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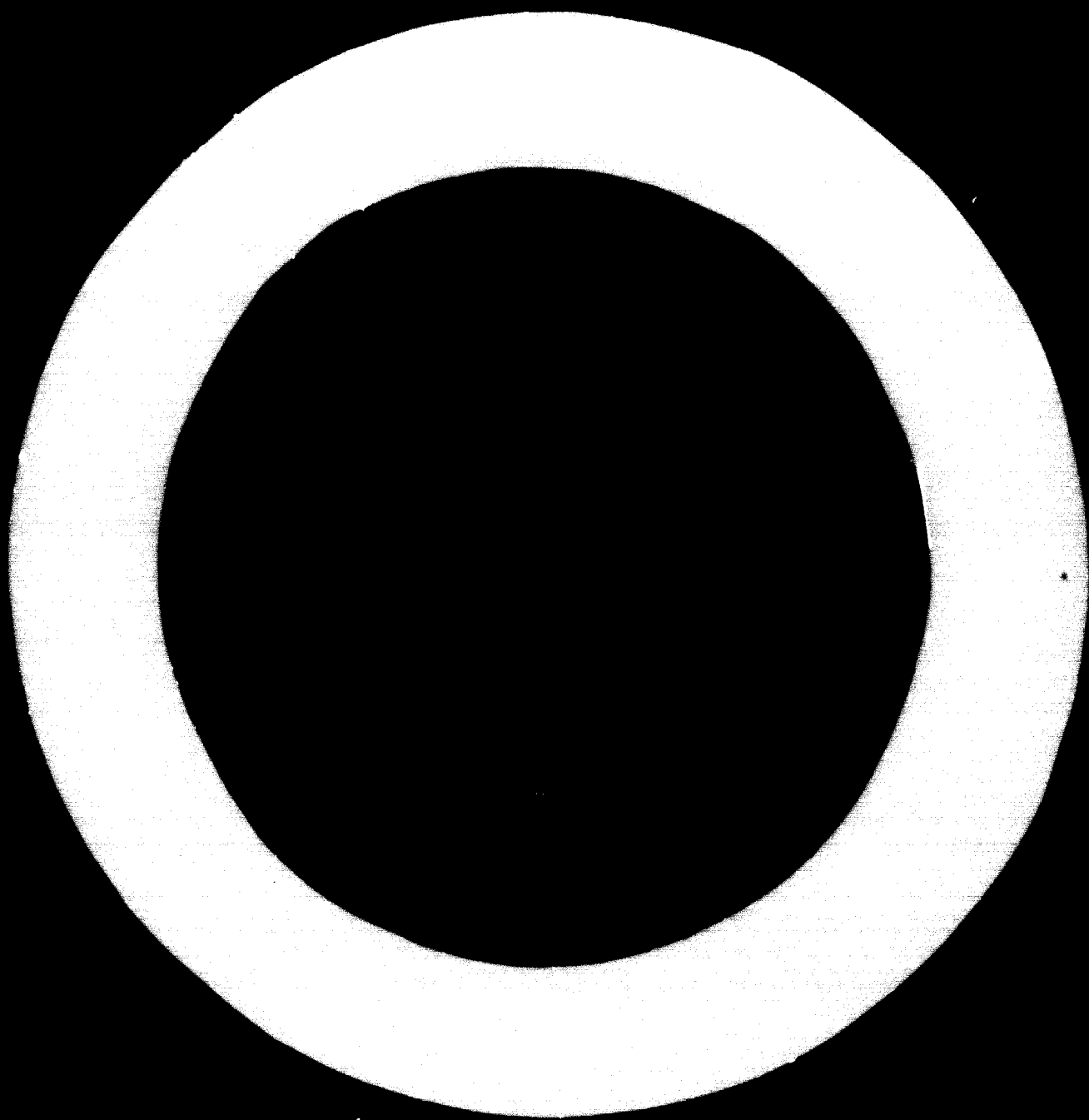
Vienna, 23 May - 2 June 1972

Agenda item 5c

REPORT ON THE EVALUATION OF SELECTED ACTIVITIES OF UNIDO

ADDENDUM 4

Evaluation report: UNIDO/IDCAS co-operation (1970-1971)



Contents

	<u>Paragraph</u>	<u>Page</u>
Introduction	1 - 3	3
CHAPTER I. BACKGROUND INFORMATION	<u>4 - 17</u>	4
Objectives and functions of IDCAS	4 - 7	4
UNIDO/IDCAS co-operation	8 - 15	5
Procedures for formulation and implementation of UNIDO/IDCAS projects	16 - 17	6
CHAPTER II. UNIDO/IDCAS PROJECTS IMPLEMENTED OR UNDER IMPLEMENTATION	<u>18 - 69</u>	7
Objectives of UNIDO/IDCAS co-operation and implementation of projects	18 - 66	7
Expenditures	67 - 69	16
CHAPTER III. FUTURE TREND	<u>70</u>	16
ANNEX		
List of UNIDO/IDCAS projects implemented or under implementation and financed under the UNIDO General Trust Fund (1970-1971)		18

Tables

1. Programme value of UNIDO/IDCAS projects (1970-1971)	6
2. Estimated expenditures for UNIDO/IDCAS projects implemented or under implementation (1970 and 1971)	7

INTRODUCTION

1. This report on the co-operation between UNIDO and the Industrial Development Centre for Arab States (IDCAS) during the period 1970-1971 has been prepared in accordance with the recommendations of the fifth session of the Industrial Development Board^{1/} and of the Special International Conference of UNIDO^{2/} as regards evaluation of UNIDO activities. The purposes of the evaluation of UNIDO/IDCAS co-operation are:
 - (a) To provide IDCAS with added insight into the problems encountered in project formulation and implementation. This would undoubtedly lead to a search for improved courses of action which would further strengthen the relationship between UNIDO and IDCAS and improve the machinery for project formulation and implementation as well as the quality of the activities.
 - (b) To give international agencies such as UNIDO the benefit of discussions on problems of industrial development at the regional level which could be used as a basis for further regional development in other areas.
2. It should be emphasized that this report is not intended as an evaluation of IDCAS, but rather of the relationship between UNIDO and IDCAS with regard to projects carried out jointly by the two organizations. Descriptive material on IDCAS as an organization has been included in the report so as to give a better understanding of the nature of the organization and its relationship with UNIDO.
3. In September 1971, on the basis of information available at UNIDO headquarters, a draft outline of the evaluation report was prepared by the UNIDO secretariat and forwarded to IDCAS. A special committee for conducting the joint evaluation study was set up in IDCAS; a draft report was prepared by this committee and forwarded to UNIDO in January 1972. The present evaluation report is the result of the joint consultations.

^{1/} Official Records of the General Assembly, Twenty-fifth Session, Supplement No.16, document A/8416, para.271.

^{2/} Consensus resolution ID/SCU/Res.1, para.1(p), document A/8341/Rev.1.

CHAPTER I. BACKGROUND INFORMATION

OBJECTIVES AND FUNCTIONS OF IDCAS

4. In accordance with the recommendations of the First Industrial Symposium for Arab Countries, held in Kuwait in March 1966, the Economic Council of the League of Arab States adopted at its thirteenth meeting (18 May 1968) resolution No.359, establishing the Industrial Development Centre for Arab States (IDCAS). Seventeen Arab States and the Emirates are members of IDCAS:

Algeria
Bahrain
Egypt
Iraq
Jordan
Kuwait
Lebanon
Libyan Arab Republic
Morocco

Oman
People's Democratic Republic
of Yemen
Qatar
Saudi Arabia
Sudan
Syrian Arab Republic
Tunisia
Yemen

5. IDCAS is an autonomous organization set up within the Secretariat of the League of Arab States, and is governed by its own Board, consisting of representatives of participating Arab States, each State having a single vote irrespective of its number of representatives. The Governing Board, which meets twice a year and in extraordinary session when necessary, is responsible, *inter alia*, for reviewing and approving the programme and the budget of IDCAS; the final approval of both is the authority of the Economic Council of the League of Arab States.

6. IDCAS is also composed of a permanent Secretariat, which is headed by a Director-General appointed by the Economic Council of the League of Arab States. The responsibilities of the Director-General include the technical and administrative organization of the Centre, the implementation of decisions made by the Governing Board, the formulation of the programme and the budget for submission to the Board and to the Secretary-General of the League of Arab States.

7. The objectives of IDCAS are to support industrial development in member States and to provide services that are beyond the scope of national institutions. It also acts as an instrument of co-operation and co-ordination among member States and assists in creating opportunities for joint ventures in such areas as production, marketing and investments. IDCAS develops specific assistance projects for individual member States. In rendering these services, IDCAS utilizes its headquarters staff and facilities and, as a general principle, seeks collaboration with, and participation of, UNIDO in each project as far as can be arranged in consultation with the recipient country.

UNIDO/IDCAS CO-OPERATION

8. The Governing Board of IDCAS, at its first session in May 1969, adopted a resolution calling upon member States to lend their support to the Centre's request for co-operation with UNIDO. The Industrial Development Board, at its fourth session, granted the League of Arab States and IDCAS consultative status with UNIDO.

9. UNIDO and IDCAS initiated their joint programmes in December 1969 when an agreement was reached between the Executive Director of UNIDO and the Director-General of IDCAS for programmes to be implemented in 1970; a similar agreement was reached for 1971. In addition to the provision of UNIDO assistance to IDCAS, co-operation may take the form of IDCAS acting as a subcontractor or as a recruiting agency for UNIDO projects within the countries of the IDCAS region.

Financial resources

10. The activities of IDCAS are financed from contributions of member States; fees collected for services rendered by IDCAS to member States; subsidies and donations from Governments, public and private institutions and organizations as well as from individuals of Arab States, with provision that they are accepted by the Economic Council of the League of Arab States; assistance and grants from international organizations and foreign governmental and non-governmental organizations, with provision that they are accepted by the Economic Council of the League of Arab States; and contributions from the United Nations and its specialized agencies.

11. Expenses for UNIDO operational activities with IDCAS have been met, inter alia, from voluntary contributions to the UNIDO General Trust Fund, from UNDP funds and from the SIS programme. A number of projects are financed fully from the UNIDO General Trust Fund, and others are financed from the UNIDO General Trust Fund in combination with the above-mentioned sources.

12. The cumulative total of voluntary contributions pledged to UNIDO as of 31 December 1971 is US\$3,928,296; the total pledged by member States of IDCAS as of 31 December 1971 is \$379,736.

13. Assistance under the SIS programme rendered in connexion with UNIDO/IDCAS co-operation has been in the form of short-term advisory missions by UNIDO experts on special technical problems arising in industry.

14. Pre-Project Activities (PPA), under the UNDP/SF component, have been carried out as a means of reducing the time between the submission of the request for UNDP/SF assistance for IDCAS and the start of full-scale project operations following the approval of the request.

15. As can be seen from table 1 below, the bulk of UNIDO/IDCAS projects has been financed under the UNIDO General Trust Fund. The programme value of all UNIDO/IDCAS projects is given in table 1 below.

Table 1

Programme value of UNIDO/IDCAS projects (1970-1971)
(in US dollars)

<u>Source of funds</u>	<u>1970</u>	<u>1971</u>	<u>Total</u>
UNIDO General Trust Fund	160,601 ^{a/}	205,835	366,436
Special Industrial Services	27,500	72,000	99,500
UNDP/Special Fund (PPA)	-	226,000	226,000
Total	<u>188,101</u>	<u>503,835</u>	<u>691,936</u>

a/ Initial programme value \$150,000.

**PROCEDURES FOR FORMULATION AND IMPLEMENTATION
OF UNIDO/IDCAS PROJECTS**

UNIDO General Trust Fund

16. The procedures involved in formulating and implementing UNIDO/IDCAS projects to be financed from the UNIDO General Trust Fund are usually the following:

- (a) The ideas for the project are initiated by the UNIDO secretariat, the UNIDO Industrial Development Field Adviser and/or the IDCAS Secretariat;
- (b) The ideas are then put into the form of a project data sheet agreed upon by substantive units of UNIDO and the IDCAS Secretariat;
- (c) The project data sheets are then examined by the Committee on Voluntary Contributions;^{3/} the recommendations of the Committee are forwarded to the Executive Director of UNIDO for decision;
- (d) Upon approval by the Executive Director, project allotment documents are issued by UNIDO Financial Services, and the implementing units of UNIDO begin their joint action with IDCAS towards realizing the objectives of the projects;
- (e) Allowances are made in the project for necessary adjustments during the implementation period.

SIS and UNDP/SF

17. UNIDO/IDCAS projects financed from SIS and UNDP/SF follow the established procedures for project formulation and implementation under these sources.

^{3/} The Committee on Voluntary Contributions was established by the Executive Director of UNIDO to advise him on the most effective utilization of the UNIDO General Trust Fund. For further information see document ID/B/93, para.8.

CHAPTER II UNIDO/IDCAS PROJECTS IMPLEMENTED OR UNDER IMPLEMENTATION

OBJECTIVES OF UNIDO/IDCAS CO-OPERATION AND IMPLEMENTATION OF PROJECTS

18. The objectives of the co-operation between UNIDO and IDCAS are:
- I. To assist the countries in the IDCAS region in:
 - (a) Strengthening over-all policies of industrial development;
 - (b) Training industrial personnel;
 - (c) Establishing new and strengthening existing contacts on the regional level between business, Government and institutions;
 - (d) Disseminating industrial information throughout the region; and
 - (e) Undertaking studies including industrial surveys and feasibility studies for establishing industrial branches on both the national and regional levels.
 - II. To assist in strengthening the Secretariat of IDCAS.
 - III. To utilise the facilities of IDCAS as a means of keeping UNIDO informed of industrial development in the region.

19. In order to facilitate presentation of the discussions, the review of the UNIDO/IDCAS projects will be related to the various objectives given above. Excluded from the review are projects carried out on the national level between UNIDO and national authorities. A list of UNIDO/IDCAS projects (1970-1971) financed under the UNIDO General Trust Fund and their programme value is given in the annex. Although several of the UNIDO/IDCAS projects have served more than one objective, discussion of the relevant project will be confined to its main objective. Expenditures for UNIDO/IDCAS projects implemented during 1970 and 1971 are given in table 2 below.

Table 2

Estimated expenditures for UNIDO/IDCAS projects implemented
or under implementation (1970 and 1971)
(in US dollars)

<u>Source of funds</u>	<u>Estimated expenditures</u>
UNIDO General Trust Fund	326,277 ^{a/}
Special Industrial Services	75,800
UNDP/Special Fund (PPA) ^{b/}	21,500
Total	<u>423,577</u>

^{a/} Actual expenditure and obligations as of 31 December 1971.

^{b/} Pre-Project Activities (PPA) approved as of 11 March 1971.

**Objective I (a): to assist the countries in the IDCAS region in
strengthening over-all policies of industrial development**

Second Industrial Development Symposium for Arab States
Kuwait, 10 to 17 October 1971

20. The Symposium was organized jointly by UNIDO, IDCAS and the Government of Kuwait for the expressed purposes of giving Arab countries the opportunity to review their industrial progress since the First Symposium, held in 1966, and to consider industrial development plans for participation in international activities for the Second United Nations Development Decade.

21. The participants at the Symposium represented fifteen countries, three Emirates, ten Arab organizations and twelve organizations and agencies of the United Nations system.

22. Among the major recommendations of the Symposium were the following:^{4/}

- (a) On the basis of the studies conducted in several industrial sectors (i.e. iron and steel, fertilizers and petrochemicals, spinning and weaving, paper and paper pulp, agricultural tractors, machines and implements and sugar), joint Arab companies shall be set up, in which a number of Arab countries, institutions and bodies shall participate, to produce basic and intermediate goods, promote exports of Arab industrial products and meet the demand in the Arab market for goods in general, particularly capital goods. The countries participating in such projects should provide the relevant companies with financial, administrative and legislative facilities to ensure their stability and success. IDCAS shall inform the Arab countries of the studies conducted on the setting up of joint projects in several industrial branches, i.e. petrochemicals, synthetic fibres, chemicals, spinning and weaving equipment, iron and steel products, and shall call upon Arab countries and institutions to define their positions vis-à-vis such projects within a period not exceeding six months after the end of this Symposium. Arab States and institutions wishing to participate in these projects shall be invited to enter into agreements and create project implementation bodies. The Symposium shall form a follow-up committee to be entrusted with establishing contacts with Arab Governments and institutions. The Committee shall submit the results of its contacts to an extraordinary session of the Board of Directors of IDCAS to be held in 1972.
- (b) The Symposium underlines the importance of inter-Arab industrial co-ordination at the regional level, taking into account the objectives of each Arab country. Arab countries are requested to provide IDCAS, within a period of six months, with their respective policies and plans for economic development in general and industrial development in particular, to enable IDCAS, in co-operation with the economic departments and agencies of the League of Arab States and with other Arab groupings and international organizations, to prepare proposals for Arab industrial development and co-ordination in the 1970s, particularly in the field of basic and intermediary industries.

^{4/} See "Resolutions and Recommendations of the Second Industrial Development Symposium for Arab States", Kuwait, October 1971, IDCAS document 1075-15/10.

- (c) The Symposium calls for establishing full technical co-operation among all Arab States and countries for the exchange of information, training, industrial organization, the provision of consulting services on technology, industrial management, research, industrial project implementation, standardization, surveys and assessment of Arab natural resources.
- (d) The Symposium also calls upon Arab countries to conclude agreements among themselves for the organization of full technical co-operation and entrusts IDCAS with the formulation of executive programmes for technical co-operation, particularly in the field of industrial information in agreement with the interested Arab countries.
- (e) The Symposium calls upon the United Nations and its agencies, particularly UNIDO, to support industrial development projects in the Arab countries and to provide them with the expertise and advice they need and requests these organizations to support IDCAS in the implementation of its programmes, particularly in carrying out the recommendations and resolutions adopted by this Symposium. The Symposium calls upon the United Nations to respond favourably to the recommendations of the Special International Conference of UNIDO, held in Vienna in June 1971, on the need to support UNIDO.
- (f) The Symposium recommends that Arab States and countries formulate long-term industrial development strategies and policies and urges IDCAS and UNIDO to meet the requests of Arab States for technical advice in this respect and to provide Arab and international industrial data which would enable them to work out a strategy capable of ensuring their interests, avoiding waste of resources and leading to success.
- (g) The Symposium decides to hold the Third Industrial Development Symposium for Arab States towards the end of 1973 and to accept the invitation extended by the leadership of the Libyan delegation to host the next Symposium in the Libyan Arab Republic.

23. UNIDO/IDCAS co-operation in this project was financed under the UNIDO General Trust Fund (Ref.00/13).

Industrial Manpower Development Conference,
Syrian Arab Republic, 1 and 2 July, 1971

24. The Conference was organized by IDCAS and attended by delegations from Arab countries and twenty Arab experts working abroad as well as by representatives of national and international organizations.

25. The resolutions adopted by the Conference were concerned with the necessity of the continued research in the development of manpower. In this connexion, the need was pointed out for holding similar conferences every two years starting with a conference in 1973 to study the national and regional plans of manpower development. The Conference also recommended that IDCAS obtain from international training organizations training material and adapt it to Arab conditions and distribute the material within the region. Moreover, the Conference recommended that IDCAS organize a meeting of representatives of Arab countries to discuss technical assistance for bi- and multinational projects and to promote the effective co-ordination and implementation of such projects.

26. This project was financed under the UNIDO General Trust Fund (Ref.10a/4).

**Objective 1 (b): to assist the countries in the
IDCAS region in training industrial personnel**

27. About 200 Arab nationals from countries in the IDCAS region have received training assistance as a result of the seven UNIDO/IDCAS training workshops and seminars held in 1970 and 1971. One training workshop, originally planned for 1971, has been rescheduled for implementation in 1972.

28. These training sessions have covered a number of priority areas where it was felt training would be beneficial such as industrial information, industrial project implementation, financial analysis and planning for industrial projects. Case studies were presented by participants at these sessions with a view to establishing a dialogue among individuals with similar problems associated with their enterprises. Thus the trainee is not a passive recipient of knowledge but rather an active participant in the training scheme. Both UNIDO and IDCAS have prepared training material for use at these workshops and seminars. The duration of these activities has varied from a few days to one month; the average number of participants per training exercise is approximately 28. Some of these meetings took place at IDCAS headquarters while others were held in cities in the IDCAS region.

29. The following seminars and workshops were organized jointly by UNIDO and IDCAS and were financed under the UNIDO General Trust Fund (Ref.12/12/Rev.1; 12/14; 12/15; 12/20; 13/7).

UNIDO/IDCAS Working Party on Industrial Profiles,
Beirut, 4-7 May 1970

Training Workshop on Industrial Profiles for Arab States,
Cairo, 13-30 July 1970

Interregional Training Workshop on the Implementation of Industrial
Projects and Related Systems,
Beirut, 10-26 August 1970

Training Workshop on Productivity Profiles,
Tunis, 25 October - 4 November 1971

Training Workshop on Industrial Information and Documentation,
Cairo, 29 May - 25 June 1971

Regional Training Workshop on Financial Analysis and Planning for
Industrial Projects,
Alexandria, 3-22 July 1971

Regional Training Workshop on Industrial Project Implementation
Systems, and Time Profiles for Arab States,
Cairo, 11-28 September 1971

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**Objective I (c): to assist the countries in the IDCAS region in establishing
new and strengthening existing contacts on the regional level
between business, Government and institutions**

Joint Consultations for Management Improvement in the Textile Industry,
Alexandria, 20 to 30 September 1971

30. UNIDO and IDCAS held joint consultations for management improvement in the textile industry. Twenty participants, most of whom were managers of textile plants in the region, were brought together to meet and discuss possibilities for joint ventures and to establish a dialogue on common problems in such areas as corporate planning and marketing.

31. This project was financed under the UNIDO General Trust Fund (Ref.10b/5).

Arab Fair for Textile Industries, Cairo, 11 to 18 January 1971

32. UNIDO and IDCAS co-operated in holding a fair for the textile industries, at which UNIDO's Industrial Promotion Service (IPS) participated. Through this Service an effort was made to promote contacts between the industrialists from developed and developing countries and potential suppliers in the IDCAS region.

33. More than 100 industrialists and government officials from thirteen developed and developing countries participated in the promotional activity; 46 meetings were arranged between businessmen representing producers of machineries and intermediate products, resulting in the initiation of preliminary contacts. The following six projects have emerged:

- (a) A joint venture between the Sudan and Hungary for a spinning and weaving factory;
- (b) Introduction of a flat knitting system between Egypt and the Federal Republic of Germany;
- (c) Purchase of modern equipment from Spain for a Sudanese weaving and spinning factory;
- (d) Purchase of looms to increase blanket production in Jordan from 50,000 to 200,000, as well as a request for technical assistance in the selection of raw materials and training of personnel;
- (e) Utilization of cotton waste by the Egyptian General Organisation for Spinning and Weaving, in co-operation with Poland;
- (f) Initiation of co-operation between the International Wool Secretariat (IWS) and IDCAS.

34. Advisory services were furnished by three UNIDO textile consultants who gave advice on specific problems related to new textile techniques, processes, machinery, quality control etc. UNIDO has received a number of requests from Arab States for technical assistance; more than 25 inquiries were received from businessmen, and the requested information was provided.

35. This project was financed under the UNIDO General Trust Fund (Ref.8/7).

**Objective I (d): to assist IDCAS in disseminating
industrial information throughout the region**

Establishment of industrial information and
documentation centres

36. UNIDO and IDCAS have co-operated in the establishment of a regional network for industrial information and documentation. The information centres listed below were set up for the benefit of the country concerned in order to collect information on a given branch of industry and then disseminate it to business, government agencies and institutions. At the same time, each centre will work for the benefit of the region.

37. UNIDO, IDCAS and the Governments concerned have co-operated in establishing and strengthening the following information and documentation centres:

- Information and Documentation Centre at IDCAS headquarters, Cairo;
- Information and Documentation Centre for the Textile Industry, Cairo;
- Information and Documentation Centre for Small-Scale Industry, Cairo;
- Information and Documentation Centre for Iron and Steel Industry, Algeria;
- Information and Documentation Centre for the Food Processing Industry, the Sudan;
- Information and Documentation Centre for the Building Materials Industry, Jordan;
- Information and Documentation Centre for the Petrochemical Industry, either the Syrian Arab Republic or the Libyan Arab Republic;
- Information and Documentation Centre for the Fertilizer Industry, Lebanon;
- Information and Documentation Centre for the Manufacturing Engineering Industries, Iraq.

Assistance has taken the form of equipment, expertise and the provision of actual information services.

38. The Centre at IDCAS headquarters has been operational for two years and has stored on computers over 5,000 items of information, including 1,000 items in the Arabic language. The centres for textiles, small-scale industry and the food processing industries are in initial stages of operation; the remaining centres are expected to be operational by 1973.

39. This project was carried out by the UNIDO General Trust Fund in combination with the SIS programme (Ref. SIS 69/672; GTF 9/17/Rev.1, 9/23 (1971)).

Translation of UNIDO documents into Arabic

40. UNIDO has contracted with IDCAS for the translation into Arabic, the printing and dissemination of selected UNIDO publications such as the Manual on the Use of Consultants in Developing Countries.² The Manual has been used extensively throughout the region by businessmen, industrial development corporations and government agencies.

41. This project has been financed under the UNIDO General Trust Fund (Ref.8/2; 00/14).

Page 10 of 11

Objective I (c): to assist the countries in the IDCAS region in undertaking studies including industrial surveys and feasibility studies for establishing industrial branches on both the national and regional levels

Contribution of expert assistance towards the examination and planning of industrial surveys in five Arab countries

42. IDCAS undertook survey missions to Iraq, the People's Democratic Republic of Yemen, the Sudan and Yemen with a view to evaluating the performance of industrial establishments and to identifying possibilities and priorities for industrial development in the countries concerned. In each survey UNIDO expert assistance was given to IDCAS in analysing data collected in the field. The results of these analyses were made available to IDCAS, which is in contact with the countries concerned for future action. The English translation of the country report on the Sudan and on Yemen were to be submitted by IDCAS to international finance institutions.

43. As an example of the type of analyses undertaken, the analytical stage of the Iraq survey was carried out in Baghdad in collaboration with a UNIDO expert. A comparison was made between value added per worker and non-wage value added per worker at the branch level. On the basis of this comparison, it was possible to identify problem branches and to diagnose problems in terms of underutilization of capacity, wage structure and employment policies.

44. This co-operation with IDCAS was financed through combined UNIDO General Trust Fund and SIS funds (Ref. SIS 6)/672; GTF 15/8, 15/9).

Survey of pulp and paper industries in Arab countries

45. IDCAS has undertaken a survey of the pulp and paper industries in selected countries in order to assess their status, capacity, growth potential and problems with a view to developing effective programmes of regional co-operation in this field.

46. UNIDO expert assistance was given to IDCAS in the preparation of the field work and in finalising the report. The results of the survey are being discussed with the Governments concerned.

47. This project was financed through the UNIDO General Trust Fund (Ref.4/19).

Study on lorries, tractors and prime-movers

48. IDCAS has conducted a study in selected Arab countries on the lorry, tractor and prime-mover industry with a view to identifying the techno-economic position of the industry and to determining ways and means needed for improving co-ordination and co-operation within the region in this field. UNIDO co-operated with IDCAS in analysing the collected data and in preparing the final report. The report will serve as a basis for discussions with authorities in the region for a promotional approach to development in these industries.

49. UNIDO/IDCAS co-operation for this project was financed under the UNIDO General Trust Fund (Ref.1/20).

UNIDO/IDCAS fact-finding mission on the agricultural machinery,
tool and implement industry in selected Arab countries

50. UNIDO and IDCAS co-operated in carrying out a fact-finding mission on the agricultural machinery, tool and implement industry in selected Arab countries with a view to obtaining relevant information needed for formulating a rational policy on local manufacture in this field and for reinforcing existing facilities with regard to maintenance and repair, training, design etc. A final country study report was prepared by the team and is presently being considered by the Governments.

51. UNIDO/IDCAS co-operation for this project was financed under the UNIDO General Trust Fund (Ref.1/21).

Study on the sugar industry

52. IDCAS has conducted a sectoral study on the sugar industry. A field mission was undertaken to identify the techno-economic position of the industry and to determine ways and means of improving regional co-operation in this field. The assistance of a UNIDO expert under the SIS programme was given to IDCAS in carrying out this study and in preparing the final report (Ref. SIS 70/737).

53. It is planned to hold joint consultations on the sugar industry in 1972, to be financed under the UNIDO General Trust Fund (Ref.6/10).

54. At present, two UNIDO experts are assisting IDCAS under the SIS programme in carrying out surveys in the fields of building materials and engineering industries (Ref. SIS 70/737).

National machinery for follow-up targets

55. UNIDO and IDCAS have co-operated in undertaking a joint study of management information, reporting systems and data flows currently used in the follow-up of the implementation of industrial development programmes in four selected Arab countries, with a view to formulating problem-solving recommendations. A report was drafted on the subject and submitted to the Second Industrial Development Symposium for Arab States, which recommended, inter alia, that measures be taken to strengthen the machinery for follow-up targets in Arab countries.

56. This project was financed under the UNIDO General Trust Fund (Ref.12/19).

Participation of UNIDO in IDCAS missions and expert group
meetings on various fields of industry

57. IDCAS undertook field study missions in the iron and steel industry, the fertilizer industry and the textile industry, and contracted a consulting firm to undertake a survey in the petrochemical industry. UNIDO expert assistance, financed from SIS funds, was given to IDCAS in carrying out the textile and the fertilizer surveys and in preparing final reports (Ref. SIS 70/737).

58. UNIDO and IDCAS jointly organized expert group meetings to review their reports and make recommendations for improvements in these fields. A total of 50 participants attended the following three meetings:

Expert Group Meeting on Iron and Steel, Algeria, 14-19 December 1970

Expert Group Meeting on Fertilizers and Petrochemicals, Kuwait, 15-23 January 1971

Expert Group Meeting on Textile Industry, Baghdad, 20-25 February 1971

59. These meetings were financed under the UNIDO General Trust Fund (Ref. 004(b)).

**Objective II: to assist in strengthening the
Secretariat of IDCAS**

Central advisory services to IDCAS (UNDP/SF project)

60. A Special Fund request was submitted by IDCAS to UNDP in 1969. At that time, UNDP sanctioned short-term assistance under the SIS programme, and UNIDO provided voluntary contributions for carrying out some of the needed assistance. In 1970, IDCAS requested UNDP assistance under the Special Fund component for central advisory services. In March 1971, UNDP approved commencement of pre-project activities. UNIDO and ILO were selected as joint executing agencies, with UNIDO having over-all direction for the execution of the activities as well as for the appointment of the project manager.

61. The objectives of the project are to strengthen the functions of the IDCAS Secretariat in such fields as promotion of regional development projects; formulation and implementation of techno-economic studies; export markets; and project implementation.

62. A pre-project allotment of \$226,000 has been made for equipment, expertise, training and fellowships. Implementation of the Pre-Project Activities began in 1971. At present, four experts have been recruited and three fellowship placements are being sought.

Individual training for IDCAS Secretariat staff

63. Three projects were carried out that provided training assistance to IDCAS Secretariat staff. Nine IDCAS staff members received training at UNIDO headquarters in such areas as technical assistance programming, recruitment, finance, conference services, administration and operation of UNIDO substantive divisions. These fellowships were established with a view to developing closer and more effective co-operation between the two organizations. This project was financed under the UNIDO General Trust Fund (Ref.10a/22).

64. In 1971, three UNIDO staff members provided on-the-job training to IDCAS staff in the following areas: (a) secretarial work in connexion with voluntary contributions; (b) conference organization; and (c) management and organization of technical assistance. This project was financed under the UNIDO General Trust Fund (Ref.10a/23).

67. UNIDO assistance was given to IDCAS staff in the preparation and use of summaries of industrial development plans of the Arab countries, with a view to assisting the region in a co-operative effort towards harmonization of industrial planning. This project was financed under the UNIDO General Trust Fund (Ref.12/17).

**Objective III: to utilize the facilities of IDCAS as a means of keeping
UNIDO informed of industrial development in the region**

68. IDCAS serves as a correspondent to supply UNIDO with information on the present position, future needs, and plans for development in the region in the fields of fertilizer, pesticide and petrochemical industries. This project is financed under the UNIDO General Trust Fund (Ref.5/1).

EXPENDITURES

69. Expenditures (actual expenditures and obligations as of 31 December 1971) for projects under the UNIDO General Trust Fund for 1970-1971 amounted to \$326,277; the amount programmed for this period was \$366,436. The rate of project implementation was 89 per cent.

70. Expenditures for projects under the SIS programme for 1970-1971 amounted to \$75,800; the amount programmed for this period was \$99,500. The rate of implementation was about 77 per cent.

71. Expenditures for projects under UNDP/IDC/Pre-Project Activities approved in March 1971 were \$21,500; the amount programmed for Pre-Project Activities was \$226,000.

CHAPTER III. FUTURE TREND

72. On the basis of two years of active co-operation between UNIDO and IDCAS, it seems that the future programme of co-operation should be selective in its approach and should concentrate in the coming year or two on the following major priority areas:

- (a) Strengthening the projects already initiated in the field of information and documentation so as to ensure their effective operation and functioning. Both UNIDO and IDCAS consider this work a very important activity, necessary for industrial development and industrial co-operation between Arab countries. UNIDO and IDCAS will limit their activities in 1972 to the eight centres already established in 1971 in Arab countries, as well as to the general centre established in IDCAS.
- (b) Assistance in the implementation of the recommendations of the Second Industrial Development Symposium for Arab States. The UNIDO/IDCAS programme would aim at providing the necessary follow-up on studies carried out previously to ensure the proper contribution to the assessment of industrial activities of Arab countries during the Second United Nations Development Decade.

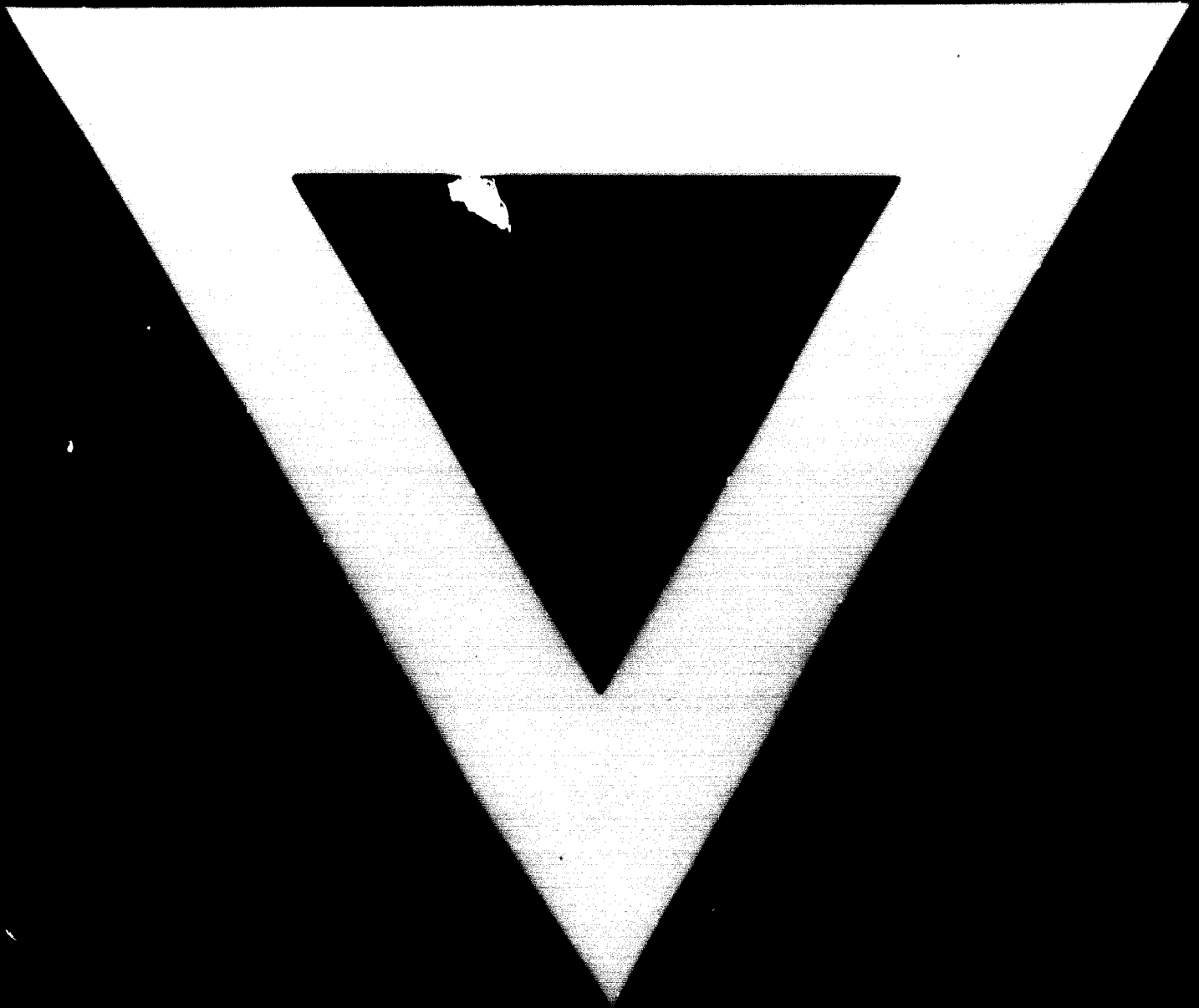
- (c) Support for a number of meetings, training workshops and services in fields related to industrial development. Special attention would be given to the problems that were identified in the discussions of the Second Arab Symposium.
- (d) Central advisory services to IDCAS (UNDP/SF project). It appears that the allocation for the Pre-Project Activities (PPA) already given to IDCAS is likely to be fully utilized by the middle of 1972. It will therefore be essential to have the project approved in June 1972 or otherwise to expand the PPA allocation so as to cover the continuation of the activities until 1973. In the latter case, about \$200,000 will be required. Both UNIDO and IDCAS will work to expedite a decision on the matter.

ANNEX

**LIST OF UNIDO/IDCAS PROJECTS IMPLEMENTED
OR UNDER IMPLEMENTATION AND FINANCED UNDER THE
UNIDO GENERAL TRUST FUND**

<u>Reference number</u>	<u>Project title</u>	<u>Programmed value - 1970</u>		
		<u>Restricted</u> (US\$ equiv.)	<u>Unrestricted</u> (US\$)	<u>Total</u> (US\$)
8/2	Publication of an Arabic Version of the "Manual on the Use of Consultants in Developing Countries"	5,600	-	5,600
12/12/Rev.1	Training Workshops on the Preparation and Analysis of Industries Establishment Profiles in Arab States	15,900	12,100	28,000
009/(b)	Industrial Co-operation and Co-ordination between Arab States on Iron and Steel, Textiles, Fertilizers and Petrochemicals	12,000	19,000	31,000
8/7	Industrial Promotion Service at the Arab Fair for Textile Industries	6,000	3,900	9,900
12/14	Interregional Training Workshop on the Implementation of Industrial Projects and Related Systems, Beirut	10,300	7,700	18,000
10a/22	Training IDCAS Secretariat Staff at UNIDO	2,560	3,150	5,710
15/8	Industrial Surveys - IDCAS	-	2,391	2,391
9/17/Rev.1	IDCAS Centre for Industrial Information and Documentation	20,000	40,000	60,000
TOTAL (1970)		72,360	28,241	100,601

<u>Reference number</u>	<u>Project title</u>	<u>Programmed value - 1971</u>		
		<u>Restricted (US\$ equiv.)</u>	<u>Unrestricted (US\$)</u>	<u>Total (US\$)</u>
12/15	Regional Training Workshop on Industrial Project Implementation Systems, and Time Profiles for the Arab States, Cairo	15,300	4,330	19,630
12/17	Training in the Preparation of Summaries of Industrial Development Plans and Analysis for Use in the Preparation of Background Papers for the Second Industrial Development Symposium for Arab States	4,795	1,760	6,555
00/13	Second Industrial Development Symposium for Arab States, Kuwait	8,000	12,000	20,000
9/23	Information and Documentation Centres	16,800	43,200	60,000
10a/24	Industrial Manpower Development Conference, Syrian Arab Republic	4,800	600	5,400
12/20	Training Workshop on Productivity Profiles	10,300	11,700	22,000
10a/23	Individual Training of IBCAS Secretariat Staff	3,000	3,000	6,000
15/9	Analysis of Country Surveys	3,300	-	3,300
12/19	National Machinery for Follow-up of Targets	1,500	4,500	6,000
8/14	Training Workshop for Public Administrators, Kuwait	6,000	9,000	15,000*
13/1	Regional Workshop Training Programme for Financial Analysis and Planning for Industrial Projects, Alexandria	4,000	4,100	8,100
10a/5	Joint Consultations for Management Improvement in Textile Industry, Alexandria	7,400	2,500	9,900
6/10	Study on the Sugar Industry	3,400	-	3,400
1/21	UNIDO/IBCAS Fact-Finding Mission on the Agricultural Machinery, Tool and Implement Industry	-	4,000	4,000
4/19	Survey on Pulp and Paper Industries in Selected Arab Countries	1,550	2,000	3,550
1/20	Studies on Lorries, Tractors and Prime-movers	500	2,500	3,000
00/14	Translation of UNIDO Documents into Arabic	10,000	-	10,000
TOTAL (1971)		<u>100,645</u>	<u>105,190</u>	<u>205,835</u>



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