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04865



Distr.
LIMITED

ID/WG.138/5
29 March 1973

ENGLISH
ORIGINAL: PORTUGUESE

United Nations Industrial Development Organization

Expert Group Meeting on Industrial
Reorganisation and Mergers
Vienna, 7 - 10 November 1972

**POLICIES AND INSTITUTIONS TO PROMOTE INDUSTRIAL REORGANIZATION AND MERGERS:
THE EXPERIENCE OF BRAZIL^{1/}**

Submitted by

Office of the Under-Secretary
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^{1/} The views and opinions expressed in this paper are those of the author(s) and do not necessarily reflect the views of the secretariat of UNIDO.

Id.72-7277

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I. INTRODUCTION: THE CURRENT SITUATION IN BRAZIL

1. Based on studies made in the past few years, an effort is being made to establish, in Brazil, a modern, competitive and dynamic economy. In order to achieve this aim, the following objectives have been laid down:
 - (a) The attainment of the highest possible rate of economic development compatible with available resources;
 - (b) The gradual reduction of inflation;
 - (c) The reduction of personal and regional income disparities;
 - (d) The attainment of international levels of efficiency in the public and private sectors.
2. By observing the changes which have occurred in the productive structure, it is possible to conclude that the proposed objectives are attainable. The presentation of a few figures will suffice to illustrate these changes.
3. For example, the GDP growth rate, which was in the region of 1.5 per cent in 1963, began to rise as from 1964; from 1968 onwards it established itself at around 9 per cent, and in 1971 it reached 11.3 per cent, a figure attained by few countries in the world at any time. As a result of this rapid growth rate, in 1970 GDP reached the figure of US\$38,000 million, 80 per cent more than the 1960 total. The latest estimates point to a figure in the region of US\$44,000 million for 1971, representing a per capita income of around US\$450.
4. In 1964 the level of inflation reached almost 90 per cent, but from then onwards it fell until it reached 18 per cent in 1971; in 1972 it should fall to around 15 per cent.
5. It should be noted that this transformation is not merely a question of striking quantitative advances, but also entails a change in the approach of Government and private industry. The private sector, with government support mainly in the form of tax incentives and financial assistance for industrialization, has become aware of the need to increase its competitiveness.

6. The reduction of regional income disparities is being achieved through programmes for national, economic and social integration. Important features of this policy are the building of strategic roads for the economic integration of Amazonia, the North East and the Central Highlands, regional tax incentives; housing and education programmes and programmes for the establishment of employees' savings funds. It should be emphasized that the volume of resources generated by regional tax incentives greatly exceeds that already obtained through international development agencies to be used for the same purposes in the same regions.
7. The qualitative change can be most convincingly demonstrated by quoting two examples. The first is the growth in the number of children attending school, as measured by the school rolls, which have expanded as a result of the investments made in education; the latter amount to 5 to 6 per cent of GNP, a level comparable to that of countries with a higher income than ours. The second example is the increase in foreign trade. It should be noted that industrial policy is less and less geared to import substitution and more to aggressive export promotion. This change is apparent in the composition of the foreign trade statistics.
8. In the following chapters an attempt will be made to show how the industrial sector is being reorganized in the light of the general picture presented above.
9. In chapter II we will try to give, to begin with, a general view of the position of the industrial sector within the economy, and then a general picture of the degree of concentration in the various branches of industry.
10. In chapter III the institutional and legal aspects of industrial reorganization and mergers will be explored. An account will be given of the action taken by the government to provide the country with the legal and institutional instruments for promoting mergers or for removing any obstacles which may exist.
11. Finally, in chapter IV, we will consider governmental action to promote industrial reorganization and business mergers. We will present and comment on the main instruments of objective action involved, such as financing programmes tax incentives and tariff policy. In this chapter emphasis will be laid on the measures taken to induce business amalgamations as a factor making for greater efficiency and increasing the competitiveness of domestic Brazilian industry, both at home and abroad.

II. THE EVOLUTION OF THE BRAZILIAN INDUSTRIAL STRUCTURE

1. We will now try to give an idea of how Brazilian industry is being transformed, through certain indicators which are not the only possible ones - and certainly not the best - but are sufficient to give a general picture.

The industrial sector within the economy

2. In our country the share of the secondary sector in the economy is gradually increasing. The national accounts bear unquestionable witness to this phenomenon, since industry is accounting for an ever increasing share of GDP and of net domestic income. This is proof of the process of industrialization through which the country is passing, accentuated in the past decade.

3. In addition, we find that in Brazil, between 1960 and 1970, the percentage of the economically active labour force working in the secondary sector has increased, while the percentage of the labour force working in the primary sector has shown a marked tendency to fall.

4. Furthermore, between 1960 and 1970 the average annual rate of increase in the productivity of the primary sector was far higher than the rates for the other sectors. This means that the movement of labour away from the primary sector is at least partly explained by the increase in the sector's productivity.

Size of businesses in the different branches of industry

5. In Brazil there is no generally accepted definition of a "large", "medium" or "small" enterprise. Various criteria are used, according to the purpose which one has in mind. The Bank of Brazil, the National Economic Development Bank (Banco Nacional de Desenvolvimento Econômico) and the regional development banks adopt a wide variety of definitions, either according to the programmes to which the funds which they administer are destined, or according to the sectors to be benefited by the resources.

6. As it is impossible to have a general and unanimously accepted criterion to classify establishments into "small", "medium" and "large", we start from the supposition that there would be no point in adopting the same quantitative parameters for every branch. Establishments with the same industrial processing value, the same capital or the same number of employees in two different branches of industry can

differ completely in effective size. One of them may be small in terms of the branch concerned, and the other large in terms of the branch in which it operates. Such differences reflect the particular structure of each branch. We shall therefore seek a less abstract classification and thus try to make allowance for the diversity between different branches of industry.

7. Concepts of "small", "medium" and "large" also vary internationally, according to the productive structure of each country. However, since our comparison is limited to Brazil, branches have been differentiated only in respect of industry in our country.

8. There are various criteria for classifying establishments into "small", "medium" and "large": capital, number of employees, value of production, turnover, energy consumption, processing value (added).

9. It seems to us that the industrial processing value^{*/} sums up all the others, because it represents the remuneration of the various factors involved and, consequently, the income generated by the branch of industry concerned. We shall therefore adopt it as the basic value for the classification criterion. This does not, however, mean that we have reached the final conclusion that this is the best criterion.

10. The source used for compiling the table showing industrial concentration (annex I) was the IBGE Foundation (Brazilian Institute of Geography and Statistics), through two of its publications, the 1960 Censo Industrial (Industrial Census) and the 1971 Anuário Estatístico do Brasil (Statistical Yearbook of Brazil). Both these documents show the total number of establishments in each branch of industry, distributed in ten classes according to the number of employees. The ten classes range from the class of establishments without employees to the class with 1,000 or more employees. For each class the total industrial processing value is also given.

11. It must be pointed out that in these statistics the concept used is that of the industrial establishment, and not the enterprise. Each enterprise may have one or more establishments. Although we recognize that this may lead to an under-estimation of the results relating to the concentration of enterprises, we have been obliged to use these data as they are the only data available to us.

^{*/} Definition in annex I.

2. Here, in short, is the method followed in classifying establishments:
- (a) We divided the total industrial processing value of each branch by the total number of establishments in the branch. We thereby obtained an average processing value for each branch. The absolutely average establishment would be an establishment showing this value.
 - (b) We applied the same procedure for each employment class (of the 10 classes mentioned above), calculating the average industrial processing value for each class.
 - (c) We then assigned the term "medium" to those establishments in classes with averages closest to the average processing value for the branch of industry concerned; we assigned the term "small" to establishments in the classes with averages closest to the lowest average of the ten classes; we assigned the term "large" to establishments in the classes with averages closest to the highest class average. In determining proximity to the various averages, geometric and not arithmetical criteria were used.
3. Each branch was thus classified according to its average industrial processing value. This procedure made possible a differentiation along the lines stated above.
4. It seems clear from the table that concentration was more pronounced in terms of the number of establishments than in terms of their share of the total industrial processing value.
5. The most dynamic branches of industry^{*/} (non-metallic minerals, metallurgy, engineering, electrical equipment, transport equipment and chemicals) are in fact those which show the greatest changes. The table in the annex reflects the natural, so to speak, trend towards concentration.
6. The merger and take-over process is still in an early stage. The largest number of amalgamations is occurring in those sectors on which the Government's merger and take-over policy is being brought to bear: insurance, finance and the sugar industry (as shown in chapter IV).
7. The results for the most dynamic branches of the economy (listed above), in which a natural trend towards concentration has been noted, reflect to some extent the growth of Brazilian industry over the past decade. It is to be supposed that, from 1969 to the present day, the process of concentration in these branches of industry has been accentuated.

^{*/} See annex I, tables II and III.

III. POLICIES AFFECTING INDUSTRIAL REORGANIZATION AND MERGERS

1. The Government has, through an extensive list of measures, encouraged the Brazilian businessmen to take the initiative in industrial reorganization, so as to strengthen the competitiveness of industry and thereby enable it to operate on equal terms with foreign industry.

2. Such an approach shows confidence in internal and external competition as a stimulating factor in the search for greater operational efficiency. It also displays the Government's readiness to entrust the task of promoting and improving the industrial structure to private initiative and to take supplementary action, by the means at its disposal, to introduce any facilities required or to remove existing legal obstacles.

The institutional and legal structure

3. The legal requirements for the merger or take-over of businesses are established in the law on companies (Decree-Law No. 2,627 of 1940). This law lays down the general requirements to be observed by the parties concerned, such as the holding of meetings, the appointment of expert appraisers, etc. Thus there are no obstacles as far as civil and commercial law is concerned.

4. The procedures used for industrial reorganization, such as the raising of new capital, change in corporate status, merger, take-over, formation of conglomerates, etc., are always initiated by the parties concerned. In most cases the public (federal or state) authorities merely verify that the formal requirements provided for in general law (the companies law, the Commercial Code, business registration laws and other pertinent laws) have been complied with.

5. In specific cases there is special legislation which provides for approval by a governmental organ. These cases are, generally, those in which fiscal, technical or financial incentives are offered, as, for instance, in the case of the merger of finance companies for conversion into an investment bank, the merger or take-over of insurance companies with an increase in the retention limit (Decree-Law No. 1,115 of 24 July 1970), the merger or take-over of sugar factories with an increase in the production quota limits (Decree-Law No. 1,136 of 27 August 1971), and the merger or take-over of any type of business with exemption from income tax on its revalued fixed assets or even with financial support from a governmental development agency.

6. With regard to the fiscal aspects, the merger and take-over process has encountered obstacles in the income tax laws. Under the current rules the book value of property composing the fixed assets of enterprises can be updated every year through the application of monetary correction indices, without payment of income tax. This measure is designed to eliminate the distortions caused by inflation. When, however, revaluations above that limit are made, the balance is liable to corporation tax at the rate of 30 per cent.
7. In practice, because of the rapid inflation which we have had in the past, the corrected values are, as a rule, lower than the market values, with the result that the updating of the values is subject to tax.
8. This obstacle has now been removed in the case of mergers and take-overs found to be of interest to the national economy. Having regard for the desirability of encouraging this kind of amalgamation because of its beneficial effects in regard to increasing the size of enterprises, obtaining economies of scale, and reducing costs with a view to making the enterprises internationally competitive, the Government issued Decree-Law No. 1,182 of 16 July 1971, which instituted exemption from income tax in respect of the difference between the corrected book value and the market value; at the same time it established the Business Merger and Take-over Commission (COFIE), to be responsible for appraising and advising on applications for exemption and for establishing whether there are grounds for considering the operation concerned to be of importance for the national economy, the latter being an essential prerequisite for obtaining the tax benefit.
9. As far as the problem of the concentration of economic power is concerned, it can be stated that in Brazil there is no specific legislation on monopolies. The matter is dealt with, first of all, in the Constitution, which lays down basic principles for the conduct of business activities, including freedom of enterprise and prevention of the abuse of economic power. Such abuse is characterized by the control of markets, the elimination of competition and the arbitrary increase of profits.
10. This notion, which is only sketched out in the Constitution, was made explicit in ordinary law by Law No. 4,137 of 10 September 1962, regulated by Decree No. 52,025 of 10 May 1963. Under article 2, the following are considered forms of the abuse of economic power: the domination of national markets or the total or partial elimination of

competition, raising prices unjustifiably, in the case of natural or de facto monopolies for the purpose of arbitrarily increasing profits without increasing production; bringing about monopolistic conditions or engaging in abusive speculation for the purpose of promoting a temporary rise in prices; and forming an economic grouping, through the combining of enterprises, to the detriment of the free choice of buyers or sellers.

11. Having traced out the institutional structure erected to provide the legal basis for industrial reorganization and mergers, we will now describe the positive instruments which the Government is using, not only to support these operations, but also to induce businessmen to modernize and expand their activities and thereby to unite their efforts with those of the Government in the common concern to attain the aims defined as "Major National Objectives".

IV. GOVERNMENT ACTION TO PROMOTE INDUSTRIAL REORGANIZATION AND BUSINESS MERGERS AND TAKE-OVERS

1. Basically, the Government is making use of credit, fiscal and business merger and take-over policies as instruments to encourage the businessman to promote industrial reorganization and rationalization, endeavouring always to attain the proposed goal of the national economy - economic development.

Instruments of credit policy

2. The supreme organ of the national financial system is the National Monetary Council, which is responsible for laying down policy in this field. The principal governmental organs of the system are the Central Bank of Brazil, the Banco de Brasil S.A., the National Economic Development Bank, the National Housing Bank, and the Federal Economic Bank (Caixa Econômica Federal).

3. These organs operate through specific programmes and funds in financing the private sector of the economy^{*/}.

^{*/} In addition to the brief description of the financing programmes aimed at improving business efficiency presented in this document, we are preparing a document which explains in detail the conditions, objectives and priorities established by the Government for the granting of this financing.

A. Programmes of the central bank of Brazil

The Central Bank of Brazil, established by Law No. 4,595 of 31 December 1964, is the organ responsible for executing the Government's monetary policy.

Through various funds, it promotes or finances activities in the agricultural, animal husbandry and industrial fields, as well as investments of a social nature such as basic services, health, education and supply facilities. Of these funds we will mention those designed to finance the following activities: agriculture, industry, the construction of warehouses, silos and supply centres, the purchase of Brazilian tractors, agricultural machinery and ancillary implements, and projects for the establishment, expansion reorganization and/or modernization of food industries.

The Bank also directs the merger policy of the financial institutions, with a view to extending the scope of the system and to reducing operating costs.

B. Programmes of the Banco do Brasil S.A.

The Banco do Brasil S.A. is a State bank and the most important banking establishment in the country.

As a financial agent of the Government, it acts through a number of programmes under which it assists industrial enterprises by financing working capital and investment. Its financial assistance is mainly used for the purchase of raw materials and of finishing and packing materials, for supplementing the working capital of industrial enterprises, and for installing, renovating, expanding and acquiring machinery and equipment. Specific loans are granted for the import of machinery, equipment and technical services from countries such as the United Kingdom and Belgium.

C. Programmes of the National Economic Development Bank

In 1951 Congress authorized the Government to raise a compulsory loan in order to constitute an Economic Re-equipment Fund. A few months later, in 1952, the National Economic Development Bank (ENDE) was established to act as an agent in all transactions connected with the economic re-equipment plan.

10. The initial aim of BNDE was to serve infrastructure sectors of the economy such as energy, transport, agriculture, warehousing and cold-storage installations (refrigeration) and industries considered to be basic - sectors which were not, at the time, attracting private capital.

11. Today BNDE's main activity is to finance the establishment and expansion of programmes and projects, as well as construction work and services designed to re-equip and develop the national economy. It was accordingly constituted as the principal financial investment agency of the Government and has the function of supplying long-term loans at a reduced rate of interest to finance the above-mentioned operations. Its principal funds are the Economic Re-equipment Fund, the Financing Programme for Small and Medium Enterprises and the Industrial Modernization and Reorganization Fund. The purpose of these funds is to finance projects for the establishment, expansion or remodelling of industries; the merger, take-over, recombination, dismemberment or association of industrial enterprises; fixed investments for the establishment or expansion of enterprises, with increased productivity, through loans and/or the furnishing of guarantees; and increases in productivity through the implementation of sectoral programmes or specific projects.

12. BNDE's major instrument for promoting industrial reorganization and business mergers and take-overs is the Industrial Modernization and Reorganization Fund (FMRI), the purpose of which is to finance the reorganization and modernization of Brazilian industrial sectors and enterprises with a view to increasing their efficiency and, consequently, their internal and external competitiveness, this being one of the Government's major objectives.

13. By this action BNDE is creating favourable conditions for strengthening the Brazilian enterprise by enabling it to eliminate problems of administrative organization, management capacity, technological development and, in particular, scale of operation.

D. Programmes of the National Housing Bank

14. Established by Law No. 4,380/64, the National Housing Bank (BNH) is the supreme organ of the housing finance system, the Brazilian savings and loan system, the sanitation finance system, and the Fundo de Garantia do Tempo de Serviço (a statutory non-contributory benefit fund for employed persons).

It provides financial assistance for the housing sector, either by financing construction enterprises or by financing working capital and fixed investment for enterprises engaged in the production, transportation or distribution of construction materials.

Among BNH's objectives we will mention those which are most closely co-ordinated with the Government's development policy:

- (a) Reducing the cost of housing by increasing supply to meet local demand;
- (b) Obtaining economies of scale in production;
- (c) Increasing productivity in the construction and construction materials industries;
- (d) Obtaining a better geographical distribution of investments by reducing regional disparities;
- (e) Promoting an increase in private savings, and, consequently, in the rate of investment;
- (f) Increasing investment in the construction and construction materials industries.

E. Programmes of the Federal Economic Bank

The Federal Economic Bank is the principal organ of the system for small savings for financing home purchases.

It also acts as a financial agency of the Government and, as such, it administers various programmes providing financial assistance to industrial enterprises.

One of the most important is that operated with the resources of the Social Integration Programme (PIS) to finance the establishment, expansion and modernization of enterprises and the purchase of technical assistance services.

F. Other programmes: FINAME and FINEP

The Special Industrial Financing Agency (FINAME) was established on 22 December 1964, as the Industrial Machinery and Equipment Acquisition Fund. Later on it was converted into an autonomous federal agency, and subsequently into a public enterprise incorporated under private law. It is linked to the Ministry of Planning and General Co-ordination, through BNDE. Its purpose is to meet the credit needs of the equipment-producing sector; it finances the latter's sales and helps with the expansion, re-equipment and modernization of the industrial sector.

21. The Financiadora de Estudos e Projetos S.A. (FINEP) is a limited company linked to the Ministry of Planning and General Co-ordination through BNDE. It chiefly finances feasibility studies on industrial, agricultural, agro-industrial and animal husbandry projects and sectoral and regional development programmes:

Instruments of tax policy

22. In an attempt to adjust to Brazilian circumstances, and having regard for the stage of development and the problems arising from the fast growth of the economy, a rational tax policy was introduced in which tax came to be used as an instrument for promoting economic and social development.

23. Acting pragmatically, the Government decided to renounce part of its tax revenue and to allow it to be used directly in the promotion of selected priority activities (fisheries, tourism, air services, re-forestation) and in the development of economically less developed regions (the North-East, Amazonia, the Central West).

24. Apart from these tax incentives, the Government has instituted important tax exemptions in areas such as the import of machinery and equipment for selected sectors, profits derived from exports, and the production of specific goods.

A. Customs policy

25. The Customs Policy Council (CPA), established by Law No. 3,244 of 14 August 1957, is an instrument which the Government uses to stimulate or develop the Brazilian industrial stock.

26. CPA acts through its authority to:

- (a) Propose changes in customs legislation;
- (b) Advise on the granting of customs privileges;
- (c) Draw up or review lists of similar products;
- (d) Modify quotas, within a given range, to protect products of interest to the national economy.

B. Income tax incentives

By permitting abatements in the assessment of gross income and deductions in payable as the Government created an excellent source of funds to be used in economic undertakings. Here are some examples:

- (a) Agricultural, animal husbandry, industrial and telecommunications undertakings in the North-East.

Agency responsible: Superintendency for the Development of the North-East (SUDENE)

- (b) Agricultural, animal husbandry, industrial and basic services undertakings in Amazonia.

Agency responsible: Superintendency for the Development of Amazonia (SUDAM);

- (c) Undertakings for catching, processing and marketing fish.

Agency responsible: Superintendency for Fisheries Development (SUNDEFPE).

C. Miscellaneous exemptions

Other forms of industrial promotion through taxation are the exemptions granted economic development activities. Some examples of exemptions from income tax are:

- (a) For enterprises installed in priority regions;
- (b) For the revaluation of fixed assets in the case of the merger or take-over of enterprises;
- (c) On profits from exports.

The Government also offers incentives for the industrialization and development of enterprises through taxes such as those on imports and on industrialized products. These incentives include, basically, exemption from tax on the import of equipment intended for specific industrial activities which are considered to have priority, either because of the nature of the activity itself or because of the region in which they are located.

D. Mergers and take-over policy

30. If we follow the course of economic development at the international level, we find that fierce competition and the increasing pace of technological progress call for large-scale enterprises which can efficiently rationalize their productive processes. Thus the concentration of enterprises has been a marked characteristic of the Western economy in recent times.

31. The Government is convinced that a well-oriented process of mergers and take-overs, as the experience of the developed countries shows, leads to better cost, production and efficiency conditions through a dynamic management outlook, thereby enabling enterprises to pass through various stages of their development in a single step.

32. In order to induce businessmen to opt for greater concentration, tax and financial incentives have been introduced in favour of enterprises which merge or take over another enterprise. In some cases the inducement is directed at specific sectors such as banking, insurance and the sugar industry; in others it is aimed at all sectors without discrimination.

33. The main instrument used is the tax incentive instituted by Decree-Law No. 1,182 of 16 July 1971. This Decree-Law governs the granting of exemption, temporary and exceptional, from income tax in the case of mergers and take-overs, in return for a commitment that capital will be raised, for the purpose of transferring to the collectivity the advantages flowing from the tax benefit in particular and from the benefits resulting from the process in general.

34. Each of the hypotheses provided for above is susceptible to so many variations that general criteria valid for all cases cannot be laid down. In some cases, for example, according to the different aims which the Government may have in mind, the financial analysis may be more important. In specific cases of groupings, the order of importance of the benefits provided for may vary, greater prominence being given to obtaining an increase of scale and to reducing costs and prices on the home market in sectors of great inflationary impact. In other cases the principal objective may be to secure an appropriate level of profitability for one or more enterprises, while in yet others it may be to achieve better dimensions for specific industrial infrastructure projects.

5. This type of flexibility required in the assessment of projects is what justifies the importance of a deliberative organ such as COFIE, which was also created by Decree-Law No. 1,182. This agency, which is linked to the Ministry of Finance, seeks to adjust the instruments of analysis in each case to the different objectives and priorities of the Government's economic and social policy.
6. There are, however, general guidelines governing COFIE's activities. They are related to the different objectives and preoccupations which the Government had in mind when it promulgated Decree-Law No. 1,182, laying down the general methodology to be followed in the analytical processes.
7. Enterprises will be appraised in relative and absolute terms. The relative analysis is purely referential in nature. It is intended to situate the applicant enterprise or enterprises with reference to certain structural parameters (priority sectors, priority regions and priority types of integration).
8. As far as sectors are concerned, analyses of each sector's characteristic costs and basic technical and productive relationships provide information on the Brazilian industrial structure in regard to its optimum pattern in terms of the possibilities of successfully utilizing internal economies and economies of scale, and bringing about external economies or multiplier effects in relation to inputs or products. These indicators show whether the enterprises in the sector are under-sized or whether the present degree of concentration is less than that economically desirable.
9. The regions concerned are those which the Government has a particular interest in stimulating in order to correct imbalances.
10. The types of integration concerned are those which, in principle, are more in line with the objective of greater efficiency and lower operational costs.
11. In order to have a detailed picture of the specific contribution of each project, the enterprise will be judged by a series of partial criteria. The usual tests are, in principle, four:
 - (a) An economic test which will verify whether real economic advantages would result from the mergers proposed. In this test is included the analysis of the social benefits and the benefits to the enterprise in terms of an increase in efficiency;

- (b) An economic and financial test which will verify the capacity of the enterprises involved to attain the proposed objectives;
- (c) A fiscal test which will verify the tax liabilities of the firms to be associated and their possibilities of meeting them;
- (d) A test regarding the valuation of the assets and the proposed criteria and revaluation.

42. The basic instrument used for this analysis will be the model schedule instituted in COFIE resolution No. 1, containing an information section in which the entrepreneurs describe their enterprises in terms of their legal, administrative and corporate nature, their principal operations, the cash flow and financial results, a list of their fixed assets, and a report on the valuation of their assets. It also contains an explanatory section in which enterprises submit a technical and economic diagnosis of the anticipated effects of the merger, take-over or raising of capital. This information may be supplemented by further particulars supplied by enterprises in response to requests for clarifications and by other data from internal sources and from organs such as the Central Bank, the Banco do Brasil S.A., ENDE, the Industrial Development Council, etc.

43. The economic test will evaluate the information collected with a view to quantifying the effects of the project and in the light of its importance in terms of priorities.

44. The main variables which have to be considered are:

- (a) Increased production;
- (b) Reduction of costs resulting from economies of scale;
- (c) Increased sales on the home market and an increase in or the commencement of sales abroad;
- (d) Effects on the labour force;
- (e) An improvement in operational and administrative efficiency;
- (f) Indirect effects on the production of inputs and the utilization of products;
- (g) Strengthening of the capital market.

45. The economic and financial test is made on the basis of balance-sheets and profit and loss accounts. It consists of studying the most significant relationships over the past three years, with reference to the state of the assets, cost structure, profitability and the proportion of share and loan capital. This analysis will be particularly intense in regard to the defence of the capital market, with a view to avoiding the over-capitalization of corporate funds to be placed on the market or the "watering down" of

business capital. In order to protect the health of the market and the solidity of securities, it is necessary to assess the ability of enterprises to provide a future return on their capital as increased by the revaluation.

6. The purpose of the fiscal test is to ascertain, on the basis of the statement of the enterprise's liabilities, the fiscal and para-fiscal debts and the amount of indebtedness in relation to the enterprise's assets.

7. The aim of the assets value test is to verify the accuracy of the list of assets and purchase values and statements as to their deterioration, to test the indices and formulae used for revaluation purposes and to determine whether the market value obtained is compatible with information available on the state of the assets.

8. The results of these partial tests and of the analysis will be harmonized and weighted according to their importance. Thus a general picture can be obtained of the benefits and costs of the projects submitted, which can be used when the final decision is taken.

9. The organs which assess merger and take-over projects which may qualify for government incentives are, besides COFIE, the Central Bank of Brazil, BNDE, the Superintendency of Private Insurance and the Sugar and Alcohol Institute.

10. Mergers and take-overs carried out with the support of COFIE and BNDE have involved the granting, by COFIE, of income tax exemptions to the value of Cr\$628,940,000 and financial assistance from BNDE to the value of Cr\$219,815,000.

11. The commercial bank merger and take-over policy directed by the Central Bank has helped to reduce the number of head office establishments from 455 on 31 December 1950 to 159 on 31 July 1972.

12. As a result of mergers and conversions of financial companies, the number of investment banks has risen from 7 head office establishments on 31 December 1966 to 42 on 31 July 1972.

13. Take-overs of sugar mills carried out thus far have had financial support from the Sugar and Alcohol Institute (IAA) to the value of Cr\$262,578,000. Twenty-four mills have been absorbed in the process.

54. As a result of the Policy administered by these organs, the following amalgamations have already taken place with government incentives:

Type of enterprise	Number of projects approved	Number of enterprises involved
I. Mergers:		
Industrial enterprises in general	1	3
Commercial banks	10	21
Investment banks	41	119
Insurance companies	2	4
II. Take-overs:		
Industrial enterprises in general	29	59
Commercial banks	128	251
Insurance companies	21	50
Sugar mills	29	53

ANNEX I

TABLE I

CONCENTRATION OF INDUSTRIAL ESTABLISHMENTS IN BRAZIL (1959-1969)*

<u>Branches of industry</u>	<u>A</u>		<u>B</u>	
	<u>Number of establishments,</u>		<u>Share of processing value,</u>	
	<u>per cent</u>		<u>per cent</u>	
	1959	1969	1959	1969
<u>1. Non-metallic minerals</u>	100.0	100.0	100.0	100.0
Small establishments	66.2	62.5	8.6	2.1
Medium establishments	32.7	35.4	32.4	33.8
Large establishments	1.1	2.1	59.0	64.1
<u>2. Metallurgy</u>	100.0	100.0	100.0	100.0
Small establishments	54.2	35.7	3.4	2.2
Medium establishments	34.8	62.6	46.7	50.1
Large establishments	1.0	1.7	49.9	47.7
<u>3. Engineering</u>	100.0	100.0	100.0	100.0
Small establishments	49.3	32.6	4.8	2.5
Medium establishments	48.2	59.9	49.6	36.3
Large establishments	2.5	7.5	45.6	61.2
<u>4. Electrical equipment</u>	100.0	100.0	100.0	100.0
Small establishments	60.8	24.6	5.1	0.8
Medium establishments	34.4	57.5	37.4	40.3
Large establishments	4.8	7.9	57.5	58.9
<u>5. Transport equipment</u>	100.0	100.0	100.0	100.0
Small establishments	65.6	38.3	2.3	0.6
Medium establishments	33.3	58.5	30.4	36.0
Large establishments	1.1	3.2	67.3	63.4
<u>6. Wood</u>	100.0	100.0	100.0	100.0
Small establishments	59.8	39.9	12.2	7.0
Medium establishments	39.7	59.6	74.6	79.6
Large establishments	0.5	0.5	13.2	13.4
<u>7. Furniture</u>	100.0	100.0	100.0	100.0
Small establishments	67.5	43.2	12.3	6.4
Medium establishments	31.8	56.2	57.3	72.9
Large establishments	0.7	0.6	30.4	20.7

* The year 1969 is the last year for which we have statistics; 1959 was chosen in order to give a ten-year period.

TABLE I (continued)

<u>Branches of industry</u>	<u>A</u>		<u>B</u>	
	<u>Number of establishments,</u>		<u>Share of processing value,</u>	
	<u>per cent</u>		<u>per cent</u>	
	<u>1959</u>	<u>1969</u>	<u>1959</u>	<u>1969</u>
<u>8. Paper and board</u>	100.0	100.0	100.0	100.0
Small establishments	21.9	25.6	0.5	1.8
Medium establishments	73.8	70.0	48.3	49.4
Large establishments	4.3	4.4	51.2	48.8
<u>9. Rubber</u>	100.0	100.0	100.0	100.0
Small establishments	64.0	48.9	4.1	2.0
Medium establishments	32.2	48.7	13.8	30.3
Large establishments	3.8	2.4	82.1	67.7
<u>10. Leather, skins, etc.</u>	100.0	100.0	100.0	100.0
Small establishments	70.2	40.6	6.4	4.1
Medium establishments	29.5	58.0	63.7	70.2
Large establishments	0.3	1.4	29.9	25.7
<u>11. Chemicals</u>	100.0	100.0	100.0	100.0
Small establishments	41.3	54.1	1.1	5.0
Medium establishments	55.5	43.7	38.2	46.3
Large establishments	3.2	2.2	60.7	48.7
<u>12. Pharmaceutical and medicinal products</u>	100.0	100.0	100.0	100.0
Small establishments	41.9	34.2	1.8	1.2
Medium establishments	52.6	51.1	41.0	26.6
Large establishments	5.5	14.7	57.2	72.2
<u>13. Perfumes, soaps and candles</u>	100.0	100.0	100.0	100.0
Small establishments	51.9	50.8	4.2	2.2
Medium establishments	35.6	45.5	37.6	33.8
Large establishments	2.5	3.7	58.2	64.0
<u>14. Plastic</u>	100.0	100.0	100.0	100.0
Small establishments	47.8	38.6	3.1	4.0
Medium establishments	51.5	58.2	54.9	48.1
Large establishments	0.7	3.2	42.0	47.9
<u>15. Textiles</u>	100.0	100.0	100.0	100.0
Small establishments	32.7	28.7	0.8	4.7
Medium establishments	63.6	62.7	52.0	44.9
Large establishments	3.7	8.6	47.2	50.4

TABLE I (continued)

<u>Branches of industry</u>	<u>A</u>		<u>B</u>	
	<u>Number of establishments,</u>		<u>Share of processing value,</u>	
	<u>per cent</u>		<u>per cent</u>	
	<u>1959</u>	<u>1969</u>	<u>1959</u>	<u>1969</u>
<u>16. Clothing, footwear and textile goods</u>	100.0	100.0	100.0	100.0
Small establishments	54.5	46.4	8.1	8.1
Medium establishments	45.1	52.6	71.0	65.1
Large establishments	0.4	1.0	20.9	26.8
<u>17. Foodstuffs</u>	100.0	100.0	100.0	100.0
Small establishments	74.1	59.9	11.8	6.7
Medium establishments	24.8	37.7	42.4	52.8
Large establishments	1.1	2.4	45.8	40.5
<u>18. Beverages</u>	100.0	100.0	100.0	100.0
Small establishments	80.6	61.0	10.1	2.6
Medium establishments	17.6	37.2	25.1	45.2
Large establishments	1.8	1.8	64.8	52.2
<u>19. Tobacco</u>	100.0	100.0	100.0	100.0
Small establishments	77.7	78.1	3.6	2.0
Medium establishments	17.3	19.6	17.3	25.0
Large establishments	5.0	2.3	79.1	73.0
<u>20. Printing and publishing</u>	100.0	100.0	100.0	100.0
Small establishments	69.7	57.7	10.2	8.6
Medium establishments	29.1	39.1	47.3	41.7
Large establishments	1.2	3.2	42.5	49.7
<u>21. Miscellaneous</u>	100.0	100.0	100.0	100.0
Small establishments	50.0	27.7	4.5	2.5
Medium establishments	49.1	68.9	58.8	55.6
Large establishments	0.9	3.4	36.7	41.9

The definitions of "industrial establishment" and "industrial processing value" are those adopted by the IBGE Foundation.

"Establishment"

"A unit of production in which a single product or various related products are obtained, using the same raw materials or the same industrial processes. To each establishment corresponds, in most cases, a physical or local unit (factory, works, mine, quarry, saltworks, sawmill, mill for processing agricultural produce, etc.). When in the same physical or local unit there were two or more units of production using different raw materials or different manufacturing processes (as can happen, for instance, with the manufacture of footwear and cardboard boxes for packing, cotton processing and the extraction of cottonseed oil), two or more establishments were counted, provided that the different activities were so separated that it was possible to obtain the necessary information for each of the units of production concerned."

"Industrial processing value"

"The industrial processing value was calculated by subtracting from the cost of production the sums spent on raw materials, packing and packaging materials, fuel, lubricants, electric power and contracted services, including amounts paid to workers working at home; as a result, this sum represents the value added to the value of the raw material and of the material consumed in production by the industrial operations performed in the establishment."

TABLE II

PROCESSING INDUSTRY: PERCENTAGE SHARE OF EACH BRANCH OF INDUSTRY
IN TOTAL PROCESSING VALUE

	<u>1949</u>	<u>1954</u>	<u>1959</u>	<u>1964</u>	<u>1969</u>
1. Non-metallic minerals	7.4	8.0	6.7	5.0	5.8
2. Metallurgy	9.4	9.9	11.9	11.4	11.4
3. Engineering	2.2	2.6	3.5	3.3	6.0
4. Electrical and communications equipment	1.7	3.4	3.9	6.4	6.3
5. Transport equipment	2.3	2.3	7.6	10.5	8.7
6. Wood	3.9	3.6	3.3	2.2	2.6
7. Furniture	2.2	2.4	2.2	1.6	1.6
8. Paper and board	2.1	3.0	3.1	2.5	2.6
9. Rubber	2.0	2.0	2.3	2.2	2.1
10. Leather, skins, etc.	1.3	1.4	1.1	0.8	0.6
1. Chemicals	9.4	12.3	13.4	17.3	17.7
2. Textiles	20.1	18.4	22.0	11.7	10.1
3. Clothing, footwear and textile goods	4.3	4.2	3.6	3.1	2.8
4. Foodstuffs	19.7	16.1	16.6	14.6	12.9
5. Beverages	4.3	3.6	2.9	2.7	2.6
6. Tobacco	1.6	1.6	1.3	1.4	1.5
7. Printing and publishing	4.2	2.8	3.0	2.1	3.0
8. Miscellaneous	1.9	2.4	1.6	1.2	1.7
TOTAL	100.0	100.0	100.0	100.0	100.0

SOURCE: Conjuntura Económica, September 1971, F.G.V.

TABLE III

MANUFACTURING INDUSTRY: REAL GROWTH RATES, PER CENT
(1959-1969)

	59	60	61	62	63	64	65	66	67	68	69	Average
1. Non-metallic minerals	2.5	14.5	6.7	3.9	-0.1	5.7	-9.5	8.8	8.5	14.3	5.9	5.5
2. Metallurgy	18.1	11.2	9.3	20.3	3.4	6.0	-3.7	23.5	-2.4	18.1	14.3	10.7
3. Engineering	13.1	27.3	24.1	10.7	2.5	1.4	-12.0	1.7	-5.3	32.9	8.4	9.5
4. Electrical and communications equipment	13.2	27.3	24.1	10.7	-3.8	9.3	10.6	25.3	9.5	23.5	5.4	14.0
5. Transport equipment	35.7	28.4	2.7	24.8	-10.6	3.4	-0.6	23.8	0.1	26.4	34.5	15.3
6. Wood	7.5	11.5	11.1	18.2	2.4	2.8	-20.8	-8.5	2.1	-	-	2.9
7. Paper and board	5.6	7.8	5.7	11.5	7.7	6.5	-2.2	9.6	15.9	4.8	3.5	6.9
8. Rubber	20.0	22.3	4.8	16.0	0.9	6.5	-5.9	26.9	8.2	12.9	5.9	10.7
9. Leather and skins	-1.3	-6.4	1.7	-0.6	-7.1	9.9	29.6	-16.0	8.9	9.5	-	2.8
10. Chemicals	7.5	15.5	21.3	23.1	3.5	9.9	-3.6	15.4	3.4	12.4	10.8	10.8
11. Textiles	7.3	7.7	7.3	4.2	-2.6	4.3	-16.0	-4.8	-1.9	19.2	2.5	2.2
12. Clothing, footwear	-	-	-	-	0.8	12.1	-10.8	14.0	-5.7	19.6	-25.5	0.6
13. Foodstuffs	9.6	5.5	7.0	5.5	-0.7	1.4	-4.7	4.8	7.3	6.1	13.7	5.0
14. Beverages	0.0	-0.9	16.1	-2.5	1.9	-10.4	8.6	20.0	-12.4	3.7	19.1	3.9
15. Tobacco	7.0	2.7	11.2	9.6	0.4	-1.3	-4.7	2.5	9.5	12.8	7.3	5.1

SOURCE: Conjuntura Económica, September 1971, F.O.V.

ANNEX II

A STUDY OF TWO CASES OF INDUSTRIAL REORGANIZATION

FIRST CASE

General information

1.1 Enterprises involved

- (a) Enterprise A;
- (b) Enterprise B;
- (c) Enterprise C.

1.2 Programmes carried out

- (a) Merging of the enterprises;
- (b) Modernization and industrial expansion.

1.3 Government incentive

Exemption from income tax on appreciation resulting from the revaluation of goods constituting parts of the fixed assets of the enterprises at market prices, in the form provided for in Decree-Law No. 1,102 of 16 July 1971.

The enterprises

2.1 Enterprise A - one of the most traditional and oldest Brazilian metallurgical enterprises. It was established in 1896 by a group of pioneers of British origin and many years occupied an outstanding position in our industrial sector.

2.2 It operated in a factory complex situated in the district of Sao Cristovao on the edge of the urban centre, which consisted of plants for wire drawing, the manufacture of nails, electrodes, stampings and hollow enamelware.

2.3 The installed capacity, taking all products into consideration, was 10,450 t/year. Production reached the level of 9,917 t in 1961, equivalent to approximately 95 per cent capacity. The entire wire-drawing production was intended for plants manufacturing stampings and electrodes; similarly, the entire output of stampings was consumed internally in the manufacture of hollow enamelware. The nails, electrodes and enamelware were sold to third parties.

2.4 The enterprise had a capital of 21,125,000 cruzeiros, reserves of 35 million cruzeiros and fixed assets of 9,255,000 cruzeiros; it employed 635 persons and was managed by five directors, four of whom belonged to the family that owned the establishment, that is to say controlled the voting capital. It was a public company.

2.5 Enterprise B - this was an iron and steel enterprise established in 1925. It operated with two factories, one in the interior of the State of Minas Gerais and the other in the State of Rio de Janeiro, in the vicinity of the capital. Its activities also included metallurgy, beneficiation, re-afforestation, the production of charcoal and other ancillary activities. A large part of the inputs used were produced by the enterprise itself, such as for example, iron ore, limestone, dolomite, gypsum, charcoal gas and oxygen.

2.6 The Minas Gerais plant had a nominal capacity of 119,800 t/year; in 1971 it operated at 87 per cent of capacity. The plant in Rio de Janeiro State had a capacity of 96,600 t and operated at 92 per cent of capacity.

2.7 Enterprise B had registered capital of 35,100,000 reserves of the order of 26 million cruzeiros and fixed assets of 33,250,000; it employed 2,478 persons and was managed by five directors, three of whom belonged to the controlling family and were also directors of enterprise A. It was also a public company.

2.8 Enterprise C - a private company - was the controller of the group. It was established in 1956 and had registered capital of 15 million cruzeiros and fixed assets of 7,394,000. All the directors were members of the family that controlled enterprises A and B.

3. The project

3.1 The new enterprise

3.1.1 The parties interested intended to merge the three enterprises and to establish a new enterprise under the name of Companhia Siderúrgica D, with headquarters in Rio de Janeiro, in the State of Guanabara.

The new capital would be 85 million cruzeiros, divided equally into ordinary and preference shares. The management would cease to be in family hands and a change would be made to a professional management, with an Executive Board consisting of specialists selected on the open market for the functions of production, finance and general management. The majority group would participate in the Board of Management, which would make regulations and issue guidelines on matters of general company policy.

3.2 Merger and expansion plans

3.2.1 Since, under the conditions in which they operated, they were incurring serious losses in operational efficiency, with all the attendant negative effects on the profitability of the enterprises, the parties concerned decided to transform them into a single organization and to reformulate operational and management patterns with the aim of operating on a larger scale.

3.2.2 The form chosen was the merging of the enterprises, based on a modernization and expansion plan. The plan was worked out for execution in stages, and technical assistance from European enterprises was available.

3.2.3 The phases of the plan were as follows:

(a) For enterprise B:

Phase A	1970/1971
Intermediate programme	1972/1973
Phase B	from 1974

(b) For enterprise A:

First phase	1972/1973
Second phase	from 1974

3.2.4 For enterprise B, phase A was to include the development of the blast furnaces, the open-hearth furnaces and other installations with the purpose of increasing production capacity for pig-iron, hot metal and rolled products.

3.2.5 The intermediate programme proposes a concentration of production of iron and steel in the Minas Gerais plant, and an increase in production capacity for rolled products, castings and forgings, now concentrated in the plant in Rio de Janeiro.

3.2.6 Phase B would include: consolidation of specialization by the individual plants, expansion of the installation and perfecting of the process in order to increase production.

3.2.7 For enterprise A, the programme would develop as follows: in the first place the enterprise would re-equip the manufacturing plants with the aim of improving the quality of the products and production capacity.

In the second phase, all the plants in the manufacturing complex of the State of Guanabara would be transferred to the State of Rio de Janeiro; this change would free land of high value whose sale would finance part of the project.

3.2.8 This, in summary form is the expansion and modernization plan worked out by the enterprises, the principal benefits expected being indicated.

4. Assessment by the Government of the merger project

4.1 The enterprises presented the project mentioned to the Ministry of Finance as a basis for a request for exemption from income tax on the appreciation arising out of the revaluation of the fixed assets at market prices.

4.2 The project was examined by COFIE, the body responsible for giving rulings regarding the merits of applications and establishing whether the requirement of being of interest to the national economy is met.

4.3 The request for exemption was drawn up according to the guidelines prepared COFIE, including the information regarding the project for merger and expansion. In the analysis, the following matters were dealt with, inter alia:

- The objectives of the merger
- The expansion programme
- The investment budget
- Sales
- The economic and financial situation
- Estimated value of assets
- Technical and managerial training
- Economic merit.

4.4 The enterprises enunciated the objectives of the merger in the following form: "in the first place to unite the enterprises and in the second place, through the concentration of resources and efforts, as proposed, to achieve the following results:

Reduction of costs of production by the introduction of a modernization and expansion plan;

Increase in operational efficiency through specialization in the plants and the integration of various plants; further training of manpower; utilization of more modern processes and equipment;

increase in managerial efficiency, participation with management; using the services of qualified professionals in the Executive Board; utilization of modern data-processing methods;

Greater profitability as a function of an increase in production, a reduction in operational costs and an increase in efficiency;

Increase in sales in the internal and external markets resulting from the increase in production capacity and the improvement of the quality of the product;

Maintenance of low selling prices in the domestic market.

4.5 These objectives were considered to be perfectly viable, taking into account the analysis of the information presented.

4.6 The assessment of the expansion programme showed that its execution would have a direct and immediate influence on production and costs and consequently on the productivity of the enterprises. Considering the lines of production of the various plants and their location in relation to the sources of supply of inputs and the marketing centres, the achievement of the profits quoted could be accepted as obvious. It was self-evident that the lack of physical and legal integration was responsible for the inadequate utilization of available resources, which compromised profitability.

4.7 The merger - in the form proposed in the project, would make possible the establishment of continuous production lines, rationalization of the flow of materials and finished products, economies in transportation and stocks and the other economies mentioned.

4.8 The capital investment budget showed expenditure from 1972 of the order of 600,000 cruzeiros. Most of the resources would be of internal origin, that is to say, resources already available, resources to be generated during the programme (retention of liquid profits) and resources generated by the disposal of part of the real estate holdings. Considering that the transfer of manufacturing plants from the State of Guanabara to the State of Rio de Janeiro would free real estate in zones with rapidly rising values and that the development of sales and costs gave hope for a good profit margin, the estimate had good chances of viability.

4.9 Analysing the achievements of the Brazilian iron and steel industry in the 1971 business year and the market prospects, including exports, it was verified that the enterprises were in a position to achieve the projected aims.

4.10 Economic and financial analysis carried out from the point of view of the structure of the assets, the cost structure, liquidity, profitability and guarantee of capital by third parties showed a situation of equilibrium tending to improve with the introduction of the expansion plan. The analysis was carried out on the basis of data extracted from the balance sheet and trading account covering three business years, accompanied by certificates from external auditors.

4.11 The enterprises revalued only real estate. Such real estate comprised land and industrial buildings, houses and rural land. In fulfilment of a requirement of the COFIE regulations, evaluation reports were presented in which the real estate was described, mentioning its location, size and building specifications; in addition, there was an account of methodology adopted and the qualifications of the valuer indicating the extent of his responsibility for the work.

4.12 The management of the enterprises still belongs to the family group, with the consequence of a long period of stability in the management and considerable accumulation of experience. However, availing themselves of the advantages of professionalized management, those in control resolved to employ an Executive Board in the new enterprises reserving for themselves the function of formulating rules and guidelines with regard to general policy.

5. After analysis of the project as a whole, COFIE decided to rule that the plan for the merger of the enterprises was of interest to the national economy and transmitted it to the Ministry of Finance with a recommendation that the exemption requested should be granted. The merger has already been given legal effect and the plan is being implemented.

SECOND CASE

1. General information

1.1 Enterprises involved:

- (a) Factory A
- (b) Factory B
- (c) Factory C
- (d) Factory D

1.2 Programmes carried out

- (a) Merger of the enterprises
- (b) Modernization and expansion

1.3 Government incentive

Financing by BNDE for the merger and modernization plans.

The enterprises

The enterprises were private joint-stock companies with family control of shares, located in the State of Santa Catarina.

The project

3.1 A general account of agricultural industry in Santa Catarina.

3.1.1 Agriculture represents almost 52 per cent of the product of the primary sector in the economy of Santa Catarina, which accounts for half of the income of the State. Sugar cane is one of the eight main crops in the State, approximately 4,000 agricultural properties being devoted to the cultivation of sugar cane, but it contributed scarcely 1 per cent of the income of the State.

3.1.2 Sugar cane growing in the State is located in the coastal area of Florianopolis, in the lower Itajai valley, and in the coastal area of Sao Francisco. There are five plants as shown in the following table.

Plants	Region	Quantities (in thousand sacks)		
		Official quotas	Nominal capacity	Harvest 70/71
Florianopolis coastal area		236	420	257
Florianopolis coastal area		200	120	23
Itajai valley		200	252	135
Itajai valley		200	100	41
S. Francisco coastal area		200	150	60
	Total	1,036	1,042	516

3.1.3 Thus, with an installed capacity of 1,420,000 sacks/year, utilization was only 516,000 sacks in the last harvest. This represents a substantial loss in income to the State.

4. The merger and modernization plan

4.1 Objectives

(a) Merger of four plants that account for 85 per cent of the installed capacity in the State of Santa Catarina, by means of the take-over of plant B by plant A and the acquisition of the quotas of plants C and D, together with the establishment of a new enterprise - plant E, with an official quota of 836,000 sacks/year;

(b) Re-equipment and expansion of plants A and B in order to give them a nominal production capacity of 444,000 and 400,000 sacks respectively, for a period of 120 days of milling, each plant having a potential of up to 500,000 sacks for a period of 150/160 days of milling;

(c) The formation of an adequate level of working capital owned by the enterprise itself in order to enable the new enterprise to produce and market its products under economic conditions; and

(d) Improvement of productivity both of industrial installations and equipment and of sugar-cane plantations belonging to the enterprise itself and to third parties.

4.2 Capital investment

	<u>Million cruzeiros</u>	
(a) Fixed:		
Incorporation of enterprises	4.0	
Studies and improvement of processes	0.2	
Modernization and expansion		
- Machines and equipment	7.6	
- Construction and installations	1.9	
- Agricultural sector	5.7	
Other	<u>6.5</u>	25.9
Working capital (circulating assets)		<u>8.5</u>
		34.4

4.3 Resources

(a) Enterprise's own resources		
Existing	3.3	
Sale value of land	1.0	
Sale value of fixed assets	0.4	
Reduction of liabilities	1.6	
Re-investment	<u>7.3</u>	13.6

(b) Resources from third parties

ENDE/FMRI

18.6

PRDF - rural credit

2.3

20.9

34.4

Assessment by ENDE of the merger project

5.1 Comments and conclusions

(a) The project involves the merger of four of the five sugar mills in the State with a closure of the activities of two of them (C and D) and the expansion of the other two (A and B), with the establishment of production plants located in areas suitable for the cultivation of sugar cane and of sufficient size to obtain an economic scale of operations (1 million sacks/year).

(b) There is a rational plan for capital investment in the agricultural sector aimed at achieving agricultural yields corresponding to those of other regions of the country.

(c) New cultivation areas would be added to existing areas, and a plan for assistance to suppliers of sugar cane is also being carried out, with the purpose of ensuring supply commensurate with the forecasts for the expansion of the enterprise;

(d) The capital investment in real estate, equipment and installations should ensure possible an improvement in the industrial productivity of two remaining plants, which will achieve a minimum output of 400,000-500,000 sacks/year each;

(e) Other capital investment is being made by Federal and State bodies which contribute directly or indirectly to increasing the overall efficiency of the sugar industry in the State;

(f) The development of the financial situation of plants A and B is favourable, despite the heavy investment in fixed assets carried out from 1969, and the existing commitments do not represent excessive burdens for the enterprise;

(g) The production of the plants, both of sugar and of alcohol, can easily be marketed in Santa Catarina and Rio Grande do Sul and this situation should improve by reason of the production of granulated sugar for domestic consumption;

(h) The forecasts for the working capital formation necessary for the operation of the enterprise in the coming seasons indicate that existing needs and possibilities for the generation and harnessing of financial resources are compatible;

(i) The management of the enterprise shows a good level of qualifications;

(j) Studies are envisaged for the perfecting of the enterprises' management and marketing systems, in order to establish the machinery for assistance to suppliers of sugar cane and to examine the desirability of using a diffuser in plant B;

(l) The merger plan will benefit the States of Santa Catarina (also leading to a substantial increase in the collection of tax on the circulation of merchandise) and of Rio Grande do Sul;

(m) The enterprise has the capacity to generate the necessary resources during the entire period of implementation of this plan and to amortize any financing that it is to contract, as it possesses guarantees that are adequate and of the necessary level for the operation.

MINISTRY OF FINANCE

ANNEX III

Funds for assistance to small and medium-sized enterprises

PIFSE (BNDE)

FMSI - Working capital - (BNDE)

Raw materials programme (Banco do Brasil) (BB)

Working capital programme (BB)

FIP (BB)

FBI (BB)

Programme	Purpose	Beneficiaries	Sectors and areas served	Limits	Repayment periods	Charges
<p>BANCO NACIONAL DO DESENVOLVIMENTO ECONOMICO (National Economic Development Bank)</p> <p>FMS - Economic Re-equipment Fund</p>	<p>(a) Establishment, acquisition or remodelling of industries</p> <p>(b) Mergings, take-over, re-organization, division or association of industrial enterprises</p> <p>(c) Acquisition abroad of model designs and processes for industrial use considered as deserving priority by the Bank.</p>	<p>Bodies corporate, domiciled in the country and Brazilian partners - stockholders or shareholders - of enterprises interested in bankable projects.</p>	<p>(a) Processing industries in sectors ranked annually as priority sectors in the Bank's investment budget;</p> <p>(b) Mining and mineral prospecting;</p> <p>(c) Agriculture, stock-rearing, food and supplies;</p> <p>(d) Utilities.</p>	<p>Up to 60 per cent of the bankable investment in cases of remodelling or expansion, this percentage can be extended to cover the entire investment.</p>	<p>Fixed in each case, not exceeding twelve years.</p>	<p>Repayment period of 10 months:</p> <p>(a) <u>Study commissions:</u></p> <p>(i) 10 per cent per annum of the balance not used within the periods specified.</p> <p>(ii) Repayment period of 10 to 12 years</p> <p>(a) <u>Study commissions:</u> calculated according to the special table;</p> <p>(b) <u>Interest:</u> 10 per cent per annum;</p> <p>(c) <u>Monthly correction:</u> that fixed by the National Monetary Council for medium-term industrial funds;</p> <p>(d) <u>Credit reserve commissions:</u> 1 per cent per annum on the balance unused within the established time-limits;</p> <p>(e) <u>Auditing commission:</u> can be charged or waived at the Bank's discretion.</p>
<p>Guarantees ("aval" and bond)</p>	<p>Carrying out operations aimed at the development of the national economy through the purchase of goods or services abroad; the guarantee can be given in the Bank's own name or in the name of the Bank as an agent of the National Treasury.</p>	<p>Public or private bodies</p>	<p>(a) Processing industries</p> <p>(b) Mining and mineral prospecting</p> <p>(c) Agriculture, stock-rearing, food and supplies</p> <p>(d) Utilities.</p>	<p>Up to 60 per cent of the bankable investment in cases of remodelling or expansion, the percentage can be extended to cover the entire investment. Per cases of guarantee on behalf of the national treasury, the limits are those laid down in the laws in force, as far as the amount of the operation is concerned.</p>	<p>According to the operation to be guaranteed.</p>	<p>(a) <u>Study commissions:</u> calculated according to the special table;</p> <p>(b) <u>Interest commissions:</u> 10 per cent of the value for which "aval" or bond is given;</p> <p>(c) <u>Auditing commissions:</u> 0.5 per cent per annum on the balance actually guaranteed during the moratorium period and 0.25 per cent per annum during the amortization period.</p> <p>Guarantee of "aval" by majority partner or a financial institution, as an alternative or in addition to tangible security (real-estate, mortgage deposit, or transfer of title in trust).</p>

<p>FIFTH - Financing Programs for Small and Medium Enterprises</p>	<p>Financing of fixed capital investments intended for the purpose of establishing or expanding an enterprise, with increase of productivity, by means of loans and/or guarantees, and taking the form of:</p> <p>(a) The purchase of equipment of national or foreign manufacture; (b) The execution of construction work; (c) Expenses for the installation or assembly of equipment; (d) The provision of technical assistance, including the importation of know-how.</p>	<p>Industrial enterprises whose fixed assets at the time of the application plus the value of the fixed capital investment envisaged under the project do not exceed 10 million cruzeiros, and which are not under the direct or indirect control of public bodies or financial agencies.</p>	<p>Industries: mechanical, metallurgical, electrical, electronic and communication equipment, transport pharmaceutical, chemical, medicinal products, pulp and paper, food, furniture, textiles (weaving), hides, ready-made garments, shoes and shoes, footwear, rubber and plastic articles and the graphics industry.</p>	<p>Up to 60 per cent of the total capital investment in the case of financing by a regional financial agency, this proportion may be as much as 80 per cent. In national currency up to the equivalent of US\$ 5 million, comprising the loan and/or "aval". In foreign currency up to the equivalent of US\$ 500,000.</p>	<p>Up to four years, including the moratorium, with a possibility of extension to six or eight years at the Bank's discretion.</p>	<p>(1) Financing (a) Study Commission calculated according to the special table; (b) Interest: 8 per cent per annum for operations in foreign currency and 7 per cent per annum for operations in cruzeiros; (c) Monetary correction that fixed by the National Monetary Council for medium-term industrial funds; (d) Auditing commission 0.25 per cent per half-year, on the balance due; (e) "Aval"; (f) Study commission 0.25 per cent of the value of the application; (g) Banker's commission 1 per cent; (h) Auditing commission 0.25 per cent per half-year during the execution of the project and 0.25 per cent, after execution, on the balance guaranteed.</p>	<p>Up to the investment necessary for the maintenance of an adequate average stock of basic raw materials.</p>
<p>SIXTH - Industrial Modernization and Reorganization Funds Working capital</p>	<p>The purchase of basic raw materials intended for the establishment or maintenance of an adequate average stock.</p>	<p>Joint-stock companies, particularly public companies, the majority of whose voting capital belongs to persons resident or domiciled, or with registered offices, in the country.</p>	<p>(a) Primary metallurgy, rolling, extrusion, wire-drawing and casting of non-ferrous metals and alloys; (b) Forging and casting of iron and steel, in the case of a captive unit; (c) Chemical industry; (d) Fertilizers; (e) Pharmaceutical industry; (f) Paints, resins and varnishes; (g) Engineering industry, including heavy electrical and electronic equipment intended for the manufacture of capital goods; (h) Production of manufactured goods intended for the external market. Borrowers under the FIFTH programs are also eligible.</p>	<p>Up to thirty months, including the moratorium.</p>	<p>Up to thirty months, including the moratorium.</p>	<p>Interest: 7 per cent per annum; (a) Banker's commission that fixed by the National Monetary Council for medium-term industrial funds; (b) Auditing commission 0.25 per cent per half-year during the execution of the project and 0.25 per cent, after execution, on the balance guaranteed.</p>	<p>Up to thirty months, including the moratorium.</p>

Project	Purpose	Beneficiaries	Sectors and areas served	Limits	Repayment periods	Comments	Remarks
<p>1. To promote the improvement of productivity by carrying out sectoral programmes of specific projects:</p> <p>a. At the enterprise level: <u>Diagnosis and rationalization of methods, and sales and distribution surveys; personnel training studies on industrial engineering and the fixed investment necessary; or</u></p> <p>(b) At the sectoral level: <u>Sectoral studies and diagnosis, applied research, training of middle-level technicians and production engineers, data processing centres, standardization centres and Regional Productivity Centres.</u></p>	<p>Public or private sector.</p>	<p>The processing industry (textile, industrial, food) and sectors producing special consumer goods, agriculture and stock-raising, mining and quarrying, commerce (marketing), basic industrial services (electrical energy, transport and communications), banking and data processing services. (Courses for middle-level technicians and production engineers, in official or officially recognized establishments).</p>	<p>Financing up to 40 per cent of the project, either in the form of profit-making operations, or in the form of loans, or in both cases the period may be extended to a maximum of six years, at the discretion of the Bank. In the case of research, up to eight years.</p>	<p>(i) Financing of fixed investment; (ii) Interest: 1 per cent per annum; (iii) Monetary correction: half of the maximum will be established by the National Monetary Board for medium-term industrial funds. (iv) Financing of personnel: 1 per cent per annum; (v) Nominal interest: 1 per cent per annum; (vi) Other forms of collaboration: (a) Payment of personnel expenditure under the heading of remuneration for services rendered; (b) Hiring of scientific equipment, including computers and calculating machines, books and technical journals; (c) Grants of study fellowships.</p>	<p>Up to 40 per cent of the total estimate.</p>	<p>Financing of fixed investment: up to six years, including the moratorium. Financing of personnel expenditure: indefinite.</p>	<p>Comments: The project is financed by the Government of the Republic of Colombia. The project is financed by the Government of the Republic of Colombia. The project is financed by the Government of the Republic of Colombia.</p>
<p>FUNTEC - Technico-Scientific Development Fund</p>	<p>Execution of programmes having as their objectives:</p> <p>(a) Post-graduate courses leading to the degrees of Master of Science and Doctor of Science;</p> <p>(b) Studies and research related to the specific aims of FUNTEC;</p> <p>(c) Planning, organization of services and relevant technical assistance in connection with loans related to the FUNTEC programmes;</p> <p>(d) Documentation centre for systematizing and disseminating technological knowledge, scientific knowledge, studies and discussions.</p>	<p>(i) Teaching activities: Bodies officially recognized as being competent to carry on such activities. (ii) Research: Universities, officially recognized advanced level colleges and technological institutions and similar bodies that are technically and legally qualified and satisfy the requirements laid down for the activity.</p>	<p>(a) Fundamental sciences: Mathematics, physics, chemistry and biology; (b) Applied sciences: Agriculture and veterinary science, civil engineering, chemistry, metallurgy and science of materials, mechanics, electricity, electronics, mining and geology; (c) Economics; (d) Management sciences.</p>	<p>Up to 40 per cent of the total estimate.</p>	<p>Financing of fixed investment: up to six years, including the moratorium. Financing of personnel expenditure: indefinite.</p>	<p>(i) Financing of fixed investment: (ii) Interest: 1 per cent per annum; (iii) Monetary correction: half of the maximum will be established by the National Monetary Board for medium-term industrial funds. (iv) Financing of personnel: 1 per cent per annum; (v) Nominal interest: 1 per cent per annum; (vi) Other forms of collaboration: (a) Payment of personnel expenditure under the heading of remuneration for services rendered; (b) Hiring of scientific equipment, including computers and calculating machines, books and technical journals; (c) Grants of study fellowships.</p>	<p>Comments: The project is financed by the Government of the Republic of Colombia. The project is financed by the Government of the Republic of Colombia. The project is financed by the Government of the Republic of Colombia.</p>

<p>MUNESPE - Fund for Financing of Studies and Technical Research</p>	<p>Financial collaboration in the following activities: (a) Preparation of regional and sectoral development plans and programs; (b) Identification and orientation in relation to new investment opportunities; (c) Feasibility studies and preparation of specific economic development projects.</p>	<p>Public or private bodies.</p>	<p>Without restriction.</p>	<p>Up to 50 per cent of the cost of the studies.</p>	<p>Up to five years, including the moratorium.</p>	<p>(a) Interest: 5 per cent per annum, applicable to the sector of activity. (b) Monetary correction: That fixed by the National Monetary Council for medium-term industrial funds.</p>
<p>Guarantees to companies awarded international contracts</p>	<p>Guarantees to enterprises desiring to seek bids in international invitations to tender carried out in the country or abroad or that have been awarded contracts of this type for the supply of goods and/or the execution of services.</p>	<p>Brazilian enterprises or consortia under the <i>de facto</i> or <i>de jure</i> leadership of a Brazilian enterprise that has been entered in the Bank register for at least ninety days.</p>	<p>Without restriction.</p>	<p>Up to the equivalent of US\$ 5 million, the minimum being US\$ 200,000.</p>	<p>(a) Fee for entry in the register: 5,000 cruzeiros intended to pay expenditure related to preparation of the register report. (b) Commission for dating the register report: Four times the minimum wage in force in the State of Guanabara for every year elapsed since the application for inclusion or since the last request for dating. (c) Guarantee commission: 0.5 to 2 per cent per annum, paid in advance on the amount guaranteed, the rate varying according to the nature of the guarantee, the margin of risk, the period of the operation, and the amount and degree of liquidity of the counter-guarantee offered.</p>	<p>Guarantee to majority partner in addition to security requirements, including transfer of shares, approval of the company's</p>
<p>Company participation</p>	<p>Carrying out of operations aiming at the development or exploration of bankable activities in the country, by means of the subscription of preferential shares with voting rights.</p>	<p>Industrial enterprises domiciled in the country constituted in the form of joint-stock companies.</p>	<p>(a) Processing industry (b) Mining and mineral prospecting (c) Agriculture, stock-rearing, fish and supplies (d) Utilities.</p>	<p>None.</p>	<p>(a) Study commission: Calculated according to the special table; (b) Minimum cumulative dividend: 2 per cent per annum.</p>	<p>Participation in the company's capital, including the right to vote.</p>

Priority	Beneficiaries	Sectors and broad services	Limits	Repayment periods	Terms	Security
<p>Priority support for the industrialization, expansion, modernization and financial recovery of enterprises by means of underwriting operations for stock issued by joint-stock companies; this operation can be carried out in isolation or in combination with other forms of financing. Such stock may take the following forms:</p> <p>(a) Debentures convertible into shares;</p> <p>(b) Ordinary debentures;</p> <p>(c) Shares.</p>	<p>Industrial enterprises domiciled in the country, constituted in the form of joint-stock companies.</p>	<p>The same sectors as those covered by the FIPME programme.</p>	<p>No upper limit. Operations of below 4 million cruzeiros are not eligible, except in special cases, when this figure may be reduced to 1 million cruzeiros.</p>	<p>Minimum period three years in the case of debentures convertible into shares.</p>	<p>A State Commission, constituted according to the special table; underwriting fees of 10% per cent of the nominal amount of the operation;</p> <p>(1) Distribution and location fees; (2) Fee to the National Monetary Council;</p> <p>(3) Commitment administration fee per cent per annum on the amount subscribed by the Bank;</p> <p>(4) Reserve for liquidation of a possible Reserve Fund, determined in each case;</p> <p>(5) Administrative and operational expenditure of the Reserve Fund;</p> <p>(6) Provision for promotion and publicity;</p> <p>(7) Other expenses necessary for carrying out the operation.</p>	<p>In the case of underwriting debentures convertible into shares, the State Commission will be responsible for the deposit of transfer of title in favor of the operation and the length of the security may be related to the negative situation on the part of the company and the number of shares which are part of the fund assets.</p>
<p>FINANCING OF RURAL OPERATIONS, INCLUDING MARKETING, FERTILIZERS AND MODERN INPUTS.</p>	<p>Rural products and co-operatives.</p>	<p>Agriculture, stock-rearing and agro-industries.</p>	<p>Up to 100 per cent.</p>	<p>Up to twelve years.</p>	<p>Miscellaneous fees.</p>	
<p>FINANCING OF RURAL OPERATIONS, INCLUDING MARKETING, FERTILIZERS AND MODERN INPUTS.</p>	<p>Rural products and co-operatives.</p>	<p>Agriculture, stock-rearing and agro-industries.</p>	<p>Up to 100 per cent.</p>	<p>Up to twelve years.</p>	<p>Interest: Up to 10 per cent per annum. Correction: 8 per cent per annum (determined in advance).</p>	
<p>FINANCING OF RURAL OPERATIONS, INCLUDING MARKETING, FERTILIZERS AND MODERN INPUTS.</p>	<p>Stock-farmers.</p>	<p>Stock-rearing.</p>	<p>Up to twelve years. Three to four years moratorium.</p>	<p>Interest: 4 per cent, 6 per cent and 10 per cent per annum.</p>		

<p>BURUNDI</p>	<p>Financing for investment of a social nature. Sanitation, water supply, public health and other social undertakings.</p>	<p>Public bodies.</p>	<p>Basic services, health, education and sanitation.</p>	<p>Up to 100 per cent.</p>	<p>Twenty years, with three years' moratorium.</p>	<p>2.4 per cent per annum plus 0.4 per cent as service commission plus 2 per cent commitment commission. Exchange correction.</p>
<p>Barbecues and stoves</p>	<p>Financing for the construction of barbecues and stoves.</p>	<p>Rural products and related co-operatives and industrial enterprises.</p>	<p>Agriculture, industry and stock-rearing.</p>	<p>Up to 100 per cent in the case of rural products and co-operatives, up to 70 per cent in the case of industrial enterprises.</p>	<p>Six years, with two years' moratorium.</p>	<p>Interest: 7 per cent per annum. Para. 1 (industry and industrial enterprises). Corrections: 2 per cent per annum and 10 per cent per annum.</p>
<p>Supply centres</p>	<p>Financing for the construction of supply centres.</p>	<p>Public enterprises and mixed-economy companies.</p>	<p>Services (supply).</p>	<p>Up to 70 per cent of the amount of the project.</p>	<p>Sixteen years and four years' moratorium.</p>	<p>6.25 per cent per annum; 10 per cent per annum. Exchange correction.</p>
<p>National tractors</p>	<p>Financing for the purchase of national tractors, agricultural machinery and attachments therefor.</p>	<p>Factories or co-operators rural producers.</p>	<p>Agriculture and industry.</p>	<p>Up to 100 per cent of the purchase price.</p>	<p>Up to five years, with twelve months' moratorium.</p>	<p>Interest: 10 per cent per annum.</p>
<p>Industries producing modern inputs</p>	<p>Financing of projects intended for the installation, expansion, reform and/or modernization of industries producing modern inputs.</p>	<p>Industrial enterprises, service establishments and co-operatives.</p>	<p>Industry, agriculture and stock-rearing, and services.</p>	<p>Up to 100 per cent of the project.</p>	<p>Up to twelve years, with three years' moratorium.</p>	<p>Interest: 1 per cent to 5 per cent per annum. Exchange correction.</p>
<p>Agro-industries</p>	<p>Financing of projects intended for the installation, expansion, reform and/or modernization of agro-industries located in the southern, central, eastern and southern regions of the country.</p>		<p>Industry, agro-industry and services.</p>	<p>Up to 100 per cent of the project.</p>	<p>Up to twelve years, with three years' moratorium.</p>	<p>Interest: 3 per cent per annum. Exchange correction.</p>
<p>PROCESSED</p>	<p>Financing for the purchase or appropriation of land for re-sale to small and medium-sized rural producers, financing of projects for the expansion and agro-industries; financial assistance for modernization and organization of rural properties, research, etc., subsidies for incentives regarding the use of modern inputs, minimum prices for exportable products, financing for industries producing inputs, machines, tractors and implements for agriculture.</p>	<p>Industries producing agricultural inputs, machines, tractors and implements for agriculture and stock-rearing and agro-industries and rural producers.</p>	<p>Agriculture, industry and agro-industry.</p>	<p>Up to 100 per cent of the amount of the investment.</p>	<p>Up to twelve years, with three years' moratorium.</p>	<p>Interest: 1 per cent per annum. Exchange correction.</p>

Programme	Purpose	Beneficiaries	Sectors and areas served	Limits	Repayment periods	Charges	Comments
PROGRAMME	Financing for the construction of highways, local roads, bridges, warehouses, processing plants and cold storage installations.	Small, medium-sized industrial enterprises with private capital, rural producers and related co-operatives.	Public sector, industrialists and rural producers.	Up to 100 per cent.	Up to twelve years, with three years moratorium. Up to ten years, with one to three years moratorium.	10 per cent per annum. 3 per cent per annum. Exchange correction.	
BANCO DO BRASIL S.A. Financing of working capital	1. Purchase of raw materials, including: Animals for industrial processing; Coffee beans for domestic consumption; Raw hides; Fish and vegetable products for the preserving industry. 2. Purchase of finishing, sales packaging and transport packaging materials.	1. Industrial enterprises with annual sales up to 500 times the highest minimum wage, whatever the branch of industrial activity. Of any scale, if processing products dependent on the harvest. 2. Large-scale industrial enterprises which predominantly process products not dependent on the harvest, and which are traditionally assisted as far as raw materials are concerned. 3. Roasting and grinding plants (coffee for domestic consumption).	Industry	(a) One-third of the consumption of raw materials in the previous business year. (b) 60 per cent, 50 per cent or 40 per cent of the weighted amount of the sales calculated according to C.C. CONF. 312-J-a (see C.C. 5-964-4); (c) With reference to "Beneficiaries", item 2, renewal of a previous loan without any increase (see C.C. 5-964-3-d); (d) Twice the IEC quota fixed for July 1971, marked into account the basis for the advance (see Adv. Circ. 601, 2 June 1972); (e) 100 per cent increase on the value of previous financing, taking into account subparagraph (a) (see R.C. 6-289).	One year, in exceptional cases two to three years (see C.C. CONF. 11-1-1-a et c.). Two years (see C.C. CONF. 11-2-1).	Being ordinary resources: 1. Amount of 500 million cruzeiros. 2. The highest minimum wage current in the country. 3. For a period of 12 months and thereafter for less than 12 months: Interest at 1.5 per cent per month. 4. For a period of 12 months and thereafter: Interest at 1.5 per cent per annum. 5. Monetary correction equal to that for CRB, marked into account the maximum of 1.5 per cent per month. Being extraordinary resources: Coffee for domestic consumption. Interest at 1.5 per cent per month.	Deposited in the country's foreign currency account. The interest is paid in the country's currency.
working capital	Supplementation of the working capital of industrial enterprises.	Small and medium-sized industrial enterprises whose sales in the last business year lay between the equivalent of 600 times the highest minimum wage and 15 million cruzeiros (here sales are computed in the external market, see C.C. 6-070).	Industry	1. 10 per cent of the sales in the internal market during the previous business year. 2. Twice the amount of the last raw materials operation. 3. 50 per cent, 50 per cent or 40 per cent of weighted sales, calculated according to C.C. CONF. 312-J-a (see	Two to three years.	(a) Amount of 500 million cruzeiros. The highest minimum wage current in the country (irrespective of the period). Interest at 1.5 per cent per annum. (b) Amount more than fifty times the highest minimum wage current in the country.	Deposited in the country's foreign currency account. The interest is paid in the country's currency.

Purpose	Beneficiaries	Sectors and areas served	Limits	Repayment periods	Charges	Security
<p>FINEX</p> <p>Supplementation of the working capital of industrial enterprises.</p>	<p>Industrial enterprises.</p>	<p>Industry</p>	<p>1. One-third of the total expenditures in the previous business year. 2. US\$50,000 (minimum) and US\$500,000 (maximum) (ceiling per client).</p>	<p>One to two years.</p>	<p>Using ordinary resources: (A) Amount up to fifty times the highest minimum wage current in the country irrespective of the period. (B) Interest at 10 per cent per annum. (C) Amount more than fifty times the highest minimum wage current in the country: (I) Period over two months and equal to or less than twelve months: Interest at 10 per cent per month. (II) Period over twelve months: Interest at 8 per cent per annum. Monetary correction equal to that for ORIN, taking into account the maximum of 16 per cent per annum. Using extraordinary resources: Interest at 12 per cent per annum and monetary correction equal to the exchange valuation.</p>	<p>Deposit of duplicate certificates, preferential certificates regarding raw materials, certificates regarding machinery, Transfer in trade title to mortgage.</p>
<p>FINSE</p> <p>Supplementation of the working capital of commercial, industrial, rural and service enterprises.</p>	<p>Enterprises Commercial, industrial, rural and service.</p>	<p>Industry, commerce and services.</p>	<p>1. One-third of the total expenditure in the previous business year. 2. Twice the LC of the enterprise plus the LC of the co-makers. 3. US\$50,000 (minimum) and US\$500,000 (maximum) (ceiling) per customer.</p>	<p>Five years.</p>	<p>Using ordinary resources: (A) Value up to fifty times the highest minimum wage current in the country (irrespective of the period); Interest at 10 per cent per annum. (B) Value more than fifty times the highest minimum wage current in the country: (I) Period over two months and equal to or less than twelve months: Interest at 10 per cent per month. (II) Period over twelve months: Interest at 8 per cent per annum.</p>	<p>Inter alia: Deposit of duplicate certificates, preferential transfer in trade title to movable property, mercantile bank guarantee, bank guarantee.</p>

equal to that for FINEX, taking into account the

BANCO DO BRASIL S.A.

Financing of Capital Investment

FIP - Capital investment financing

- (a) Establishments;
- (b) Reform;
- (c) Expansion;
- (d) Purchase of machines and equipment;
- (e) Import of machines and equipment.

- (a) Small and medium-sized industrial enterprises, whose sales in the previous business year (or sales forecasts for one year in the case of enterprises being established) do not exceed 15 million cruzeiros.

- (b) Rural producers' co-operatives that process or use products supplied by the members.

- (c) Enterprises engaged in the fishing and transformation sectors, only those located in an under-developed region of the country, at the discretion of the Directorate-General.

- (d) Textile industry, especially for the financing of:

1. Projects for the replacement of machines and/or equipment considered as unserviceable, in cases where such replacement does not result in an increase in the installed production capacity;
2. Projects for the expansion or replacement of equipment for purposes of export.

Industry, agriculture, reafforestation and fishing.

500,000 cruzeiros and 80 per cent of the amount of the estimated fixed assets.

Four to five years, including moratorium.

(a) Amount up to fifty times the highest minimum wage current in the country (irrespective of the period);
Interest at 12 per cent per annum.

(b) Amount more than fifty times the highest minimum wage current in the country:

- (I) Period over two months and equal to or less than twelve months:
Interest at 1.0 per cent per month.
- (II) Period over twelve months:
Interest at 8 per cent per annum and monetary correction equal to that for ORTN, taking into account the maximum of 10 per cent per annum.

when the borrower is entitled to a maximum of 10 per cent per annum.
Using extraordinary resources:
Interest at 12 per cent per annum and monetary correction equal to the exchange valuation.

(a) Industrial: bank certificate; deposit of mortgage; deposit of bank certificate, including transfer of title to trust;
(b) Commercial: bank certificate; deposit of mortgage; deposit of bank certificate, including transfer of title to trust; deposit.

Country	Finance	Beneficiaries	Sectors and areas served	Limits	Settlement periods	Comments
United Kingdom	<p>a) Establishment; b) Return; c) Expansion; d) Purchase of machines and equipment; e) Imports of machines and equipment.</p>	<p>Small and medium-sized industrial enterprises whose sales in the previous business year or forecasts for one year in the case of enterprises being established - do not exceed 15 million pounds, and which produce:</p> <ul style="list-style-type: none"> a) Capital goods - machines and equipment; b) Intermediate consumer goods - (raw materials); c) Final consumer goods, only in the sectors of food, garments and house furnishings. <p>Enterprises not included in the above classification, provided that they are located in underdeveloped regions of the country.</p>	<p>Industry and underdeveloped regions.</p>	<p>One million pounds and 50 per cent of the project.</p>	<p>Four to ten years, including moratorium (covering the period envisaged for the reestablishment of the loan, with an additional period of up to twelve months.</p>	<p>Being applied in accordance with the terms of the agreement...</p>
United Kingdom	<p>Import of machines and equipment originating in the United Kingdom and technical services connected with their installation and operation.</p>	<p>(a) Industrial enterprises; (b) Rural producers.</p>	<p>Agriculture, stock-rearing and industry.</p>	<p>Imports of not less than 5,000 in value and 85 per cent of the CIF cost of the imports.</p>	<p>Two years: imports from a minimum of 5,000 to 20,000. Three years: imports of between 20,000 and 50,000. Four years: imports of between 50,000 and 100,000. Five years: imports of more than 100,000.</p>	<p>Being applied in accordance with the terms of the agreement...</p>

Account the maximum

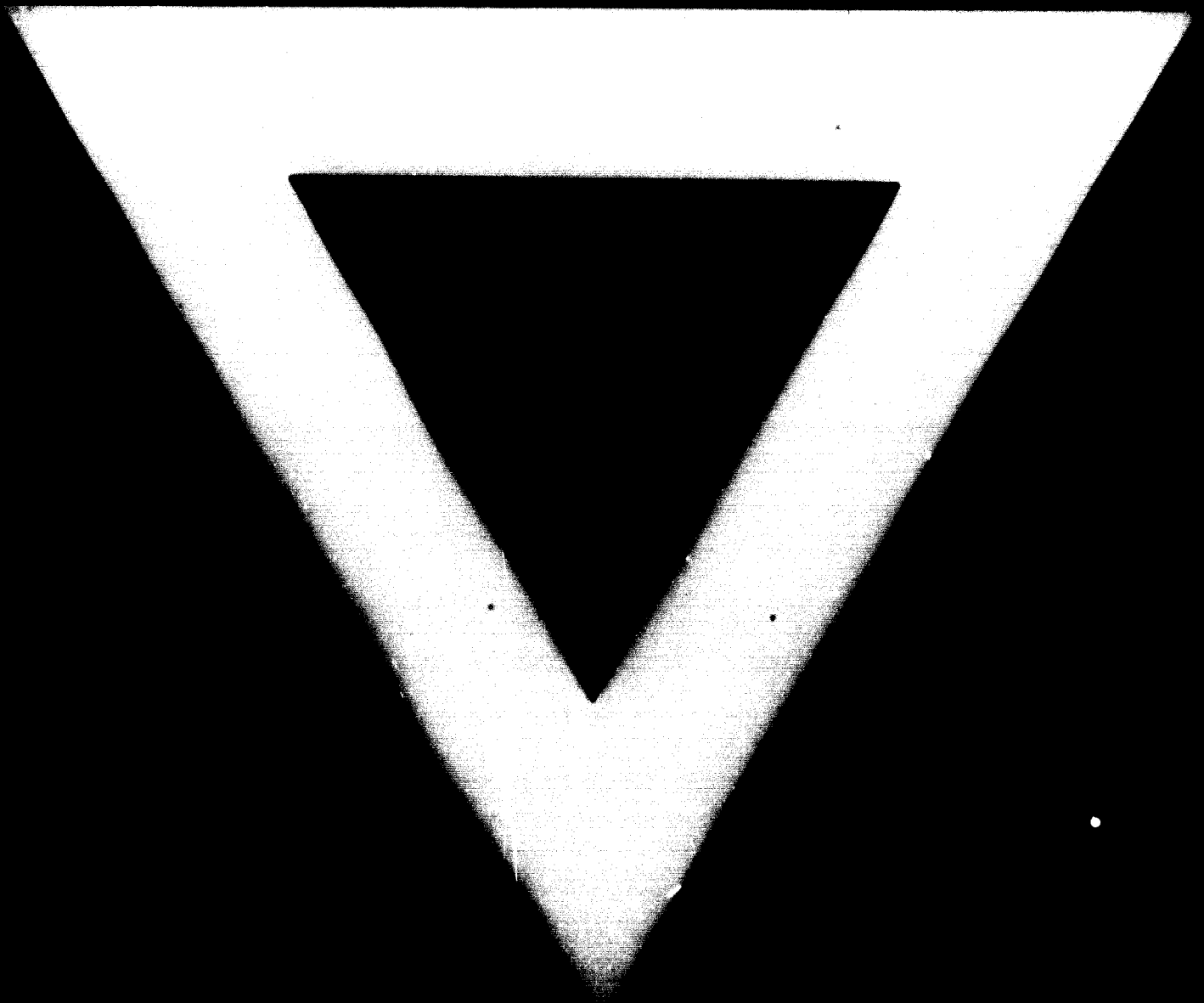
<p>P.R. - Financing by means of resources from no-external agencies</p>	<p>(a) Establishment; (b) Refers; (c) Expansion; (d) Purchase of machines and equipment; (e) Imports of machines and equipment; (f) Assembly, engineering and supervisory services.</p>	<p>Industrial and rural enterprises.</p>	<p>Agriculture, stock-rearing and industry.</p>	<p>Equivalent of US\$1 million and 80 per cent of the project; in exceptional cases 100 per cent, except with initial loans.</p>	<p>Five years, including moratorium.</p>	<p>Using ordinary resources: (a) Amount up to fifty times the highest minimum wage current in the country (representative of the period); (b) Interest at 10 per cent per annum. (c) Amount more than fifty times the highest minimum wage current in the country: (i) Period over two months and equal to or less than twelve months: Interest at 10 per cent per month. (ii) Period over twelve months: Interest at 5 per cent per annum and monetary correction equal to that for ORTN, taking into account the maximum of 1/2 per cent per annum. Using extraordinary resources: Interest at 10 per cent per annum and monetary correction equal to the variation in the exchange rate.</p>	<p>When the operation is carried out in favor of: 1. Industrial, rural, agricultural, stock-rearing, and other activities. 2. Trade, transport, communication, and other services. 3. Public works. 4. Education, health, and other social services. 5. Other activities of interest to the community.</p>
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Project	Beneficiaries	Sectors and items served	Limits	Repayment periods	Charges	Security
<p>1. A - 1</p> <p>Importation of Michigan and many tool-making and harbor equipment from Belgium.</p>	<p>Enterprises engaged in road construction and earth-moving activities and/or providing port services.</p>	<p>Transport</p>	<p>80 per cent of the FOB cost.</p>	<p>After five years.</p>	<p>Using ordinary resources: (a) Amount up to fifty times the highest maximum wage current in the country, irrespective of period; (b) Interest at 10 per cent per annum; (c) Amount more than fifty times the highest maximum wage current in the country; (d) Period over two months and equal to or less than twelve months; (e) Interest at 10 per cent per month; (f) Period over twelve months; (g) Interest at 5 per cent per annum and monetary correction equal to the for ORN, taking into account the maximum of 10 per cent per annum. <u>Using extraordinary resources:</u> (a) Interest at 10 per cent per annum and monetary correction equal to the variation in the exchange rate.</p>	<p>When the operation is carried out in terms of: a. Industrial, financial, or agricultural certificates, deposits, or shares; b. Industrial, financial, or agricultural certificates, deposits, or shares; c. Industrial, financial, or agricultural certificates, deposits, or shares; d. Industrial, financial, or agricultural certificates, deposits, or shares; e. Industrial, financial, or agricultural certificates, deposits, or shares; f. Industrial, financial, or agricultural certificates, deposits, or shares; g. Industrial, financial, or agricultural certificates, deposits, or shares; h. Industrial, financial, or agricultural certificates, deposits, or shares; i. Industrial, financial, or agricultural certificates, deposits, or shares; j. Industrial, financial, or agricultural certificates, deposits, or shares; k. Industrial, financial, or agricultural certificates, deposits, or shares; l. Industrial, financial, or agricultural certificates, deposits, or shares; m. Industrial, financial, or agricultural certificates, deposits, or shares; n. Industrial, financial, or agricultural certificates, deposits, or shares; o. Industrial, financial, or agricultural certificates, deposits, or shares; p. Industrial, financial, or agricultural certificates, deposits, or shares; q. Industrial, financial, or agricultural certificates, deposits, or shares; r. Industrial, financial, or agricultural certificates, deposits, or shares; s. Industrial, financial, or agricultural certificates, deposits, or shares; t. Industrial, financial, or agricultural certificates, deposits, or shares; u. Industrial, financial, or agricultural certificates, deposits, or shares; v. Industrial, financial, or agricultural certificates, deposits, or shares; w. Industrial, financial, or agricultural certificates, deposits, or shares; x. Industrial, financial, or agricultural certificates, deposits, or shares; y. Industrial, financial, or agricultural certificates, deposits, or shares; z. Industrial, financial, or agricultural certificates, deposits, or shares;</p>
<p>2. A - 2</p> <p>Import of electronic equipment, especially for ships, from Belgium.</p>	<p>Industrial enterprises, especially those engaged in shipbuilding.</p>	<p>Industry, especially shipbuilding.</p>	<p>85 per cent of the FOB cost.</p>	<p>Seven years.</p>	<p>Using ordinary resources: (a) Amount up to fifty times the highest maximum wage current in the country, irrespective of the period; (b) Interest at 10 per cent per annum; (c) Amount more than fifty times the highest maximum wage current in the country; (d) Period over two months and equal to or less than twelve months; (e) Interest at 10 per cent per month; (f) Period over twelve months; (g) Interest at 5 per cent per annum and monetary correction equal to the variation in the exchange rate.</p>	<p>When the operation is carried out in terms of: a. Industrial, financial, or agricultural certificates, deposits, or shares; b. Industrial, financial, or agricultural certificates, deposits, or shares; c. Industrial, financial, or agricultural certificates, deposits, or shares; d. Industrial, financial, or agricultural certificates, deposits, or shares; e. Industrial, financial, or agricultural certificates, deposits, or shares; f. Industrial, financial, or agricultural certificates, deposits, or shares; g. Industrial, financial, or agricultural certificates, deposits, or shares; h. Industrial, financial, or agricultural certificates, deposits, or shares; i. Industrial, financial, or agricultural certificates, deposits, or shares; j. Industrial, financial, or agricultural certificates, deposits, or shares; k. Industrial, financial, or agricultural certificates, deposits, or shares; l. Industrial, financial, or agricultural certificates, deposits, or shares; m. Industrial, financial, or agricultural certificates, deposits, or shares; n. Industrial, financial, or agricultural certificates, deposits, or shares; o. Industrial, financial, or agricultural certificates, deposits, or shares; p. Industrial, financial, or agricultural certificates, deposits, or shares; q. Industrial, financial, or agricultural certificates, deposits, or shares; r. Industrial, financial, or agricultural certificates, deposits, or shares; s. Industrial, financial, or agricultural certificates, deposits, or shares; t. Industrial, financial, or agricultural certificates, deposits, or shares; u. Industrial, financial, or agricultural certificates, deposits, or shares; v. Industrial, financial, or agricultural certificates, deposits, or shares; w. Industrial, financial, or agricultural certificates, deposits, or shares; x. Industrial, financial, or agricultural certificates, deposits, or shares; y. Industrial, financial, or agricultural certificates, deposits, or shares; z. Industrial, financial, or agricultural certificates, deposits, or shares;</p>

Project name	Purpose	Beneficiaries	Sectors and areas served	Limits	Repayment periods	Guarantees
	Construction of warehouses and silos for the storage of rice, beans, millet, soya and wheat.	<p>(a) Industrial enterprises</p> <p>(b) Rural producers and related co-operatives.</p>	Agriculture, stock-rearing and industry.	<p>(a) Rural producers and related co-operatives: Up to 100 per cent of the amount of the project.</p> <p>(b) Industrial enterprises: Up to 75 per cent of the amount of the project.</p>	Up to six years including moratorium.	<p>(a) Rural producers and related co-operatives: 100 per cent of the amount of the project.</p> <p>(b) Industrial enterprises: 75 per cent of the amount of the project.</p>
RUBBER SUPERINTENDENCY Preston programme for the production of natural rubber	Incentives for rubber cultivation.	Rubber planters.	Amazonia Occidental and Bahia.	None.	Maximum twelve years, with eight years' moratorium.	<p>Interest: 10 per cent per annum in ARAGUAYA.</p> <p>10 per cent per annum in BAHIA.</p>
Programme of incentives for new factories	Incentives for the establishment of new rubber factories.	Associations of rubber planters and others.	Amazonia Occidental and Bahia.	None.	Maximum six years, with eighteen months' moratorium.	<p>Interest: 10 per cent per annum for ASSOCIATIONS OF RUBBER PLANTERS and 15 per cent per annum for others.</p>
Latex collection Programme	Collection of latex from native growth and plantations.	Rubber planters.	Amazonia Occidental and Bahia.	None.	Maximum four years, with one year's moratorium.	<p>Interest: 10 per cent per annum.</p>
FINEX - Financiadora de Estudos e Projetos S.A.						

<p>1. Feasibility studies and industrial and agricultural, agro-industrial and stock-rearing projects.</p> <p>2. Central and regional development programmes.</p> <p>3. Organization and settlement plans.</p> <p>4. Exploitation of natural resources.</p> <p>5. Application of resources in the infrastructure.</p>	<p>Projects covered by the priority criteria of the strategic development programme.</p>		<p>Six years, with one year's moratorium. (11. Special cases: ten years)</p>	<p>Interest at 10 per cent per annum, determined in accordance with the law.</p>
<p>FINAME (Special Industrial Financing Agency)</p> <p>Short-term</p> <p>For the purchase or sale of industrial and agricultural equipment (of domestic or American origin, when there is not a similar product in the country) as well as of medium and heavy chassis for omnibuses and lorries.</p>	<p>Public or private bodies.</p> <p>Priorities: Industries producing capital goods and consumer goods and infrastructural services (transport and medical - hospital).</p>	<p>Up to 50 per cent of the investment in the case of industrial equipment; 75 per cent in the case of heavy chassis; 30 per cent in the case of medium chassis; 80 per cent in the case of national agricultural and industrial equipment of American origin.</p>	<p>(1) Industrial equipment and medium and heavy chassis of national origin: thirty-six months, including twelve months' moratorium.</p> <p>(2) Agricultural equipment and implements of national origin: sixty months, with twelve months' moratorium.</p> <p>(3) Industrial and agricultural equipment of American origin (with USAID resources): sixty months, including twelve months' moratorium.</p>	<p>Interest at 10 per cent per annum, determined in accordance with the law.</p>
<p>Long-term</p> <p>For the purchase or sale of industrial equipment whose value is equal to or greater than 5,000 times the highest minimum wage current in the country, produced in order by one or more manufacturers, with a time-limit of not less than 180 days.</p>	<p>Public or private bodies.</p> <p>Priorities: Re-equipment of traditional industrial sectors.</p>	<p>Up to 50 per cent in general; up to 70 per cent if the manufacturer is taking part in an international tender; up to 100 per cent when it includes the supply of spare parts required under the regulations of an invitation to tender.</p>	<p>Up to eight years.</p>	<p>Interest at 10 per cent per annum, determined in accordance with the law.</p>
<p>BANCO NACIONAL DE HABITACION (National Housing Bank)</p> <p>Medium-term</p> <p>Financing of fixed investment and consolidation of debts with a view to the reduction of operational costs.</p>	<p>Enterprises producing, transporting and distributing building materials.</p>	<p>50 per cent from the BNC and 5 per cent from the financial agency.</p>	<p>Six years, plus two years' moratorium.</p>	<p>Interest at 10 per cent per annum, determined in accordance with the law.</p>

Programme	Purpose	Beneficiaries	Sectors and areas served	Limits	Repayment periods	Charge	Remarks
FEMIP	Financing of working capital.	Enterprises producing building materials.	Production of building materials.	40 per cent from the BNE and 10 per cent from the financial agency.	Thirty-six months plus six months moratorium against when converted with an increase in fixed capital, in which case the periods will be the same as those of FEMIVIS (101) over 1981.	Interest - 10 per cent per annum. Moratorium - 6 months.	Moratorium - 6 months.
ALMA ECONOMICA FEDERAL PIS Installation, expansion and modernization of enterprises and the purchase of technical assistance services.	Priorities for Public Joint-stock companies that have already been granted incentives by the CDI.	Industrial, commercial and service enterprises and development banks.	(1) Fixed investment - Up to 50 per cent of the amount of the investment. (2) Working capital - Up to 50 per cent of the liquid assets. (3) Commerce and services - Up to 30 per cent.	(1) Fixed investment - Eight years and two years moratorium. (2) Working capital - Two years, with moratorium.	Interest at 10 per cent per annum. Moratorium - 2 years. More than 100% of the total for CDI.	Repayment of the total. Merit and assets of the enterprise. Rates. Percentage of investment. Moratorium - 2 years. Guarantees, etc.	



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