participate in any waste minimization or pollution prevention programme? And why? | - | Yes(EMS) | Yes,CT (NEDO) | No | No | No | No | Yes |
| | - | - | NA | Do not have any reccommand from national government | NA | NA | - | Cleaner technology in cooperation with DIW |
| 4.18 What is restricting (if anything) the adoption or development of cleaner technologies? Rank Importance 1_5 Lack of information? | - | - | Yes | - | Yes | No | No | Yes |
| | - | 2 | 2 | - | 3 | - | - | 5 |
| High implementation cost? | - | 3 | 5 | - | 2 | - | - | 4 |
| No alternative chemical/raw material input? | - | 4 | 5 | - | - | - | - | 5 |
| No alternative process | - | 2 | 3 | - | 1 | - | - | 4 |
| Uncertainty about performance impact? | - | 4 | 2 | - | 5 | - | - | 2 |
| Lack of tradition/skills? | - | 4 | 3 | - | 4 | - | - | 5 |
| Other: specify | - | - | - | - | - | - | - | - |

| Name of the firm | F17 | F18 | F19 | F20 | F21 | F22 | F23 | F24 |
|---|-----|-----|-----|-----|------------------------------|-----|-----|-----|
| | | | Yes | | | No | Yes | Yes |
| 4.19 If your firm has not adopted new EST in recent years, can you explain why not? Rank Importance 1_5 | - | - | | - | - | | | |
| Lack of information? | - | 5 | 5 | - | - | - | - | 5 |
| High implementation cost? | - | 5 | 3 | - | - | - | - | 5 |
| No alternative chemical/raw material input? | - | 5 | 5 | - | - | - | - | 5 |
| No alternative process | - | - | 4 | - | - | - | - | 5 |
| Uncertainty about performance impact? | - | 5 | 4 | - | - | - | - | 4 |
| Lack of tradition/skills? | - | 5 | 5 | - | - | - | - | 5 |
| Other: specify | - | - | - | | reduce environmental impact! | - | - | - |

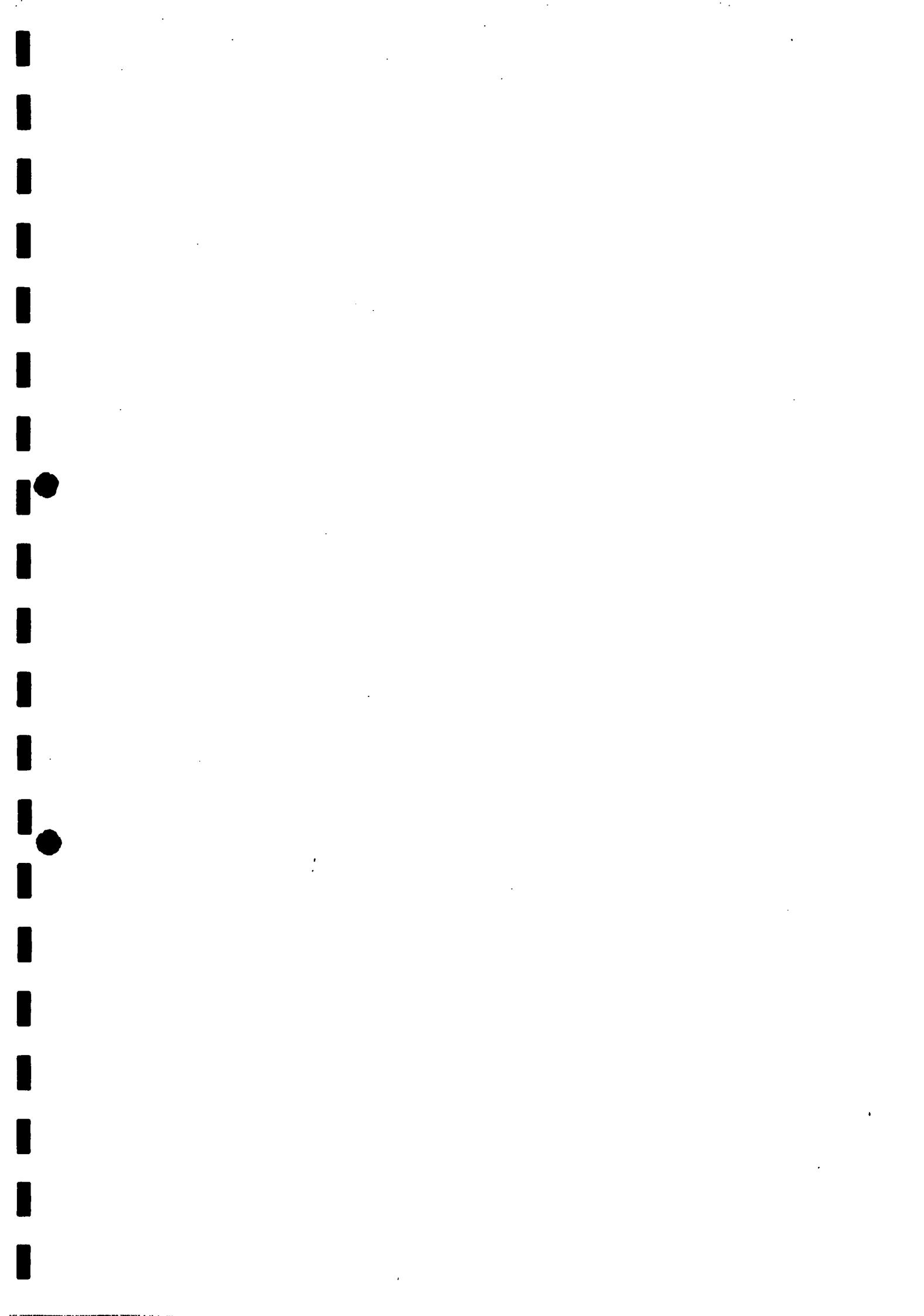
| Section 1 | | | |
|--|--|--|--|
| Name of the firm | F25 | F26 | F27 |
| Address | Samutsakorn | Samutsakorn | Kanchanaburi |
| 1.3 Year of establishment: | 1988 | 1990 | 1972 |
| 1.4 Ownership structure: | | | |
| private domestic % | 100 | 100 | 100 |
| private foreign % | - | - | - |
| government % | - | - | - |
| 1.5 Major lines of business: key products, processes (please, indicate production volume for main products): | Woven fabric | Pretreatment, dyeing, and finishing polyester/cotton blend (TC), polyester texture | Pretreatment, dyeing, and finishing |
| Briefly describe the firm's key products and processes in relation to its main competitors: | Bleaching, Dyeing, finishing | Quality: medium, Price: medium | Quality: high, Price: more expensive than competitors |
| Does the firm use international standards / enterprise standards for its main products? (if so, specify): | customer standards and company standards | use customer standards and enterprise standards | use international standard, DIN, ATCC and use customer standards |
| 1.6 Plants Nos. Locations | - | 1 plant : Bangkok | 3 Samutsakorn |
| divisions within production process | - | - | pretreatment, Dyeing, Finishing |

| Name of the firm | F25 | F26 | F27 | F28 |
|--|-----------------------------------|----------------------|-----------------------------|---|
| 1.7 Installed capacity (specify unit of measurement): | - | Tonnes/yr(yard/year) | Ton/year(million yard/year) | million metre/year (million yard/year) |
| In 1991 | NA | - | NA | - |
| In 2001 | NA | 7.200(39.27) | 18,000(93.18) | 30(32.80) |
| Utilized capacity (at present): % | - | - | - | - |
| 1.8. Output as a percentage of ? | increasing 20 - 30% every year | - | - | - |
| 1991 % | NA | - | NA | - |
| 1996 %. | NA | - | NA | 33.50 |
| 2000 % | NA | 100 (in 2001) | 83.3 | 29.49 |
| 1.9 In what year was most of your plant and equipment built? | 1993 - 1994 | 2001 | NA | - |
| 1.10 Turnover (in domestic currency): | quite stable | | | |
| million baht/year | | | | |
| in 1991 | NA | - | NA | - |
| in 2000 | NA | - | NA | 182 |
| 1.11 Profit ratio (total profits as fraction of sales/turnover) % | % | | | |
| In 1991 | NA | - | NA | - |
| In 2000 | NA | 20 | NA | - |
| 1.12 Cost of production from official reports (in local currency): million baht/year | | | | |
| 1991 | NA | - | NA | - |
| 1996 | NA | - | NA | 170.33 |
| 2000 | NA | 168.20 | NA | 186.22 |
| Depreciation and interest payment | | | | |

| Name of the firm | F25 | F26 | F27 | F28 |
|---|-----|-------|-----|--------|
| 1991 | NA | - | NA | - |
| 1996 | NA | - | NA | 107.00 |
| 2000 | NA | 20.00 | NA | 104.00 |
| Labour costs | | | | |
| 1991 | NA | - | NA | - |
| 1996 | NA | - | NA | 6.50 |
| 2000 | NA | 30.00 | NA | 7.90 |
| Raw material costs | | | | |
| 1991 | NA | - | NA | - |
| 1996 | NA | - | NA | 28.00 |
| 2000 | NA | 50.00 | NA | 31.13 |
| Energy costs | | | | |
| 1991 | NA | - | NA | - |
| 1996 | NA | - | NA | 20.19 |
| 2000 | NA | 65.00 | NA | 30.60 |
| Water | | | | |
| 1991 | NA | - | NA | - |
| 1996 | NA | - | NA | 0.64 |
| 2000 | NA | 3.20 | NA | 0.31 |
| Other | | | | |
| 1991 | NA | - | NA | - |
| 1996 | NA | - | NA | 8.00 |
| 2000 | NA | - | NA | 12.28 |
| 1.13 Export orientation: where is the main product of the firm sold? | | | | |
| Domestic market: | | | | |
| 1991 % | 100 | 100 | 100 | - |

| Name of the firm | F25 | F26 | F27 | F28 |
|--|-----|--|-----|-----|
| 2000_% | 100 | 100 (including indirect export 20%) | 100 | 90 |
| Exported: | | | | |
| 1991_% | - | - | NA | - |
| 2000_% | - | - | NA | 10 |
| 1.14 Main countries and regions to which the product is exported (if applicable): | | | | |
| European Union: | | | | |
| 1991_% | - | - | - | - |
| 2000_% | - | - | - | - |
| Other European | | | | |
| 1991_% | - | - | - | - |
| 2000_% | - | - | - | - |
| North America (USA & Canada): | | | | |
| 1991_% | - | - | - | - |
| 2000_% | - | - | - | - |
| Other (please specify): | | | | |
| 1991_% | - | - | - | - |
| 2000_% | - | - | - | - |
| 1.15 What percentage of revenue did your firm get from exports? | | | | |
| 1991_% | - | - | <50 | - |
| 2000_% | - | - | >80 | 80 |
| 1.16 Total Labor force: | | | | |
| numbers in production | 190 | 250 | 350 | 130 |
| R&D | 160 | 10 | 36 | 2 |

| Name of the firm | F25 | F26 | F27 | F28 |
|---|---|--|--------------------------|-----------------|
| administration proportion of labor force | 2 | 30 | 14 | 10 |
| administration from overseas with international experience (optional): | 10 (excluding in other department 10 persons) | 26 | - | - |
| 1.17 What is the firm's relative size and position? | No | 7 | 1 | |
| Is its market niche? | Large | Big | Medium - Large | |
| Would you consider the firm to be a market leader? | Yes | Yes | Yes | |
| Section 2 | | | | |
| (a) Market developments and determinants of profitability: | | | | |
| 2.1 Who are your main customers? domestic/foreign? | Domestic | Domestic | Domestic | Domestic |
| Are you a sub-contractor for larger company? | No | - | - | - |
| Is the firm associated with highly visible conglomerates? | No | - | - | - |
| 2.2 What are your customers' main requirements? | Price, delivery period | - | Delivery period, quality | Product quality |
| describe the relative importance of price, quality: (incl. product process certification) | - | Quality, price, delivery, environmental impact | - | - |



| Name of the firm | F25 | F26 | F27 | F28 |
|---|-----|----------------------------|-------------------------------|---|
| does foreign demand differ in any way from domestic demand? (if applicable) | - | - | Yes | - |
| Could you give a brief summary of what aspects (or types) of product quality different markets require: | | | Delivery period , environment | - |
| Please specify which type of product/process certification is required: | - | - | NA | ISO certification requirement |
| 2.3 Has the demand for your products changed over the last ten years and if so, in which ways? (is there an environmental dimension?; how important has the environment become in terms of how the firm's products are developed and marketed?) | No | Concern more about quality | Yes | Yes Customer want new market Higher quality of product, shorter delivery period |
| 2.4 Who are your main competitors? | | | | |
| Proportion (%) | | | | |
| 1. mainly domestic | 100 | - | - | 90 |
| 2. less than 50% abroad | - | - | - | 10 |
| 3.more than 50% abroad | - | - | - | - |
| 4. virtually all abroad | - | - | China, Taiwan(100%) | - |

| Name of the firm | F25 | F26 | F27 | F28 |
|---|--------|--------|--------|--------|
| 2.5 How would you rate the degree of competition on your main sales markets? | | | | |
| 1. limited | - | - | - | - |
| 2. average | - | - | - | - |
| 3. strong | Yes | medium | Yes | Yes |
| 2.6 Have there been changes in the nature and intensity of competition/ market requirements since 1990? | - | - | - | - |
| nature: | | | | |
| price | harder | midder | few | harder |
| quality | harder | harder | harder | harder |
| diversity/uniqueness | stable | stable | stable | stable |
| intensity: | | | | |
| harder | - | - | Yes | - |
| milder | - | - | - | - |
| stable | - | - | - | - |
| market requirements: | | | | |
| regulatory | - | - | - | - |
| domestic | NA | - | - | - |
| foreign | NA | - | - | - |
| 2.7 What is the firm's strategy for increasing its competitiveness? | | | | |
| Rank 1_5 | | | | |
| identifying new markets | 2 | - | 3 | 3 |
| developing new products | 3 | - | 4 | 5 |
| increasing market share | 1 | - | 4 | 2 |
| cutting costs | 5 | - | 5 | 4 |

| Name of the firm | F25 | F26 | F27 | F28 |
|--|--|---------------------|----------------------------------|---|
| differentiating the products - i.e. making products unique | 4 | - | 4 | 1 |
| 2.8 What are the main challenges for the firm in improving its competitiveness/implementing its business strategy? | Increasing : sales, company's image, employee's quality of life and capability, and profit | - | Potential increasing employee | Increasing quality product service (QPS - increasing product's quality, price and delivery period) |
| (b) Community / NGO/ business association pressure | | | | |
| 2.9 What are the main topics that community/NGO/ business associations may place pressure on your company | No | No | No | Effluent |
| 2.10 In environmental terms, would it be possible to indicate how far your company is seen to be associated with the following forms of pollution? Rank 1_5 (where 1 is not at all; and 5 is very much) | | | | |
| Noise pollution | 2 | - | 1 | 1 |
| Air pollution | 2 | - | 2 | 1 |
| Water pollution | 2 | - | 3 | 1 |
| river | | Nakhonchaisri River | NA | - |
| lake | - | - | NA | - |
| sea | - | - | NA | - |

| Name of the firm | F25 | F26 | F27 | F28 |
|---|-----|-----|-----|-----|
| 2.11 During the period 1991 - 2000, have any of the following groups brought pressure on your company to reduce pollution? Please note the number of times groups have telephoned, faxed, e_mailed or visited your firm. For news media, please note the number of media reports. | | | | |
| Please use the following classifications: | | | | |
| 0, 1 to 5, 6 - 10, 11 - 20. | | | | |
| Environmental NGOs | | | | |
| Objection to issuance of per | 0 | - | NA | 0 |
| Pressure to reduce pollution | 0 | - | NA | 0 |
| Pollution_related lawsuit | 0 | - | NA | 0 |
| Student groups | | | | |
| Objection to issuance of per | 0 | - | NA | 0 |
| Pressure to reduce pollution | 0 | - | NA | 0 |
| Pollution_related lawsuit | 0 | - | NA | 0 |
| Industry Associations | | | | |
| Objection to issuance of per | 0 | - | NA | 0 |
| Pressure to reduce pollution | 0 | - | NA | 0 |
| Pollution_related lawsuit | 0 | - | NA | 0 |
| Consumer Groups | | | | |
| Objection to issuance of per | 0 | - | NA | 0 |
| Pressure to reduce pollution | 0 | - | NA | 0 |
| Pollution_related lawsuit | 0 | - | NA | 0 |
| News media | | | | |

| Name of the firm | F25 | F26 | F27 | F28 |
|--|-----|-----|---------|-----|
| Objection to issuance of per Pressure to reduce pollution | 0 | - | NA | 0 |
| Pollution-related lawsuit | 0 | - | NA | 0 |
| Citizens or Citizens Groups | 0 | - | NA | 0 |
| Objection to issuance of per Pressure to reduce pollution | 0 | - | NA | 0 |
| Pollution-related lawsuit | 0 | - | NA | 1_5 |
| Other | - | - | NA | 0 |
| Objection to issuance of per Pressure to reduce pollution | 0 | - | NA | 0 |
| Pollution-related lawsuit | 0 | - | NA | 0 |
| 2.12 Has your company's strategy ever been influenced by the advice or suggestions of business associations? | No | Yes | Yes | No |
| If so, how? Which? | - | - | FTI\WTO | - |
| Are the business associations local, national, or international? How did they contact you? | - | - | NA | - |
| Did you consider this a positive development or unpopular and forced? Explain why | - | - | NA | - |
| 2.13 Have you ever been influenced by campaigns from NGOs or community organizations? | No | No | No | No |

| Name of the firm | F25 | F26 | F27 | F28 |
|--|-----|-----|-----|-----|
| If so, how? Which? | - | - | - | - |
| Were the groups local | - | - | - | - |
| national | - | - | - | - |
| international | - | - | - | - |
| How did they campaign? | - | - | - | - |
| Newspapers | - | - | - | - |
| Non_public advice | - | - | - | - |
| Citizen protests | - | - | - | - |
| Did you consider this a positive development or unpopular and forced? | - | - | - | - |
| Explain why | - | - | - | - |
| 2.14 During the period 1991 - 2000, have your firm's customers at home or abroad, or your suppliers exerted pressure to improve environmental management in the factory? Please evaluate the importance of such pressures for your company from 1 to 5, with 1 denoting not important and 5 denoting very important. Write 0 if no pressure was exerted. | | | | |
| Domestic customers | 0 | 0 | 0 | 1 |
| Foreign customers | 0 | 0 | 0 | 1 |
| Suppliers | 0 | 0 | 0 | 1 |
| (c) Technology infrastructure: | | | | |

| Name of the firm | F25 | F26 | F27 | F28 |
|--|-----------------|----------------|------------------------|-----------------|
| 2.15 What does the firm do when it becomes necessary to consider technological change? | | | | |
| Does the firm rely on institutions and consultancies for technological change? (give examples of such institutions) | - | - | Yes | - |
| international organizations | - | - | No | Yes |
| national government | - | - | Yes | Yes |
| advisory bodies | | | | |
| private-sector consultancies | - | - | - | - |
| Other | Yes (Suppliers) | - | - | - |
| Or from technological resources and advice from within its own company or other companies? | - | from suppliers | - | its own company |
| 2.16 How does the firm access information and support on technological change? | Good | - | Good | Few |
| What kind of technological change ('hardware'/processes) | processes | hardware | hardware and processes | processes |
| Does the firm rely more on technology providers within its own company (or family of companies) than organizations outside the | No | No | No | No |

| Name of the firm | F25 | F26 | F27 | F28 |
|--|--|---|--|---|
| 2.17 How would you assess the existing system of technological support services (range of services, quality, | - | - | - | - |
| In your own firm and parent company? | No | - | - | - |
| In the country or locality as a whole (is more support provided from within the government than from private sector? And is the support better from national or international advisers? 1= least | Government = 1. National Private sector = 3, International Organization = 1 | Government = 1, national private .sector = 3, international organizations = 1 | Government = 2, National Private Sector = 2 International Private Sector = 2 | Government = 2, National Private Sector = 1, International Private Sector = 3 |
| Section 3 | | | | |
| 3.1 What are the key environmental regulations applicable to the firm? Please list them. | Industrial Effluent Standards by Ministry of Industry, Air standrad, Waste treatment and dangerous chemical substances by DW | - | NA | 1. Factory Act B.E.2535 (1992) 2. Effluent Standard 3. Emission Standard 4. Machinery Act |
| How have they affected the firm? | Yes | - | effect to cost | No |

| Name of the firm | F25 | F26 | F27 | F28 |
|---|-----|-----|-----------------------|-----|
| 3.2 What are the penalties for compliance failure? | NA | - | Yes | - |
| What procedures are involved? | NA | - | wastewater management | - |
| 3.3 Has the firm been penalized for non_compliance? If so, details | No | - | penalized | No |
| 3.4 Is there any form of cooperation with regulators? | No | - | - | - |
| 3.5 How do regulators act in regard to environmental technology? | - | - | Yes | - |
| Do they recommend specific environment technology (both process and EoP)? | No | - | No | - |
| Do they offer incentives, or other support, referrals, and information? | No | No | Offer incentives | No |
| Or do they penalize only? | Yes | Yes | - | - |
| 3.6 Do you or environmental authorities make information about the emissions of major pollutants by your firm freely available to the public? Yes or No | Yes | Yes | Yes | Yes |

| Name of the firm | F25 | F26 | F27 | F28 |
|--|------------------------------|------------------------------|------------------------------|------------------------------|
| 3.7 Does the firm see environmental regulations as costs or benefits | Benefits | Benefits | Benefits | Cost |
| 3.8 Have national environmental regulations reduced or strengthened your competitiveness? | strengthened competitiveness | strengthened competitiveness | strengthened competitiveness | strengthened competitiveness |
| In what ways? | | | | |
| Do the regulations affect the competitiveness of your competitors? | No | No | Cost | |
| | | | | |
| 3.9 Are environmental regulations in other countries affecting the firm's competitiveness? | No | No | Yes | Yes |
| If yes, in what ways? | - | - | Environmental | - |
| 3.10 Do you expect stricter environmental regulations in future? | Yes | Yes | Yes | Yes |

| Name of the firm | F25 | F26 | F27 | F28 |
|--|-----|----------|----------------------------------|-----|
| If yes, how do you plan to respond? | NA | - | Reduce : water/oil/elec/color | - |
| Section 4 | | | | |
| 4.1 How would you characterize the level of technology of the firm compared with the sector as a whole (i.e. the | | | | |
| in terms of process technology: | | | | |
| Best Available Technology | - | - | Yes | Yes |
| standard_modern | Yes | standard | - | - |
| traditional | - | - | - | - |
| in terms of products: | | | | |
| high quality | - | - | - | Yes |
| standard | Yes | standard | Yes | - |
| Low | - | - | - | - |
| 4.2 Do you have a quality management system? | Yes | No | Yes | No |
| If so, is it ISO compatible? | NA | - | ISO 9001,beginning ISO 14001 | - |
| Are you ISO certified? | No | No | - | No |
| 4.3 What were the major changes in technology over the past ten years? | Yes | - | Yes | - |

| Name of the firm | F25 | F26 | F27 | F28 |
|--|-----|--------------------|---------------------|-------------|
| 4.4 Which were the main objectives behind the technological changes? Please rank 1_5 (1=not important; 5=very important) and specify: | | | | |
| Cost reduction (specify if labor costs / energy consumption / consumption of raw materials) | 5 | 3 | 5 | 1 |
| Productivity increase (in terms of output volume) | 4 | - | 4 | 2 |
| Quality improvements (product process) | 3 | 5 | 5 | 3 |
| Meeting environmental regulations/standards | 2 | - | 3 | 0 |
| Opening up new markets | 2 | - | 3 | 5 |
| Extend product range | 3 | - | 3 | 4 |
| Other (please specify) | - | (Quick delivery) 4 | - | - |
| 4.5 In what way have developments in the prices for water/energy/raw materials influenced technological change? (please rank 1_5) | | | | |
| water | 4 | - | 4 | 5 |
| energy | 4 | - | 4 | 5 |
| raw materials | 4 | - | 4 | 5 |
| 4.6 In terms of equipment: | | | | |
| Where did the equipment come from (firm/country)? | - | - | German, Switzerland | Switzerland |

| Name of the firm | F25 | F26 | F27 | F28 |
|--|---|---|-----|-----|
| How was it financed? | | | | |
| loan | No | - | - | - |
| subsidy | No | - | - | - |
| Equity | No | - | - | - |
| Other | No | - | - | - |
| 4.7 Do financial intermediaries impose environmental regulations for equipment financing? | No | No | Yes | No |
| 4.8 What was the firm's annual average capital and operation & maintenance expenditures for pollution control in local currency? | - | - | - | |
| 1991 | 7.8 mill.bah (capital investment), 100,000 baht/month (O&M costs) | 10 mill.bah (capital), NA | NA | |
| 1996 | NA | - | NA | |
| 2000 | O&M costs increase 20% (comparing with 1991) | 10,000 baht/month (chemical), 1,400 baht/month (Energy) | NA | |
| 4.9 List the most important environmental projects that the firm has undertaken since 1991. | | | | |

| Name of the firm | F25 | F26 | F27 | F28 |
|--|------------------------------------|---------------------|----------------------------|-----------------------------|
| | Energy and water saving project | Energy conservation | EMS | Wastewater treatment system |
| Project 1 | | | | |
| Year started | 1988 | 1995 | 2001 | 1993 |
| Year completed | present | present | 2002 | Present |
| Costs in local currency | | - | - | - |
| Total investment | NA | - | 10.00 million baht/year | 30 million baht/year |
| Maintenance/ operational co | NA | - | - | 900,000 baht/year |
| Environmental impact | Save energy and water | - | Better improve in 24 month | - |
| Annual cost savings due to implemented measures e.g. fuel costs, materials saving, better production efficiency (optional) | NA | - | - | - |
| Source of project financing (%) | | | | |
| Company | NA | - | Yes | - |
| Commercial loan | NA | - | - | - |
| Government | NA | - | Yes | - |
| Other (specify) | NA | - | - | - |
| Project 2 | Wastewater treatment system | - | - | Cavetic recovery |
| Year started | 1988 | - | - | 1983 |
| Year completed | present | - | - | Present |
| Costs in local currency | | | | |
| Total investment | 7.8 mill.baht (Capital investment) | - | - | 7 million baht/year |

| Name of the firm | F25 | F26 | F27 | F28 |
|--|------------------------------|-----|-----|-----|
| Maintenance/ operational co | 120,000 baht/month | - | - | - |
| Environmental impact | Effluent discharge is better | - | - | - |
| Annual cost savings due to implemented measures e.g. fuel costs, materials saving, better production efficiency (optional) | NA | - | - | - |
| Source of project financing (%) | | | | |
| Company | NA | - | - | - |
| Commercial loan | NA | - | - | - |
| Government | NA | - | - | - |
| Other (specify) | NA | - | - | - |
| Project 3 | - | - | - | - |
| Year started | - | - | - | - |
| Year completed | - | - | - | - |
| Costs in local currency | - | - | - | - |
| Total investment | - | - | - | - |
| Maintenance/ operational co | - | - | - | - |
| Environmental impact | - | - | - | - |

| Name of the firm | F25 | F26 | F27 | F28 |
|---|-----|-----|-----|-----|
| Annual cost savings due to implemented measures e.g. fuel costs, materials saving,better production efficiency (optional) | - | - | - | - |
| Source of project financing (%) | | | | |
| Company | - | - | - | - |
| Commercial loan | - | - | - | - |
| Government | - | - | - | - |
| Other (specify) | | | | |
| Project 4 | | | | |
| Year started | | | | |
| Year completed | | | | |
| Costs in local currency | | | | |
| Total investment | | | | |
| Maintenance/ operational costs | | | | |
| Environmental impact | | | | |
| Annual cost savings due to implemented measures e.g. fuel costs, materials saving,better production efficiency (optional) | - | - | - | - |
| Source of project financing (%) | | | | |
| Company | - | - | - | - |
| Commercial loan | - | - | - | - |
| Government | - | - | - | - |
| Other (specify) | | | | |

| Name of the firm | F25 | F26 | F27 | F28 |
|---|-----|-----|-----|-----|
| 4.10 What were the reasons for implementing the above projects? Please elaborate. Subsequently rate the importance of the following sources of pressure on your company: (from 1_5 with 1 denoting not important and 5 denoting very important) | | | | |
| Regulatory pressure, high pollution charges and fines | 5 | - | 2 | 5 |
| Environmental norms and standards for selling goods in | 1 | 5 | 3 | 4 |
| Requirements of the firm's business partners (suppliers, customers, investors) | 2 | 4 | 3 | 3 |
| Environmental requirements imposed by owners and shareholders of the firm | 4 | 3 | 1 | 1 |
| Expectations that in the future regulations will be more stringent and charges will be higher | 3 | 2 | 4 | 2 |
| The cost of wasteful energy and material input use | 3 | 1 | 5 | 1 |
| Public pressure (by local communities, NGOs) | 2 | - | 1 | 1 |
| Peer pressure (by business associations, other firms) | 1 | - | 1 | 1 |
| Incentives (loans, grants, tax exemptions,...) | 1 | - | 5 | 1 |

| Name of the firm | F25 | F26 | F27 | F28 |
|--|----------------------------------|--|--|----------------------|
| Goal not to lag behind competitors who have achieved good result in waste reductions | 1 | - | 4 | 1 |
| Other: (Specify) | - | - | - | - |
| 4.11 What is the ratio between pollution prevention and end_of_pipe techniques? | Pollution Prevention | 1 : 1 | 1.00 | Pollution prevention |
| 4.12 How were the changes implemented? | Trade shows, suppliers, journals | Supplier, journal Business association , Journal,personel exchange,information from customer, consultants company | Business association , Journal,personel exchange,information of raw materials and components/interme diate products, journal/publications | |
| On which sources of information did the firm rely when identifying technology? | | | | |
| How would you assess your access to technological | not so hard | not so hard | not so hard | not so hard |
| What was the source of the technology (in terms of both 'hard' and 'soft' technologies) itself ? | - | - | - | - |
| Please specify if the provider is located: | | | | |

| Name of the firm | F25 | F26 | F27 | F28 |
|--|-------------------------------|----------|----------------------------------|-----|
| within the same state/province as the | - | - | Yes | - |
| ...or within the country? | Yes | - | Yes | - |
| ...or within the region / other developing country? | - | - | - | Yes |
| ...or in an industrialized cou | - | Yes | - | Yes |
| Did the firm rely on external technical support in assessing, selecting and implementing the technology (i.e. equipment) ? (i.e. firms or agencies not within the company or parent company) | No | No | - | - |
| Did the firm cooperate with other firms in implementing the changes? | No | No | Yes | No |
| vertical networks: | - | - | - | - |
| horizontal networks: | - | - | Yes | - |
| 4.13 What links do you have with technological associations or other producers or disseminators of technology, and how do you use these | Yes. (ATDP) | No | No | No |
| 4.14 Did you experience problems in implementing the changes? If so, please elaborate. | Yes. Staff's responsibilities | No | Yes,process implementing changes | Yes |
| 4.15 What resources or personnel do you have within your company to enhance your adoption of environmental technology? | 3 persons | 1 person | 3 persons | Yes |

| Name of the firm | F25 | F26 | F27 | F28 |
|---|-----|----------------|--------------|-----|
| 4.16 Does the firm have an environmental policy or strategy? If so, What are the main objectives and how are they implemented? Why does this firm have this kind of policy? | No | Yes | Yes, In 2001 | No |
| | - | - | - | - |
| | - | To reduce cost | EMS | - |
| 4.17 Does your company participate in any waste minimization or pollution prevention programme? And why? | No | No | Yes | No |
| | - | - | NA | - |
| | - | - | NA | - |
| 4.18 What is restricting (if anything) the adoption or development of cleaner technologies? Rank Importance 1-5 Lack of information? High implementation cost? No alternative chemical/raw material input? No alternative process Uncertainty about performance impact? Lack of tradition/skills? Other: specify | - | - | Yes | - |
| | - | - | 4 | - |
| | - | - | 3 | - |
| | - | - | 3 | - |
| | - | - | 4 | - |
| | - | - | 5 | - |
| | - | - | 5 | - |
| | - | - | - | - |

| Name of the firm | F25 | F26 | F27 | F28 |
|---|------|-----|-----|-----|
| 4.19 If your firm has not adopted new EST in recent years, can you explain why not? Rank importance 1_5 | Yes. | - | Yes | - |
| Lack of information? | 1 | - | 5 | - |
| High implementation cost? | 5 | - | 5 | - |
| No alternative chemical/raw material input? | 1 | - | 5 | - |
| No alternative process | 1 | - | 5 | - |
| Uncertainty about performance impact? | 1 | - | 5 | - |
| Lack of tradition/skills? | 1 | - | 5 | - |
| Other: specify | - | - | - | - |

(1 TON=5454.545 YARD)

Annex 2

Operational Performance Indicators

Significant Operational Performance Indicators (OPIs) for the textile industry are total water consumption (in scouring, dyeing and mercerize procedures), percentage of reprocessing, water recycling ratio, total electricity consumption, total energy consumption, chemical usage, amount of dyes, quality of influent and effluent wastewater (pH, BOD, COD, SS, TDS, colour and turbidity); effluent load and atmospheric emission from boiler stack. Table 2.1 and Table 2.2 summarise OPIs for the textile industry.

Table 2.1: Environmental Performance of the Textile Industry (input)

| Indicator | Unit of Measurement | Type of product | Number of Factory | Range | Average |
|---------------------------------------|--------------------------------|-----------------|-------------------|--------------|---------|
| 1. Total water consumption | m ³ /ton of product | Yarn | 2 | 236-610 | 423 |
| | | Fabric | 12 | 47-709 | 204 |
| | | Fabric and Yarn | 1 | - | 87.6 |
| 2. Desizing unit water consumption | m ³ /ton of product | Yarn | N/A | N/A | N/A |
| | | Fabric | 2 | 9.5-26.4 | 17.9 |
| | | Fabric and Yarn | 1 | - | 10.5 |
| 3. Scouring unit water consumption | m ³ /ton of product | Yarn | N/A | N/A | N/A |
| | | Fabric | 4 | 2.8-93.6 | 34 |
| | | Fabric and Yarn | 1 | - | 21.9 |
| 4. Dying unit water consumption | m ³ /ton of product | Yarn | N/A | N/A | N/A |
| | | Fabric | 3 | 17.3-187.2 | 85.8 |
| | | Fabric and Yarn | 1 | - | 48.2 |
| 5. Mercerizing unit water consumption | m ³ /ton of product | Yarn | N/A | N/A | N/A |
| | | Fabric | 3 | 13.5-15.9 | 15.1 |
| | | Fabric and Yarn | 1 | - | 2.6 |
| 6. Percentage of Recycling | % | Yarn | 1 | - | 13.7 |
| | | Fabric | 8 | 2.5-18.3 | 10.7 |
| | | Fabric and Yarn | 1 | - | 1.9 |
| 7. Recycling water rate | % | Yarn | N/A | N/A | N/A |
| | | Fabric | 5 | 0-50 | 12.5 |
| | | Fabric and Yarn | 1 | - | 9 |
| 8. Electricity consumption | kWh/ton of product | Yarn | 1 | - | 2,866 |
| | | Fabric | 8 | 734-2,954 | 1,345 |
| | | Fabric and Yarn | 1 | - | 484 |
| 9. Total energy consumption | Mg./ton of product | Yarn | 1 | - | 103,900 |
| | | Fabric | 10 | 8,700-75,300 | 41,115 |
| | | Fabric and Yarn | 1 | - | 40,815 |
| 10. Natural gas usage | m ³ /ton of product | Yarn | N/A | N/A | N/A |
| | | Fabric | 1 | - | 1,464 |
| | | Fabric and Yarn | N/A | N/A | N/A |
| 11. Heavy oil usage | litre/ton of product | Yarn | 1 | - | 613 |
| | | Fabric | 7 | 417-4,118 | 1,182 |
| | | Fabric and Yarn | 1 | - | 982 |
| 12. Sawdust usage | m ³ /ton of product | Yarn | N/A | N/A | N/A |
| | | Fabric | 1 | - | 10.2 |
| | | Fabric and Yarn | N/A | N/A | N/A |
| 13. Chemical usage | kg/ton of product | Yarn | 1 | - | 1,319 |
| | | Fabric | 7 | 58.2-1,266 | 657 |
| | | Fabric and Yarn | 1 | - | 607 |
| 14. Dyestuff usage | kg/ton of product | Yarn | 1 | - | 22.4 |
| | | Fabric | 6 | 8.6-190 | 45.1 |
| | | Fabric and Yarn | 1 | - | 14.4 |

Source : Developing Environmental Performance Indicators for Increased Competitiveness for Thai Industry, Thailand

Environment Institute & Thailand Research Fund (2001).

Table 2.2: Environmental Performance of the Textile Industry (Output)

| Indicator | Unit of Measurement | Number of Factory | Range | Average |
|--------------------------------|--------------------------------|-------------------|-------------|---------|
| 1.Wastewater discharge | m ³ /ton of product | 12 | 28.9-488 | 202.6 |
| 2.BOD-influent | mg/l | 36 | 24-1,630 | 269 |
| 3.BOD-effluent | mg/l | 64 | 1-474 | 30 |
| 4.COD-influent | mg/l | 21 | 86-3,110 | 629 |
| 5 COD-effluent | mg/l | 47 | 23-1,200 | 205 |
| 6. pH-influent | - | 44 | 4.9-12.4 | 8.6 |
| 7. pH-effluent | - | 65 | 6-10.7 | 8.0 |
| 8. SS-influent | mg/l | 38 | 19-1,200 | 161 |
| 9. SS-effluent | mg/l | 61 | 2-672 | 35 |
| 10. TDS-influent | mg/l | 34 | 700-11,130 | 3,215 |
| 11.TDS-effluent | mg/l | 41 | 23-7,170 | 2,540 |
| 12.Heavy Metal (effluent) | | | | |
| - Ni | mg/l | 3 | 0.01-0.03 | 0.017 |
| - Cu | mg/l | 3 | 0.01-0.06 | 0.03 |
| - Mn | mg/l | 2 | 0.04-0.21 | 0.12 |
| - Zn | mg/l | 4 | 0.03-1.53 | 0.57 |
| - Pb | mg/l | 2 | 0.01-0.19 | 0.10 |
| 13.Color (influent) | - (Compare with Gray Scale) | N/A | N/A | N/A |
| 14.Color (effluent) | - (Compare with Gray Scale) | N/A | N/A | N/A |
| 15.Particulate (Boiler) | ppm | 3 | 91-196 | 143 |
| 16.SO ₂ (Boiler) | ppm | 3 | 458-954 | 708 |
| 17.NO _x (Boiler) | ppm | N/A | N/A | N/A |
| 18.Heavy Metal in sludge | ppm | | | |
| - Cr | ppm | 2 | 0.1-1.54 | 0.82 |
| - Pb | ppm | 3 | 0.01-0.05 | 0.03 |
| - Cd | ppm | 2 | 0.002-0.003 | 0.002 |
| - Hg | ppm | 1 | - | 0.004 |
| 19.Public complaints on odor | times per year | N/A | N/A | N/A |
| 20.Employee complaints on odor | times per year | N/A | N/A | N/A |
| 21.Noise level at boiler | dBA | 6 | 80-85.3 | 83.9 |
| 22.Noise level at dying unit | dBA | 6 | 80-92.8 | 84.5 |
| 23.Noise level at fence | dBA | 6 | 61-65.1 | 63.1 |

Source : Developing Environmental Performance Indicators for Increased Competitiveness for Thai Industry, Thailand

Environment Institute & Thailand Research Fund (2001).

Total water consumption indicator (WCI) for the yarn production process ranges between 236 – 610 m³ per ton product with an average of 423 m³ per ton product, whereas in the fabric production process, it ranges from 47 to 709 m³ per ton product (av. 204 m³ per ton product). The average total water consumption in the factory that produces both products is 87.5 m³ per ton product.

The average total electricity consumption for the yarn production process is 2,866 kWh per ton product. The indicator for the fabric production process ranges between 734 - 2,954 kWh per ton product with an average of 1,345 kWh per ton product. The average total electricity consumption in the factory that produces both products is 484 kWh per ton product.

The average total energy usage for the yarn production process is 103,900 MJ per ton product. The indicator ranges from 8,700 to 75,300 MJ per ton product in the fabric production process.

The average total energy usage in the factory that produces both products is 40,815 MJ per ton product.

Chemical Usage Indicator (CUI) averages 1,319 kg per ton-product in the yarn production process, but ranges from 58.2 to 1,266 kg per ton-product in the fabric production process. The average chemical usage in the factory that produces both products is 607 kg per ton- product.

The average amount of dye in the yarn production process is 22.4 kg per ton-product. Ranges and averages of the indicator are 8.6 – 190 and 45.1 kg per ton-product respectively in the fabric production process. The average dye usage in the factory that produces both products is 14.4 kg per ton-product.

The quality of influent wastewater was considered in terms of concentration in each parameter with the ranges and average of measured value being, 4.9–12.4 (av. 8.6) for pH, 24 – 1,630 mg/l (av. 269 mg/l) for BOD, 86 – 3,110 mg/l (av. 629 mg/l) for COD, 19 – 1,200 mg/l (av. 161 mg/l) for SS and 700 – 11,130 mg/l (av. 3,215 mg/l) for TDS.

The ranges and average values of effluent wastewater concentration are 6 10.7 (av. 8.0) for pH, 1 – 474 mg/l (av. 30 mg/l) for BOD, 23 – 1,200 mg/l (av. 205 mg/l) for COD, 2 - 672 mg/l (av. 35 mg/l) for SS and 23 – 7,170 mg/l (av. 2,540 mg/l) for TDS.

The air emission quality indicator was measured from boiler stack and the averages of particulate matter and SO₂ concentration were 143 ppm and 708 ppm respectively.

The average noise level indicator measured at steam boiler and fence were 83.9 dBA and 63 dBA respectively.

Annex 3
Effluent Standard

3.1 Industrial Effluent Standard (PCD/MOSTE)

| Items | Unit | Standard values |
|-------------------------------------|------|--|
| 1. pH | - | 5.5-9.9 |
| 2. Total Dissolved Solid(TDS) | mg/l | <ul style="list-style-type: none"> - Not more than 3,000 mg/l depending on receiving water or type of industry under consideration of PCC but not to exceed 5,000 mg/l - Not more than 5,000 mg/l exceeding TDS of receiving water having salinity of more than 2,000 mg/l or TDS of sea if discharge to sea |
| 3. Suspended Solid(SS) | mg/l | Not more than 50 mg/l depending on receiving water or type of industry or type of wastewater treatment system under consideration of PCC but not to exceed 150 mg/l |
| 4. Temperature | °C | Not mere than 40 |
| 5. Colour and Odor | - | Not objectionable |
| 6. Sulfide (as H ₂ S) | mg/l | Not more than 1.0 |
| 7. Cyanide as (HCN) | " | Not more than 0.2 |
| 8. Fat, Oil and Grease (FOG) | " | Not more than 5 mg/l depending on receiving water or type of industry under consideration of PCC but not to exceed 15 mg/l |
| 9. Formaldehyde | " | Not more than 1.0 |
| 10. Phenol | " | Not more than 1.0 |
| 11. Free Chlorine | " | Not more than 1.0 |
| 12. Pesticides | " | Not detectable |
| 13. Biochemical Oxygen Demand (BOD) | " | Not more than 20 mg/l depending on receiving water or type of industry under consideration of PCC but not to exceed 60 mg/l |
| 14. Total Kjeldahl Nitrogen (TKN) | " | Not more than 100 mg/l depending on receiving water or type of industry under consideration of PCC but not to exceed 200 mg/l |
| 15. Chemical Oxygen Demand (COD) | " | Not more than 120 mg/l depending on receiving water or type of industry under consideration of PCC but not to exceed 400 mg/l |
| 16. Heavy Metals | " | |
| 1. Zinc | " | Not more than 5.0 |
| 2. Chromium (Hexavalent) | " | Not more than 0.25 |
| 3. Chromium (Trivalent) | " | Not more than 0.75 |
| 4. Arsenic | " | Not more than 0.25 |
| 5. Copper | " | Not more than 2.0 |
| 6. Mercury | " | Not more than 0.005 |
| 7. Cadmium | " | Not more than 0.03 |
| 8. Barium | " | Not more than 1.0 |
| 9. Selenium | " | Not more than 0.02 |
| 10. Lead | " | Not more than 0.2 |
| 11. Nickel | " | Not more than 1.0 |
| 12. Manganese | " | Not more than 5.0 |

Remarks:

1. PCC = Pollution Control Committee
2. The standards were summarized from the Notification of the Ministry of Science, Technology and environment, No.3, B.E. 2539 (1996) issued under the Enhancement and Conservation of the

National Environmental Quality Act. B.E. 2535(1992). The Notification was published in the Royal Government Gazette, Vol.113, Part 13 D, dated February 13, B.E. 2539(1996).

3. Notification of the Ministry of Science, Technology and Environment, No. 4, B.E. 2539(1996) issue under the Enhancement and Conservation of the National Environment Quality Act. B.E. 2535 (1992) and published in the Royal Government Gazette, Vol.113, Part 13 D, dated February 13, B.E.2539(1996) specifies that pollution sources that the above standard are to be applied are factories group II and III issued under the Factory Act B.E. 2535 (1992) and every kind of industrial estates

4. Notification of the Pollution Control Committee, No. 3, B.E. 2539(1996) dated August 20, B.E. 2539(1996) has issued type of factories(category of factories issued under the Factory Act B.E.2535(1992) that are allowed to discharge effluent having different standards from the Ministerial Notification No.3 above as follows:

4.1 BOD up to 60 mg/l

- 1) animal furnishing factories (category 4(1))
- 2) starch factories (category 9(2))
- 3) food from starch factories (category 10)
- 4) animal food factories(category 15)
- 5) **textile factories(category 22)**
- 6) tanning factories (category 29)
- 7) pulp and paper factories (category 38)
- 8) chemical factories (category 42)
- 9) pharmaceutical factories(category 46)
- 10) frozen food factories(category 92)

4.2 COD up to 400 mg/l

- 1) food furnishing factories(category 13(2))
- 2) animal food factories(category 15(11))
- 3) **textile factories(category 22)**
- 4) tanning factories (category 29)
- 5) pulp and paper factories (category 38)

4.3 TKN

- 1) 100 mg/l-effective after 1 year from the date published in the royal government Gazette of the Ministerial Notification No.4
- 2) 200 mg/l-effective after 1 year from the date published in the royal government Gazette of the Ministerial Notification No.4 for the following factor
 - food furnishing factories(category 13(2))
 - animal food factories(category 15(11))

3.2 Standards by Ministry of Industry for occupational health and safety

- Ear plugs or car muffs shall be provided to a worker who works in the factory with noise level exceeding 80 dBA.
- Ear guards shell be provided to a worker who works in the workplace that may be dangerous to pinna and ear canal
- The Factory shall control or eliminate odor, noise, vibration, dust, soot and smoke to the level that do not cause any nuisance, trouble, damage or health problems to the nearby community.
- Penalty: According to factory Act No.2, B.E. 2518 (1975) which rules that violators are subjected up to one month imprisonment or fined not more than ten thousand baht or both.

Source: Notification of the ministry of industry No.4, B.E.2514 (1971) issued under the Factory Act B.E.2512(1969), dated August 11, B.E.2514(1971) published in the Royal Government Gazette, Vol.88.(special issue) dated August 14, B.E.2514(1971)

3.3 Effluent Standards for Textile – Department of Industrial Works

Table 1 Effluent standards for Textile factories in Thailand

| Parameters | Standard values | | | |
|---------------------------|----------------------|----------------------|----------------------|---------|
| | DIW1 | PCD2 | RID3 | HD4 |
| pH | 5.5-9.0 | 5.5-9.0 | 6.5-8.5 | 5-9 |
| BOD(mg/l) | ≤60 | ≤60 | ≤20 | ≤ 20-60 |
| COD(mg/l) | ≤400 | ≤ 400 | - | - |
| Suspended Solids(mg/l) | ≤50 | ≤ 50 | ≤ 30 | - |
| TKN(mg/l) | ≤100 | ≤100 | - | - |
| Fat, oil and grease(mg/l) | ≤ 5 | ≤ 5 | ≤ 5 | - |
| Color | Not objectionable | Not objectionable | Not objectionable | - |

Remarks: Source

- "1" Notification of the ministry of Industry, No.2 B.E. 2539(1996) issued under the factory Act B.E. 2535(1992)
- "2" Notification of the Pollution Control Committee, dated August 20, B.E. 2539 (1996) and Notification of Ministry of Science, Technology and Environment, No. 3 B.E. 2539(1996)
- "3" The Royal Irrigation Department (RID)
- "4" The Harbor Department (HD)

Table 2 Number of Textile factories categorize by range of BOD values

| Range of BOD(mg/l) | Number of factories | Percentage | Total Percentage |
|-------------------------|---------------------|------------|------------------|
| Less than 10 | 28 | 28.0 | 28.0 |
| 11 – 20 | 32 | 32.0 | 60.0 |
| 21 – 30 | 10 | 10.0 | 70.0 |
| 31 – 40 | 5 | 5.0 | 75.0 |
| 41 – 50 | 7 | 7.0 | 82.0 |
| 51 – 60 | 1 | 1.0 | 83.0 |
| More than 60 | 10 | 10.0 | 93.0 |
| During system improving | 7 | 7.0 | 100.0 |

Table 3 Number of Textile factories categorize by range of COD values

| Range of COD(mg/l) | Number of factories | Percentage | Total Percentage |
|-------------------------|---------------------|------------|------------------|
| Less than 50 | 6 | 6.0 | 6.0 |
| 51 – 100 | 15 | 15.0 | 21.0 |
| 101 – 150 | 19 | 19.0 | 40.0 |
| 151 – 200 | 11 | 11.0 | 51.0 |
| 201 – 250 | 11 | 11.0 | 62.0 |
| 251 – 300 | 13 | 13.0 | 75.0 |
| 301 – 350 | 4 | 4.0 | 79.0 |
| 351 - 400 | 6 | 6.0 | 85.0 |
| More than 400 | 8 | 8.0 | 93.0 |
| During system improving | 7 | 7.0 | 100.0 |

Table 4 Number of Textile factories categorize by range of SS values

| Range of SS (mg/l) | Number of factories | Percentage | Total Percentage |
|-------------------------|---------------------|------------|------------------|
| Less than 10 | 8 | 8.0 | 8.0 |
| 11 – 20 | 19 | 19.0 | 27.0 |
| 21 – 30 | 22 | 22.0 | 49.0 |
| 31 – 40 | 18 | 18.0 | 67.0 |
| 41 – 50 | 10 | 10.0 | 77.0 |
| More than 50 | 16 | 16.0 | 93.0 |
| During system improving | 7 | 7.0 | 100.0 |

Table 5 Number of Textile factories categorize by range of Color values

| Range of Color (PtCo) | Number of factories | Percentage | Total Percentage |
|-------------------------|---------------------|------------|------------------|
| Less than 100 | 21 | 21.0 | 21.0 |
| 101 – 200 | 30 | 30.0 | 51.0 |
| 201 – 300 | 24 | 24.0 | 75.0 |
| 301 – 400 | 10 | 10.0 | 85.0 |
| 401 – 500 | 4 | 4.0 | 89.0 |
| More than 500 | 4 | 4.0 | 93.0 |
| During system improving | 7 | 7.0 | 100.0 |

Table 6 Recommended standards for Effluent from textile factories

| Parameters | Recommended standards | Present standards |
|-------------|-----------------------|-------------------|
| BOD(mg/l) | ≤ 40 | ≤ 60 |
| COD(mg/l) | ≤ 300 | ≤ 400 |
| SS(mg/l) | ≤ 50 | ≤ 50 |
| PH | 6.5 – 9.0 | 6.5-9.0 |
| Color(PtCo) | not specific | not specific |

3.4 Notification of the ministry of Industry No.10, B.E.2537 (1994)

The Notification issued under the Factory Act B.E.2535(1992) has issued "Do not situate or expand productive factory and banned Benzidine based Dyes and Chromic Compounds based Dyes in Textile industries"

Bleaching and dyeing colors that are not able to dispose and disintegrate in cancerous substance and heavy metals forms are Benzidine based Dyes and Chromic Compounds based Dyes. Permission for situation or factory expansion of 2 hazardous groups may be caused environment and health problems to nearly community who used the contaminated water sources from Bleaching and dyeing Industrial Effluent.

Therefore, to control and prevention for contaminated water sources, issued under the Announcement of the Revolutionary Party by virtue of section 32(1)(2) of Act B.E.2535 (1992) as follow:

1. Do not situate or expand productive factory and banned Benzidine based Dyes and Chromic Compounds based Dyes in Textile industries in Thailand.

For Thailand' s dyestuff factories are not allowed to use the raw materials that come from Benzidine, Benzidine Compounds, Chromium and Chromium Compounds substances

For bleaching-dyeing factories must not use Benzidine, Benzidine Compounds, Chromium and Chromium Compounds substances in the process

All this, (1) upon publication in the Government Gazette, shall become enforceable. (2), (3) are effective on January 1, B.E. 2538(1995)

Notified on June, 29 B.E. 2537(1994)

The Minister of Industry

Annex 4
Raw Material/Technology suppliers Questionnaires

| Name of organization | S1 | S2 | S3 | S4 | S5 |
|---|--|---|--|--------------------------------|---------------------|
| 1.2 Year established in Thailand | 1997 | 1973 | 1991 | 1991 | 1998 |
| 1.3 Main products | Industrial chemical product Dyestuff & pigment, chemical & auxiliary | Yarn/Micromodal & tencel additive substance that increase quality | Industrial chemical & additive substance that increase quality | Chemical & auxiliary,dyeing | |
| 1.4 What resources are available in Thailand? | | | | | |
| Budget | NA | Yes | Yes | Yes | Yes |
| Personnel / labor force | Yes | Yes | No | Yes | Yes |
| Do they have any links to international organizations or personnel? | No | Yes | Yes | Yes | Yes |
| 1.5 How is the supplier organized? | | | | | |
| 5 business segments i.e. chemicals for | 12 segments | 6 Segments: | 4 Segments: | 4 Segments: | 4 Segments: |
| - Polymer Additives | | Administration Sale | Administration Sale | Administration Sale | Administration Sale |
| - Coating Industry | | Speciation etc. | Speciation etc. | Speciation, relationship | |
| - Textile Industry | | | | customer | |
| - Water Treatment & Paper Industry | | | | | |
| - Home & Personal Care Industry | | | | | |
| Vertically integrated subsidiary of parent company? | Yes | No | Yes | Yes | Yes |
| 1.6 Ownership: | Swiss | | | | |
| National % | - | 100 | 51 | 100 | - |

| Name of organization | S1 | S2 | S3 | S4 | S5 |
|--|--|--|---|------------|--|
| International % | - | - | 49 | - | 100 |
| Section 2: Market trends | | | | | |
| Question | Raw Material/ Technology Suppliers | | | | |
| 2.1 Who are your main customers, market? Please elaborate on the profile of your customers. Are they | Processing mills/factories in the industries mentioned under section 1 | | | | |
| National (proportion of sales) | They are National, Regional and International companies; the proportion differs from industry segment to segment. | | | | Absolute National. |
| | 90% | 60% | 100% | 100% | |
| International (proportion of sales) | - | 10% | 40% | - | |
| Small scale firms (proportion of sales) | They are small/medium and large firms; the proportion of sales differs very much from segment to segment | | Yes | Yes | Yes |
| Medium scale firms (proportion of sales) | - | - | Yes | Yes | Yes |
| large scale firms (proportion of sales) | - | - | - | - | - |
| Do you have large trading contracts with specific well-known firms? | Yes, we do conclude contracts with some major well-known firms in particular segments. These are National, Regional and International companies, generally of medium to a larger size. | | | | |
| 2.2 What the main factors underlying your market? | Some industries are very export-oriented, i.e. the Textile Industry. | No Yes | Yes Yes | Yes Yes | Textile industry in nation and international and international reval |
| | Can compete in quality, price and services | Quality goods : environmental friendly | Need goods end of a journey that quality above reval | | |

| Name of organization | S1 | S2 | S3 | S4 | S5 |
|---|--|-------------------------------------|---|--|--|
| | Some are mainly local players, such as the Petrochemical Industry, which depends very much on the local market environment | | | | |
| What is the niche it occupies? | Being a specialty chemicals company, our products typically cater to the higher value-added niches. | Services, Quality | NA | increase efficiency in addition substance market | emphasis of dyeing |
| 2.3 What factors challenge your profitability? | Competition | market share, profit ratio | Exchange rate | Money exchange rate | Imitate goods and high competitive state in market |
| | Innovation (new products/processes) | raw material | Uncertainty of economic state | Demand supply of world market state | |
| | Doubtful debts | energy cost | | Totality of Economic state | |
| | Continuous improvements in productivity | | | | |
| | Exchange rates | | | | |
| 2.4 How has the underlying demand for its services changed over the last ten years? | Overall positively, with the exception of the 1997/98 period of economic crisis. 2001 has also been difficult year. | Increasing technical service demand | Have just established for 6 years so the company have not changed | Uncertainly requirement | Customer have more choice so that production must have good quality and moderate price |
| | | | | Quality goods are acceptability but cheap price | |

| Name of organization | | S1 | S2 | S3 | S4 | S5 |
|---|--|----|----|----|----|----|
| Section 3: Environmental issues, objectives, and technology | | | | | | |
| Question | Raw Material/ Technology Suppliers | | | | | |
| 3.1 Do you supply services to firms? | Yes, with an increasing importance. | | | | | |
| Do you offer advice on raw material and equipment selection to firms? | Yes, mainly in the use of more environmental friendly chemical raw material. | | | | | |
| Or provide engineering advice in terms of equipment installation and operation? | More on the operational side than on the initial installation of equipment. | | | | | |
| 3.2 Do environmental issues play a role in your market? If so, how important is it and does it vary according to the profile of enterprises in the sector? | There is definitely increasing awareness, especially amongst the larger to medium firms. There is much room for improvement in attitude towards the environment of smaller to medium | | | | | |
| 3.3 In your view, what are the reasons that firms implemented technology changes? Please elaborate (and rank in importance: 1=not important, 5=very important): | | | | | | |

| Name of organization | S1 | S2 | S3 | S4 | S5 |
|---|---|---|--|---|--|
| Cost reduction (specify if labor costs /energy consumption/ consumption of raw materials) | 4 (reduce use of water, shorten time, increase RFT) | 5 (raw material) | 3 | 5 | 4 |
| productivity increase (in terms of increased volume of output) | 4 (speed of response is the key) | 2 | NA | 4 | 5 |
| Quality improvements (specify whether process / product quality) | 5 (better appearance, handling and end-use quality) | 5(product quality) | 5 | 5 | 5 |
| meeting environmental regulations /standards | 3 (treatment of waste water becomes increasingly important. Control of air pollution and solid waste is also coming more and more.) | 1 | 4 | 3 | 4 |
| opening up new markets | 5 | 4 | 1 | 4 | 4 |
| extending the product range | 5 | 4 | 2 | 3 | 5 |
| environmental pressure from NGOs, local community, business associations/other firms | 1 | 2 | NA | 4 | 4 |
| Other (specify) customer requirements | 5 | - | NA | 4 | NA |
| 3.4 In what way have developments in the prices for water/energy/raw materials influenced firm-level technological changes? | Water, oil and electricity prices have tripled over the last 10 years, putting Thailand at a relative disadvantage vis-à-vis other Asian countries with lower utility costs. Prices of raw material have come down. | The prices of raw materials and water have not influenced but the Energy cost became the cause that increase investment cost , so many firms must concern about how to reduce energy cost by process/hardware improving | Water:High costs, stable prices Energy:High costs, stable prices | Raw materials: extremely decreasing Water: moderately increasing Energy : very increasing | Raw materials: extremely increasing Water: moderately increasing Energy : up-down vary curde oil in world market |

| Name of organization | S1 | S2 | S3 | S4 | S5 |
|--|---|--|----------------------------|---|--------------------|
| 3.5 What is restricting (if anything) the adoption or development of cleaner technologies? (please let the interviewee elaborate first, and then perhaps suggest the following options as suggestion. Rank importance 1-5) | | Little impact and environmental friendly | Regulation of each country | high investment by not increasing product and control | |
| Lack of information? | 1 | 4 | 3 | 4 | 4 |
| High implementation cost? | 3 | 5 | 5 | 5 | 5 |
| No alternative chemical/raw material input? | 1 | 5 | 4 | 3 | 4 |
| No alternative process technology? | 1 | 4 | NA | 3 | 5 |
| Uncertainty about performance impact? | 2 | 5 | NA | 4 | 4 |
| Lack of tradition/skills? | 5 | 4 | 2 | 3 | 4 |
| Other: specify: -Stricter implementation of legislation | 4 | - | NA | NA | Lack of regulation |
| Fines are too low for wrong-doers | 5 | | | | |
| 3.6 What changes in services, regulation, or other market characteristics would you like to see in order to assure greater adoption of environmental technology? | Stricter implementation of environmental, health and safety laws and regulations. Punish the wrongdoers and give incentive (e.g. tax reduction, lower interest rates) | Reliable Services | Regulations | Regulations, Regulations | Regulations |
| to those who perform or show the way. | Stricter Regulations | | | marketing character. | |

| Name of organization | S1 | S2 | S3 | S4 | S5 |
|--|--|------------------------|---|----------|---|
| | More focused studies in environmental technology in uni | Market characteristics | show plainly of destruction environmental | | |
| 3.7 Is it helpful, actually, to refer to your technology as 'environmental' or would you prefer it presented in different terms, such as 'more competitive'? | Our technologies can be referred to as both environmental and competitive. We want to clearly show that environmental protection does not necessarily mean more costs. | Yes. | Yes | Yes | No, want to good environment for every body |
| 3.8 In what ways do you interrelate with the specific firms in our sample? | | | | | |
| Sinsaenee Co., Ltd. | Actively | Customer | - | | |
| Thanapaisal R.O.P. | Actively | Customer | - | | |
| United Textile Mills Co., Ltd. | Actively | Customer | Customer | Customer | Customer |
| Siam Polystext Industry Co., Ltd. | Not actively | Customer | - | | Customer |
| Chiang Sang Textile Industries Ltd. | Not actively | Customer | - | | Customer |
| Pattaya Printing & Dyeing Co., Ltd. | Not actively | Customer | - | | Customer |
| Santavee Textiles Co., Ltd. | Not actively | Customer | - | | Customer |
| Porrai Thai Printer Co., Ltd. | Actively | Customer | - | | Customer |
| Thai Eastern Industry Co., Ltd. | Actively | Customer | Customer | - | Customer |

| Name of organization | | \$1 | \$2 | \$3 | \$4 | \$5 |
|--|--|----------|----------|--|----------|----------|
| | Customer | Customer | Customer | Customer | Customer | Customer |
| Thai Textile Printing (1980) Co. Ltd. | Actively | | | | | |
| 3.9 Do you have any specific comments about the firms in the sample? | We do, as a policy, not comment on other companies' actions. | No. | No | Yes, maybe give incentive such as tax reduction so that they give important environment. | NA | NA |

Section 4:

- Future directions: changes in market and expectations

| Question | Raw Material/ Technology Suppliers | Technology | Concentrate industry project for control waste water treatment |
|---|---|--|--|
| 4.1 What future changes and challenges do you expect over the next few years? | <p>Thai industries have to become more competitive in the global market, cost and quality-wise. The global market is here, whether we like it or not. We have to adopt environmentally and socially accepted international standards if we want to be taken as a serious export-oriented country or candidate for Foreign Direct Investment. Up-grade from simple import-substitution, labor-intensive economy to a more value added, technology-driven economy.</p> <p>Concentrate more on industries with high local raw material content (i.e. agricultural rather than high technology computer chips where we have little know-how). Most importantly, improve quality of our teaching institutions, particularly in science and technology. The MBA-mentality (material greed) is much too entrenched in our society.</p> | <p>NA</p> <p>Expand: Increase productivity</p> | |

| Name of organization | S1 | S2 | S3 | S4 | S5 |
|---|--|-------------------------------------|--|---|--|
| 4.2 Do you see environmental issues as a key part of your market planning? How and appreciate that there must be a balance between environmental issues and economics. The western world embarked onto the environmental path on a good economic background. Thai companies do not have that comfort of time but have to adapt much faster to satisfy international acceptable norms. Most companies main concern today is to reduce/lower production costs. We therefore put more of our efforts to focus on offering more competitive products/processes. As an international company, we have the advantage that our product/process innovation is automatically driven by continuous improvements in environmental norms, such as to save chemical load (BOD), reduce use of water, energy and processing time, thus increasing productivity. | Yes, definitely. We, however have to be realistic and appreciate that there must be a balance between environmental issues and economics. The western world embarked onto the environmental path on a good economic background. Thai companies do not have that comfort of time but have to adapt much faster to satisfy international acceptable norms. Most companies main concern today is to reduce/lower production costs. We therefore put more of our efforts to focus on offering more competitive products/processes. As an international company, we have the advantage that our product/process innovation is automatically driven by continuous improvements in environmental norms, such as to save chemical load (BOD), reduce use of water, energy and processing time, thus increasing productivity. | Yes, to meet customer requirements. | Yes,emphasis product that not impact environment | Yes,is trade barrier and extreamly consider if the company want export business | Yes,is chemical producer that it has responsible to customer and society |

| Name of organization | S1 | S2 | S3 | S4 | S5 |
|--|---|---|---|---|--|
| 4.3 How will your services change to accommodate expected changes in market and demand | Environment friendly products and processes have always been at the heart of our innovation process (R&D). Such products and processes sometimes require more technical know-how to appreciate their value and a will to do something positive for the environment – be a trendsetter, rather than to only think about economics (MBA-mentality). We have to be realistic that we cannot change a mentality from one year to another but have to contribute to a continuous process of awareness that finally leads to action. The basis for this process has to be laid early in the childhood, in our teaching institutions and tighter implementation of law and guidelines would definitely accelerate the process. | It depends on customer requirements, however we will always prepare for the changes | Have a new product that consistency with need of market | Give information : employment chemical substance that it environmental friendly | Search new chemical test by not impact to investment and safety to environment |

| Name of organization | S6 | S7 | S8 | S9 | S10 |
|---|--|---|---|---|--|
| 1.2 Year established in Thailand | 1992 | 1989 | NA | 1958 | 1997 |
| 1.3 Main products | Drying color. | Chemical & Auxiliary | Carbondioxide, Oxigen,Nitrogen, Argon | Generator, Boiler, equipment & machinery | Textile Testing Instrument |
| 1.4 What resources are available in Thailand? | | | | | |
| Budget | Yes. | No, Because of area is not enough for production. | Yes | Yes | Yes |
| Personnel / labor force | Yes. | Yes. | Yes | Yes | Yes |
| Do they have any links to international organizations or personnel? | Yes. | No. | Yes | Yes | Yes |
| 1.5 How is the supplier organized? | | | | | |
| | There are 8 employees totally including: 2 persons for management division 2 persons for sale division 4 person for other division | 11 business division including: 3 person for research and development division. 14 person for management division 5 persons for sale division , 3 persons for quality control , 67 person | 10 segments i.e. R&D including: 3 person for research and development division. 14 person for management division 5 persons for sale division , 3 persons for quality control , 67 person | 5 segments R&D Administration Sales Inspect | 4 Segments Administration Sales others |
| Vertically integrated subsidiary of parent company? | No. | N/A | Yes | - | - |
| 1.6 Ownership: | Thai. | Thai | - | - | - |
| National % | 100%. | 100% | - | 100 | 100 |

| | | | | | |
|--|---------|--------------------|-------------------------------------|-------------------|------------------------|
| Name of organization | S6 | S7 | S8 | S9 | S10 |
| International % | - | - | 100 | - | - |
| Section 2: | | | | | |
| Question | | | | | |
| 2.1 Who are your main customers, market? Please elaborate on the profile of your customers. Are they | | | | | |
| National (proportion of sales) | | | | | |
| | 99.90% | 100 | 100 | 100 | - |
| International (proportion of sales) | - | - | - | - | - |
| Small scale firms (proportion of sales) | Yes. | 0.001 | - | Yes. | Yes. |
| Medium scale firms (proportion of sales) | Yes. | Yes. | - | Yes. | Yes. |
| large scale firms (proportion of sales) | - | - | Yes | - | - |
| Do you have large trading contracts with specific well-known firms? | | | | | |
| | No. | Yes | No. | No. | - |
| 2.2 What the main factors underlying your market? | Service | Excellent service. | Product, Technology and new service | Services, Quality | Good Services, Quality |

| Name of organization | S6 | S7 | S8 | S9 | S10 |
|---|---|--|---|---|---|
| What is the niche it occupies? | The textile. | N/A | NA | Heat Energy equipment | Textile Industry |
| 2.3 What factors challenge your profitability? | Quality product, transportation including beware fragile, and the Goods have a little competitor company. | Foreign exchange rate and business competitor. | Economic's extension | NA | Sales |
| | | | | investment cost | |
| | | | | | |
| | | | | | |
| 2.4 How has the underlying demand for its services changed over the last ten years? | unchange. To decrease cost, the process change effected to rejecting some goods | To the world market competition, The quality of price product and product changes in positive direction slightly | Customer need for low competitiveness, increasing service | Strengthen competitiveness, choosing the low price product before quality consideration | Higher quality requirement Good customer services |
| | | | | | Delivery on time |

| Name of organization | S6 | S7 | S8 | S9 | S10 |
|---|--|---|---|--|------|
| Section 3: | Question | | | | |
| 3.1 Do you supply services to firms? | Yes. | Yes. | Yes. | Yes. | Yes. |
| Do you offer advice on raw material and equipment selection to firms? | Yes. | Yes. | Yes. | Yes. | Yes. |
| Or provide engineering advice in terms of equipment installation and operation? | - | - | Yes | Yes. | Yes. |
| 3.2 Do environmental issues play a role in your market? If so, how important is it and does it vary according to the profile of enterprises in the sector? | Yes. The friendly environment sustains employee to have a happiness in their working time. | Yes, to adapt their quality of product, the textile companies alert in environmental concern essentially. | Yes, Product made by Cleaner Technology | Yes, because we mainly sale Environmental friendly system. | No. |
| 3.3 In your view, what are the reasons that firms implemented technology changes? Please elaborate (and rank in importance: 1=not important, 5=very important): | | | | | |

| Name of organization | S6 | S7 | S8 | S9 | S10 |
|---|-----|---|---|----|---|
| Cost reduction (specify if labor costs /energy consumption/ consumption of raw materials) | 5 | 5 | 5 | 2 | 3 (raw material) |
| productivity increase (in terms of increased volume of output) | 4 | 2 | 4 | 3 | 3 |
| Quality improvements (specify whether process / product quality) | 4 | 3 | 3 | 1 | 5(product quality) |
| meeting environmental regulations /standards | 4 | 3 | 2 | - | 3 |
| opening up new markets | 2 | 4 | 3 | 4 | 3 |
| extending the product range | 5 | 2 | 2 | - | 4 |
| environmental pressure from NGOs, local community, business associations/other firms | 5 | 4 | 3 | 5 | 3 |
| Other (specify) customer requirements | - | - | - | - | - |
| 3.4 In what way have developments in the prices for water/energy/raw materials influenced firm-level technological changes? | N/A | Raw material and water price have high cost because the raw material depend strongly on cost. | The prices of raw materials, water and energy are not influence | NA | The prices of raw materials has become increasingly cost. |

| Name of organization | \$6 | \$7 | \$8 | \$9 | \$10 |
|--|-----|--|--|------------------------------------|----------------------|
| 3.5 What is restricting (if anything) the adoption or development of cleaner technologies? (please let the interviewee elaborate first, and then perhaps suggest the following options as suggestion. Rank Importance 1-5) | N/A | The development and improvement in the clear boundary can decrease the effect to environment | New technology has higher cost to invest | NA | NA |
| Lack of information? | N/A | 2 | 4 | 2 | 4 |
| High implementation cost? | N/A | 5 | 5 | 5 | 3 |
| No alternative chemical/raw material input? | N/A | 4 | 2 | - | 3 |
| No alternative process technology? | N/A | 3 | 2 | 4 | 4 |
| Uncertainty about performance impact? | N/A | 4 | 2 | 3 | 3 |
| Lack of tradition/skills? | N/A | 4 | 2 | 1 | 5 |
| Other: specify -Stricter implementation of legislation | N/A | - | - | - | - |
| Fines are too low for wrong-doers | | | | | |
| 3.6 What changes in services, regulation, or other market characteristics would you like to see in order to assure greater adoption of environmental technology? | N/A | Service law and characteristic of marketing | 7 Law /strict regulation. | Providing knowledge or information | Reliable services |
| | | | | | Stricter Regulations |

| Name of organization | S6 | S7 | S8 | S9 | S10 | Market characteristics |
|--|-----------------------------|--|----------|----------|----------|------------------------|
| 3.7 Is it helpful, actually, to refer to your technology as 'environmental' or would you prefer it presented in different terms, such as 'more competitive'? | N/A | Yes, However the production process be less effect to environment. | Yes | Yes. | No. | |
| 3.8 In what ways do you interrelate with the specific firms in our sample? | | | | | | |
| Sinsaenee Co., Ltd. | Actively but no as customer | customer | - | Customer | Customer | |
| Thanapaisal R.O.P. | Actively but no customer | customer | customer | - | Customer | |
| United Textile Mills Co., Ltd. | Actively but no as customer | customer | customer | - | Customer | |
| Siam Polylextr Industry Co., Ltd. | Actively but no as customer | customer | customer | - | Customer | |
| Chiang Sang Textile Industries Ltd. | Actively but no as customer | customer | customer | - | Customer | |
| Pattaya Printing & Dyeing Co., Ltd. | customer | customer | customer | - | Customer | |
| Santavee Textiles Co., Ltd. | Actively but no as customer | customer | customer | - | Customer | |
| Porjai Thai Printer Co., Ltd. | Actively but no as customer | customer | Customer | Customer | Customer | |
| Thai Eastern Industry Co., Ltd. | Actively but no as customer | customer | customer | - | Customer | |

| Name of organization | S6 | S7 | S8 | S9 | S10 |
|--|------------------------------|-----|----|----------|----------|
| Thai Textile Printing (1980) Co., Ltd. | Actively but not as customer | - | - | Customer | Customer |
| 3.9 Do you have any specific comments about the firms in the sample? | N/A | No. | NA | No. | No. |

Section 4:

| Question | | | |
|---|-----|---|---|
| 4.1 What future changes and challenges do you expect over the next few years? | N/A | All things in company have excellent quality. | Exportation will increase more and more The company should has realize to waste discharge out of company |

| Name of organization | S6 | S7 | S8 | S9 | S10 |
|---|-----|--|--|-----|--|
| 4.2 Do you see environmental issues as a key part of your market planning? How and why. | N/A | Yes, the most customer always interested in environmental concern. | Yes,because goods of company is waste treatment technology | No. | Yes, they make reliable for the customers. |

| Name of organization | S6 | S7 | S8 | S9 | S10 |
|--|-----|--|--|--|---|
| 4.3 How will your services change to accommodate expected changes in market and demand | N/A | Excellent quality of product, good service and customer confidence | Goods of company is environment friendly | Procuring many expert representatives for opening up new markets | Reliable servicesCost-efficiencyShorten delivery time |

Annex 5

Technology Centers Questionnaires

| Technology Centers | | | |
|--------------------|---|--|--|
| 1 | Textile Industry Division (TID), Department of Industrial Promotion (DIP) | | |
| 2 | Thailand Textile Institute - THTI | | |
| 3 | Chulalongkorn University – Training and Education | | |
| 4 | Srinakarinviroj University – Training and Education | | |

Section 1: Basic data

| Question | TDI,DIP | THTI | Chulalongkorn University | Srinakarinviroj University |
|--|---|-------|--|-----------------------------------|
| 1.1 Name of organization | | | NA | 1949 |
| 1.2 Year established | 1973 | 1996 | To develop research and education | To develop research and education |
| 1.3 Objectives of organization | To provide technical support, knowledge meeting, seminars, and training course of textile industry's technology | | | |
| 1.4 What resources are available to you? | | | | |
| Budget | Yes | Yes | - | - |
| Personnel / labor force | Yes | | Yes | - |
| Number of offices | - | | - | - |
| Do you have any links to international organizations or personnel? | Green Aid Plan, Japan | Japan | Education institute of Korea, French, German | England, Australia etc. |

| Question | | Technology Centers | | |
|--|-------------------------------------|-------------------------------------|--|--|
| 1.5 How is the center organized? | The public service | R&D | There are 2 divisions as following 1. R&D 2. Analysis and Test | There are 2 divisions as following 1. R&D 2. Teach by minor subject :- solid waste,Air pollution |
| Does it include some or all of: R&D; manufacturing; marketing; dissemination | - | - | - | - |
| 1.6 Is the centre government owned or private domestic / international? | center government owned domestic | Center government owned Domestic | Center government owned Domestic | Center government owned Domestic |

Section 2: Market trends and niche

| Question | | Technology Centers | | |
|--|---|--------------------------------------|------------------------------------|----|
| 2.1 Who are your main customers, market? | National / international (what proportion each) | National 100% | 100 | 90 |
| | Small/medium/large enterprises (what proportion each) | - | - | 10 |
| 2.2 Is the center government subsidized, or required to make profit? | It is center government subsidized | Yes | The budget of Reign is subsidized | NA |
| 2.3 What are the main factors underlying your market? | It is center government owned | Awareness of subject | It is center government subsidized | NA |
| What is the niche you occupy? | - | Training make knowledge, direct cost | | NA |
| How does the center become profitable? | - | Practical hand ordit | | NA |

| Question | | Technology Centers | |
|--|------------------------------|--------------------|---------------------------|
| 2.4 How does the center develop technology? (please rank: 1=not important, 5=very important). Details (e.g. which technology? Which organization?) | | | |
| By disseminating existing technology from elsewhere? | | - | - |
| Rank | 4 | NA | 3 |
| Details | Dyeing technology from Japan | NA | Environmental engineering |
| By researching and developing its own technology? | | NA | NA |
| Rank | 2 | NA | 5 |
| Details | Dyeing technology | NA | Environmental engineering |
| Through negotiation with other centers? | | | WB,ADB,JICA |
| Rank | 1 | NA | NA |
| Details | - | NA | NA |
| Through negotiation with third party or private-sector companies NGOs? | | NA | NA |
| Rank | 2 | NA | 1 |
| Details | Suppliers | NA | Environmental engineering |
| Other (specify) | - | NA | NA |
| Rank | - | NA | NA |
| Details | - | NA | NA |
| 2.5 What type of services do you offer? | | | |

| Question | | Technology Centers | | |
|---|--------------------------------------|--|---|------------|
| design services information on new production technologies | No Yes | NA NA | Yes | Yes |
| evaluation and selection of production technologies | No | NA | Yes | - |
| implementation of new production technologies | No | NA | Yes | - |
| testing and analysis services | Yes | NA | Yes | Yes |
| solutions to environmental problems | Yes | NA | Yes | - |
| assistance in quality management systems | No | NA | Yes | - |
| Other (specify) | - | NA | - | Consultant |
| 2.6 Do environmental issues play a role in the range of services that you offer? If so, how important is it and does it vary according to the profile of enterprises in the sector? | Yes, they are very important issues. | Yes, they are very important issues and depend on customer | Yes, because environmental research that are very important issues. | NA |
| 2.7 How has the underlying demand for your services changed over the last ten years? | More services and modern equipment | NA | Not change | NA |

Section 3: Environmental issues, objectives, and technology

| Question | | Technology Centers | | |
|---|-----|--------------------|-----|-----|
| 3.1 Do you try to encourage firms to adopt new forms of technology, or technology standards (such as ISO 9000, 14000)? Or do you simply provide information if they are interested? | Yes | Yes | Yes | Yes |

| Question | | Technology Centers | | | |
|--|--|-----------------------------------|---|-----------------------------|-----------------------|
| If yes, then please explain how you encourage the adoption of ESTs | Promote and upgrade knowledge that how to apply CT concept in the process to saving cost and pollution reduction | Indirect encourage about research | Monitoring introduce research or teach so that suggest appropriate tendency | and Indirect about friendly | encourage environment |
| 3.2 How do you relate with individual companies: | | - | NA | NA | NA |
| How is your service delivered | - | - | NA | NA | NA |
| what cost | - | - | NA | No | No |
| Do the costs vary | - | - | NA | | |
| 3.3 What are -in your view- the main reasons why firms (in the industry sector) implement technology changes? Please elaborate (and rank in importance: 1=not important, 5=very important) | | | | | |
| Cost reduction (specify if labor costs /energy consumption/ consumption of raw materials) | 5 | 2 | 5 | 4 | |
| productivity increase (in terms of increased volume of output) | 3 | 1 | 5 | 5 | |
| Quality improvements (specify whether process / product quality) | 4 | 1 | 4 | 5 | |
| meeting environmental standards | regulations | 3 | 3-4 | 3 | 5 |
| opening up new markets | | 2 | 3-4 | 3 | 5 |
| extending the product range | | 3 | 3-4 | 3 | 4 |
| environmental pressure from NGOs, local community, business associations/other firms | 4 | 2 | 3 | 5 | |
| Other (specify) | - | | NA | NA | |

| Question | Technology Centers | | |
|---|---|----|---|
| | Water, energy and raw materials prices trends were increased so they also had high investment | NA | prices for water is 50 % prices for energy is 30% prices for raw materials is 30% |
| 3.4 In what way have developments in the prices for water/energy/raw materials influenced firm-level technological changes? | | | NA |
| 3.5 In environmental terms, would it be possible to indicate how far the chosen industry sector is seen to be associated with the following forms of pollution? Please rank these 1-5 (where 1 is not at all; and 5 is very much) | | | |
| Noise pollution | 1 | 2 | 1 |
| Air pollution | 3 | 4 | 3 |
| Water pollution | 5 | 5 | 5 |
| river | Yes | NA | NA |
| lake | No | NA | NA |
| sea | No | NA | NA |
| 3.6 What is restricting (if anything) the adoption or development of cleaner technologies? Rank importance 1-5 | | | |
| Lack of information? | 4 | NA | 5 |
| High implementation cost? | 4 | NA | 3 |
| No alternative chemical/raw material input? | 5 | NA | 5 |
| No alternative process technology? | 2 | NA | 3 |
| Uncertainty about performance impact? | 2 | NA | 5 |
| Lack of tradition/skills? | 4 | NA | 5 |
| Other: specify | - | NA | NA |

| Question | Technology Centers |
|--|---|
| 3.7 What changes would like to occur in order to enhance technology change, and where do these lie with government (e.g. regulators) | with government must to realize with government must to realize |
| (with companies) | - |
| 3.8 In what ways do you interrelate with the specific firms in our sample? | Individual companies |
| List firms | ATDP, THTI, Chulalongkorn University, textile industry, supplier, FTI |
| list interactions | WB, ADB, JIBA |
| 3.9 Do you have any specific comments about the firms in the sample? | NA |
| | Buy implementation, about research hazardous waste, share developing research |
| | Share laboratory, accept chemical substance data, site visit textile factory, membership of textile so that knowledge textile movement. |
| | Yes, the government must research until success comes |
| | No |

Section 4: Future directions: changes in market and expectations

| Question | Technology Centers | | |
|---|---|----|--|
| 4.1 What future changes and challenges do you expect over the next few years for the firms in the sector? | Product/process improvements | NA | - Textile have cheap price and endure will cover market and have increase problem : - waste water - hazardous waste from factory |
| 4.2 How important do you see 'environmental' issues in years to come? | Environmental issues will be key word that every country must concern and realize | NA | It is not important issue Very important because environmental issues like trade barrier |
| 4.3 How will your services accommodate expected changes in market and demand? | Quick responses, high effective services | NA | Suggest good practice or good concept Monitoring requirement market change and course of study that consistently requirement of market change |

Annex 6

Regulators Questionnaires

| Regulators | |
|------------|---|
| 1 | Department of Industrial Works - DIW |
| 2 | Regional Environmental Office 1 (Samutprakarn Environmental Authority and Nakornpathom Environmental Authority) |

Section 1: Basic data

| Question | Regulator |
|--|--|
| 1.1 Name of organization | DIW |
| 1.2 Year established | 1943 |
| 1.3 Position and rank in government hierarchy, which department; Whether at the state or provincial level Who (which office, ministry) do you report to? | State Level Ministry of Industry |
| 1.4 Objectives of organization regarding environmental performance | Controlling and checking industrial works according to the Factory Acts. Assisting/Coordinating Provincial Administration offices in development of Provincial Management plans |
| 1.5 What resources are available to you? Budget Personnel | Yes No Yes No |

| Question | | Regulator |
|--|---|--|
| | Do you have any links to international organizations or personnel? | Yes |
| 1.6 How is the regulator organized? | How many divisions, and what are the divisions (e.g. inspection, legal) | There are 15 divisions, Total labors = 1,026 and Numbers in 1. R&D = 128 2. Administration = 133 3. Legal = 21 4. Inspection = 624 5. Other = 120 |
| 1.7 How does the organization report findings? | Publication of information, reporting, etc. | Journal, Web-site, Newspaper |
| | | Journal, Web-site |

Section 2: Environmental issues: problems, objectives, statements, policies, regulations

| Question | | Regulator |
|--|---|--|
| | Yes | No |
| 2.1 What are the key objectives of the regulator? | Legislation? | No |
| | Alternative (non-command and control) forms of regulation? | No |
| Information and support? | | Yes |
| 2.2 What forms of regulation exist, or are planned for? | Controlling, checking and developing industrial works according to the factory Acts (B.E.2535), Dangerous Substance Acts (B.E.2535), Registration of Machinery Acts (B.E.2514). | Enhancement and Conservation of National Environmental Quality Act. 2535 (1992) and other relative regulations |
| Is regulation restricted to legislation, or are there alternative forms? | There are alternative forms. | restricted to legislation |

| Question | | Regulator |
|---|--|---|
| Are these changing/ evolving? | There are changing Ministry's laws and Notification of Ministry of Industry. | Effective Enhancement and Conservation of National Environmental Quality Act. 2535 (1992) |
| 2.3 How is legislation/ regulation established? | Environmental conditions (quality of sources, none- standard wastewater) | - |
| Are private-sector companies involved? | No | Yes |
| Are international organizations consulted, e.g. ISO? | No | No |
| 2.4 What are the key areas of environmental concern, at the levels of: | | |
| Local? | Level = hard | Level = hard |
| Province? | Level = hard | Level = hard |
| Federal level? | Level = hard | Level = hard |
| 2.5 What are the key industrial sectors of concern? | | |
| Why? | 1. Water pollution because many of sources that get effect from the discharge of waste are very poor. 2. workers' safety because the accident is often occur caused property and life loss 3. Air pollution because it cause the community ' s health problem especially industrial district | Water pollution and waste disposal |
| What are the areas of concern | | |
| air pollution | | |
| Water pollution | | |
| workers' safety | | |
| consumers' safety? | | |
| other | | |
| 2.6 In environmental terms, would it be possible to indicate how far the chosen industry sector is seen to be associated with the following forms of pollution? Please rank these 1-5 (where 1 is not at all; and 5 is very much) | | |

| Question | | Regulator |
|---|--|-----------|
| Noise pollution | 3 | 1 |
| Air pollution | 4 | 3 |
| Water pollution | 5 | 5 |
| river | Yes | Yes |
| lake | No | No |
| sea | No | No |
| 2.7 What environmental standards (limits to discharge, effluents and disposal of solid waste) apply to the sector as per law and regulations? Please specify the environmental standards that the sampled firms have to meet. | There are Industrial Standards, Air pollution, and disposal of solid waste standards. For example of pollutant standard are COD<= 400 mg/l, BOD <= 60 mg/l, SS <= 50 mg/l. | Effluent |
| 2.8 Have licenses been issued to (or refused to) any of the sampled firms? | Yes | - |

Section 3: Monitoring, inspection

| Question | Regulator |
|---|---|
| 3.1 How is monitoring organized? i.e. who does the monitoring? | Engineer, Factory Inspector, Scientist Provincial public health agencies and provincial office's directory agencies |
| Are they part of your organization, or are they separate? | Yes, they are in the part of DIW from Factory Control and Inspection bureau, Provincial Office 's Directory, Safety Technology Center and Hazardous substance control bureau. |
| How much staff do they have | They are Central organization agencies |
| Do staffing levels vary according to the numbers and sizes of firms monitored? | 624 |
| How are staff trained or selected for monitoring? | 2 |
| What do they monitor in each firm? | No |
| What events may cause each occasion of being monitored? | Yes |
| 3.2 Are there particular sectors or kinds of firms that you want to monitor more regularly or comprehensively than others? | They must graduated in related field and passed base knowledge training |
| 3.3 Are there different monitoring rules, or standards, for different firms? E.g. National or International? | There are 1. Process checking 2. Pollution and Waste water treatment system checking 3. Waste' s example collecting to analysis the scientific result |
| Firms in special zones, e.g. Export Processing Zones; Industrial Estates? | They are 1. receive complaints 2. follow problem solving 3. inspect according to annual plan |
| | Receive complaints |
| | The small business are not in permission scope |
| | No |
| | No |

| Question | Regulator |
|---|---|
| 3.4 What systems are in place-automated, computerized? | Computerized system |
| 3.5 How is monitoring linked specifically to environmental technology, or the problems that environmental technology could address? | can tell that how appropriate/effective a type of waste treatment system is |
| 3.6 What are the technological obstacles to effective monitoring? | |
| 3.7 What guidelines do they follow for inspection (multi-sector or single sector inspectors)? | multi-sector inspectors |
| 3.8 What is the policy for monitoring and inspection? Collaboration / negotiation? Or repressive / imposed? | Collaboration Imposed |
| 3.9 What monitoring data do you have for the sampled firms? And is it possible to see this? | Waste water database Yes |

Section 4: Penalties and legal process

| Question | Regulator |
|---|--|
| 4.1 What is the penalty process based on inspection? Refer pollutant parameters | 1. Have government complaint by Coordinate with central organization agencies 2. Inspection/monitoring |
| 4.2 Are any penalties specifically related to technology? Which? Details? | No - |
| 4.3 What suggestions can you make concerning improving the effectiveness of the penalty system? Are there any aspects of the system that you feel can work better, if changes are made? | Increasing penal provisions |
| 4.4 Is the legislative process effective in assisting the regulator? | Yes, it is. |
| 4.5 Is there opposition to fining local companies, in case this impacts negatively on competitiveness? | Yes, there is. |

| Question | | Regulator |
|---|--|--|
| 4.6 How does the judiciary view environmental issues and environmental law? | 1. Environment regulations should be improved appropriately for category of factories 2. Should improve the overlap of the state sector works | Environmental law in firms' s opinions are not appropriate |
| 4.7 Have any of the sampled firms received compliance enforcement actions? Which? Other details... history, implications, apparent impacts... | No - - | No - - |

Section 5: Technology, finance and information initiatives: access to capital, or human resources, information

| Question | | Regulator |
|---|--|--|
| 5.1 What assistance does the regulator offer to the firm? (if any) | Pollution treatment Technology Yes. | No |
| Advice and information Access to official, government, schemes such as subsidies | Yes. | Yes |
| 5.2 Does the regulator work with other centers of technological expertise: (please rank: 1=not important, 5=very important) | | |
| Universities | 2 | 3 |
| Government technology offices and agencies | 2 | 3 |
| Standards and quality control agencies | 2 | 3 |
| International organizations | 4 | 1 |
| Private-sector firms | 5 | 2 |
| Private-sector consultancies | 3 | 1 |
| NGOs | 2 | 1 |
| Other (specify) | - | - |
| 5.3 What official mechanisms and assistance programs are available? | Pilot project " Cleaner Technology " | Coordinating with the relative organizations |
| 5.4 How do firms generate technical information? | - | - |
| What can the regulator offer the firm in terms of advice and information support? | Providing all information of CT on DIW 's web-site | - |

| Question | Regulator |
|--|--|
| 5.5 What are -in your view- the main reasons why firms implement technology changes? Please elaborate (and rank in importance: 1=not important, 5=very important): | |
| cost reduction (specify if labor costs /energy consumption/consumption of raw materials) | 5 3 (energy consumption) |
| productivity increase (in terms of increased volume of output) | 5 2 |
| Quality improvements (specify whether process / product quality) | 5 3 (process / product quality) |
| meeting environmental regulations /standards | 4 2 |
| opening up new markets | 4 2 |
| extending the product range | 3 3 |
| environmental pressure from NGOs, local community, business associations/other firms | 3 3 |
| Other (specify) | - |
| 5.6 What is restricting (if anything) the adoption or development of cleaner technologies? Rank Importance 1-5 | 1. Executive officer vision 2. Technology 3. Information |
| Lack of information? | 3 3 |
| High implementation cost? | 5 3 |
| No alternative chemical/raw material input? | 5 3 |
| No alternative process technology? | 5 3 |
| Uncertainty about performance impact? | 5 2 |
| Lack of tradition/skills? | 3 3 |
| Other: specify | - |
| 5.7 If some firms have not adopted new EST in recent years, can you explain why not? Rank Importance 1-5 | Lack of understanding and refuse technology |
| Lack of information? | 5 3 |
| High implementation cost? | 5 3 |
| No alternative chemical/raw material input? | 5 3 |
| No alternative process technology? | 5 3 |
| Uncertainty about performance impact? | 3 2 |
| Lack of tradition/skills? | 4 3 |

| Question | Regulator |
|--|-----------|
| Other: specify | - |
| 5.8 In what ways do you interrelate with the specific firms in our sample? | - |
| List firms | |
| list interactions | |
| 5.9 Do you have any specific comments about the firms in the sample? | |

Section 6: Future directions: changes in regulations and legislation, agency structure

| Question | Regulator |
|--|--|
| 6.1 What changes are required to improve the current regulatory framework? | <p>1. Change the role from command and control to be supporting organization.</p> <p>2. Compile Environmental management especially regulations</p> |
| 6.2 What are the obstacles to these changes? | <p>1. Central government agencies worry about lower authorities</p> <p>2. Local Administrative organization lack of monitoring capability</p> |
| 6.3 How far will trends towards increasing international sales, and international ownership of firms, impact on the ability of the government to regulate firms? | Limited |
| 6.4 Do you think the regulatory system may become more environmental in the future? | Yes |
| How will environmental issues be seen in the future? | <p>- Environmental regulations will become more important issue</p> <p>- Serious penalty for the person who violates or refuse the environmental regulations</p> |
| | Environmental regulations will become more important issue |

| Question | Regulator | |
|--|------------------|-----|
| 6.5 Do you believe that the industry/sector benefits from working with this regulatory system, or that it suffers in terms of international competitiveness? | Yes | Yes |
| 6.6 What will be the most powerful in the future? 1=not important, 5=very important | | |
| National regulatory system | 4 | 3 |
| Firm-based systems of regulation | 3 | 2 |
| International systems of regulation | 5 | 2 |
| Other (specify) | - | - |

Annex 7

Business Associations Questionnaires

| Business Association | |
|-----------------------------|---|
| 1 | The Association of Thai Textile Bleaching, Dyeing, Printing and Finishing Industries - ATDP |

Section 1: Basic data

| | Question | Business Association |
|-----|--|--|
| 1.1 | Name of the association address: | ATDP Bangkok |
| 1.2 | Name (s) of interviewees position(s), international experience | Mr.Pichai Ultamapinaint President Yes |
| 1.3 | Year of establishment: | 1991 |
| 1.4 | Objectives of association | <ul style="list-style-type: none"> - To help and to support members finding solution about textile bleaching, dyeing, printing and finishing business and technology - To be members's representative on business negotiation |
| 1.5 | Membership number of companies included sector | 135 - |
| 1.6 | criteria for membership Are there other business associations in this particular sector and country; or internationally, that may overlap in interests? Specify | <p>The candidates submit application to Secretary General then they are proposed to Executive board within 15 days after pass a resolution they will be perfect members. The members consist 3 groups. There are secretary member, ordinary member, joint member</p> <p>Yes, the other national associations like the association of clothing weaving and spinning. And also cooperation with the International association as JODC to solve textile industries' s environment problem</p> |

Section 2: Market characteristics / sectoral trends

| Question | Business Association |
|---|---|
| 1.7 What information or special services do you provide to your members and at what cost? | under GREEN AIDS PLAN (GAP) project Able to get Information from journal named Colorway that free charge for all members, regulators, technology centers and research institutes |

| Question | Business Association |
|--|---|
| 2.1 How large is the sector (how many firms?); and which are the key players that dominate the market (if any)? | There are 400 firms and the market leaders are Union Textile Industries Co., Ltd. , Nan Yang Knitting Factory Co., Ltd. , Jong Siti Co., Ltd. , Sampran Weaving Co., Ltd. |
| 2.2 Have there been changes in the nature and intensity of competition/ market requirements in the sector over the last 10 years? Indicate relative importance 1=not important, 5=very important | Changes in market competition and requirements |
| Type of competition (price; quality; diversity/uniqueness of product) (please specify) | Price = 5 ; quality = 5 ; diversity/uniqueness of product = 5 |
| Intensity of competition (and please state if this has become harder; milder, stable) | Harder = 5 |
| Other requirements | International customer requirement (Ekotex, Azodye, Formaldehyde) = 5 |
| 2.3 What strategies are firms adopting to improve their position in the market? | Identifying new markets = 3 ; developing new products = 5 ; Increasing market share=2; cutting costs = 4 ; differentiating the products = 3 |
| 2.4 In what way does environmental performance affects the competitiveness of enterprises in the sector? (please rank 1-5) | |
| Does this vary between different firms? How about the firms investigated? | |
| 2.5 Do firms attempt to construct an environmentally-friendly image in any way (advertising/product marketing)? | Yes, but not much. |
| What is the marketing effect of a 'green company image'? | Increasing market share from understanding customers and need in selecting an environmentally-friendly product |
| Does this vary according to what market segments they cater for nationally or internationally? | Yes. |

| Question | Business Association |
|--|-----------------------------|
| 2.6 Do you see further growth in the importance of environmental issues in the various market segments of the sector ? | Yes, medium importance |
| 2.7 What are the major changes facing the sector in the next 10-20 years? | |

What will be the key issues in competitiveness in the longer term?

1. improve process for energy saving and environmental effect reduction
2. increase production efficiency to have the most right first time
3. recover more than 50% of water to use in process

Section 3: Environmental policy /Regulation

| Question | Business Association |
|---|---|
| 3.1 Have national environmental regulations reduced or strengthened the competitiveness of firms in the sector ? If so, in what ways? | Both reduced and strengthened the competitiveness. It is depend on adaptation ability of firm |
| 3.2 Are environmental regulations in other countries affecting the firms' competitiveness If yes, in what ways | Yes. As same as 3.1 |
| 3.3 Which of the firms in the sample are considered to be the most environmentally conformist? And which not? | |
| 3.4 In environmental terms, would it be possible to indicate how far the chosen industry sector is seen to be associated with the following forms of pollution? Please rank these 1-5 (where 1 is not at all; and 5 is very much) | |
| Noise pollution | 3 |
| Air pollution | 3 |
| Water pollution | 2 |
| river | Yes. |
| lake | |
| sea | |

| Question | Business Association |
|--|---|
| 3.5 In your view, is the government putting unnecessary burdens on the industry in terms of competitiveness in the domestic/export market? If so, explain why. | No, there were improved satisfingly. |
| 3.6 What could be done from the government side to enable firms better respond to environmental regulation / improve environmental performance? | Reduce direct tax more than usual for the better environmental regulation / improve environmental performance responding firms |
| 3.7 To what extent is the business community involved in formulating national environmental policy /regulation? Does the business association lobby governments or firms for changes in regulation? If so, for what type of changes? | Participate in driving environmental policy /regulation Without exception and impartiality Yes. It used to have a regulation that the firms must feed the fishes in the last wastewater treatment pond. It was not practical. Thus, there were much pressure to quit this regulation in the next time. |

Section 4: External pressure

| Question | Business Association |
|---|--|
| 4.1 Are there any campaigns (from your Business Association) to improve environmental performance of firms? Do these relate specifically to the sector studied? | Yes. Yes, energy reduction |
| 4.2 Have there been any times when firms were (or are) pressured by third parties (in particular local communities, NGOs and Business Associations) to improve environmental performance? Did this involve any of the firms in the sample? | Yes, there have been. Yes. |
| 4.3 Do you meet regularly with environmental advisers? Who? | Pressure to reduce smoke from using fuel oil so they construct wet scrubber at smoke funnel of boiler 1. Thailand Environment Institute 2. Japan Experts under GREEN AIDS PLAN project 3. Environmental consultants |

Section 5: Technology infrastructure

| | Question | Business Association |
|--|-----------------|---|
| 5.1 Do you provide support to members (or firms in general) on technology matters? If yes, then how? | | Yes. |
| Form of support (Please rank in terms of importance – 1=not important, 5=very important), and concerning which types of technology, or system of technology? | | |
| Provision of information technology sources | | |
| Ranking | 5 | environmental regulation and customer requirement |
| Concerning which technology or standards in general? | | |
| Support in technology selection | | |
| Ranking | 5 | environmental regulation and customer requirement |
| Concerning which technology or standards in general? | | |
| Support in technology implementation | | |
| Ranking | 5 | environmental regulation and customer requirement |
| Concerning which technology or standards in general? | | |
| Establishing links with suppliers | | |
| Ranking | 4 | ISO 9000, ISO 14000 |
| Concerning which technology or standards in general? | | |
| Financial subsidies | | |
| Ranking | 4 | |
| Concerning which technology or standards in general? | | |
| Stimulating enterprise cooperation | | |
| Ranking | 4 | ISO 9000, 14000 |
| Concerning which technology or standards in general? | | |
| Other (specify) | | |
| Ranking | | |
| Concerning which technology or standards in general? | | |
| 5.2 In what way have developments in the prices for water/energy/raw materials influenced firm-level technological changes? | | |
| Water | | Very influence |

| Question | Business Association |
|---|---|
| energy | Most influence |
| raw materials | Very influence |
| 5.3 How would you assess the quality and effectiveness of technology infrastructure in the country; and please provide a brief list of companies and institutions that can provide technological support or development | By usually inspected parameters according to method of instrument's program but some lists can not be checked because the major firms lack Instruments, tradition/skills inspectors. So, they have to rely on both of national and international organization but the cost of procedure is rather high. |
| 5.4 Do financial intermediaries impose environmental requirements on firms when considering requests for financing? | Yes, they do. |
| 5.5 Who are the technologically leading companies in the sector, and do you turn to them for advice and support? | - |
| 5.6 In what ways do you interrelate with the specific firms in our sample? | |
| List firm | |
| list interactions | |
| 5.7 Do you have any specific comments about the firms in the sample? | |
| 5.8 What are -in your view- the main reasons why firms in your sector implement technology changes? Please elaborate (and rank in importance: 1=not important, 5=very important): | |
| cost reduction (specify if labor costs /energy consumption/consumption of raw materials) | 5 |
| productivity increase (in terms of increased volume of output) | 4 |
| Quality improvements (specify whether process / product quality) | 4 |
| meeting environmental regulations /standards | 3 |
| opening up new markets | 5 |
| extending the product range | 4 |
| environmental pressure from NGOs, local community, business associations/other firms | 3 |
| Other (specify) | - |
| 5.9 What is restricting (if anything) the adoption or development of cleaner technologies? Rank Importance 1-5 | |

| Question | Business Association |
|---|----------------------|
| Lack of information? | 5 |
| High implementation cost? | 4 |
| No alternative chemical/raw material input? | 3 |
| No alternative process technology? | 2 |
| Uncertainty about performance impact? | 2 |
| Lack of tradition/skills? | 2 |
| Other: specify | - |
| 5.10 If your members have not adopted new EST in recent years, can you explain why not? Rank Importance 1-5 | |
| Lack of information? | 1 |
| High implementation cost? | 4 |
| No alternative chemical/raw material input? | 3 |
| No alternative process technology? | 3 |
| Uncertainty about performance impact? | 2 |
| Lack of tradition/skills? | 5 |
| Other: specify | - |

Annex 8
English – Thai Questionnaires

Annex 8
UNIDO Research project:
Assessing the uptake of ESTs in selected developing countries

FIRM Questionnaire:

Version 07/11/01

Note : text in italics as well as footnotes serve as guidance for the interviewer

Section 1: Basic firm data (semi-structured)

- 1.1 Name of the firm, address:
- 1.2 Name(s) of interviewee(s), position(s), international experience (*i.e. briefly indicate background*);
- 1.3 Year of establishment:
- 1.4 Ownership structure:
private domestic ____% (specify whether shares are held publicly)
private foreign ____%
government ____%
- 1.5 Major lines of business (ISIC 6 digit code):
describe key products ; processes (please, indicate production volume for main products):

briefly describe the firm's key products and processes in relation to its main competitors:
does the firm use international standards / enterprise standards for its main products? (if so, specify):
- 1.6 Plant nos.; locations; divisions within production process¹:
- 1.7 Installed capacity (specify unit of measurement): ____ (in 1991) ____ (in 2001)
Utilized capacity (at present): ____ %
- 1.8 Output as a percentage of 1991? In 1996 ____ %. In 2000 ____ %
- 1.9 In what year was most of your plant and equipment built ____ ?
- 1.10 Turnover (in domestic currency): ____ (in 1991); ____ (in 2000)
- 1.11 Profit ratio (total profits as fraction of sales/turnover): ____ (in 1991) ____ (in 2000)

¹ A firm may have production units in more locations, when you ask about capacity below and further down about technology etc, you have to make clear which production unit is meant

1.12 Cost of production in 1991, 1996 and 2000 from official reports (in local currency):

| | 1991 | 1996 | 2000 |
|-----------------------------------|------|------|------|
| Depreciation and interest payment | | | |
| Labour costs | | | |
| Raw material costs | | | |
| Energy costs | | | |
| water | | | |
| other | | | |

1.13 Export orientation: where is the main product of the firm sold?:

Domestic market: _____ % in 1991; _____ % in 2000

Exported: _____ % in 1991; _____ % in 2000

1.14 Main countries and regions to which the product is exported (if applicable):

European Union: _____ % in 1991; _____ % in 2000

Other European countries: _____ % in 1991; _____ % in 2000

North America (USA & Canada): _____ % in 1991; _____ % in 2000

Region: _____ % in 1991; _____ % in 2000

Other (please specify): _____ % in 1991; _____ % in 2000

1.15 What percentage of revenue did your firm get from exports?

In 1991 _____%; in 2000 _____%

1.16 Total Labor force:

numbers in production/ R&D/administration:

proportion of labor force / administration from overseas, or with international experience (*optional*):

1.17 What is the firm's relative size and position², its market niche? Would you consider the firm to be a market leader?

Section 2: Business environment (semi-structured)

(a) Market developments and determinants of profitability:

2.1 Who are your main customers?

domestic/foreign?

Are you a sub-contractor for larger company?

(*is the firm associated with highly visible conglomerates?*)

2.2 What are your customers' main requirements?

describe the relative importance of price, quality: (incl. product/ process certification)

does foreign demand differ in any way from domestic demand? (*if applicable*)

Could you give a brief summary of what aspects (or types) of product quality different markets require:

² relative to its main competitors, either national or international; the measure of size we propose is sales

Please specify which type of product/process certification is required:

- 2.3 Has the demand for your products changed over the last ten years and if so, in which ways?

(is there an environmental dimension?; (how important has the environment become in terms of how the firm's products are developed and marketed?)

- 2.4 Who are your main competitors?

| | Proportion (%) |
|--------------------------|----------------|
| 1. mainly domestic | - |
| 2. less than 50% abroad; | |
| 3. more than 50% abroad | |
| 4. virtually all abroad | |

- 2.5 How would you rate the degree of competition on your main sales markets?:
1. limited; 2. average; 3. strong *(with a view of facilitating the construction of an index)*

- 2.6 Have there been changes in the nature and intensity of competition/ market requirements since 1990?

nature: price, quality, diversity/uniqueness

intensity: harder/ milder/ stable

market requirements: regulatory / voluntary (domestic/foreign)

- 2.7 What is the firm's strategy for increasing its competitiveness?

(What are the main objectives of the firm's strategy? What is the importance of environmental objectives in this regard?)

| | Rank 1-5 |
|---|----------|
| identifying new markets | |
| developing new products | |
| increasing market share | |
| cutting costs | |
| differentiating the products -i.e. making products unique | |

- 2.8 What are the main challenges for the firm in improving its competitiveness/implementing its business strategy?

(b) Community / NGO/ business association pressure

- 2.9 What are the main topics that community/NGO/ business associations may place pressure on your company

(the aim here is to assess a general guide to pressure, rather than assume that the pressure is necessarily environmental)

2.10 In environmental terms, would it be possible to indicate how far your company is seen to be associated with the following forms of pollution? Please rank these 1-5 (where 1 is not at all; and 5 is very much)

| Type of pollution | 1 | 2 | 3 | 4 | 5 |
|--|---|---|---|---|---|
| Noise pollution | | | | | |
| Air pollution | | | | | |
| Water pollution (please state: river/lake/sea) | | | | | |

2.11 During the period 1991 - 2000, have any of the following groups brought pressure on your company to reduce pollution? Please note the number of times groups have telephoned, faxed, e-mailed or visited your firm. For news media, please note the number of media reports.

Please use the following classifications: 0, 1 to 5, 6 – 10, 11 – 20,
20+

| | Objection to issuance of permit | Pressure to reduce pollution | Pollution-related lawsuit |
|-----------------------------|---------------------------------|------------------------------|---------------------------|
| Environmental NGOs | | | |
| Student groups | | | |
| Industry Associations | | | |
| Consumer Groups | | | |
| News media | | | |
| Citizens or Citizens Groups | | | |
| Other | | | |

2.12 Has your company's strategy ever been influenced by the advice or suggestions of business associations?

If so, how? Which?

Are the business associations local, national, or international?

How did they contact you?

Did you consider this a positive development or unpopular and forced?

Explain why

2.13 Have you ever been influenced by campaigns from NGOs or community organizations?

If so, how? Which?

Were the groups local, national, international?

How did they campaign? (Newspapers? Non-public advice? Citizen protests?)

Did you consider this a positive development or unpopular and forced?

Explain why

2.14 During the period 1991 - 2000, have your firm's customers at home or abroad, or your suppliers exerted pressure to improve environmental management in the factory? Please evaluate the importance of such pressures for your company from 1 to 5, with 1 denoting not important and 5 denoting very important. Write 0 if no pressure was exerted.

| | Importance (1-5) |
|--------------------|------------------|
| Domestic customers | |
| Foreign customers | |
| Suppliers | |

(c) Technology infrastructure:

2.15 What does the firm do when it becomes necessary to consider technological change³?

Does the firm rely on institutions and consultancies for technological change? (give examples of such institutions... international organizations; national government advisory bodies; private-sector consultancies, etc)

Or from technological resources and advice from within its own company or other companies?

2.16 How does the firm access information and support on technological change?

What kind of technological change ('hardware'/processes)

Does the firm rely more on technology providers within its own company (or family of companies) than organizations outside the firm?

2.17 How would you assess the existing system of technological support services (range of services, quality, accessibility)?

In your own firm and parent company?

In the country or locality as a whole (is more support provided from within the government than from private sector? And is the support better from national or international advisers?)

Section 3: Regulatory environment/pressure (semi-structured)

3.1 What are the key environmental regulations applicable to the firm? Please list them.

How have they affected the firm?

3.2 What are the penalties for compliance failure? What procedures are involved?

3.3 Has the firm been penalized for non-compliance?
If so, details

³ In the broadest terms, technological change can be defined as 'changes in the way inputs are being transformed into outputs'. More specifically, technological change can be seen as any change in production/process technologies (incl. equipment and input material changes), organizational systems as well as in products.

- 3.4 Is there any form of cooperation with regulators? (*responsive regulation*)
Example: consultation on regulations; negotiated standards and emissions; room for voluntary regulation by companies)
- 3.5 How do regulators act in regard to environmental technology?
Do they recommend specific environment technology (both process and EoP)?
Do they offer incentives, or other support, referrals, and information?
Or do they penalize only?
- 3.6 Do you or environmental authorities make information about the emissions of major pollutants by your firm freely available to the public?
Yes ___ /No ___
- 3.7 Does the firm see environmental regulations as costs or benefits (i.e. win/win situation- having both economic as well as environmental benefits)?
- 3.8 Have national environmental regulations reduced or strengthened your competitiveness? (for example, by penalizing companies that are not willing to invest in high-quality products?)
In what ways?
Do the regulations affect the competitiveness of your competitors?
- 3.9 Are environmental regulations in other countries affecting the firm's competitiveness?
if yes, in what ways?
- 3.10 Do you expect stricter environmental regulations in future?
If yes, how do you plan to respond?

Section 4: Technological change and environmental performance (semi-structured)

- 4.1 How would you characterize the level of technology of the firm compared with the sector as a whole (i.e. the nationally)?
in terms of process technology:
(the following may be options you can mention to suggest to the interviewee)
- Best Available Technology
 - standard-modern
 - traditional
- ... in terms of products:
- high quality
 - standard
 - low
- 4.2 Do you have a quality management system? If so, is it ISO compatible? Are you ISO certified?

- 4.3 What were the major changes in technology over the past ten years?: (please refer to footnote 3 in section 2 for a definition of technological change)
- 4.4 Which were the main objectives behind the technological changes?
Please rank and specify:

| Motives | Rank 1-5 (1=not important; 5=very important) |
|--|--|
| <i>Cost reduction (specify if labor costs / energy consumption / consumption of raw materials)</i> | |
| <i>Productivity increase (in terms of output volume)</i> | |
| <i>Quality improvements (product/ process)</i> | |
| <i>Meeting environmental regulations/standards</i> | |
| <i>Opening up new markets</i> | |
| <i>Extend product range</i> | |
| <i>Other (please specify)</i> | |

- 4.5 In what way have developments in the prices for water/energy/raw materials influenced technological change? (please rank 1-5) (only if applicable- that is if significant changes have occurred over the last ten years in raw material/water or energy prices),
- 4.6 In terms of equipment:
- Where did the equipment come from (firm/country)?
 - How was it financed? (e.g. loan, subsidy, equity)
- 4.7 Do financial intermediaries impose environmental regulations for equipment financing? (if applicable)
- 4.8 What was the firm's annual average capital and operation & maintenance expenditures for pollution control⁴ in local currency? In 1991 ____; in 1996 ____ in 2000?
- 4.9 List the most important environmental projects that the firm has undertaken since 1991. Consider all measures that you believe have reduced pollution, i.e. End-of-Pipe measures, process changes, input materials substitution, energy saving measures, organizational changes, product changes. All measures that reduce pollution emissions should be included even if the main intention was not to fulfill environmental requirements. If an investment or measure saved your firm money, please specify the amount. If some of the investments in waste reduction are inseparable from investments in production technology, please specify the cost of overall investment.

⁴ Both End of Pipe and cleaner production equipment

| Project ⁵ | Year started | Year completed | Costs in local currency | Environmental impact ⁶ | Annual cost savings due to implemented measures e.g. fuel costs, materials saving,better production efficiency (optional) | Source of project financing % |
|----------------------|--------------|----------------|-------------------------|-----------------------------------|---|--|
| | | | Total investment | Maintenance/operational costs | — | Company Commercial loan Government Other (specify) |

4.10 What were the reasons for implementing the above projects? Please elaborate. Subsequently rate the importance of the following sources of pressure on your company:
 (from 1-5 with 1 denoting not important and 5 denoting very important)

| | Importance (1-5) |
|---|------------------|
| Regulatory pressure, high pollution charges and fines | |
| Environmental norms and standards for selling goods in foreign markets | |
| Requirements of the firm's business partners (suppliers, customers, investors) | |
| Environmental requirements imposed by owners and shareholders of the firm | |
| Expectations that in the future regulations will be more stringent and charges will be higher | |
| The cost of wasteful energy and material input use | |
| Public pressure (by local communities, NGOs) | |
| Peer pressure (by business associations, other firms) | |
| Incentives (loans, grants, tax exemptions,...) | |
| Goal not to lag behind competitors who have achieved good result in waste reductions | |
| Other: (specify) | |

4.11 What is the ratio between pollution prevention and end-of-pipe techniques?

4.12 How were the changes implemented?

- On which sources of information did the firm rely when identifying technology? (e.g. trade fairs, suppliers of machinery and equipment,

⁵ The following categories will need to be used by the national institutions at the time of data analysis:
 1. EoP: e.g. waste water treatment / air filters; 2. input material change; 3. better process control; 4. equipment modification; 5. technology change; 6. on-site recovery and reuse; 7. product modification
 (please refer to annex 1 for a further elaboration of these categories)

⁶ data on reduction in pollution load; reduction in water, energy use; reduction in raw material consumption – these data will need to be classified as per an applicable environmental impact scheme (see annex 2 for an initial example)

suppliers of raw materials and components/intermediate products, customer info , business associations, consultancy firms, other firms, technology institutions, journals/publications, exchange of technical personnel etc)?

- How would you assess your access to technological information?
- What was the source of the technology (in terms of both 'hard' and 'soft' technologies) itself ?
 - Please specify if the provider is located:
 - within the same state/province as the enterprise?
 - ...or within the country?
 - ...or within the region / other developing country?
 - ...or in an industrialized country?
- Did the firm rely on external technical support in assessing, selecting and implementing the technology (i.e. equipment) ? (i.e. firms or agencies not within the company or parent company)
- Did the firm cooperate with other firms in implementing the changes?
 - vertical networks: (ie enterprises within the firm's value chain)
 - horizontal networks: (ie cooperation with non-trading partners)?

4.13 What links do you have with technological associations or other producers or disseminators of technology, and how do you use these links?

(eg regular contact with universities; government agencies for technology; consultancies..)

4.14 Did you experience problems in implementing the changes? (e.g. need to 'indigenize'/adapting, adjusting the technology?) If so, please elaborate.

4.15 What resources or personnel do you have within your company to enhance your adoption of environmental technology?⁷

(e.g. a special technology department?; how many staff?; how long have they been in existence? Where are they trained? do you have a research and development division?; special relationship or JV with a company or agency that offers these?, other) Please elaborate

4.16 Does the firm have an environmental policy or strategy? If so, since when?

What are the main objectives and how are they implemented?

Why does this firm have this kind of policy?

(and if not, why not?)

4.17 Does your company participate in any waste minimization or pollution prevention programme?

And why?

(and if not, why not?)

4.18 What is restricting (if anything) the adoption or development of cleaner technologies⁸?

⁷ Together with question 4.7 and 4.13, this question will be used to construct a technological capability index. As per S. Lall, technological capability can be defined as "the skills, technical knowledge and organizational coherence required to make industrial technologies function in an enterprise". (see annex 3 for an illustrative matrix of firm-level technological capabilities).

⁸ Please refer to annex 4 for an initial list of CP options –this list needs to be revised and updated by the national institutions (sectoral technology specialist and cleaner production specialist)

(first have the firm to elaborate and then present them with the following options) (in the report, please indicate to what extent the firm is aware of the options and to what extent the firm has the technological capability to evaluate the options and implement the technology)

| LET THE COMPANY SPECIFY THE REASONS, but the following may be mentioned by them, or by you in order to suggest options... | RANK IMPORTANCE 1-5 |
|---|------------------------|
| Lack of information? | |
| High implementation cost? | |
| No alternative chemical/raw material input? | |
| No alternative process technology? | |
| Uncertainty about performance impact? | |
| Lack of tradition/skills? | |
| Other: specify | |

4.19 If your firm has not adopted new EST in recent years, can you explain why not?
(this is the same table as before, but other factors may be important)

| LET THE COMPANY SPECIFY THE REASONS, but the following may be mentioned by them, or by you in order to suggest options... | RANK IMPORTANCE 1-5 |
|---|------------------------|
| Lack of information? | |
| High implementation cost? | |
| No alternative chemical/raw material input? | |
| No alternative process technology? | |
| Uncertainty about performance impact? | |
| Lack of tradition/skills? | |
| Other: specify | |

Section 1: Basic data (semi-structured)

- 1.1 Name of the association/ address:
- 1.2 Name (s) of interviewees / position(s), international experience; (i.e. background)
- 1.3 Year of establishment:
- 1.4 Objectives of association
- 1.5 Membership, number of companies included, sector, and criteria for membership
- 1.6 Are there other business associations in this particular sector and country; or internationally, that may overlap in interests? Specify
- 1.7 What information or special services do you provide to your members and at what cost?

Section 2: Market characteristics / sectoral trends (semi-structured)

- 2.1 How large is the sector (how many firms?), and which are the key players that dominate the market (if any)?
- 2.2 Have there been changes in the nature and intensity of competition/ market requirements in the sector over the last 10 years?

| | |
|--|---|
| Changes in market competition and requirements | Indicate relative importance 1=not important, 5=very important |
| Type of competition (price; quality; diversity/uniqueness of product) (please specify) | |
| Intensity of competition (and please state if this has become harder, milder, stable) | |
| Other requirements | |

- 2.3 What strategies are firms adopting to improve their position in the market? (How far do these vary between different firms; and specifically between the firms in the sample) (Please give some specific examples that you consider to be representative or innovative)
- 2.4 In what way does environmental performance affects the competitiveness of enterprises in the sector? (i.e. how important has the environment become in

- terms of how the firms products are developed and marketed?) (please rank 1-5)
 Does this vary between different firms? How about the firms investigated?
- 2.5 Do firms attempt to construct an environmentally-friendly image in any way (advertising/product marketing)?
 What is the marketing effect of a 'green company image'?
 Does this vary according to what market segments they cater for nationally or internationally?
- 2.6 Do you see further growth in the importance of environmental issues in the various market segments of the sector? (e.g. increased PACs, consumer preference, public environmental awareness/opposition)?
- 2.7 What are the major changes facing the sector in the next 10-20 years? What will be the key issues in competitiveness in the longer-term?

Section 3: Environmental policy /Regulation (semi-structured)

- 3.1 Have national environmental regulations reduced or strengthened the competitiveness of firms in the sector?
 If so, in what ways?
- 3.2 Are environmental regulations in other countries affecting the firms' competitiveness
 If yes, in what ways
- 3.3 Which of the firms in the sample are considered to be the most environmentally conformist? And which not?
- 3.4 In environmental terms, would it be possible to indicate how far the chosen industry sector is seen to be associated with the following forms of pollution?
 Please rank these 1-5 (where 1 is not at all; and 5 is very much)

| Type of pollution | 1 | 2 | 3 | 4 | 5 |
|--|---|---|---|---|---|
| Noise pollution | | | | | |
| Air pollution | | | | | |
| Water pollution (please state: river/lake/sea) | | | | | |

- 3.5 In your view, is the government putting unnecessary burdens on the industry in terms of competitiveness in the domestic/export market? If so, explain why.
- 3.6 What could be done from the government side to enable firms better respond to environmental regulation / improve environmental performance?
- 3.7 To what extent is the business community involved in formulating national environmental policy /regulation?
 Does the business association lobby governments or firms for changes in regulation? If so, for what type of changes?

Section 4: External pressure (semi-structured)

- 4.1 Are there any campaigns (from your Business Association) to improve environmental performance of firms?
Do these relate specifically to the sector studied?
- 4.2 Have there been any times when firms were (or are) pressured by third parties (in particular local communities, NGOs and Business Associations) to improve environmental performance? Did this involve any of the firms in the sample?
If so, describe the pressure exercised and result it had on the firm's environmental performance.
- 4.3 Do you meet regularly with environmental advisers?
Who?

Section 5: Technology infrastructure (semi-structured)

- 5.1 Do you provide support to members (or firms in general) on technology matters?
If yes, then how? (*have the association first elaborate and then present options*)
(Please note that technology can be considered in broadest terms: e.g. ISO 9000; ISO 14000; plus product technologies)

(Please rank in terms of importance), and concerning which types of technology, or system of technology?

| Form of support | 1=not important, 5=very important | Concerning which technology or standards in general? |
|--|--------------------------------------|---|
| Provision of information on technology sources | | |
| Support in technology selection | | |
| Support in technology implementation | | |
| Establishing links with suppliers | | |
| Financial subsidies | | |
| Stimulating enterprise cooperation | | |
| Other (specify) | | |

- 5.2 In what way have developments in the prices for water/energy/raw materials influenced firm-level technological changes? (*only if applicable- that is if significant changes have occurred over the last ten years in raw material/water or energy prices*)
- 5.3 How would you assess the quality and effectiveness of technology infrastructure in the country; and please provide a brief list of companies and institutions that can provide technological support or development

- 5.4 Do financial intermediaries impose environmental requirements on firms when considering requests for financing?
- 5.5 Who are the technologically leading companies in the sector, and do you turn to them for advice and support?
- 5.6 In what ways do you interrelate with the specific firms in our sample?
List firms... list interactions
- 5.7 Do you have any specific comments about the firms in the sample?
- 5.8 What are –in your view- the main reasons why firms in your sector implement technology changes? Please elaborate (and rank in importance):

| Reasons for technology changes | 1=not important, 5=very important |
|---|-----------------------------------|
| cost reduction (specify if labor costs /energy consumption/ consumption of raw materials) | |
| productivity increase (in terms of increased volume of output) | |
| Quality improvements (specify whether process / product quality) | |
| meeting environmental regulations /standards | |
| opening up new markets | |
| extending the product range | |
| environmental pressure from NGOs, local community, business associations/other firms | |
| Other (specify) | |

- 5.9 What is restricting (if anything) the adoption or development of cleaner technologies¹?
(please let the interviewee elaborate first, and then perhaps suggest the following options as suggestion:

| LET THE business association SPECIFY THE REASONS, but the following may be mentioned by them, or by you in order to suggest options... | RANK IMPORTANCE 1-5 |
|--|------------------------|
| Lack of information? | |
| High implementation cost? | |
| No alternative chemical/raw material input? | |
| No alternative process technology? | |
| Uncertainty about performance impact? | |
| Lack of tradition/skills? | |
| Other: specify | |

¹ Please refer to annex 4 for an initial list of CP options –this list needs to be revised and updated by the national institutions (sectoral technology specialist and cleaner production specialist)

5.10 If your members have not adopted new EST in recent years, can you explain why not?

(this is the same table as before, but other factors may be important)

| LET THE business association SPECIFY THE REASONS, but the following may be mentioned by them, or by you in order to suggest options... | RANK IMPORTANCE 1-5 |
|--|------------------------|
| Lack of information? | |
| High implementation cost? | |
| No alternative chemical/raw material input? | |
| No alternative process technology? | |
| Uncertainty about performance impact? | |
| Lack of tradition/skills? | |
| Other: specify | |

Section 1: Basic data (semi-structured)

- 1.1 Name of organization
- 1.2 Year established
- 1.3 Position and rank in government hierarchy, which department; whether at the state or provincial level
Who (which office, ministry) do you report to?
- 1.4 Objectives of organization regarding environmental performance
- 1.5 What resources are available to you?
Budget
Personnel
Do you have any links to international organizations or personnel?
- 1.6 How is the regulator organized?
How many divisions, and what are the divisions (e.g. inspection, legal)
- 1.7 How does the organization report findings?
Publication of information, reporting, etc.

Section 2: Environmental issues: problems, objectives, statements, policies, regulations (semi-structured)

- 2.1 What are the key objectives of the regulator?
 - Legislation?
 - Alternative (non-command and control) forms of regulation?
 - Information and support?
- 2.2 What forms of regulation exist, or are planned for?
Is regulation restricted to legislation, or are there alternative forms?
Are these changing/ evolving?
- 2.3 How is legislation/ regulation established?
Are private-sector companies involved?
Are international organizations consulted, e.g. ISO?
- 2.4 What are the key areas of environmental concern, at the levels of:
 - Local?
 - State (region)?
 - Federal level?

- 2.5 What are the key industrial sectors of concern?
 Why?
 What are the areas of concern (e.g. air and/or water pollution?; workers' and/or consumers' safety?)
- 2.6 In environmental terms, would it be possible to indicate how far the chosen industry sector is seen to be associated with the following forms of pollution? Please rank these 1-5 (where 1 is not at all; and 5 is very much)

| Type of pollution | 1 | 2 | 3 | 4 | 5 |
|---|---|---|---|---|---|
| Noise pollution | | | | | |
| Air pollution | | | | | |
| Water pollution (please state: river/ lake/sea) | | | | | |

- 2.7 What environmental standards (limits to discharge, effluents and disposal of solid waste) apply to the sector as per law and regulations? Please specify the environmental standards that the sampled firms have to meet.
- 2.8 Have licenses been issued to (or refused to) any of the sampled firms?

Section 3: Monitoring, inspection (semi-structured)

- 3.1 How is monitoring organized? i.e.
 (i) who does the monitoring?
 (ii) Are they part of your organization, or are they separate?
 (iii) How much staff do they have
 (iv) Do staffing levels vary according to the numbers and sizes of firms monitored?
 (v) How are staff trained or selected for monitoring?
 (vi) What do they monitor in each firm?
 (vii) What events may cause each occasion of being monitored?
- 3.2 Are there particular sectors or kinds of firms that you want to monitor more regularly or comprehensively than others?
- 3.3 Are there different monitoring rules, or standards, for different firms?
 E.g. National or international?
 Firms in special zones, e.g. Export Processing Zones; Industrial Estates?
- 3.4 What systems are in place-automated, computerized?
- 3.5 How is monitoring linked specifically to environmental technology, or the problems that environmental technology could address?
- 3.6 What are the technological obstacles to effective monitoring?

- 3.7 What guidelines do they follow for inspection (multi-sector or single sector inspectors)?
- 3.8 What is the policy for monitoring and inspection?
Collaboration / negotiation?
Or repressive / imposed?
- 3.9 What monitoring data do you have for the sampled firms?
And is it possible to see this?

Section 4: Penalties and legal process (semi-structured)

- 4.1 What is the penalty process based on inspection?
- 4.2 Are any penalties specifically related to technology?
Which? Details?
- 4.3 What suggestions can you make concerning improving the effectiveness of the penalty system? Are there any aspects of the system that you feel can work better, if changes are made?
- 4.4 Is the legislative process effective in assisting the regulator?
- 4.5 Is there opposition to fining local companies, in case this impacts negatively on competitiveness?
- 4.6 How does the judiciary view environmental issues and environmental law?
- 4.7 Have any of the sampled firms received compliance enforcement actions?
Which?
Other details... history, implications, apparent impacts...

Section 5: Technology, finance and information initiatives: access to capital, or human resources, information (semi-structured)

- 5.1 What assistance does the regulator offer to the firm? (if any)
 - Advice and information
 - Access to official, government, schemes such as subsidies
- 5.2 Does the regulator work with other centers of technological expertise: (please rank):

| Collaborator | 1=not important, 5=very important |
|--|-----------------------------------|
| Universities | |
| Government technology offices and agencies | |
| Standards and quality control agencies | |
| International organizations | |
| Private-sector firms | |
| Private-sector consultancies | |
| NGOs | |
| Other (specify) | |

- 5.3 What official mechanisms and assistance programs are available?
- 5.4 How do firms generate technical information? What can the regulator offer the firm in terms of advice and information support?
- 5.5 What are –in your view- the main reasons why firms implement technology changes? Please elaborate (and rank in importance):

| Reasons for technology changes | 1=not important, 5=very important |
|---|-----------------------------------|
| cost reduction (specify if labor costs /energy consumption/ consumption of raw materials) | |
| productivity increase (in terms of increased volume of output) | |
| Quality improvements (specify whether process / product quality) | |
| meeting environmental regulations /standards | |
| opening up new markets | |
| extending the product range | |
| environmental pressure from NGOs, local community, business associations/other firms | |
| Other (specify) | |

- 5.6 What is restricting (if anything) the adoption or development of cleaner technologies¹?
(please let the interviewee elaborate first, and then perhaps suggest the following options as suggestion.)

¹ Please refer to annex 4 for an initial list of CP options –this list needs to be revised and updated by the national institutions (sectoral technology specialist and cleaner production specialist)

| LET THE organization SPECIFY THE REASONS, but the following may be mentioned by them, or by you in order to suggest options... | RANK IMPORTANCE 1-5 |
|--|------------------------|
| Lack of information? | |
| High implementation cost? | |
| No alternative chemical/raw material input? | |
| No alternative process technology? | |
| Uncertainty about performance impact? | |
| Lack of tradition/skills? | |
| Other: specify | |

5.7 If some firms have not adopted new EST in recent years, can you explain why not?

(this is the same table as before, but other factors may be important)

| LET THE organization SPECIFY THE REASONS, but the following may be mentioned by them, or by you in order to suggest options... | RANK IMPORTANCE 1-5 |
|--|------------------------|
| Lack of information? | |
| High implementation cost? | |
| No alternative chemical/raw material input? | |
| No alternative process technology? | |
| Uncertainty about performance impact? | |
| Lack of tradition/skills? | |
| Other: specify | |

5.8 In what ways do you interrelate with the specific firms in our sample?

List firms... list interactions

5.9 Do you have any specific comments about the firms in the sample?

Section 6: Future directions: changes in regulations and legislation, agency structure (open, unstructured)

- 6.1 What changes are required to improve the current regulatory framework?
- 6.2 What are the obstacles to these changes?
- 6.3 How far will trends towards increasing international sales, and international ownership of firms, impact on the ability of the government to regulate firms?
- 6.4 Do you think the regulatory system may become more environmental in the future? How will environmental issues be seen in the future?
- 6.5 Do you believe that the industry/sector benefits from working with this regulatory system, or that it suffers in terms of international competitiveness?
- 6.6 What will be the most powerful in the future? (and please rank)

| Form of regulation | 1=not important, 5=very important |
|-------------------------------------|-----------------------------------|
| National regulatory system | |
| Firm-based systems of regulation | |
| International systems of regulation | |
| Other (specify) | |

Section 1: Basic data (semi-structured)

- 1.1 Name of organization
- 1.2 Year established
- 1.3 Objectives of organization
- 1.4 What resources are available to you?
 - (i) Budget
 - (ii) Personnel / labor force
 - (iii) Number of offices
 - (iv) Do you have any links to international organizations or personnel?
- 1.5 How is the center organized?
How many divisions, and what are the divisions (organigram?)
Does it include some or all of: R&D; manufacturing; marketing; dissemination
- 1.6 Is the centre government owned or private
domestic / international?

Section 2: Market trends and niche (semi-structured)

- 2.1 Who are your main customers, market?
 - (i) National / international (what proportion each)
 - (ii) Small/medium/large enterprises (what proportion each)
- 2.2 Is the center government subsidized, or required to make profit?
- 2.3 What are the main factors underlying your market?
What is the niche you occupy?
How does the center become profitable?
- 2.4 How does the center develop technology? (please rank):

| | 1=not important, 5=very important | Details (e.g. which technology? Which organization?) |
|---|-----------------------------------|--|
| By disseminating existing technology from elsewhere? | | |
| By researching and developing its own technology? | | |
| Through negotiation with other centers? (which? International?) | | |
| Through negotiation with third party or private-sector companies NGOs? (which?) | | |
| Other (specify) | | |

2.5 What type of services do you offer?
(the following can be suggested as options)

- e.g.
- (i) design services
 - (ii) information on new production technologies
 - (iii) evaluation and selection of production technologies
 - (iv) implementation of new production technologies
 - (v) testing and analysis services
 - (vi) solutions to environmental problems
 - (vii) assistance in quality management systems
 - (viii) Other (specify)

- 2.6 Do environmental issues play a role in the range of services that you offer? If so, how important is it and does it vary according to the profile of enterprises in the sector?
- 2.7 How has the underlying demand for your services changed over the last ten years?

Section 3: Environmental issues, objectives, and technology (semi-structured)

- 3.1 Do you try to encourage firms to adopt new forms of technology, or technology standards (such as ISO 9000, 14000)? Or do you simply provide information if they are interested?
If yes, then please explain how you encourage the adoption of ESTs
- 3.2 How do you relate with individual companies: how is your service delivered, and at what cost? Do the costs vary?
- 3.3 What are –in your view- the main reasons why firms (in the industry sector) implement technology changes? Please elaborate (and rank in importance):

| Reasons for technology changes | 1=not important, 5=very important |
|---|-----------------------------------|
| Cost reduction (specify if labor costs /energy consumption/ consumption of raw materials) | |
| productivity increase (in terms of increased volume of output) | |
| Quality improvements (specify whether process / product quality) | |
| meeting environmental regulations /standards | |
| opening up new markets | |
| extending the product range | |
| environmental pressure from NGOs, local community, business associations/other firms | |
| Other (specify) | |

- 3.4 In what way have developments in the prices for water/energy/raw materials influenced firm-level technological changes? (*only if applicable- that is if significant changes have occurred over the last ten years in raw material/water or energy prices*),
- 3.5 In environmental terms, would it be possible to indicate how far the chosen industry sector is seen to be associated with the following forms of pollution? Please rank these 1-5 (where 1 is not at all; and 5 is very much)

| Type of pollution | 1 | 2 | 3 | 4 | 5 |
|--|---|---|---|---|---|
| Noise pollution | | | | | |
| Air pollution | | | | | |
| Water pollution (please state: river/lake/sea) | | | | | |

- 3.6 What is restricting (if anything) the adoption or development of cleaner technologies¹?
(please let the interviewee elaborate first, and then perhaps suggest the following options as suggestion).

| | |
|--|------------------------|
| LET THE organization SPECIFY THE REASONS, but the following may be mentioned by them, or by you in order to suggest options... | RANK IMPORTANCE 1-5 |
| Lack of information? | |
| High implementation cost? | |
| No alternative chemical/raw material input? | |
| No alternative process technology? | |
| Uncertainty about performance impact? | |
| Lack of tradition/skills? | |
| Other: specify | |

- 3.7 What changes would like to occur in order to enhance technology change, and where do these lie (with government (e.g. regulators); with companies)
- 3.8 In what ways do you interrelate with the specific firms in our sample?
 List firms... list interactions
- 3.9 Do you have any specific comments about the firms in the sample? (in particular about their ability to implement technical changes)

Section 4: Future directions: changes in market and expectations (open, unstructured)

- 4.1 What future changes and challenges do you expect over the next few years for the firms in the sector?

¹ Please refer to annex 4 for an initial list of CP options –this list needs to be revised and updated by the national institutions (sectoral technology specialist and cleaner production specialist)

- 4.2 How important do you see 'environmental' issues in years to come?
- 4.3 How will your services change to accommodate expected changes in market and demand?

RAW MATERIAL/ TECHNOLOGY SUPPLIERS

Version 15/11/01

Section 1: Basic data (semi-structured)

- 1.1 Name of organization
- 1.2 Year established in this (x) country
- 1.3 Main products
- 1.4 What resources are available to the supplier in x country ?
 - (i) Budget
 - (ii) Personnel / labor force
 - (iii) Do they have any links to international organizations or personnel?
- 1.5 How is the supplier organized?
 - (i) How many divisions, and what are the divisions (organigram)
 - (ii) Vertically integrated subsidiary of parent company?
- 1.6 Ownership: national / international (what proportion)

Section 2: Market trends (semi-structured)

- 2.1 Who are your main customers, market?
Please elaborate on the profile of your customers. Are they
 - (i) National / international (what proportion of sales)
 - (ii) Small/medium/large scale firms (what proportion of sales)
 - (iii) Do you have large trading contracts with specific well-known firms?
- 2.2 What the main factors underlying your market?
What is the niche it occupies?
- 2.3 What factors challenges your profitability?
- 2.4 How has the underlying demand for its services changed over the last ten years?

Section 3: Environmental issues, objectives, and technology (semi-structured)

- 3.1 Do you supply services to firms?
Do you offer advice on raw material and equipment selection to firms?
Or provide engineering advice in terms of equipment installation and operation?
- 3.2 Do environmental issues play a role in your market? If so, how important is it and does it vary according to the profile of enterprises in the sector?

- 3.3 In your view, what are the reasons that firm x¹ implemented technology changes? Please elaborate (and rank in importance):

| Reasons for technology changes | 1=not important, 5=very important |
|---|-----------------------------------|
| Cost reduction (specify if labor costs /energy consumption/ consumption of raw materials) | |
| productivity increase (in terms of increased volume of output) | |
| Quality improvements (specify whether process / product quality) | |
| meeting environmental regulations /standards | |
| opening up new markets | |
| extending the product range | |
| environmental pressure from NGOs, local community, business associations/other firms | |
| Other (specify) | |

- 3.4 In what way have developments in the prices for water/energy/raw materials influenced firm-level technological changes? (only if applicable- that is if significant changes have occurred over the last ten years in raw material/water or energy prices),

- 3.5 What is restricting (if anything) the adoption or development of cleaner technologies²? (please let the interviewee elaborate first, and then perhaps suggest the following options as suggestion.

| | |
|---|------------------------|
| LET THE interviewee SPECIFY THE REASONS, but the following may be mentioned by them, or by you in order to suggest options... | RANK IMPORTANCE 1-5 |
| Lack of information? | |
| High implementation cost? | |
| No alternative chemical/raw material input? | |
| No alternative process technology? | |
| Uncertainty about performance impact? | |
| Lack of tradition/skills? | |
| Other: specify | |

- 3.6 What changes in services, regulation, or other market characteristics would you like to see in order to assure greater adoption of environmental technology?

- 3.7 Is it helpful, actually, to refer to your technology as 'environmental' or would you prefer it presented in different terms, such as 'more competitive'?

¹ Firm x denotes one/more particular firm/s of the sample

² Please refer to annex 4 for an initial list of CP options –this list needs to be revised and updated by the national institutions (sectoral technology specialist and cleaner production specialist)

3.8 In what ways do you interrelate with the specific firms in our sample?

List firms... list interactions

3.9 Do you have any specific comments about the firms in the sample?

**Section 4: Future directions: changes in market and expectations
(open, unstructured)**

4.1 What future changes and challenges do you expect over the next few years?

4.2 Do you see environmental issues as a key part of your market planning? How and why.

4.3 How will your services change to accommodate expected changes in market and demand

Section 1: Basic data (semi-structured)

1.1 Name of organization

1.2 Status:

- International organization
- National organization
- Regional or local organization
- Regional or local representative of national or international organization

1.3 Self classification: what does the organization call itself?

- NGO?
- Community organization?
- Pressure group?
- Think tank?
- Lobbying group?
- Other?

1.4 Year established

1.5 Size of organization

- Membership?
- Number of staff, locally (in this office) or in total (nationally, worldwide)
- Numbers of offices nationally or locally
- Budget (if possible to be told)

1.6 How is the body organized?

How many divisions, and what are the divisions (if applicable)

1.7.1 How does the organization report findings?

Publication of information, reporting, etc.

1.8 What links to other information or activist groups? (if possible)

- Newspaper / media
- Other NGOs
- Other..

Section 2: Environmental issues: problems, objectives, statements, policies, regulations (semi-structured)

- 2.1 What are the key objectives of the organization? (*open question first then present the list*)

| Objectives | Priority of organization (please rank: 1=not important, 5=very important) |
|-------------------------------------|---|
| Other (specify) | |
| Other | |
| Other | |
| Environmental protection? | |
| Social justice? (local inclusivity) | |
| Workers rights and health? | |
| Information and support? | |

- 2.2 Why is it necessary to have political activism from your organization? What form of environmental or political control is missing in local or national or international politics, or within firm regulation?

- 2.3 In environmental terms, would it be possible to indicate how far you perceive the following types of pollution to be the most important threat from industry in your area? Please rank these 1-5 (where 1 is not at all; and 5 is very much)

| Type of pollution | 1 | 2 | 3 | 4 | 5 |
|--|---|---|---|---|---|
| Noise pollution | | | | | |
| Air pollution | | | | | |
| Water pollution (please state: river/lake/sea) | | | | | |

- 2.4 What current or past campaigns have you undertaken?

- 2.5 And have these been at the local, regional, national, or international level?

- 2.6 What have been the key points of concern that have motivated your organization to take action?

- 2.7 What have been your greatest successes so far?

- 2.8 What have been your greatest problems or (possibly) failures so far?

Section 3: Specific firms and technology (semi-structured)

- 3.1 What specific actions or campaigns have you organized against this particular industrial sector, or particular sampled firm?
- 3.2 What were the impacts of that action?
- 3.3 Do you have any specific comments about the firms in the sample?
- 3.4 How far does your action relate to technological change? (please rank according to importance)

| | 1=not important, 5=very important |
|--|-----------------------------------|
| Do you try to resist technological change by companies? | |
| Do you encourage the adoption of new, perhaps cleaner, technologies? | |
| do you seek greater inclusion in decision making about technologies? | |
| Are you not specifically concerned with technology, but in other aspects of environmental performance? | |
| Other..? | |

- 3.5 How far do you cooperate or ally with other organizations when conducting lobbying or campaigning? (please rank)

| | 1=not at all, 5=very much |
|--|---------------------------|
| Universities | |
| government technology offices and agencies | |
| international organizations | |
| private-sector firms | |
| private-sector consultancies | |
| NGOs | |
| Media (print? TV? Radio?) | |
| Other...? (specify) | |

- 3.6 (Please think about how you ask this question. It is possible that this question may not be relevant for this particular NGO or organization. But if you can ask it, and the organization has strong views, it would help the rest of the survey. You may wish to change the words from those used below).

One of the main reasons for us conducting this survey is to understand how and why firms may change technology, especially environmental technology. If you are involved in discussing different technologies, is it possible to ask why you urge firms to change technology?

Please elaborate (and rank in importance):

| Reasons for technology changes | 1=not important, 5=very important |
|---|-----------------------------------|
| Cost reduction (specify if labor costs /energy consumption/ consumption of raw materials) | |
| productivity increase (in terms of increased volume of output) | |
| Quality improvements (specify whether process / product quality) | |
| meeting environmental regulations /standards | |
| opening up new markets | |
| extending the product range | |
| environmental pressure from NGOs, local community, business associations/other firms | |
| Other (specify) | |

3.7 What is restricting (if anything) the adoption or development of cleaner technologies by firms¹?

(please let the interviewee elaborate first, and then perhaps suggest the following options as suggestion.

| | |
|---|------------------------|
| LET THE NGO SPECIFY THE REASONS, but the following may be mentioned by them, or by you in order to suggest options... | RANK IMPORTANCE 1-5 |
| Lack of information? | |
| High implementation cost? | |
| No alternative chemical/raw material input? | |
| No alternative process technology? | |
| Uncertainty about performance impact? | |
| Lack of tradition/skills? | |
| Other: specify | |

Section 4: Future directions (open, unstructured)

- 4.1 What changes are required to improve the current regulatory framework for industry?
- 4.2 What are the obstacles to these changes?
- 4.3 What are your future priorities for lobbying or campaigning in relation to industry, and particularly the environmental performance of industry?

¹ Please refer to annex 4 for an initial list of CP options –this list needs to be revised and updated by the national institutions (sectoral technology specialist and cleaner production specialist)

4.4 Do you think the regulatory system may become more environmental in the future? How will environmental issues be seen in the future?

4.5 What will be the most powerful in the future? (and please rank)

| Form of regulation | 1=not important, 5=very important |
|-------------------------------------|-----------------------------------|
| National regulatory system | |
| Firm-based systems of regulation | |
| International systems of regulation | |
| Other (specify) | |

โครงการวิจัยของ UNIDO
การประเมินความเข้าใจในเรื่อง
เทคโนโลยีเพื่อการพัฒนาสิ่งแวดล้อมอย่างยั่งยืนในประเทศไทยกำลังพัฒนา
(UNIDO Project on Assessing the Uptake of Environmentally Sound Technology (EST) in
Selected Developing Countries)

แบบสอบถามสำหรับบริษัท

ตอนที่ 1 ข้อมูลทั่วไปของบริษัท

| |
|--|
| 1.1 ชื่อบริษัท _____ ที่อยู่ _____ ท่านมีบริษัท/โรงงานในเครือหรือไม่ <input type="checkbox"/> มี ถ้ามี โปรดระบุ ชื่อบริษัท /โรงงาน ที่ตั้ง ผลิตภัณฑ์ 1. _____ 2. _____ 3. _____ <input type="checkbox"/> ไม่มี |
| 1.2 ผู้ตอบแบบสอบถาม ชื่อ-นามสกุล ตำแหน่ง ประสบการณ์งานในต่างประเทศ 1. _____ <input type="checkbox"/> มี <input type="checkbox"/> ไม่มี 2. _____ <input type="checkbox"/> มี <input type="checkbox"/> ไม่มี 3. _____ <input type="checkbox"/> มี <input type="checkbox"/> ไม่มี |
| 1.3 ปีที่ก่อตั้งบริษัท _____ |
| 1.4 ผู้ถือหุ้น บริษัทภายในประเทศไทย _____ % (<input type="checkbox"/> ในรูปของบริษัทมหาชน) |
| บริษัทต่างประเทศ _____ % |
| 1.5 ลักษณะธุรกิจ 1.5.1 โปรดระบุชื่อผลิตภัณฑ์/สินค้าหลักและกระบวนการผลิต รวมทั้งปริมาณการผลิต ชื่อผลิตภัณฑ์/สินค้า กระบวนการผลิต ปริมาณการผลิต _____ |

1.5.2 โปรดเบริญบเที่ยบผลิตภัณฑ์/สินค้านหลักของบริษัทกับของบริษัทคู่แข่ง

- ด้านคุณภาพ

- ด้านราคา

1.5.3 บริษัทท่านมีมาตรฐานที่ใช้ในการผลิตและการควบคุมคุณภาพผลิตภัณฑ์หลักแต่ละขั้นตอนหรือไม่

- ไม่มี
- มี
 - มาตรฐานสากล
 - มาตรฐานลูกค้า
 - มาตรฐานที่บริษัทกำหนดขึ้น (โปรดระบุ) _____

1.6 ประเภทของกระบวนการผลิตในบริษัท/โรงงาน

- Pretreatment
- Dyeing
- Printing
- Finishing

1.7 รายละเอียดข้อมูลในปีที่ตั้งโรงงาน ปี 2534 ปี 2539 ปี 2543 และปี 2544

| รายละเอียดข้อมูล | ปีที่ตั้งโรงงาน | 2534 | 2539 | 2543 | 2544 |
|------------------------------|-----------------|------|------|------|------|
| กำลังการผลิต (ตัน/ปี) | | | | | |
| ผลผลิต (ตัน/ปี) | | | | | |
| มูลค่าผลิตภัณฑ์ (ล้านบาท/ปี) | | | | | |
| ขัตราชส่วนกำไร (%) | | | | | |

1.8 ปีที่มีการขยายโรงงานและติดตั้งเครื่องจักรอุปกรณ์มากที่สุด ปีพ.ศ. _____

1.9 ค่าใช้จ่ายในการผลิตในปี 2534 ปี 2539 และปี 2543

| รายการ | จำนวนเงิน (บาท) | | |
|---------------------------------------|-----------------|------|------|
| | ปี 2534 | 2539 | 2543 |
| ค่าเสื่อมของเครื่องจักรและค่าดอกเบี้ย | | | |
| ค่าแรง | | | |
| ค่าวัสดุดิบ (สารเคมี, สีย้อม, ฯลฯ) | | | |
| ค่าพลังงาน | | | |
| ค่าน้ำ | | | |
| อื่นๆ | | | |

1.10 การจำนวนผู้ผลิตภัณฑ์

- จำนวนผู้ผลิตภัณฑ์ในประเทศ ปี 2534 % ปี 2543 %
 ส่งออก ปี 2534 % ปี 2543 %
 โดยตรง
 โดยทางอ้อม (โปรดข้ามไปตอบข้อ 1.12)

1.11 หากมีการส่งออกโดยตรง โปรดระบุประเทศที่ส่งออก

- ประเทศไทยในกลุ่มสหภาพยูโรป % ปี 2543 %
 ประเทศไทยในแถบยุโรป (นอกกลุ่มสหภาพ) % ปี 2543 %
 ประเทศไทยหรือรัฐอเมริกาและแคนาดา % ปี 2543 %
 ประเทศไทยในแถบเอเชียตะวันออกเฉียงใต้ % ปี 2543 %
 อื่นๆ โปรดระบุ %

1.12 รายได้ที่ได้จากการส่งออก (คิดเทียบเป็นเปอร์เซ็นต์กับรายได้ทั้งหมด)

ปี 2539 %
ปี 2543 %

1.13 ข้อมูลเกี่ยวกับพนักงาน

1.13.1 จำนวนพนักงานในกระบวนการผลิต คน

จำนวนพนักงานในหน่วยวิจัยและพัฒนา คน

จำนวนพนักงานในหน่วยงานบริหาร/จัดการ คน

จำนวนพนักงานในหน่วยอื่นๆ (โปรดระบุ) คน

1.13.2 พนักงานที่มีประสบการณ์ทำงานในต่างประเทศ

- | | | | |
|--------------------------------|-----------------------------|-------------------|----|
| <input type="checkbox"/> ไม่มี | <input type="checkbox"/> มี | จำนวนทั้งหมด | คน |
| | | แผนกกระบวนการผลิต | คน |
| | | แผนกวิจัยและพัฒนา | คน |
| | | แผนกบริหาร/จัดการ | คน |
| | | อื่นๆ (โปรดระบุ) | คน |

1.14 สถานภาพของบริษัท

1.14.1 ขนาดของบริษัท (พิจารณาจากยอดขาย)

ขนาดกลาง-ย่อม ขนาดใหญ่

1.14.2 หากเบริ่ยบเทียบกับบริษัทคู่แข่งแล้ว บริษัทของท่านจะเป็นผู้นำในการผลิตสินค้า

ใช่ ไม่ใช่

ตอนที่ 2 สภาวะแวดล้อมของธุรกิจ

(ก) การพัฒนาตลาดและการกำหนดผลกำไร

2.1 ผู้ที่เป็นลูกค้าหลักของบริษัท

ลูกค้าภายในประเทศ ลูกค้าต่างประเทศ

2.2 ความต้องการของลูกค้า

2.2.1 ความต้องการหลักของลูกค้าในการพิจารณาซื้อสินค้า

ราคา คุณภาพรวมทั้งการรับรองตามมาตรฐานต่างๆ
(โปรดระบุชื่อมาตรฐานที่ลูกค้าต้องการ)

ระยะเวลาการส่งมอบ อื่นๆ (โปรดระบุ)

2.2.2 ลูกค้าต่างประเทศมีความต้องการแตกต่างจากลูกค้าภายในประเทศ หรือไม่ อย่างไร (ในกรณีที่ท่านมีลูกค้าต่างประเทศ)

ไม่ใช่

ใช่ (โปรดระบุ)

2.3 ในระยะ 10 ปี ที่ผ่านมาความต้องการของลูกค้าในตัวสินค้ามีทิศทางที่ต่างไปจากเดิมหรือไม่
(เช่น ลูกค้ามีความต้องการสินค้าที่ไม่มีผลกระทบต่อสิ่งแวดล้อม)

ไม่เปลี่ยน

เปลี่ยน (โปรดอธิบาย)

2.4 คู่แข่งทางด้านธุรกิจ

| | คู่แข่ง | สัดส่วน (%) |
|----|--------------------|-------------|
| 1. | คู่แข่งภายในประเทศ | |
| 2. | คู่แข่งต่างประเทศ | |

2.5 การแข่งขันของสินค้าในตลาด ณ ปัจจุบันมีความรุนแรง ระดับใด

น้อย ปานกลาง มาก

2.6 รูปแบบการแข่งขันของสินค้าในตลาดที่เปลี่ยนไปในระยะเวลา 10 ปีที่ผ่านมา

| ความรุนแรง | ราคา | คุณภาพ | ความเป็นเอกลักษณ์ |
|------------|---|---|---|
| | <input type="checkbox"/> น้อย | <input type="checkbox"/> น้อย | <input type="checkbox"/> น้อย |
| ความรุนแรง | <input type="checkbox"/> ปานกลาง คงที่ | <input type="checkbox"/> ปานกลาง คงที่ | <input type="checkbox"/> ปานกลาง คงที่ |
| | <input type="checkbox"/> มาก | <input type="checkbox"/> มาก | <input type="checkbox"/> มาก |
| | <input type="checkbox"/> มากขึ้นเรื่อยๆ | <input type="checkbox"/> มากขึ้นเรื่อยๆ | <input type="checkbox"/> มากขึ้นเรื่อยๆ |

- 2.7 กลยุทธ์ที่ทางบริษัทใช้เพื่อเสริมสร้างความสามารถในการแข่งขัน
 (โปรดเรียงลำดับความสำคัญจาก 1 = สำคัญน้อยที่สุด ; 5 = สำคัญมากที่สุด)

| กลยุทธ์ | ความสำคัญ |
|--|-----------|
| หาตลาดใหม่ | |
| พัฒนาสินค้า/ผลิตภัณฑ์ตัวใหม่ | |
| เพิ่มส่วนแบ่งทางการตลาด | |
| ลดต้นทุน | |
| พัฒนาให้สินค้า/ผลิตภัณฑ์มีลักษณะพิเศษเฉพาะที่ต่างจากของคู่แข่ง | |

- 2.8 แรงจูงใจที่ทำให้บริษัทด้วยการพัฒนาขีดความสามารถในการแข่งขันและการใช้กลยุทธ์ต่างๆ
- เพิ่มยอดขาย เพิ่มภาพพจน์ให้บริษัท ยกระดับคุณภาพชีวิตของพนักงาน
- เพิ่มศักยภาพของพนักงาน อื่นๆ

(ข) แรงกดดันจากสังคม/NGO/สมาคมทางธุรกิจ

- 2.9 สังคม/NGO/สมาคมทางธุรกิจได้สร้างแรงกดดันให้แก่บริษัทของท่านหรือไม่
- ไม่มี
- มี
- โปรดระบุ

- 2.10 บริษัทของท่านสร้างผลกระทบทางสิ่งแวดล้อมมากหรือน้อยเพียงใด
 (1 = ไม่เลย ; 5 = มากที่สุด)

| มลภาวะ | 1 | 2 | 3 | 4 | 5 |
|--|---|---|---|---|---|
| มลภาวะทางเสียง | | | | | |
| มลภาวะทางอากาศ | | | | | |
| มลภาวะทางน้ำ (โปรดระบุแหล่งน้ำธรรมชาติที่ได้รับผลกระทบ) | | | | | |

- 2.11 ในช่วงปี 2534-2543 ท่านได้รับแรงกดดันจากกลุ่มใดบ้างในเรื่องการลดมลภาวะทางสิ่งแวดล้อม
 โปรดให้ความสำคัญตามจำนวนครั้งที่ได้รับโทรศัพท์ โทรสาร e-mail หรือ การพูดคุยโดยตรงใน
 หัวข้อต่างๆดังแสดงในตาราง (จำนวนครั้ง : 0, 1 ถึง 5, 6 ถึง 10, 11 ถึง 20 หรือ มากกว่า 20)

| กลุ่ม/หน่วยงาน | งด/ยกเลิก การออกใบอนุญาต | กดดันให้ลด การก่อมลภาวะ | กฎระเบียบที่บังคับ |
|-------------------|-----------------------------|----------------------------|--------------------|
| NGOs | | | |
| นักเรียน/นักศึกษา | | | |
| สมาคมอุตสาหกรรม | | | |
| ผู้บริโภค | | | |
| สื่อต่างๆ | | | |
| ประชาชนทั่วไป | | | |
| อื่นๆ | | | |

2.12 ข้อเสนอแนะ / คำแนะนำจากสมาคมทางธุรกิจต่างๆ มีผลต่อการดำเนินกิจกรรมของบริษัท

- ไม่ใช่
- ใช่ ประดิษฐ์ขึ้นสมาคมและอธิบายว่ามีผลอย่างไร
 - สมาคมที่มีผลต่อกิจกรรมของบริษัท
 - สมาคมในท้องถิ่น สมาคมระดับชาติ สมาคมนานาชาติ
 - สมาคมข้างต้นสร้างแรงกดดันให้แก่บริษัทท่านโดยใช้
 - สื่อหนังสือพิมพ์ ข้อเสนอแนะ การประท้วง
 - ท่านพิจารณาว่าแรงกดดันจากสมาคมเหล่านี้ทำให้เกิด
 - การปรับปรุงในทางที่ดีขึ้น การถูกบังคับโดยไม่เต็มใจ

2.13 บริษัทของท่านเคยได้รับผลกระทบจากการรณรงค์ต่างๆ ของ NGO หรือหน่วยงานต่างๆ ของชุมชน

- ไม่เคย
- เคย ประดิษฐ์ขึ้นสมาคมและอธิบายว่ามีผลอย่างไร
 - สมาคมที่มีผลต่อกิจกรรมของบริษัท
 - สมาคมในท้องถิ่น สมาคมระดับชาติ สมาคมนานาชาติ
 - สมาคมข้างต้นสร้างแรงกดดันให้แก่บริษัทท่านโดยใช้
 - สื่อหนังสือพิมพ์ ข้อเสนอแนะ การประท้วง
 - ท่านพิจารณาว่าแรงกดดันจากสมาคมเหล่านี้ทำให้เกิด
 - การปรับปรุงในทางที่ดีขึ้น การถูกบังคับโดยไม่เต็มใจ

- 2.14 ในช่วงปี 2534-2543 บริษัทเคยได้รับคำร้องเรียนจากลูกค้าทั้งในและต่างประเทศ รวมทั้งผู้แทนจำหน่าย (Supplier) เรื่องปัญหาการจัดการสิ่งแวดล้อมหรือไม่ โปรดให้ความสำคัญโดยใช้ตัวเลข (0 ไม่เคยได้รับคำร้องเรียน; 1 คำร้องเรียนที่ได้รับไม่มีผลกระทบต่อบริษัท; 5 คำร้องเรียนที่ได้รับมีผลกระทบต่อบริษัทมากที่สุด)

| กลุ่มลูกค้า | ความสำคัญ (0-5) |
|-------------------|-----------------|
| ลูกค้าในประเทศไทย | |
| ลูกค้าต่างประเทศ | |
| ผู้แทนจำหน่าย | |

(ค) โครงสร้างทางเทคโนโลยี

- 2.15 หากบริษัทมีความต้องการในการปรับเปลี่ยนเทคโนโลยีที่ใช้ บริษัทจะ

- นำเทคโนโลยี/ทรัพยากรจากภายนอกบริษัท
- นำเทคโนโลยี/ทรัพยากรจากภายนอกบริษัท
- ปรึกษาสถาบันทางการศึกษาและบริษัทที่ปรึกษา(โปรดระบุ)

- 2.16 การปรับเปลี่ยนเทคโนโลยีที่เกิดขึ้นมักเป็น

- การปรับเปลี่ยนเครื่องจักร
- การปรับเปลี่ยนกระบวนการผลิต
- อื่นๆ โปรดระบุ

- 2.17 ท่านประเมินว่าหน่วยงานต่างๆ ให้บริการสนับสนุนเทคโนโลยีที่บริษัทใช้อยู่อย่างไร

- ดีมาก
- ดี
- น้อย

ผู้ให้บริการสนับสนุนทางด้านเทคโนโลยีดังกล่าว (โปรดจัดลำดับความสำคัญ 1 = สำคัญน้อยที่สุด 3 = สำคัญมากที่สุด)

| หน่วยงาน | ความสำคัญ (0-3) |
|-----------------------------|-----------------|
| รัฐบาล | |
| หน่วยงานเอกชนภายในประเทศไทย | |
| หน่วยงานต่างประเทศ | |

ตอนที่ 3 กฎระเบียบ/ข้อบังคับด้านสิ่งแวดล้อม

3.1 โปรดระบุกฎระเบียบ/ข้อบังคับด้านสิ่งแวดล้อมที่ทางบริษัทใช้อยู่และอธิบายว่ากฎระเบียบ/ข้อบังคับเหล่านี้มีผลต่อบริษัทอย่างไร

1.

3.

2.

4.

3.2 บริษัทเคยประสนปัญหาในการปฏิบัติตามกฎระเบียบ/ข้อบังคับด้านสิ่งแวดล้อมหรือไม่
 ไม่เคย (ข้ามไปตอบข้อ 3.4)
 เคย (โปรดอธิบาย)

3.3 หากทางบริษัทไม่สามารถแก้ไขกระบวนการผลิตต่างๆตามคำร้องเรียนให้สอดคล้องกับกฎระเบียบ/ข้อบังคับได้จะได้รับผลอย่างไร

3.4 บริษัทเคยร่วมมือ/หารือกับผู้ออกกฎระเบียบ/ข้อบังคับในเรื่องต่างๆ (เช่น ปรึกษารายละเอียดของข้อบังคับต่างๆ นาข้อตกลงร่วมเพื่อปรับปรุงมาตรฐานต่างๆ เป็นต้น)

ไม่เคย

เคย (โปรดอธิบาย)

3.5 ผู้ออกกฎระเบียบ/ข้อบังคับเคยให้ความช่วยเหลือในด้านเทคโนโลยีเพื่อปรับปรุงสิ่งแวดล้อมหรือไม่

ไม่เคย

เคย โดย ให้คำแนะนำในการเลือกใช้เทคโนโลยีที่เหมาะสม

สร้างแรงจูงใจ ให้ความสนใจสนับสนุนด้านแหล่งข้อมูลและให้เชื่อมน่วงงาน
ที่เกี่ยวข้องที่สามารถช่วยบริษัทท่านได้

อื่นๆ (โปรดระบุ)

3.6 บริษัทของท่านยินยอม (หรือผู้มีอำนาจในทางกฎหมายบังคับให้ทำ) เปิดเผยข้อมูลการปล่อยมลภาวะ
จากโรงงานให้สาธารณชนได้รับทราบโดยไม่ปิดบัง

ใช่

ไม่ใช่

3.7 บริษัทของท่านพิจารณาเห็นว่าการทำตามกฎระเบียบ/ข้อบังคับทางสิ่งแวดล้อมเป็น

ค่าใช้จ่ายที่เพิ่มขึ้น

ประโยชน์แก่ทางบริษัท (win-win situation)

3.8 กฎระเบียบ/ข้อบังคับทางด้านสิ่งแวดล้อม

3.8.1 มีผลต่อความสามารถในการแข่งขันของบริษัทอย่างไร

ลดความสามารถในการแข่งขัน

เพิ่มความสามารถในการแข่งขัน

3.8.2 มีผลต่อบริษัทคู่แข่งของท่านอย่างไรโปรดอธิบาย

3.9 กฎระเบียบ/ข้อบังคับทางด้านสิ่งแวดล้อมของต่างประเทศมีผลต่อความสามารถในการแข่งขันของบริษัทท่านหรือไม่

- ไม่มี
- มีโปรดอธิบาย

3.10 ท่านคิดว่าในอนาคตกฎระเบียบ/ข้อบังคับต่างๆจะเข้มงวดขึ้นหรือไม่

- ไม่ใช่
- ใช่ ท่านเตรียมตัวต่อเหตุการณ์ดังกล่าวอย่างไร

ตอนที่ 4 การปรับเปลี่ยนเทคโนโลยีและคุณภาพสิ่งแวดล้อม

4.1 หากเบริรับเที่ยบกับบริษัทที่อื่นในกลุ่มอุตสาหกรรมเดียวกัน

4.1.1 บริษัทของท่านมีเทคโนโลยีของกระบวนการผลิต

ดีที่สุด แบบมาตรฐานทั่วไป แบบดั้งเดิม

4.1.2 มาตรฐานสินค้าของท่าน

ดูงดีที่สุด ปานกลาง (ตามมาตรฐานทั่วไป) ต่ำ

4.2 บริษัทของท่านมีระบบการจัดการคุณภาพหรือไม่

ไม่มี
 มี คือ การรับรองตามมาตรฐาน ISO
 อื่นๆ (โปรดระบุ)

4.3 ในช่วงระยะเวลา 10 ปี ที่ผ่านมาบริษัทของท่านมีการปรับเปลี่ยนเทคโนโลยีที่สำคัญหรือไม่

ไม่มี
 มี
 อื่นๆ (โปรดระบุ)

4.4 หากมีการปรับเปลี่ยนเทคโนโลยีสิ่งใดเป็นแรงจูงใจที่สำคัญ (โปรดจัดลำดับจาก 1 = สำคัญน้อยที่สุด 5 = สำคัญมากที่สุด)

| แรงจูงใจ | ความสำคัญ |
|--|-----------|
| การลดต้นทุน | |
| การเพิ่มประสิทธิภาพการผลิต (พิจารณาจากปริมาณการผลิต) | |
| การปรับปรุงคุณภาพผลิตภัณฑ์/กระบวนการผลิต | |
| กฎระเบียบ/มาตรฐานทางด้านสิ่งแวดล้อม | |
| การเพิ่มจำนวนตลาด, | |
| การเพิ่มความหลากหลายของผลิตภัณฑ์ | |
| อื่นๆ (โปรดระบุ)..... | |

4.5 หากในช่วงระยะเวลา 10 ปีที่ผ่านมาการเพิ่มขึ้นของต้นทุนเรื่องค่าน้ำ ค่าพลังงานและค่าวัสดุถูกบีบเมื่อผลต่อการปรับเปลี่ยนเทคโนโลยีอย่างไร (1 = ไม่มีผลเลย ; 5 = มีผลมากที่สุด)

1 2 3 4 5

4.6 บริษัทของท่านใช้เครื่องจักร/อุปกรณ์ของบริษัท

| | ประเภทเครื่องจักร | บริษัท | ประเทศ |
|----|-------------------|--------|--------|
| 1. | | | |
| 2. | | | |
| 3. | | | |

- 4.7 หากท่านกู้ยืมหรือขอความสนับสนุนในเรื่องการเงินจากหน่วยงานต่างๆ หน่วยงานนั้นมีข้อกำหนดด้านสิ่งแวดล้อมในการกู้ยืมหรือให้ความสนับสนุนหรือไม่

ไม่มี มี

- 4.8 กรุณาประเมินเงินลงทุน ตลอดจนค่าใช้จ่ายในการดำเนินการและบำรุงรักษาเครื่องจักร/อุปกรณ์ที่ใช้เพื่อลดผลกระทบทางสิ่งแวดล้อม (ทั้งการแก้ไขที่ปลายทาง (EOP) และการป้องกันที่ต้นเหตุ (CT))

| | ปี 2534 (บาท) | ปี 2543 (บาท) |
|---------------------------|---------------|---------------|
| เงินลงทุน | | |
| ค่าใช้จ่ายในการดำเนินการ | | |
| ค่าใช้จ่ายในการบำรุงรักษา | | |

- 4.9 ตั้งแต่ปี 2534 บริษัทของท่านได้ดำเนินโครงการใดบ้างที่ช่วยลดผลกระทบทางสิ่งแวดล้อม (เช่น การแก้ไขที่ปลายทาง (EOP) การปรับเปลี่ยนกระบวนการผลิต การใช้วัสดุดิบที่ลดผลกระทบทางสิ่งแวดล้อม การประหยัดพลังงานและน้ำ การปรับเปลี่ยนองค์กร และการปรับเปลี่ยนผลิตภัณฑ์ เป็นต้น) พร้อมทั้งให้รายละเอียดต่างๆ ดังแสดงในตาราง

| โครงการ | ปีที่เริ่มต้น | ปีที่สิ้นสุด | ต้นทุน (บาท) | | ผลที่ได้ | ผลผลกระทบด้านสิ่งแวดล้อม | เงินที่ประหยัดได้ (บาท) | แหล่งเงินทุน | | | |
|---------|---------------|--------------|--------------|-------------|----------|--------------------------|-------------------------|--------------|--------|--------|-------|
| | | | การลงทุน | ค่าใช้จ่าย* | | | | เงินบริษัท | กู้ยืม | รัฐบาล | อื่นๆ |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |

*ในการดำเนินการและบำรุงรักษา

- 4.10 โปรดให้ความสำคัญ แรงจูงใจต่างๆ ที่ทำให้บริษัทของท่านดำเนินโครงการต่างในข้อ 4.9
(1 = ไม่สำคัญ ; 5 = มีผลมากที่สุด)

| แรงจูงใจ | ความสำคัญ |
|--|-----------|
| กغرะเนียบ/ข้อบังคับและค่าปรับต่างๆ จากการเกิดมลพิษ | |
| มาตรฐานด้านสิ่งแวดล้อมที่กำหนดโดยตลาดต่างประเทศ | |
| ความต้องการของผู้ร่วมดำเนินธุรกิจ (ผู้ซึ่งมอบ, ลูกค้า, ผู้ลงทุน เป็นต้น) | |
| ข้อกำหนดด้านสิ่งแวดล้อมที่กำหนดโดยเจ้าของกิจการและผู้ถือหุ้น | |
| การเตรียมตัวให้พร้อมต่อภัยธรรมชาติ เช่น ภัยแล้ง ภัยไฟป่า ภัยน้ำท่วม | |
| ต้นทุนของพลังงานและค่าวัสดุที่เสียไปโดยไม่ประโยชน์ | |

| | |
|---|-----------|
| แรงกดดันจากชุมชน NGO และหน่วยงานต่างๆ | |
| แรงกดดันจากสมาคมธุรกิจและบริษัทต่างๆ | |
| แรงจูงใจ | ความสำคัญ |
| แรงจูงใจเรื่องเงินถูก เงินให้เปล่า การยกเว้นภาษี | |
| ความต้องการให้เที่ยบเท่ากับบริษัทคู่แข่งที่สามารถลดภาระได้ อีนๆ (โปรดระบุ) | |

4.11 บริษัทของท่านมีการจัดการด้านสิ่งแวดล้อมแบบใด

- เน้นที่แบบบังคับที่ดันเหตุ
- เน้นที่แบบแก้ไขที่ปลายทาง
- ทั้ง 2 แบบพอกัน

4.12 การปรับเปลี่ยนเทคโนโลยี

4.12.1 แหล่งข้อมูลที่ทางบริษัทใช้ในการหาเทคโนโลยีที่เหมาะสม

- งานแสดงสินค้า
- ผู้แทนจำหน่าย (เครื่องจักร/อุปกรณ์ วัสดุดิบ และส่วนประกอบต่างๆ เป็นต้น)
- ข้อมูลจากลูกค้า
- สมาคมทางธุรกิจ
- บริษัทที่ปรึกษา
- บริษัทอื่นๆ
- สถาบันทางวิชาการ
- วารสาร/สิ่งพิมพิชาการ
- การแลกเปลี่ยนบุคลากร
- อื่นๆ โปรดระบุ

4.12.2 แหล่งเทคโนโลยีที่ใช้

- | | | |
|--|---|---|
| <input type="checkbox"/> ภายในบริษัทและบริษัทในเครือ | <input type="checkbox"/> ภายในห้องถิน | <input type="checkbox"/> ภายในประเทศไทย |
| <input type="checkbox"/> ประเทศที่กำลังพัฒนา | <input type="checkbox"/> ประเทศที่พัฒนาแล้ว | |

4.12.3 การจัดหาเทคโนโลยีที่เหมาะสมเป็นไปได้โดย

- ง่าย
- ไม่ยากนัก
- ยาก

4.12.4 บริษัทร่วมมือกับหน่วยงาน/บริษัทอื่นหรือไม่ในการปรับเปลี่ยนเทคโนโลยี

- ไม่ร่วมมือ
- ร่วมมือกับ อุตสาหกรรมอื่นที่อยู่ในกลุ่มเดียวกัน (อุตสาหกรรมตัน้ำ-ปลายน้ำ)
- หน่วยงาน/บริษัทอื่นที่ไม่ใช่บริษัทคู่ค้า

4.13 บริษัทของท่านเคยร่วมมือกับสมาคม/หน่วยงานทางวิชาการ รวมทั้งผู้คิดค้น/เผยแพร่เทคโนโลยีหรือไม่ในการปรับเปลี่ยนเทคโนโลยี

- ไม่เคย
- เคย (โปรดระบุ)

4.14 บริษัทของท่านพบอุปสรรคในการดำเนินการปรับเปลี่ยนเทคโนโลยีหรือไม่

- ไม่พบ
 พน (โปรดระบุ)

4.15 บริษัทของท่านมีบุคลากรที่สามารถรองรับ/ส่งเสริมการปรับเปลี่ยนเทคโนโลยี (โปรดระบุชื่อ แผนก/ฝ่าย จำนวนพนักงานที่ได้รับการฝึกอบรม หน้าที่ความรับผิดชอบ อื่นๆ)

1. _____
2. _____
3. _____

4.16 บริษัทมีนโยบายหรือกลยุทธ์ทางสิ่งแวดล้อมหรือไม่

- ไม่มี เพาะ
 มี เริ่มก่อตั้งในปี _____
 ดำเนินการตั้งแต่ _____

4.17 บริษัทเคยร่วมโครงการเพื่อลดการปล่อยมลภาวะหรือเพื่อการป้องกันการเกิดมลภาวะหรือไม่

- ไม่เคย เพาะ
 เคย (โปรดระบุ)

4.18 บริษัทมีปัญหา/อุปสรรคในการใช้เทคโนโลยีสะอาดหรือไม่

- ไม่มี
 มี (โปรดระบุให้ความสำคัญถึงสาเหตุในตารางโดย 1 = ไม่สำคัญ 5 = สำคัญมากที่สุด)

| ความสำคัญ | |
|---|--|
| ขาดข้อมูล | |
| ต้นทุนในการดำเนินการสูง | |
| ขาดสารเคมี/วัสดุคุณภาพที่จะนำมาใช้ทดแทน | |
| ไม่มีเทคโนโลยีที่เหมาะสม | |
| ไม่แน่ใจในผลที่จะได้รับ | |
| ขาดความรู้ความชำนาญ | |
| อื่นๆ (โปรดระบุ) | |

4.19 บริษัทของท่านเคยใช้เทคโนโลยีเพื่อการพัฒนาสิ่งแวดล้อมที่ยั่งยืน (ESTs) หรือไม่

ไม่มี เพราžeเหตุได

มี (โปรดชี้แจงถึงสาเหตุโดยให้ความสำคัญจาก 1 = ไม่สำคัญ 5 = สำคัญมากที่สุด)

| สาเหตุ | ความสำคัญ |
|--------------------------------------|-----------|
| ขาดข้อมูล | |
| ต้นทุนในการดำเนินการสูง | |
| ขาดสารเคมี/วัตถุดิบที่จะนำมาใช้ทดแทน | |
| ไม่มีเทคโนโลยีที่เหมาะสม | |
| ไม่แน่ใจในผลที่จะได้รับ | |
| ขาดความรู้ความชำนาญ | |
| อื่นๆ (โปรดระบุ) | |

โครงการวิจัยของ UNIDO
การประเมินความเข้าใจในเรื่อง
เทคโนโลยีเพื่อการพัฒนาสิ่งแวดล้อมอย่างยั่งยืนในประเทศกำลังพัฒนา
(UNIDO Project on Assessing the Uptake of Environmentally Sound Technology (EST) in
Selected Developing Countries)

แบบสอบถามสำหรับสมาคมธุรกิจ

ตอนที่ 1 ข้อมูลทั่วไปขององค์กร

1.1 ชื่อสมาคม/องค์กร
ที่อยู่

1.2 ผู้ตอบแบบสอบถาม

| ชื่อ-นามสกุล | ตำแหน่ง | ประสบการณ์ระหว่างประเทศ |
|--------------|---------|--|
| 1. | | <input type="checkbox"/> มี <input type="checkbox"/> ไม่มี |
| 2. | | <input type="checkbox"/> มี <input type="checkbox"/> ไม่มี |
| 3. | | <input type="checkbox"/> มี <input type="checkbox"/> ไม่มี |

1.3 ปีที่ทำการก่อตั้งสมาคม

1.4 วัตถุประสงค์ของสมาคม

1.5 ข้อมูลเกี่ยวกับสมาชิก

- มีจำนวนสมาชิก
- จำนวนบริษัทที่เป็นสมาชิก แห่ง
- ประเภทของกิจการ ประเภท
(โรงงาน ผู้แทนจำหน่าย)
- หลักเกณฑ์การเป็นสมาชิก

1.6 มีองค์กร หรือสมาคมอื่นใดที่เกี่ยวข้องกับงานของท่านหรือไม่ ไม่ว่าจะเป็นทั้งในและต่างประเทศและกรุณาระบุ
ความเกี่ยวข้องนั้น ๆ ด้วย

ไม่มี

มี คือ ในประเทศไทย

ต่างประเทศ

โปรดระบุความเกี่ยวข้องนั้น

.....
.....

1.7 ข้อมูลหรือบริการพิเศษอื่นใดที่องค์กรของท่านมีไว้เพื่อบริการสมาชิกหรือไม่ และมีค่าใช้จ่ายเท่าใด

ไม่มี

มี โปรดระบุ

บริการ

ค่าใช้จ่าย(บาท)

.....
.....
.....
.....

ตอนที่ 2 ลักษณะของตลาด และแนวโน้มของตลาดในกลุ่มเดียวกัน

2.1 ขนาดของอุตสาหกรรมฟอกย้อม (จำนวนบริษัท/โรงงาน ของธุรกิจ)

ผู้นำทางการตลาดของอุตสาหกรรมฟอกย้อม (ถ้ามี)

2.2 ในระยะ 10 ปีที่ผ่านมา ลักษณะและความรุนแรงในการแข่งขัน รวมถึงความต้องการของตลาดในอุตสาหกรรมฟอกย้อมเปลี่ยนแปลงไปบ้างหรือไม่

ไม่เปลี่ยน เปลี่ยน (โปรดระบุ)

| การแข่งขันและความต้องการทางการตลาดที่เปลี่ยนไปในด้าน | ความสำคัญ (1 = ไม่สำคัญ และ 5 = สำคัญที่สุด) |
|--|--|
| ราคา | |
| คุณภาพ | |
| ความหลากหลาย | |
| ลักษณะเฉพาะของผลิตภัณฑ์ | |
| ความรุนแรงในการแข่งขัน (มาก ปานกลาง เท่าเดิม) | |
| ข้อกำหนดอื่นๆ (โปรดระบุ) | |

2.3 กลยุทธ์ที่บริษัทในอุตสาหกรรมนี้ได้ปรับเปลี่ยนเพื่อเพิ่มสถานะทางการตลาดคืออะไร
(โปรดเรียงลำดับความสำคัญจาก 1 = สำคัญน้อยที่สุด ; 5 = สำคัญมากที่สุด)

| กลยุทธ์ | ความสำคัญ |
|--|-----------|
| หาตลาดใหม่ | |
| พัฒนาสินค้า/ผลิตภัณฑ์ตัวใหม่ | |
| เพิ่มส่วนแบ่งทางการตลาด | |
| ลดต้นทุน | |
| พัฒนาให้สินค้า/ผลิตภัณฑ์มีลักษณะพิเศษเฉพาะที่ต่างจากของคู่แข่ง | |

2.3.1 มีความแตกต่างเพียงใดระหว่างบริษัทชั้นนำในอุตสาหกรรมฟอกย้อม (โดยเฉพาะระหว่างบริษัทที่โครงการได้ทำการสำรวจในขณะนี้) ก្នុងภาวะทุกอย่างของธุรกิจนั้นด้วย

มาก
 ปานกลาง
 น้อย

2.3.2 กฎนาระบุตัวอย่างบริษัทที่จัดเป็นตัวแทนกลุ่มหรือห้องกลุ่มให้เกิดนวัตกรรมใหม่ๆ

2.4 การดำเนินการด้านสิ่งแวดล้อมส่งผลอย่างไรต่อความสามารถในการแข่งขันของบริษัทในอุตสาหกรรม (เช่น ประเด็นด้านสิ่งแวดล้อมมีผลอย่างไรต่อการพัฒนาผลิตภัณฑ์และการตลาด) (โปรดเรียงลำดับความสำคัญ จาก 1 = สำคัญน้อยที่สุด ; 5 = สำคัญมากที่สุด)

| การดำเนินการ | ความสำคัญ |
|---|-----------|
| มาตรฐานด้านสิ่งแวดล้อมที่กำหนดโดยตลาดต่างประเทศ | |
| ความต้องการของผู้ร่วมดำเนินธุรกิจ | |
| กฎหมายสิ่งแวดล้อม | |
| ต้นทุนของพลังงานและค่าวัสดุดิบที่เสียไป | |
| ผลิตภัณฑ์ได้คุณภาพและไม่ทำลายสิ่งแวดล้อม | |

2.4.1 ผลของการดำเนินการด้านสิ่งแวดล้อมต่อความสามารถในการแข่งขันของบริษัทมีความแตกต่างมากหรือน้อยเพียงไรระหว่างธุรกิจในอุตสาหกรรมเดียวกัน และบริษัทสามารถตรวจสอบได้อย่างไร (โปรดอธิบาย)

2.5 บริษัทต่างๆในอุตสาหกรรม มีความมุ่งมั่นที่จะสร้างภาพลักษณ์ที่รักษาสิ่งแวดล้อมบ้างหรือไม่ (เช่น การโฆษณา หรือการทำการตลาดเพื่อผลิตภัณฑ์)

- ไม่มี
 มี (โปรดระบุ)

2.5.1 ภาพลักษณ์นี้ส่งผลต่อการตลาดอย่างไร (โปรดอธิบาย)

2.5.2 จากข้อ 2.51 มีความแตกต่างระหว่างการตลาดในประเทศหรือต่างประเทศบ้างหรือไม่

- ไม่มี มี
โปรดอธิบาย

2.6 ท่านสามารถเลือกเห็นความสำคัญของประเดิ่นด้านสิ่งแวดล้อม ซึ่งกำลังขยายตัวมากขึ้นทุกที่ในส่วนประกอบทางการตลาดของท่านบ้างหรือไม่ (เช่น ความนิยมของผู้บริโภค ความตระหนักรถือการต่อต้านด้านสิ่งแวดล้อมของสาธารณชน)

หาก

ปานกลาง

น้อย

2.7 ท่านคาดว่าอาจจะเกิดการเปลี่ยนแปลงหลักๆ อะไรบ้างภายใน 10 - 20 ปี ข้างหน้า และท่านจะใช้มาตรการใดเพื่อการแข่งขันในระยะยาว(โปรดอธิบาย)

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ตอนที่ 3 กฎหมายและนโยบายด้านสิ่งแวดล้อม

3.1 กฎหมายหรือระเบียบด้านสิ่งแวดล้อมของประเทศไทยมีส่วนทำให้เพิ่ม/ลดขีดความสามารถในการแข่งขันของอุตสาหกรรมหรือไม่ อย่างไร

- ไม่มี
 มี(โปรดระบุว่าเป็นไปในแนวทางใด)
.....

3.2 กฎหมายหรือระเบียบด้านสิ่งแวดล้อมของประเทศไทยอื่นๆ ได้ส่งผลกระทบต่อการแข่งขันระหว่างองค์กรธุรกิจประเภทหรือไม่ อย่างไร

- ไม่มี
 มี(โปรดระบุว่าเป็นไปในแนวทางใด)
.....

3.3 จงแสดงให้เห็นว่าในภาคอุตสาหกรรมนี้ได้ก่อให้เกิดมลพิษต่อสิ่งแวดล้อมในรูปแบบใด กรุณาจัดลำดับจาก 1 - 5 (เมื่อ 1 คือ ก่อให้เกิดมลพิษน้อยที่สุด ; 5 คือก่อให้เกิดมลพิษมาก)

| ประเภทของมลพิษ | 1 | 2 | 3 | 4 | 5 |
|--|---|---|---|---|---|
| มลพิษทางเสียง | | | | | |
| มลพิษทางอากาศ | | | | | |
| มลพิษทางน้ำ (กรุณาระบุว่าเป็น แม่น้ำ ทะเลสาบ หรือทะเล) | | | | | |

3.4 ในความเห็นของท่าน รัฐบาลได้ออกข้อกำหนดที่ไม่จำเป็นและมีผลกระทบต่ออุตสาหกรรมในส่วนของการแข่งขันทางการค้าทั้งในและระหว่างประเทศบ้างหรือไม่ ถ้ามี กรุณาอธิบายว่าทำไน่จึงเป็นเห็นนั้น

- ไม่มี
 มี เพราะ
.....

3.5 ท่านคิดว่าในส่วนของภาครัฐ รัฐบาลควรดำเนินการอะไรบ้างที่จะเป็นการเปิดโอกาสให้องค์กรทางธุรกิจตอบสนองต่อภาระเบียบทางสิ่งแวดล้อมได้ดียิ่งขึ้น หรือเป็นการปรับปรุงการปฏิบัติต่อสิ่งแวดล้อมให้ดียิ่งขึ้น(โปรดอธิบาย)

-
.....

3.6 สมาคมธุรกิจจะมีส่วนเกี่ยวข้องกับการกำหนดนโยบายหรือกฎระเบียบด้านสิ่งแวดล้อมของประเทศอะไรได้บ้าง
(โปรดอธิบาย)

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.....

3.6.1 องค์กรทางธุรกิจจะมีส่วนผลักดันรัฐบาลหรือธุรกิจต่างๆ เพื่อการเปลี่ยนแปลงกฎระเบียบได้บ้างหรือไม่ ถ้าเป็นเช่นนั้นประเภทของการเปลี่ยนแปลงเหล่านี้คืออะไร

- ไม่มี
 - มี ประเภทของการเปลี่ยนแปลง คือ
-

ตอนที่ 4 แรงกดดันจากภายนอก

4.1 มีการถอนงบจากสมาคมเพื่อปรับปรุงการปฏิบัติต่อสิ่งแวดล้อมจากธุรกิจต่างๆ ให้ดียิ่งขึ้นบ้างหรือไม่

- ไม่มี มี

4.1.1 มีประเด็นใดที่เกี่ยวข้องกับส่วนที่กำลังทำการศึกษาอยู่หรือไม่

- ไม่มี
 มี คือ

4.2 ท่านจะมีเวลาหรือโอกาสในการปรับปรุงการปฏิบัติต่อสิ่งแวดล้อมจากธุรกิจของท่านหรือไม่ เมื่อถูกกดดันจากภายนอก (Third Parties) (เช่น ชุมชนท้องถิ่น NGOs หรือองค์กรธุรกิจอื่น) และมีความเกี่ยวโยงกับธุรกิจตามตัวอย่างเหล่านี้หรือไม่

- ไม่มี
 มี ถ้ามี กรุณาระบายนี้ลงในส่วนที่ได้รับ รวมทั้งผลของการกดดันนั้นๆ ที่มีต่อการดำเนินงานด้านสิ่งแวดล้อม

| ตัวอย่างธุรกิจ | แรงกดดัน | ผลของการกดดัน |
|----------------|----------|---------------|
| 1. | | |
| 2. | | |
| 3. | | |
| 4. | | |

4.3 ท่านได้อ่านคำปรึกษาจากที่ปรึกษาด้านสิ่งแวดล้อมของท่านเป็นประจำหรือไม่ และผู้ใดคือที่ปรึกษาของท่าน

- ไม่มี
 มี คือ 1.
2.
3.

ตอนที่ 5 โครงสร้างพื้นฐานด้านเทคโนโลยี

5.1 มีการจัดเตรียมวัสดุ อุปกรณ์ทางเทคโนโลยีแก่สมาชิกหรือธุรกิจอื่นทั่วไปบ้างหรือไม่

หากมี การจัดเตรียมเป็นอย่างไร สมาคมได้รับการสนับสนุนเป็นอย่างดีและมีสิ่งอื่นให้เลือกอีกหรือไม่

(กรุณาระบุเทคโนโลยีที่สามารถเผยแพร่นลายได้มากที่สุด เช่น ISO 9000, ISO 14000 รวมทั้งเทคโนโลยีด้านผลิตภัณฑ์ด้วย) กรุณาจัดอันดับความสำคัญของเทคโนโลยีที่ควรต้องคำนึงถึงด้วย

| รูปแบบของการสนับสนุน | 1 คือ ไม่สำคัญ และ 5 คือสำคัญมาก | เทคโนโลยีหรือมาตรฐานที่ควรคำนึงถึงทั่วๆ ไป |
|---|----------------------------------|--|
| การจัดหาแหล่งเทคโนโลยีสารสนเทศ | | |
| การสนับสนุนในการเลือกเทคโนโลยี | | |
| การสนับสนุนให้เกิดการนำเทคโนโลยีไปใช้งาน | | |
| การดำเนินการให้เกิดความเชื่อมโยงกับผู้จัดหา (Suppliers) | | |
| การสนับสนุนด้านการเงิน | | |
| การกระตุ้นให้เกิดความร่วมมือของบริษัทต่างๆ | | |
| อื่นๆ (ระบุ) | | |

5.2 การเพิ่มขีดความสามารถให้จ่ายสำหรับน้ำประปา พลังงาน วัตถุดิบ ที่มีผลต่อระดับการเปลี่ยนแปลงเทคโนโลยีของธุรกิจ (เฉพาะในส่วนที่มีการเปลี่ยนแปลงซึ่งมีนัยสำคัญ ตามที่ปรากฏให้เห็นภายใน 10 ปีที่ผ่านมา ในประเด็นของ ราคา วัตถุดิบ น้ำประปา พลังงาน) โปรดอธิบาย

- ราคาวัตถุดิบ
- น้ำประปา.....
- พลังงาน.....

5.3 ท่านสามารถประเมินคุณภาพและประสิทธิภาพของเทคโนโลยีโครงสร้างพื้นฐานได้อย่างไร และชื่อหน่วยงาน บริษัท และสถาบันชื่อสามารถให้การสนับสนุนด้านเทคโนโลยีหรือการพัฒนาได้(โปรดอธิบาย)

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5.4 สถาบันการเงินพิจารณาเรื่อง ข้อกำหนดเงื่อนไขด้านสิ่งแวดล้อมกับอุตสาหกรรมหรือไม่ในการพิจารณาการกู้ยืมเงิน

- ไม่มี
 มี คือ 1.
2.

5.5 บริษัทได้เป็นผู้นำด้านเทคโนโลยีในกลุ่มตลาดของท่าน และท่านจะขอรับคำปรึกษาและความสนับสนุนจากพวก
เข้าหรือไม่

- မျှော်
 ဘဏ္ဍာ ခုခံ 1.
2.
3.

5.6 ประรบบชื่อบริษัท/องค์กรที่ท่านมีความเกี่ยวข้อง และระบุความเกี่ยวข้องนั้น

| ชื่อบริษัท/องค์กร | ความเกี่ยวข้อง/พึงพา |
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5.7 ท่านมีข้อคิดเห็นที่เป็นรูปธรรมต่อธุรกิจต่างๆ ตามที่แสดงไว้ในรายการข้างต้นหรือไม่

- ไม่มี
 มีคือ
-

5.8 เหตุผลสำคัญของท่านที่เห็นว่าธุรกิจดำเนินการไปตามเทคโนโลยีที่เปลี่ยนแปลงคืออะไร และกรุณาระบุรายละเอียดและจัดอันดับความสำคัญด้วย

| เหตุผลสำหรับการเปลี่ยนแปลงเทคโนโลยี | 1 คือ สำคัญน้อยที่สุด และ 5 คือ สำคัญอย่างมาก |
|--|---|
| การลดค่าใช้จ่าย (ระบุว่าเป็น ค่าแรงงาน การใช้พลังงาน การใช้วัสดุต้นแบบ)..... | |
| การเพิ่มผลผลิต (ในด้านการเพิ่มปริมาณการผลิต) | |
| การปรับปรุงคุณภาพ (ระบุว่าเป็นคุณภาพของกระบวนการ การผลิตหรือคุณภาพผลผลิต)..... | |
| การเปิดตลาดใหม่ | |
| การผลิตที่ได้ตามมาตรฐานหรือกฎระเบียบด้านสิ่งแวดล้อม | |
| การเพิ่มความหลากหลายของผลิตภัณฑ์ | |
| แรงกดดันด้านสิ่งแวดล้อมจาก NGOs ชุมชนท้องถิ่น สมาคมธุรกิจ หรือธุรกิจอื่นๆ | |
| อื่นๆ (ระบุ)..... | |

5.9 ข้อจำกัดของการปรับปรุงหรือพัฒนาเพื่อให้เกิดการใช้เทคโนโลยีที่สะอาดนั้นคืออะไร

1.
 2.
 3.

(กรุณาจัดลำดับความสำคัญจาก 1 = สำคัญน้อยสุด 5 = สำคัญมากที่สุด)

| ข้อจำกัด | จัดลำดับความสำคัญ 1 คือ ไม่สำคัญ และ 5 คือ สำคัญมาก |
|--|---|
| ขาดแคลนข้อมูล | |
| มีค่าใช้จ่ายในการนำไปปฏิบัติสูง | |
| ไม่สามารถเลือกใช้สารเคมีทดแทน หรือไม่สามารถเปลี่ยนวัตถุต้นในการผลิตได้ | |
| ไม่มีทางเลือกเกี่ยวกับเทคโนโลยีในการกระบวนการผลิต | |

| ข้อจำกัด | จัดลำดับความสำคัญ 1 คือ ไม่สำคัญ และ 5 คือสำคัญมาก |
|--|--|
| ไม่แน่ใจว่าจะมีผลกรอบเกิดขึ้นอย่างไร | |
| ขาดแคลนทักษะหรือไม่สามารถเปลี่ยนแปลงการดำเนินการแบบเดิมได้ | |
| อื่นๆ (ระบุ)..... | |

5.10 หากสมาชิกของท่านยังไม่มีการปรับเปลี่ยนเทคโนโลยีเพื่อสิ่งแวดล้อมใหม่ในปัจจุบันนี้ ท่านสามารถอธิบายได้หรือไม่ว่าเหตุใดจึงเป็นเช่นนั้น

| เหตุผล | จัดลำดับความสำคัญ 1 คือ ไม่สำคัญ และ 5 คือสำคัญมาก |
|--|--|
| ขาดแคลนข้อมูล | |
| มีค่าใช้จ่ายในการนำไปปฏิบัติสูง | |
| ไม่สามารถเลือกใช้สารเคมีทดแทน หรือไม่สามารถเปลี่ยนวัสดุดิบในการผลิตได้ | |
| ไม่มีทางเลือกเกียวกับเทคโนโลยีในการกระบวนการผลิต | |
| ไม่แน่ใจว่าจะมีผลกรอบเกิดขึ้นอย่างไร | |
| ขาดแคลนทักษะหรือไม่สามารถเปลี่ยนแปลงการดำเนินการแบบเดิมได้ | |
| อื่นๆ (ระบุ)..... | |

โครงการวิจัยของ UNIDO
การประเมินความเข้าใจในเรื่อง
เทคโนโลยีเพื่อการพัฒนาสิ่งแวดล้อมอย่างยั่งยืนในประเทศกำลังพัฒนา
(UNIDO Project on Assessing the Uptake of Environmentally Sound Technology (EST) in
Selected Developing Countries)

แบบสอบถามสำหรับเจ้าหน้าที่หน่วยงานกำกับดูแลภาครัฐ

ตอนที่ 1 ข้อมูลทั่วไป

- 1.1 ชื่อองค์กร
- 1.2 ปีที่ทำการก่อตั้ง
- 1.3 ตำแหน่งและระดับหน่วยงาน ส่วนกลาง ส่วนภูมิภาค อื่นๆ
 สังกัด กระทรวง ทบวง
 กรม กอง
 อื่นๆ
- 1.4 วัตถุประสงค์ขององค์กรในส่วนของการดำเนินการด้านสิ่งแวดล้อม
.....
.....
- 1.5 ความพร้อมของหน่วยงานท่านในการดำเนินงาน
- 1.5.1 งบประมาณ
 พร้อม
 ไม่พร้อม เพราะ
- 1.5.2 บุคลากร
 พัฒนา
 ไม่พัฒนา เพราะ
- 1.5.3 ท่านมีความเชื่อมโยงกับองค์กรหรือบุคคลต่างชาติหรือไม่
 มี
 ไม่มี
 อื่นๆ (โปรดระบุ)

1.6 ข้อมูลเกี่ยวกับเจ้าพนักงาน

จำนวนแผนกในหน่วยงานมี แผนก รวมจำนวนทั้งสิ้น คน แบ่งเป็น^{*}
แผนกวิจัยและพัฒนา คน
แผนกบริหาร/จัดการ คน
แผนกกฎหมาย คน
แผนกตรวจสอบ คน
อื่นๆ (โปรดระบุ) คน

1.7 สามารถค้นหารายงานของหน่วยงานได้อย่างไร

- วารสาร/สิ่งพิมพ์วิชาการ
- สื่อหนังสือพิมพ์
- เทบไซต์
- อื่นๆ (โปรดระบุ)

ตอนที่ 2 ประเด็นด้านสิ่งแวดล้อม : ปัญหา วัตถุประสงค์ สถานภาพนโยบาย ข้อกำหนด

2.1 วัตถุประสงค์หลักของการกำกับดูแลของหน่วยงานคือ

- ให้ปฏิบัติตามกฎหมาย
- ออกกฎหมายในลักษณะที่ไม่ใช้การควบคุมกำกับเพื่อเป็นแรงจูงใจให้ปฏิบัติตาม
- ให้คำแนะนำ สนับสนุนด้านข้อมูล
- อื่นๆ (โปรดระบุ).....

2.2 รูปแบบของกฎหมาย

2.2.1 รูปแบบของกฎหมายที่ใช้อยู่ในขณะนี้คือ (แบบควบคุมกำกับดูแลตามกฎหมายหรือในรูปแบบอื่น)

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2.2.2 มีการเปลี่ยนแปลงกฎหมายบ้างหรือไม่

- ไม่มี
 - มี (โปรดอธิบาย)
-
.....

2.3 ข้อกำหนดหรือกฎหมาย

2.3.1 วิธีการกำหนดกฎหมายนี้เกิดขึ้นมาได้อย่างไร

.....
.....
.....

• ภาคเอกชนมีส่วนร่วมด้วยหรือไม่

- ไม่มี
- มี
- อื่นๆ (โปรดระบุ)

• มีที่ปรึกษาจากต่างประเทศ (เช่น ISO)

- ไม่มี
- มี (โปรดระบุ)

2.4 พื้นที่ได้ชื่นต้องทราบเรื่องสิ่งแวดล้อมเป็นพิเศษ และจัดอยู่ในระดับไหน

- | | | |
|-----------------------------------|----------------|-------------------------------|
| <input type="checkbox"/> ท้องถิ่น | ระดับความสำคัญ | <input type="checkbox"/> น้อย |
| | | <input type="checkbox"/> มาก |
| | | ปานกลาง |
| <input type="checkbox"/> ภูมิภาค | ระดับความสำคัญ | <input type="checkbox"/> น้อย |

- | | | |
|---------------------------------|----------------|----------------------------------|
| <input type="checkbox"/> รู้บุล | ระดับความสำคัญ | <input type="checkbox"/> มาก |
| | | <input type="checkbox"/> ปานกลาง |
| | | <input type="checkbox"/> น้อย |
| | | <input type="checkbox"/> มาก |
| | | <input type="checkbox"/> ปานกลาง |

2.5 โปรดระบุประเด็นหลักที่ในงานจำเป็นต้องคำนึงถึง พั้นที่ (เช่น ผลพิษทางน้ำ ผลพิษทางอากาศ ความปลอดภัยของคนงานและผู้บริโภค)

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2.6 กรุณาระบุให้ข้อเจนว่าในงานได้ก่อให้เกิดมลพิษในรูปแบบใดต่อสิ่งแวดล้อม และจัดลำดับจาก 1 – 5
(1 = ก่อให้เกิดมลพิษน้อยที่สุด 5 = ก่อให้เกิดมลพิษเป็นอย่างมาก)

| ประเภทของมลพิษ | ความสำคัญ |
|--|-----------|
| มลพิษทางเสียง | |
| มลพิษทางอากาศ | |
| มลพิษทางน้ำ (กรุณาระบุว่าเป็น แม่น้ำ ทะเลสาบ หรือทะเล) | |

2.7 มาตรฐานสิ่งแวดล้อม

2.7.1 มีมาตรฐานสิ่งแวดล้อมอะไรบ้างที่ออกเป็นกฎหมายหรือข้อกำหนดที่ใช้กับธุรกิจสิ่งทอ/ฟอกย้อม (เช่น ข้อกำหนดในการปล่อยอากาศเสีย น้ำเสีย การกำจัดของเสีย)

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2.7.2 กรุณาระบุมาตรฐานสิ่งแวดล้อมที่ธุรกิจสิ่งทอ/ฟอกย้อมดังแสดงในตัวอย่าง ต้องปฏิบัติตาม

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2.8 มีการอนุมัติหรือไม่อนุมัติในอนุญาตให้แก่ธุรกิจสิ่งทอ/ฟอกย้อมดังที่แสดงตัวอย่างหรือไม่

- | | |
|--------------------------------|-----------------------------|
| <input type="checkbox"/> ไม่มี | <input type="checkbox"/> มี |
|--------------------------------|-----------------------------|

ตอบที่ 3 การติดตามตรวจสอบ

3.1 วิธีการติดตามตรวจสอบของหน่วยงานท่าน

3.1.1 ใครเป็นผู้ดำเนินการตรวจสอบ

1.
2.
3.

3.1.2 ผู้ตรวจสอบอยู่ในส่วนใดของหน่วยงานท่าน หรืออยู่ต่างหน่วยงาน

-
.....

3.1.3 เจ้าพนักงานที่ดำเนินการมีจำนวน คน

3.1.4 ระดับของเจ้าพนักงานตรวจสอบติดตามนั้นจะแบ่งผันตามจำนวนและขนาดขององค์กรธุรกิจที่ต้องทำการตรวจสอบติดตามด้วยหรือไม่

ไม่ใช่ ใช่

3.1.5 ได้มีการฝึกอบรมหรือทำการคัดเลือกเจ้าพนักงานตรวจสอบอย่างไร

-
.....

3.1.6 เจ้าพนักงานติดตามตรวจสอบในแต่ละโรงงานอย่างไรบ้าง

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.....
.....

3.1.7 มีการตรวจสอบติดตามในกรณีพิเศษ/บางโอกาส กรณีใดบ้าง

- เมื่อได้รับการร้องเรียนจากชุมชน
 ติดตามการแก้ไขปรับปรุง
 อื่นๆ (โปรดระบุ)

3.2 มีโรงงานประเภทใดบ้างหรือไม่ ที่ท่านต้องการตรวจสอบให้มากกว่าปกติ

- ไม่มี
 มี คือ
-

3.3 มีกระบวนการตรวจสอบในการตรวจสอบติดตามที่แตกต่างกันสำหรับโรงงานที่มีลักษณะไม่เหมือนกันหรือไม่ (เช่น เป็นกิจการของต่างประเทศ หรือ สถานที่ตั้งโรงงานอยู่ในเขตการสังขอก หรือเขตนิคมอุตสาหกรรม เป็นต้น)

- ไม่มี
 มี คือ
-

- 3.4 ระบบที่ใช้ติดตามควบคุมของหน่วยงานท่านเป็นระบบใด
- ระบบติดตามอัตโนมัติ
- ระบบควบคุมด้วยคอมพิวเตอร์
- มี (โปรดระบุ)
- 3.5 การติดตามตรวจสอบนั้นมีความเกี่ยวโยงกับเทคโนโลยีสิ่งแวดล้อมอย่างไร หรือปัญหาใดที่เทคโนโลยีสิ่งแวดล้อมสามารถระบุหรือตรวจสอบได้ (เช่น เทคโนโลยีระบบบำบัดน้ำเสีย อากาศเสีย กำจัดของเสีย)
.....
.....
.....
- 3.6 มีแนวทางในการตรวจสอบอย่างไร
- ไม่มี
- มี (โปรดระบุ)
- 3.7 มีข้อแนะนำสำหรับการดำเนินการตรวจสอบบ้างหรือไม่
- ไม่มี
- มี โดย เป็นแนวทางตรวจสอบที่ใช้ร่วมกับอุตสาหกรรมหลายประเภท
 เป็นแนวทางตรวจสอบเฉพาะอุตสาหกรรมสิ่งทอ ฟอกย้อม
- 3.8 นโยบายของการตรวจสอบและตรวจสอบติดตามคืออะไร
- ขอความร่วมมือ
- บังคับ/ควบคุม
- 3.9 ท่านมีข้อมูลการตรวจสอบติดตามของธุรกิจสิ่งทอ/ฟอกย้อมหรือไม่
- ไม่มี
- มี (โปรดอธิบาย)
-
.....

ตอนที่ 4 กระบวนการทางกฎหมายและการลงโทษ

4.1 กระบวนการลงโทษที่เกิดขึ้นให้อะไรเป็นการตรวจสอบ มีวิธีขั้นตอนการตรวจสอบย่างไร

.....
.....
.....

4.2 มีบลลงโทษที่เกี่ยวข้องกับเทคโนโลยี (EST) หรือไม่

- ไม่มี
 มีคือ

.....

4.3 ท่านมีข้อเสนอแนะอะไรบ้างที่ควรดำเนินถึงเพื่อเพิ่มประสิทธิภาพของระบบการลงโทษ

- ไม่มี
 มีคือ

.....

4.4 กระบวนการทางกฎหมายจะมีส่วนช่วยให้การทำงานของเจ้าหน้าที่มีประสิทธิภาพหรือไม่

- ไม่มีส่วน มีส่วน

4.5 มีการคัดค้านจากโรงงานหรือไม่ ว่าการลงโทษโรงงานทำให้ลดขีดความสามารถในการแข่งขันของโรงงาน

- ไม่มี มี

4.6 ในแข่งขันดุลการ ประเด็นด้านสิ่งแวดล้อมและกฎหมายสิ่งแวดล้อมถูกมองอย่างไร (เป็นธรรม ไม่เหมาะสม เป็นต้น)

.....
.....
.....

4.7 มีธุรกิจใดบ้างตามที่แสดงในตัวอย่างที่ได้รับคำร้องเรียนให้ปฏิบัติตามกฎหมาย

- ไม่มี
 มี (โปรดระบุรายละเอียดธุรกิจนั้นๆ เช่น ประวัติ ลักษณะที่สังเกตได้ ผลกระทบที่ปรากฏ เป็นต้น)

.....
.....
.....

ตอนที่ 5 การริเริ่มด้านเทคโนโลยี การเงิน และสารสนเทศ : การเข้าถึงแหล่งทุน หรือทรัพยากรบุคคล สารสนเทศ

5.1 มีข้อแนะนำอะไรซึ่งเจ้าหน้าที่แก่องค์กรธุรกิจ

- | | |
|-------------------------------------|--|
| <input type="checkbox"/> ไม่มี | <input type="checkbox"/> คำแนะนำและสนับสนุนด้านข้อมูล |
| <input type="checkbox"/> มี โดยเป็น | <input type="checkbox"/> การติดต่อกันระหว่างงานหรือเจ้าหน้าที่รัฐบาล |
| | <input type="checkbox"/> แผนการต่างๆ เช่น การสนับสนุนต่างๆ |
| | <input type="checkbox"/> อื่นๆ (โปรดระบุ) |

5.2 เจ้าหน้าที่มีการดำเนินงานร่วมกับหน่วยงานอื่นที่เป็นศูนย์กลางความเชี่ยวชาญทางเทคโนโลยีหรือไม่

- | |
|--|
| <input type="checkbox"/> ไม่มี เพราจะเห็นได้ |
| <input type="checkbox"/> มี : (กรุณาจัดอันดับโดย 1 = สำคัญน้อยที่สุด 5 = สำคัญมากที่สุด) |

| ผู้ให้ความร่วมมือ | ความสำคัญ |
|---|-----------|
| มหาวิทยาลัย | |
| หน่วยงานหรือองค์กรทางเทคโนโลยีของรัฐบาล | |
| องค์กรที่ควบคุมคุณภาพและมาตรฐาน | |
| องค์กรระหว่างประเทศ | |
| ภาคธุรกิจเอกชน | |
| ที่ปรึกษาธุรกิจภาคเอกชน | |
| NGOs | |
| อื่นๆ (ระบุ) | |

5.3 มีกลไกของรัฐและโปรแกรมช่วยเหลือที่สามารถนำมาใช้ได้บ้างหรือไม่

- | |
|---------------------------------------|
| <input type="checkbox"/> ไม่มี |
| <input type="checkbox"/> มี คือ |

5.4 การสร้างข้อมูล การแนะนำและการสนับสนุนข้อมูล

5.4.1 องค์กรทางธุรกิจสามารถสร้างข้อมูลทางเทคนิคได้อย่างไร

.....

.....

5.4.2 เจ้าหน้าที่สามารถเสนอความช่วยเหลือแก่องค์กรธุรกิจในส่วนของการแนะนำและการสนับสนุนข้อมูล
อะไรได้บ้าง

.....

.....

5.5 ท่านคิดว่าเหตุผลสำคัญชี้ของกรุงกิจยอมปรับเปลี่ยนเทคโนโลยีอะไร กรณีให้รายละเอียดและโปรดจัดลำดับความสำคัญโดย 1 = สำคัญน้อยที่สุด 5 = สำคัญมากที่สุด

| เหตุผลของการเปลี่ยนแปลงเทคโนโลยี | ความสำคัญ |
|--|-----------|
| ลดค่าใช้จ่าย (ระบุว่าเป็น ค่าแรงงาน การใช้พลังงาน การใช้วัสดุ ดีบ) | |
| การเพิ่มผลผลิต (ในด้านการเพิ่มปริมาณการผลิต) | |
| การปรับปรุงคุณภาพ (ระบุว่าเป็นคุณภาพของกระบวนการผลิต หรือคุณภาพผลผลิต) | |
| มาตรฐานหรือกฎหมายด้านสิ่งแวดล้อม | |
| การเปิดตลาดใหม่ | |
| การเพิ่มความหลากหลายของผลิตภัณฑ์ | |
| แรงกดดันด้านสิ่งแวดล้อมจาก NGOs ชุมชนท้องถิ่น สมาคม ธุรกิจ หรือธุรกิจอื่นๆ | |
| อื่นๆ (ระบุ) | |

5.6 สิ่งใดเป็นข้อจำกัดในการปรับปรุงเปลี่ยนแปลงสำหรับการใช้เทคโนโลยีที่สะอาด (กรุณาระบุให้ชัดเจน)

1.
2.
3.

(กรุณาจัดลำดับความสำคัญจาก 1 = สำคัญน้อยที่สุด 5 = สำคัญมากที่สุด)

| ข้อจำกัด | จัดลำดับความสำคัญ 1 – 5 |
|--|-------------------------|
| ขาดแคลนข้อมูล | |
| มีค่าใช้จ่ายในการนำไปปฏิบัติสูง | |
| ไม่สามารถเลือกใช้สารเคมีทดแทน หรือไม่สามารถเปลี่ยนวัสดุดินในการผลิตได้ | |
| ไม่มีทางเลือกเกี่ยวกับเทคโนโลยีในการกระบวนการผลิต | |
| ไม่แน่ใจว่าจะมีผลกระทบเกิดขึ้นอย่างไร | |
| ขาดแคลนทักษะหรือไม่สามารถเปลี่ยนแปลงการดำเนินการแบบเดิมได้ | |
| อื่นๆ (ระบุ) | |

5.7 หากบางองค์กรธุรกิจไม่มีการปรับเปลี่ยนเทคโนโลยีเพื่อสิ่งแวดล้อมเพิ่มใหม่ในหลายปีที่ผ่านมา ท่านสามารถอธิบายได้หรือไม่ว่าเหตุใดจึงเป็นเช่นนั้น

1.
2.
3.

(กรุณาให้ผู้ตอบแบบสอบถามระบุให้ชัดเจนด้วยตนเองก่อน และหลังจากนั้นผู้ทำการสัมภาษณ์อาจจะแนะนำตามข้อเสนอแนะ เพื่อใช้เป็นทางเลือกดังต่อไปนี้)

| เหตุผล | จัดลำดับความสำคัญ 1 – 5 |
|--|-------------------------|
| ขาดแคลนข้อมูล | |
| มีค่าใช้จ่ายในการนำไปปฏิบัติสูง | |
| ไม่สามารถเลือกใช้สารเคมีทดแทน หรือไม่สามารถเปลี่ยนวัสดุดินในการผลิตได้ | |
| ไม่มีทางเลือกเกี่ยวกับเทคโนโลยีในการกระบวนการผลิต | |
| ไม่แน่ใจว่าจะมีผลกระทบเกิดขึ้นอย่างไร | |
| ขาดแคลนทักษะหรือไม่สามารถเปลี่ยนแปลงการทำงานได้ | |
| อื่นๆ (ระบุ)..... | |

5.8 โปรดระบุชื่อบริษัท/องค์กรตามที่ยกตัวอย่างมาที่ท่านเคยทำงานร่วมกันหรือเคยติดต่อประสานงานด้วย และโปรดระบุประเภทของกิจกรรมที่เคยร่วมกัน

| ชื่อบริษัท/องค์กร | ความเกี่ยวข้อง/พึงพา |
|-------------------|----------------------|
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |

5.9 ท่านมีข้อคิดเห็นเพิ่มเติมใดๆ ต่อธุรกิจที่แสดงในตัวอย่างที่ให้มาหรือไม่

- ไม่มี
 มีคือ

ตอนที่ 6 ทิศทางในอนาคต : การเปลี่ยนแปลงข้อกำหนดและกฎหมาย โครงสร้างองค์กร

6.1 การเปลี่ยนแปลงอะไรที่ท่านต้องการ เพื่อให้เกิดการปรับปุ่มกระบวนการทางกฎหมายในปัจจุบันให้ดียิ่งขึ้น

1.
2.
3.

6.2 อุปสรรคของการเปลี่ยนแปลงนี้คืออะไร

1.
2.
3.

6.3 ท่านคิดว่าการเพิ่มขึ้นของการค้าระหว่างประเทศและการเพิ่มขึ้นของกิจการธุรกิจสิงห์/ฟอกย้อมที่ต่างประเทศ เป็นเจ้าของ มีแนวโน้มที่จะเป็นผลกระทบต่อความสามารถในการกำกับดูแลของรัฐในระดับใด

น้อย ปานกลาง 多

6.4 ระบบกฎหมายและสิ่งแวดล้อม

6.4.1 ท่านคิดว่าในอนาคต ระบบกฎหมายจะให้ความสำคัญกับสิ่งแวดล้อมมากยิ่งขึ้นหรือไม่

- ให้
 ไม่ให้ เพราะ

6.4.2 ท่านคิดว่าประเทศเดินด้านสิ่งแวดล้อมในอนาคตจะเป็นอย่างไร

- มีกฎหมายที่ให้ความสำคัญกับสิ่งแวดล้อมมากขึ้น
 มีบทลงโทษที่รุนแรงสำหรับผู้ทำผิดกฎหมายสิ่งแวดล้อมมากขึ้น
 อื่นๆ (โปรดระบุ)

6.5 ท่านเชื่อหรือไม่ว่าผลประโยชน์จากการดำเนินการตามระบบกฎหมายจะทำให้เกิดประโยชน์แก่ภาคอุตสาหกรรม หรืออาจไปเพิ่มความยากลำบากในด้านการแข่งขันทางการค้าระหว่างประเทศมากขึ้น

- เชื่อ
 ไม่เชื่อ เพราะ

6.6 ท่านคิดว่าสิ่งใดจะมีอิทธิพลมากในอนาคต (กรุณาจัดอันดับโดย 1 = สำคัญน้อยที่สุด ; 5 = สำคัญมากที่สุด)

| รูปแบบกฎหมาย | ความสำคัญ |
|-------------------------------|-----------|
| ระบบกฎหมายระดับประเทศ | |
| ระบบกฎหมายของอุตสาหกรรมสิ่งทอ | |
| การใช้ระบบกฎหมายระหว่างประเทศ | |
| อื่นๆ (ระบุ) | |

โครงการวิจัยของ UNIDO
การประเมินความเข้าใจในเรื่อง
เทคโนโลยีเพื่อการพัฒนาสิ่งแวดล้อมอย่างยั่งยืนในประเทศกำลังพัฒนา
(UNIDO Project on Assessing the Uptake of Environmentally Sound Technology (EST) in
Selected Developing Countries)

แบบสอบถามสำหรับศูนย์เทคโนโลยี

ตอนที่ 1 ข้อมูลทั่วไป

- 1.1 ชื่อองค์กร
- 1.2 ปีที่ทำการก่อตั้งองค์กร
- 1.3 วัตถุประสงค์ขององค์กร
.....
.....
.....
- 1.4 ความพร้อมของทรัพยากรของหน่วยงานท่าน
- งบประมาณ
- บุคลากร/ลูกจ้าง
- จำนวนสำนักงาน
ท่านมีการดำเนินงานที่เชื่อมโยงกับองค์กรหรือบุคคลต่างประเทศหรือไม่
 ไม่มี
- มี (โปรดระบุ).....
- 1.5 โครงสร้างการบริหารจัดการของศูนย์ฯ/องค์กรเป็นอย่างไร
.....
.....
.....
- 1.5.1 จำนวนฝ่าย/แผนก และมีฝ่าย/แผนกอะไรบ้าง
- วิจัยและพัฒนา
- การผลิต
- การตลาด
- งานเผยแพร่
- อื่นๆ.....
- 1.6 ศูนย์ฯ/องค์กรของท่านเป็นของรัฐบาลหรือเอกชน
- รัฐบาล ในประเทศ ต่างประเทศ
- เอกชน ในประเทศ ต่างประเทศ

ตอนที่ 2 แนวโน้มของตลาดและตำแหน่งของตลาดที่เหมาะสม

2.1 กลุ่มเป้าหมายหลักที่ศูนย์ฯ/องค์กรคือ

2.1.1 ในประเทศ และต่างประเทศ (แต่ละอย่างมีสัดส่วนเป็นอย่างไร)

ภายในประเทศไทย %

ต่างประเทศ %

2.1.2 ขนาดของกิจการกลุ่มลูกค้า ขนาดเล็ก กลาง หรือใหญ่ (แต่ละอย่างมีสัดส่วนเป็นอย่างไร)

| ขนาดของกิจการ | สัดส่วน (%) |
|---------------|-------------|
|---------------|-------------|

ขนาดเล็ก

ขนาดกลาง

ขนาดใหญ่

2.2 ศูนย์ฯ นี้ได้รับการสนับสนุนจากภาครัฐหรือไม่ หรือต้องการแสวงหากำไรเพื่อเลี้ยงตัวเอง

ไม่มี

มี (โปรดระบุ).....

2.3 ปัจจัยหลักที่ทำให้ศูนย์ฯ ให้บริการได้

1.

2.

3.

2.3.1 สถานภาพ(ทางการตลาด)ของศูนย์ฯ ที่ให้บริการครอบคลุมเรื่องอะไร

1.

2.

3.

2.3.2 ทำอย่างไรศูนย์ฯ ของท่านจะสามารถสร้างกำไรได้(โปรดอธิบาย)

.....

.....

.....

2.4 ศูนย์ฯ นี้จะมีการพัฒนาเทคโนโลยีได้อย่างไร (กรุณาจัดอันดับ)

| | 1 คือ ไม่สำคัญ และ 5 คือ สำคัญมาก | รายละเอียด (เทคโนโลยี/และหน่วยงาน) |
|--|-----------------------------------|------------------------------------|
| โดยเผยแพร่เทคโนโลยีที่ได้รับจากแหล่งอื่น | | |

| โดยการวิจัยและพัฒนาเทคโนโลยีขึ้นมาเอง | | รายละเอียด (เทคโนโลยี/และหน่วยงาน) |
|---|--|---------------------------------------|
| 1 คือ ไม่สำคัญ และ 5 คือ สำคัญมาก | | |
| โดยผ่านทางการเจรจาหรือความร่วมมือกับ ศูนย์ฯ อื่นๆ (หน่วยงานใด/กรณีต่างประเทศ) (โปรดระบุ)..... | | |
| โดยผ่านทางการเจรจาหรือความร่วมมือกับ หน่วยงานที่เป็นกลาง (Third Party) หรือ บริษัทเอกชนทั่วไป หรือองค์กรที่แสวงหาผล กำไร (NGOs) (โปรดระบุ) | | |
| อื่น ๆ (ระบุ)..... | | |

2.5 ประเภทของบริการที่ศูนย์ฯ ของท่านให้บริการมีดังนี้คือ

- บริการออกแบบ
- ข้อมูลทางเทคโนโลยีของผลิตภัณฑ์ใหม่ๆ
- ประเมินและคัดเลือกเทคโนโลยีการผลิต
- การนำเทคโนโลยีการผลิตใหม่ไปใช้
- ทดสอบและวิเคราะห์บริการ
- วิธีการแก้ไขปัญหาสิ่งแวดล้อม
- ให้ความช่วยเหลือในระบบการจัดการคุณภาพ
- อื่นๆ (ระบุ).....

2.6 ประเด็นสิ่งแวดล้อมมีบทบาทในการให้บริการของศูนย์ฯ ท่านหรือไม่

- ไม่มี
 - มี ถ้ามีโปรดระบุความสำคัญ และระดับความสำคัญเพื่อเปรียบเทียบกับขนาดของกิจการ
-
.....

2.7 ความเปลี่ยนแปลงของของการบริการของศูนย์ฯ ท่านเมื่อเทียบกับ 10 ปีที่ผ่านมาเป็นอย่างไร

- ไม่เปลี่ยน
 - เปลี่ยน (โปรดระบุ)
-

ตอนที่ 3 ประเด็นสิ่งแวดล้อม วัตถุประสงค์ และเทคโนโลยี

3.1 ท่านพยายามที่จะสนับสนุนธุรกิจให้เปลี่ยนแปลงไปในรูปแบบเทคโนโลยีใหม่ๆ บ้างหรือไม่ หรือสนับสนุนให้ใช้มาตรฐานต่างๆ (เช่น ISO 9000, 14000) บ้างหรือไม่ หรือท่านจะสนับสนุนข้อมูลพื้นฐานทั่วไปแก่ธุรกิจที่ให้ใช้บริการหรือไม่

- ไม่ใช่
 - ใช่ ถ้าใช่ กรุณาอธิบายว่าการสนับสนุนเพื่อการเปลี่ยนแปลงของการใช้เทคโนโลยีที่เป็นมิตรกับสิ่งแวดล้อม เป็นอย่างไร
-

3.2 ความสัมพันธ์ของศูนย์ฯ กับบริษัทแต่ละรายในด้านบริการและราคาเป็นอย่างไร ในกรณีค่าใช้จ่ายใบอนุญาตฯ

แปรผันกับขนาดกิจการอีกหรือไม่

- ไม่มี
 - มี (ใบอนุญาต)
-

3.3 ในความเห็นของท่าน เหตุผลหลักที่ทำให้ธุรกิจดำเนินการเปลี่ยนแปลงเทคโนโลยีคืออะไร กรุณาจัดความสำคัญ

| เหตุผลสำคัญของการเปลี่ยนแปลงเทคโนโลยี | 1 คือ ไม่สำคัญ และ 5 คือ สำคัญอย่างมาก |
|--|--|
| การลดค่าใช้จ่าย (ระบุว่าเป็น ค่าแรงงาน การใช้พลังงาน การใช้วัสดุดิบ) | |
| การเพิ่มผลผลิต (ในด้านการเพิ่มปริมาณการผลิต) | |
| การปรับปรุงคุณภาพ (ระบุว่าเป็นคุณภาพของกระบวนการ ผลิตหรือคุณภาพผลผลิต) | |
| การผลิตตามมาตรฐานหรือกฎระเบียบด้านสิ่งแวดล้อม | |
| การเปิดตลาดใหม่ | |
| การเพิ่มความหลากหลายของผลิตภัณฑ์ | |
| แรงกดดันด้านสิ่งแวดล้อมจาก NGOs ชุมชนท้องถิ่น สมาคมธุรกิจ หรือธุรกิจอื่นๆ | |
| อื่นๆ (ระบุ) | |

3.4 การเพิ่มขึ้นของค่าใช้จ่ายสำหรับน้ำประปา พลังงาน วัตถุดิบ ที่มีผลต่อระดับการเปลี่ยนแปลงเทคโนโลยีของธุรกิจ (เฉพาะในส่วนที่มีการเปลี่ยนแปลงซึ่งมีรายสำคัญ ตามที่ปรากฏให้เห็นภายใน 10 ปีที่ผ่านมา ในประเด็นของ ราคาวัตถุดิบ น้ำประปา พลังงาน) โปรดอธิบาย

- ราคาวัตถุดิบ

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.....

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.....

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3.5 จงแสดงให้เห็นว่าในภาคอุตสาหกรรมนั้นได้ก่อให้เกิดมลพิษต่อสิ่งแวดล้อมในรูปแบบใด กรุณاجัดลำดับจาก 1-5 (เมื่อ 1 คือ ไม่ก่อให้เกิดมลพิษเลย และ 5 คือก่อให้เกิดมลพิษมาก)

| ประเภทของมลพิษ | ความสำคัญ |
|--|-----------|
| มลพิษทางเสียง | |
| มลพิษทางอากาศ | |
| มลพิษทางน้ำ (กรุณาระบุว่าเป็น แม่น้ำ ทะเลสาบ หรือทะเล) | |

3.6 ข้อจำกัดของการปรับปรุงหรือพัฒนาเพื่อให้เกิดการใช้เทคโนโลยีที่สะอาดนั้นคืออะไร

1.
2.
3.

(กรุณاجัดลำดับความสำคัญจาก 1 = สำคัญน้อยสุด 5 = สำคัญมากที่สุด)

| ข้อจำกัด | จัดลำดับความสำคัญ 1 – 5 |
|--|-------------------------|
| ขาดแคลนชื่อนุสต์ | |
| มีค่าใช้จ่ายในการนำไปปฏิบัติสูง | |
| ไม่สามารถเลือกใช้สารเคมีทดแทน หรือไม่สามารถเปลี่ยนวัตถุดิบในการผลิตได้ | |
| ไม่มีทางเลือกเกี่ยวกับเทคโนโลยีในการกระบวนการผลิต | |
| ไม่แน่ใจว่าจะมีผลกระทบเกิดขึ้นอย่างไร | |
| ขาดแคลนทักษะหรือไม่สามารถเปลี่ยนแปลงการดำเนินการแบบเดิมได้ | |

ชื่นๆ (ระบุ).....

3.7 ສິນທີທ່ານຕ້ອງການໃຫ້ມີກາຍຽກຮະດັບການປັບປຸງແປລື່ນແປລົງເທິດໂນໄລຍ່ເພື່ອສາມາດໃຫ້ປ່າກງົບຊັດເຈັນໄດ້ຄືຂອບໃຈ ອູ້ໃນ
ຮະດັບໃໝ່ (ຮັບປາລ ພົມວິຊັ້ນເອກະພານ)

- 1.....
 - 2.....
 - 3.....

3.8 โปรดระบุชื่อบริษัท/องค์กรที่ท่านมีความเกี่ยวข้อง และระบุความเกี่ยวข้องนั้น

3.9 ท่านมีข้อคิดเห็นที่เป็นรูปธรรมต่อธุรกิจต่างๆ ตามที่แสดงไว้ในรายการข้างต้นหรือไม่ (ในส่วนที่เกี่ยวกับการนำเทคโนโลยีที่เปลี่ยนแปลงไปสู่การใช้งานได้)

၅၆

มี (โปรดระบุ)

ตอนที่ 4 ทิศทางในอนาคต : ความเปลี่ยนแปลงและความคาดหวังต่อตลาด

4.1 การเปลี่ยนแปลงและความท้าทายในอนาคต ที่ท่านคาดว่าต้องใช้เวลามากกว่า 2-3 ปีข้างหน้า สำหรับธุรกิจสิ่งทอคืออะไร

.....
.....
.....

4.2 ท่านเล็งเห็นถึงความสำคัญของประเด็นด้านสิ่งแวดล้อมของปีที่จะมาถึงข้างหน้านี้อย่างไร

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.....
.....

4.3 ท่านคิดว่าจะมีการเปลี่ยนแปลงบริการของศูนย์ฯ/องค์กรอย่างไรเพื่อให้สอดคล้องกับความเปลี่ยนแปลงและความต้องการของตลาด

.....
.....
.....

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เทคโนโลยีเพื่อการพัฒนาสิ่งแวดล้อมอย่างยั่งยืนในประเทศกำลังพัฒนา
(UNIDO Project on Assessing the Uptake of Environmentally Sound Technology (EST) in
Selected Developing Countries)

แบบสอบถามสำหรับการจัดทำวัดถูกต้องและเทคโนโลยี

ตอนที่ 1 ข้อมูลทั่วไป

- 1.1 ชื่อบริษัท
- 1.2 ปีที่ก่อตั้ง
- 1.3 ผลิตภัณฑ์หลัก
- 1.4 ในฐานะที่ท่านเป็นผู้แทนจำหน่ายท่านมีความพร้อมในเรื่องเหล่านี้หรือไม่
- 1.4.1 งบประมาณ
- พร้อม ไม่พร้อม เพราะ
- 1.4.2 บุคลากร / แรงงาน
- พร้อม ไม่พร้อม เพราะ
- 1.4.3 ท่านเป็นผู้แทนจำหน่ายของบริษัทในต่างประเทศใช่หรือไม่
- ใช่ ไม่ใช่
- 1.5 ข้อมูลเกี่ยวกับบริษัท
- 1.5.1 จำนวนแผนก แผนก รวมจำนวนพั้งหมด คน โดยแบ่งเป็น
- จำนวนพนักงานแผนกวิจัยและพัฒนา คน
- จำนวนพนักงานแผนกบริหาร/จัดการ คน
- จำนวนพนักงานแผนกขาย คน
- จำนวนพนักงานแผนกตรวจสอบ คน
- อื่นๆ (โปรดระบุ) คน
- 1.5.2 ท่านมีการประสานงานความช่วยเหลือกับบริษัทแม่หรือไม่
- มี ไม่มี
- 1.6 ผู้ถือหุ้น
- บริษัทภายในประเทศ %
- บริษัทดังต่างประเทศ %

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เทคโนโลยีเพื่อการพัฒนาสิ่งแวดล้อมอย่างยั่งยืนในประเทศไทยกำลังพัฒนา
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แบบสอบถามสำหรับการจัดทำวัดถูกต้องและเทคโนโลยี

ตอนที่ 1 ข้อมูลทั่วไป

- 1.1 ชื่อบริษัท
- 1.2 ปีที่ก่อตั้ง
- 1.3 ผลิตภัณฑ์หลัก
- 1.4 ในฐานะที่ท่านเป็นผู้แทนจำหน่ายท่านมีความพร้อมในเรื่องเหล่านี้หรือไม่
 - 1.4.1 งบประมาณ
 - พร้อม
 - ไม่พร้อม เพราะ
 - 1.4.2 บุคลากร / แรงงาน
 - พร้อม
 - ไม่พร้อม เพราะ
 - 1.4.3 ท่านเป็นผู้แทนจำหน่ายของบริษัทในต่างประเทศใช่หรือไม่
 - ใช่
 - ไม่ใช่
- 1.5 ข้อมูลเกี่ยวกับบริษัท
 - 1.5.1 จำนวนแผนก แผนก รวมจำนวนห้องหนด คน โดยแบ่งเป็น
 - จำนวนพนักงานแผนกวิจัยและพัฒนา คน
 - จำนวนพนักงานแผนกบริหาร/จัดการ คน
 - จำนวนพนักงานแผนกขาย คน
 - จำนวนพนักงานแผนกตรวจสอบ คน
 - อื่นๆ (โปรดระบุ) คน
 - 1.5.2 ท่านมีการประสานงานความซ้ายเหลือกับบริษัทแม่หรือไม่
 - มี
 - ไม่มี
- 1.6 ผู้ถือหุ้น
 - บริษัทภายในประเทศ %
 - บริษัทต่างประเทศ %

ตอบที่ 2 แนวโน้มของตลาด

2.1 ผู้ที่เป็นลูกค้าและตลาดหลักของบริษัท

2.1.1 กรุณาระบุสัดส่วนทางการค้า

ลูกค้าภายในประเทศ %

ลูกค้าต่างประเทศ %

2.1.2 ขนาดของธุรกิจ

ขนาดกลาง-ย่อม ขนาดใหญ่

2.1.3 ท่านมีลูกค้าคุนสำคัญที่ติดต่อและเข้าสกูญาณเป็นระยะยาวหรือไม่

มี ไม่มี

2.2 อะไรคือปัจจัยพื้นฐานทางการตลาดของท่าน และตลาดเฉพาะที่ท่านมีศักยภาพคืออะไร

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.....

2.3 ปัจจัยอะไรบ้างที่มีผลตอกำไร-ขาดทุนของบริษัท

.....
.....
.....

2.4 ในช่วง 10 ปีที่ผ่านมาแนวโน้มความต้องการของลูกค้าในบริการของท่านเปลี่ยนแปลงไปจากเดิมหรือไม่

ไม่เปลี่ยน

เปลี่ยน (โปรดอธิบาย)

.....
.....

ตอนที่ 3 ประเด็นด้านสิ่งแวดล้อม วัดถูประสงค์ และเทคโนโลยี

3.1 บริษัทของท่านมีการให้บริการแก่กลุ่มโรงงานอุตสาหกรรมหรือหน่วยงานต่างๆ บ้างหรือไม่

- ไม่
- นี่ โดย ท่านได้เสนอคำปรึกษาในการเลือกวัสดุ อุปกรณ์
- ท่านได้ให้คำปรึกษาด้านวิศวกรรมในส่วนของการติดตั้งเครื่องจักร เครื่องมือ รวมถึงการใช้งานเครื่องมือเหล่านั้น
- อื่นๆ (โปรดระบุ)

3.2 ท่านคิดว่าประเด็นด้านสิ่งแวดล้อมเป็นประเด็นหนึ่งที่มีบทบาทในตลาดของท่านใช่หรือไม่

- ไม่ใช่
- ใช่ โดย
 - โปรดระบุว่าประเด็นเหล่านี้มีความสำคัญอย่างไร
- ประเด็นเหล่านี้แปรผันตามความมีชื่อเสียงของบริษัทลูกค้าใช่หรือไม่
 - ไม่ใช่
 - ใช่ (โปรดอธิบาย)

3.3 ในความเห็นของท่าน เหตุผลหลักที่ทำให้ลูกค้าดำเนินการเปลี่ยนแปลงเทคโนโลยีที่ใช้ (กรุณาจัดลำดับความสำคัญจาก 1 = สำคัญน้อยสุด 5 = สำคัญมากที่สุด)

| เหตุผลสำหรับการเปลี่ยนแปลงเทคโนโลยี | ความสำคัญ |
|--|-----------|
| การลดต้นทุน (ระบุว่าเป็น ค่าแรงงาน การใช้พลังงาน การใช้วัสดุฯ) | |
| การเพิ่มผลผลิต (ในด้านการเพิ่มปริมาณการผลิต) | |
| การปรับปรุงคุณภาพ (ระบุว่าเป็นคุณภาพของกระบวนการ ผลิตหรือคุณภาพผลิตภัณฑ์) | |
| ปรับปรุงตามมาตรฐานหรือกฎระเบียบด้านสิ่งแวดล้อม | |
| บุกเบิกตลาดใหม่ | |
| เพิ่มความหลากหลายของผลิตภัณฑ์ | |
| แรงกดดันด้านสิ่งแวดล้อมจากองค์กรเอกสาร ชุมชนท้องถิ่น สมาคมธุรกิจ หรือธุรกิจอื่นๆ | |
| อื่นๆ (ระบุ) | |

3.4 การปรับราคาค่าน้ำประปา พลังงาน วัตถุดิบ มอทอร์พลังงานเปลี่ยนแปลงเทคโนโลยีของธุรกิจในทางใดบ้าง มากหรือน้อย และเปลี่ยนแปลงอย่างไร (เฉพาะกรณีที่มีการเปลี่ยนแปลงราคาวัตถุดิบ น้ำประปา พลังงาน อย่างมีนัยสำคัญ ในรอบ 10 ปีที่ผ่านมา)

- ราคาวัตถุดิบ.....
-
- น้ำประปา.....
-
- พลังงาน.....
-

3.5 ในความคิดเห็นของท่าน ข้อจำกัดในการปรับปรุงหรือพัฒนาเพื่อให้เกิดการใช้เทคโนโลยีที่สะอาดกว่านี้คืออะไร (โปรดระบุเหตุผล)

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-
-

(โปรดจัดลำดับจาก 1 = สำคัญน้อยที่สุด ; 5 = สำคัญมากที่สุด)

| ข้อจำกัด | ความสำคัญ |
|--|-----------|
| ขาดแคลนข้อมูล | |
| ต้นทุนในการดำเนินการสูง | |
| ไม่สามารถเลือกใช้สารเคมีทดแทน หรือไม่สามารถเปลี่ยนวัตถุดิบในการผลิตได้ | |
| ไม่มีทางเลือกเกี่ยวกับเทคโนโลยีในการกระบวนการผลิต | |
| ไม่แน่ใจว่าจะมีผลกระทบเกิดขึ้นอย่างไร | |
| ขาดแคลนทักษะหรือไม่สามารถเปลี่ยนแปลงการดำเนินการแบบเดิมได้ | |
| อื่นๆ (ระบุ) | |

3.6 การปรับปรุงเทคโนโลยีด้านสิ่งแวดล้อม

3.6.1 ท่านต้องการเห็นการเปลี่ยนแปลงในด้านใดบ้าง เพื่อให้เกิดการปรับปรุงเทคโนโลยีด้านสิ่งแวดล้อม

- การบริการ
- กว้างมาก/กว้างเนื้ยบ
- ลดขนาดของการตลาด
- อื่นๆ (โปรดระบุ)

3.7 ในความเป็นจริงแล้ว ท่านต้องการแสดงให้เห็นว่าเทคโนโลยีของท่านเป็นมิตรกับสิ่งแวดล้อม หรือต้องการที่จะแสดงให้เห็นเป็นอย่างอื่น เช่น เป็นความได้เปรียบททางการแข่งขันที่เหนือกว่า หรือไม่

- ใช่
 ไม่ใช่
 อื่นๆ (โปรดระบุ)

3.8 บริษัทของท่านมีความสัมพันธ์กับบริษัทที่อยู่ในกลุ่มตัวอย่างที่แสดงไว้หรือไม่

| บัญชีรายรับ/รายจ่าย | ลักษณะความสัมพันธ์ |
|--------------------------------------|--------------------|
| บ. ศิลป์เส้นพาณิชย์ จำกัด | |
| ห้างหุ้นส่วนสามัญนิติบุคคลชนไฟศาล | |
| บ. ยูไนเต็ดเท็กซ์ไทร์มิลล์ จำกัด | |
| บ. สยามโนปเล็ทเท็กซ์อุตสาหกรรม จำกัด | |
| บ. เชียงแสงเท็กซ์ไอลอนด์สทรีส์ จำกัด | |
| บ. พัทยาพิมพ์ยอม จำกัด | |
| บ. แสนท์วีเท็กซ์ไฮล์ด จำกัด | |
| บ. พอใจพิมพ์ยอมผ้าไทย จำกัด | |
| บ. ไทยอิสเทอน อินดัสทรีส์ จำกัด | |
| บ. โรงงานพิมพ์ยอมผ้าไทย (1980) จำกัด | |
| (อื่นๆ ระบุ) | |
| | |
| | |
| | |

3.9 ท่านมีข้อคิดเห็นที่เป็นวุปธรรมต่อธุรกิจต่างๆ ตามที่แสดงไว้ในรายการข้างต้นหรือไม่

- ไม่มี
 มี (โปรดระบุ)
-

ตอนที่ 4 ทิศทางในอนาคต : ความคาดหวังที่เปลี่ยนแปลงไปต่อต่อไป

4.1 อีก 2-3 ปีข้างหน้าในอนาคต ท่านคาดหวังว่าจะมีการเปลี่ยนแปลงด้านใดบ้าง

.....
.....

4.2 ท่านเล็งเห็นความสำคัญของประเด็นด้านสิ่งแวดล้อมว่ามีผลในการวางแผนการตลาดหรือไม่

- ไม่มี
 มี ท่านมีความคิดว่ามีความสำคัญอย่างไร

.....

4.3 ท่านจะมีการปรับปรุงการบริการอย่างไร เพื่อรับการเปลี่ยนแปลงที่คาดว่าจะเกิดขึ้นในตลาด และความต้องการของลูกค้า

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.....

โครงการวิจัยของ UNIDO
การประเมินความเข้าใจในเรื่อง
เทคโนโลยีเพื่อการพัฒนาสิ่งแวดล้อมอย่างยั่งยืนในประเทศกำลังพัฒนา
(UNIDO Project on Assessing the Uptake of Environmentally Sound Technology (EST) in
Selected Developing Countries)

แบบสอบถามองค์กรเอกชนและองค์กรของชุมชน

ตอนที่ 1 ข้อมูลทั่วไป

1.1 ชื่องค์กร

1.2 สถานะ

- องค์กรระหว่างประเทศ
- องค์กรในประเทศ
- องค์กรส่วนท้องถิ่นหรือองค์กรส่วนภูมิภาค
- เป็นตัวแทนส่วนท้องถิ่นหรือตัวแทนส่วนภูมิภาคขององค์กรในประเทศหรือองค์กรระหว่างประเทศ

1.3 ระบุลักษณะขององค์กร : มีชื่อเรียกว่าอะไร

- NGOs
- องค์กรชุมชน
- กลุ่มที่ก่อให้เกิดความก่อต้าน
- กลุ่มระดมความคิด
- กลุ่มแนวร่วมเพื่อการเคลื่อนไหวต่างๆ

1.4 ปีที่ทำการก่อตั้งองค์กร

1.5 ขนาดขององค์กร

- มีจำนวนสมาชิก(โปรดระบุ).....
- จำนวนพนักงาน (เฉพาะในประเทศไทย หรือจะรวมพนักงานในองค์กรเครือข่ายร่วมระหว่างประเทศด้วยก็ได)
จำนวนพนักงานทั้งหมด.....คน
 - ไม่รวม พนักงานในองค์กรหรือเครือข่ายระหว่างประเทศไทย
 - รวม พนักงานในองค์กรหรือเครือข่ายระหว่างประเทศไทย
- จำนวนสำนักงานทั้งหมด(ภายในประเทศไทยหรือภายในท้องที่นั้นๆ ก็ได)แห่ง
- งบประมาณ (ถ้าสามารถตอบได้)

1.6 ข้อมูลเกี่ยวกับองค์กร

1.6.1 ลักษณะโครงสร้างบริหารขององค์กร

1.6.2 มีจำนวนแผนก แผนก รวมจำนวนทั้งหมด คน โดยแบ่งเป็น

1. แผนก จำนวน คน
2. แผนก จำนวน คน
3. แผนก จำนวน คน
4. แผนก จำนวน คน

1.7 ข้อมูลต่างๆ ขององค์กร

1.7.1 สามารถด้านรายละเอียดขององค์กรท่านได้อย่างไร

- วารสาร/สิ่งพิมพ์วิชาการ
- สื่อหนังสือพิมพ์
- เวบไซต์
- อื่นๆ (โปรดระบุ)

1.7.2 มีการตีพิมพ์เอกสารหรือรายงานข้อมูลต่างๆ ขององค์กรเผยแพร่หรือไม่

- ไม่มี
- มี (โปรดระบุ)

1.8 ความเชื่อมโยงทางขององค์กรท่านกับกลุ่มกิจกรรมต่างๆ มีอะไรบ้าง

- หนังสือพิมพ์ สื่อต่างๆ
- NGOs อื่นๆ
- อื่นๆ(โปรดระบุ)

ตอนที่ 2 ประเด็นด้านสิ่งแวดล้อม : ปัญหา-วัตถุประสงค์ สถานภาพนโยบาย ข้อกำหนด กฎหมาย

2.1 วัตถุประสงค์หลักขององค์กรท่าน

| วัตถุประสงค์ | ลำดับความสำคัญภายในองค์กร (1 คือ ไม่สำคัญ และ 5 คือ สำคัญมาก) |
|--|--|
| | |
| | |
| | |
| การปกป้องคุ้มครองสิ่งแวดล้อม | |
| เพื่อความเป็นธรรมในสังคม (ในระดับท้องถิ่น) | |
| สิทธิมนุษยชนและสุขภาพของคนทำงาน | |
| ข้อมูลข่าวสารและการสนับสนุน | |

2.2 เนту่ไดองค์กรของท่านจึงมีความจำเป็นที่จะต้องเข้าร่วมกับกิจกรรมทางการเมือง รูปแบบการควบคุมทางการเมือง หรือทางสิ่งแวดล้อมที่ขาดหายไปจากการเมืองระดับชาติและระดับนานาชาติคืออะไร หรือจะเป็นภูมิภาคที่ของธุรกิจ

1.
2.
3.

2.3 จงแสดงให้เห็นว่ามลพิษที่ท่านอาจจะต้องประสบจากมลพิษสำคัญของภาคอุตสาหกรรมน้ำหนึ่งหรือไม่ และมลพิษใดที่ภาคอุตสาหกรรมควรให้ความสำคัญในการบำบัดมากที่สุด กรุณาจัดลำดับจาก 1 - 5 (เมื่อ 1 คือ ไม่เลย และ 5 คือมาก)

| ประเภทของมลพิษ | 1 | 2 | 3 | 4 | 5 |
|--|---|---|---|---|---|
| มลพิษทางเสียง | | | | | |
| มลพิษทางอากาศ | | | | | |
| มลพิษทางน้ำ (กรุณาระบุว่าเป็น แม่น้ำ ทะเลสาบ หรือทะเล) | | | | | |
| | | | | | |

2.4 รูปแบบการรณรงค์ขององค์กรที่ท่านดำเนินการในขณะนี้หรือที่ผ่านมาคืออะไรบ้าง (โปรดระบุ)

-
-
-

2.5 รูปแบบการรณรงค์ในข้อ 2.4 ที่ท่านดำเนินการนี้จัดอยู่ในระดับใด

- ห้องถิน
- ภูมิภาค
- ระดับชาติ
- ระดับนานาชาติ

2.6 สิ่งสำคัญที่ต้องคำนึงถึงเพื่อสร้างแรงจูงใจในการขับเคลื่อนการดำเนินการขององค์กรคืออะไร

.....

.....

.....

2.7 ความสำเร็จที่สำคัญที่สุดของท่านคืออะไร

.....

.....

.....

2.8 ปัญหาที่สำคัญที่สุดหรือความล้มเหลวรุนแรงที่สุดคืออะไร

.....

.....

.....

ตอนที่ 3 ธุรกิจและเทคโนโลยีเฉพาะ

3.1 องค์กรของท่านมีกิจกรรมหรือรณรงค์เป็นการเฉพาะ เพื่อต่อต้านอุตสาหกรรมสิ่งทอฟอกย้อมหรือไม่ อะไรบ้าง
โปรดระบุบริษัท/องค์กรที่ท่านมีความเกี่ยวข้องดังกล่าว

- ไม่มี
 มี (โปรดระบุ).....

3.2 ผลกระทบที่เกิดขึ้นจากกิจกรรมหรือawanangคในข้อ 3.1 เป็นอย่างไรบ้าง

- 1.....
 - 2.....
 - 3.....
 - 4.....
 - 5.....

3.3 โปรดระบุชื่อบริษัท/องค์กรที่ทำมีความเกี่ยวข้อง และระบุความเกี่ยวข้องนั้น

3.4 ท่านคิดว่าการดำเนินกิจกรรมของหน่วยงานท่านมีผลต่อการเปลี่ยนแปลงเทคโนโลยีนั้นสำคัญมากน้อยเพียงใด ในประเด็นตามตารางด้านไปนี้ และกรุณาจัดอันดับความสำคัญด้วย

| การดำเนินการเปลี่ยนแปลงเทคโนโลยี | 1 คือ ไม่สำคัญ และ 5 คือ สำคัญมาก |
|--|-----------------------------------|
| การพยายามต่อต้านบริษัทในการที่จะเปลี่ยนแปลงเทคโนโลยีนี้ | |
| ท่านได้สนับสนุนการเปลี่ยนแปลงเทคโนโลยีใหม่หรือเทคโนโลยีเดิมบ้างหรือไม่ | |
| ท่านได้รวบรวมข้อมูลที่สำคัญต่างๆ เพื่อการตัดสินใจในด้านเทคโนโลยีบ้างหรือไม่ | |
| ท่านไม่ได้คำนึงถึงเรื่องเทคโนโลยี แต่ท่านคำนึงถึงคุณภาพการดำเนินการด้านสิ่งแวดล้อมด้วยใช่หรือไม่ | |
| อื่นๆ | |

3.5 ความเกี่ยวพันของท่านกับการเข้าร่วมเป็นภาคีสมาคมหรือเพื่อผสนความร่วมมือกับองค์กรอื่น เมื่อต้องการเป็นตัวนำหรือเป็นการรณรงค์เพื่อการนี้ มากน้อยเพียงใด (กรุณาจัดอันดับ)

| ความร่วมมือกับองค์กร | 1 คือ ไม่สำคัญ และ 5 คือ สำคัญมาก |
|---|-----------------------------------|
| มหาวิทยาลัยต่างๆ | |
| องค์กรหรือน่วยงานรัฐบาลที่สนับสนุนเทคโนโลยี | |
| องค์กรระหว่างประเทศ | |
| ธุรกิจภาคเอกชน | |
| ที่ปรึกษาภาคเอกชน | |
| NGOs | |
| สื่อต่างๆ (สิ่งพิมพ์ โทรทัศน์ วิทยุ) | |
| อื่นๆ (ระบุ) | |

3.6 หากท่านมีส่วนร่วมในการแลกเปลี่ยนเทคโนโลยี เราต้องการทราบเหตุผลที่สำคัญที่ทำให้หน่วยงานท่านเรียกร้องให้ธุรกิจเปลี่ยนแปลงเทคโนโลยี

| เหตุผลสำหรับการเปลี่ยนแปลงเทคโนโลยี | 1 คือไม่สำคัญและ 5 คือสำคัญอย่างมาก |
|--|-------------------------------------|
| การลดค่าใช้จ่าย (ระบุว่าเป็น ค่าแรงงาน การใช้พลังงาน การใช้วัสดุ ดิบ) | |
| การเพิ่มผลผลิต (ในด้านการเพิ่มปริมาณการผลิต) | |
| การปรับปรุงคุณภาพ (ระบุว่าเป็นคุณภาพของกระบวนการผลิตหรือ คุณภาพผลผลิต) | |
| การผลิตตามมาตรฐานหรือกฎหมายด้านสิ่งแวดล้อม | |
| การเปิดตลาดใหม่ | |
| การเพิ่มความหลากหลายของผลิตภัณฑ์ | |
| แรงกดดันด้านสิ่งแวดล้อมจาก NGOs ชุมชนท้องถิ่น สมาคมธุรกิจ หรือ ธุรกิจอื่นๆ | |
| อื่นๆ (ระบุ) | |

3.7 ข้อจำกัดของการปรับปรุงหรือพัฒนาเพื่อให้เกิดการใช้เทคโนโลยีที่สะอาดนั้นคืออะไร (โปรดระบุ)

1.
2.
3.

(กรุณาจัดลำดับความสำคัญจาก 1 = สำคัญน้อยสุด 5 = สำคัญมากที่สุด)

| ข้อจำกัด | ความสำคัญ |
|---|-----------|
| ขาดแคลนข้อมูล | |
| มีค่าใช้จ่ายในการนำไปปฏิบัติสูง | |
| ไม่สามารถเลือกใช้สารเคมีทดแทน หรือไม่สามารถเปลี่ยน วัสดุดิบในการผลิตได้ | |
| ไม่มีทางเลือกเที่ยวกับเทคโนโลยีในการกระบวนการผลิต | |
| ไม่แน่ใจว่าจะมีผลกระทบเกิดขึ้นอย่างไร | |
| ขาดแคลนทักษะหรือไม่สามารถเปลี่ยนแปลงการดำเนิน การแบบเดิมได้ | |
| อื่นๆ (ระบุ) | |

ตอนที่ 4 ทิศทางในอนาคต

4.1 ความเปลี่ยนแปลงใดที่จำเป็น เพื่อการปรับปรุงกรอบของกฎหมายที่เป็นอยู่ในขณะนี้สำหรับวงการอุตสาหกรรม

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4.2 อุปสรรคในการเปลี่ยนแปลงคืออะไร

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4.3 ในอนาคตท่านคาดว่าจะจัดความสำคัญของการเจรจาหรืออนุรักษ์ในส่วนที่เกี่ยวข้องกับอุตสาหกรรมในส่วนของ การปฏิบัติต่อสิ่งแวดล้อมโดยวงการอุตสาหกรรมจะมีอะไรเป็นสิ่งสำคัญบ้าง

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4.4 ท่านคาดว่าระบบของกฎหมายในอนาคตจะรวมเข้าไปในเดือนต่อไปนี้ด้านสิ่งแวดล้อมเข้ามากขึ้นหรือไม่ และประเด็น ด้านสิ่งแวดล้อมที่ควรจะนำเข้ามาไว้พิจารณาเพิ่มขึ้นเป็นอย่างไรบ้าง

ไม่มี

มี (โปรดอธิบาย)

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4.5 ท่านคาดว่าในอนาคตประเด็นต่างๆ ต่อไปนี้จะมีอิทธิพลต่อสิ่งแวดล้อมอย่างไร (และกรุณาระบุความสำคัญ)

| รูปแบบของกฎหมาย | 1 คือ ไม่สำคัญ และ 5 คือ สำคัญมาก |
|-------------------------|-----------------------------------|
| ระบบกฎหมายของชาติ | |
| ระบบกฎหมายเฉพาะธุรกิจ | |
| ระบบกฎหมายระหว่างประเทศ | |
| อื่นๆ (ระบุ) | |