



**TOGETHER**  
*for a sustainable future*

## OCCASION

This publication has been made available to the public on the occasion of the 50<sup>th</sup> anniversary of the United Nations Industrial Development Organisation.



**TOGETHER**  
*for a sustainable future*

## DISCLAIMER

This document has been produced without formal United Nations editing. The designations employed and the presentation of the material in this document do not imply the expression of any opinion whatsoever on the part of the Secretariat of the United Nations Industrial Development Organization (UNIDO) concerning the legal status of any country, territory, city or area or of its authorities, or concerning the delimitation of its frontiers or boundaries, or its economic system or degree of development. Designations such as “developed”, “industrialized” and “developing” are intended for statistical convenience and do not necessarily express a judgment about the stage reached by a particular country or area in the development process. Mention of firm names or commercial products does not constitute an endorsement by UNIDO.

## FAIR USE POLICY

Any part of this publication may be quoted and referenced for educational and research purposes without additional permission from UNIDO. However, those who make use of quoting and referencing this publication are requested to follow the Fair Use Policy of giving due credit to UNIDO.

## CONTACT

Please contact [publications@unido.org](mailto:publications@unido.org) for further information concerning UNIDO publications.

For more information about UNIDO, please visit us at [www.unido.org](http://www.unido.org)

D04806

UNITED NATIONS INDUSTRIAL  
DEVELOPMENT ORGANIZATION

Distr.  
RESTRICTED  
UNIDO/TCD.187  
4 April 1973  
ORIGINAL: ENGLISH

UNITED NATIONS DEVELOPMENT PROGRAMME

Project of the Government of  
the Republic of Ghana

(DP/GHA/72/024)

ASSISTANCE TO GHANA INDUSTRIAL HOLDING CORPORATION

BOATYARD DIVISION

id. 73-2205

We regret that some of the pages of the manuscript  
of this report were damaged to the proper  
extent, and have done our best to restore  
by word processing the original text.

CONTENTS

|  | <u>Page</u> |
|--|-------------|
| UNITED NATIONS DEVELOPMENT PROGRAMME - Project<br>of the Government of the Republic of Ghana |             |
| I. BACKGROUND AND SUPPORTING INFORMATION   | 4           |
| II. OBJECTIVES OF THE PROJECT  | 4           |
| III. WORK PLAN   | 5           |
| WORK PLAN - BAR CHART  | 6           |
| PROJECT BUDGET COVERING UNDP CONTRIBUTION  | 7           |

UNITED NATIONS DEVELOPMENT PROGRAMME

Project of the Government of  
THE REPUBLIC OF GHANA

Title: Assistance to Ghana Industrial Holding Corporation  
Boatyard Division

Number: DP/GHA/72/024 Duration: One year

Sector: Industrial Services and Institutions

Subsector: Industrial Management

Government Cooperating Agency:  
Ghana Industrial Holding Corporation

Executing Agency: UNIDO

Date of submission: January 1973

Starting Date: January 1973

UNDP Contribution: US\$60,000

Approved: .....  
on behalf of the Government  
(signature)

Date: .....

.....  
on behalf of Executing Agency  
(signature)

Date: .....

.....  
on behalf of UNDP  
(signature)

Date: .....

## I. BACKGROUND AND SUPPORTING INFORMATION

### A. Justification for the Project

The Boatyard Division consists of the Sekondi Yard and the Tema Yard. As a result of a simultaneous decline and change in the market, both yards suffered financial losses. The situation was aggravated by production, quality control, equipment maintenance, delinquent accounts and general management problems. Ghana requested UNIDO assistance and one expert in boatyard management was assigned to the Boatyard Division. This assistance greatly improved the yards and it is considered important to continue the assistance for an additional year. At the end of that period, it is envisaged that Ghana personnel will be able to carry out all the necessary operations to keep the Division viable and self-sustaining.

### B. Institutional Framework

The Ghana Industrial Holding Corporation, a fully autonomous body, operates and manages the Sekondi and Tema Yards through its Boatyard Division. There are adequate budgetary provisions for the commercial operation, but there is a shortage of management expertise.

## II. OBJECTIVES OF THE PROJECT

### A. Long Range Objectives

The project is expected to last for only one year. At the end of that time, Ghana personnel should be able to carry out all the necessary operations.

B. Immediate Objectives

In 1973, the project goals are to continue assistance in the following areas:

- 1) Advise and guide the management on the effective exercise of full managerial responsibility for current operations as well as forward planning, aiming at maximum profitability;
- 2) Analyse and recommend the reorganization of the enterprise for optimal efficiency and quality of operations and for product diversification;
- 3) Advise on adequate training schemes for all categories of personnel;
- 4) Advise on operations for demonstration and other purposes if required.

III. WORK PLAN

A. Description of project activities

| <u>Project Activities</u>            | <u>Location</u> | <u>Starting Date</u><br><u>Proposed Duration</u> |
|--------------------------------------|-----------------|--|
| Assistance to Boatyards (continuous) | Tema<br>Sekondi | Jan. - Dec. 1973                                 |

B. Description of UNIDO Inputs

| <u>Assignment of International Staff</u> | <u>Location</u> | <u>Duration</u>             |
|--|-----------------|-----------------------------|
| Management Adviser                       | Tema<br>Sekondi | January 1973 -<br>12 months |

- 2. Subcontracts  
None
- 3. Training Provision  
None
- 4. UNDP Provided Supplies  
None
- C. Description of Government Inputs
  - 1. Assignment of National Staff  
None
  - 2. Government provided buildings, equipment and supplies  
Not applicable

WORK PLAN BAR CHART

Continuous assignment of one expert to assist the Boatyard  
Division  
1973  
Management Adviser  
x-----x



Project Budget Covering UNDP Contribution

(in US Dollars)

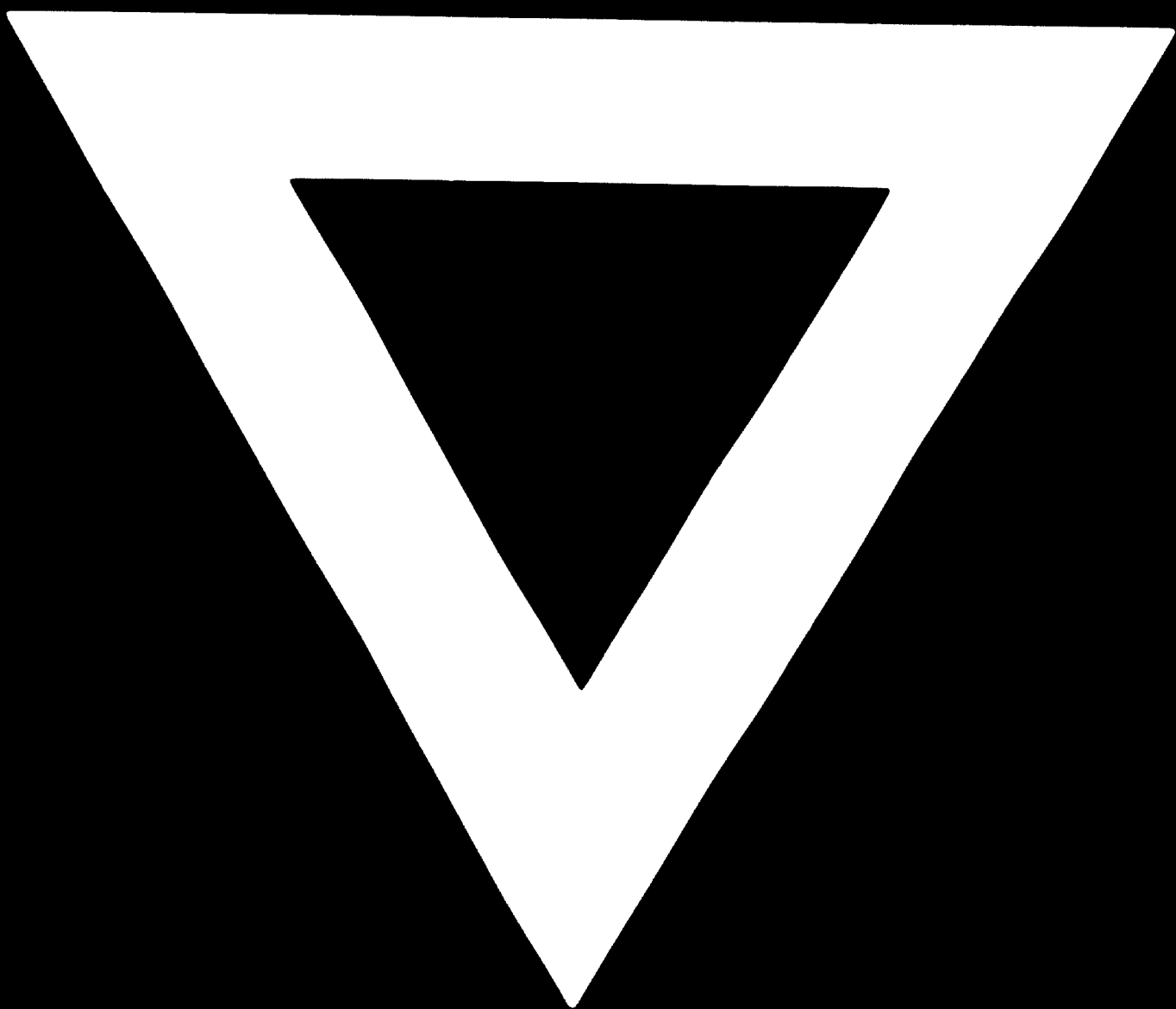
Country: Ghana

Project No.: DP/GHA/72/024

Title: Assistance to the Ghana Industrial Holding Corporation -  
Boatyard Division

| Project Personnel       | Total<br>m/m | \$US          | m/m       | Cumulative<br>Commitment<br>to 1972 | 1973<br>m/m | US\$          |
|-------------------------|--------------|---------------|-----------|-------------------------------------|-------------|---------------|
| Management Adviser      | 24           | 60,000        | 12        | 30,000                              | 12          | 30,000        |
| Component Total:        | 24           | 60,000        | 12        | 30,000                              | 12          | 30,000        |
| Subcontract Component   | -            | -             | -         | -                                   | -           | -             |
| Training Component      | -            | -             | -         | -                                   | -           | -             |
| Equipment Component     | -            | -             | -         | -                                   | -           | -             |
| Miscellaneous Component | -            | -             | -         | -                                   | -           | -             |
| <b>GRAND TOTAL</b>      | <b>24</b>    | <b>60,000</b> | <b>12</b> | <b>30,000</b>                       | <b>12</b>   | <b>30,000</b> |





**76. 02. 13**