



### **OCCASION**

This publication has been made available to the public on the occasion of the 50<sup>th</sup> anniversary of the United Nations Industrial Development Organisation.



#### DISCLAIMER

This document has been produced without formal United Nations editing. The designations employed and the presentation of the material in this document do not imply the expression of any opinion whatsoever on the part of the Secretariat of the United Nations Industrial Development Organization (UNIDO) concerning the legal status of any country, territory, city or area or of its authorities, or concerning the delimitation of its frontiers or boundaries, or its economic system or degree of development. Designations such as "developed", "industrialized" and "developing" are intended for statistical convenience and do not necessarily express a judgment about the stage reached by a particular country or area in the development process. Mention of firm names or commercial products does not constitute an endorsement by UNIDO.

#### FAIR USE POLICY

Any part of this publication may be quoted and referenced for educational and research purposes without additional permission from UNIDO. However, those who make use of quoting and referencing this publication are requested to follow the Fair Use Policy of giving due credit to UNIDO.

### **CONTACT**

Please contact <u>publications@unido.org</u> for further information concerning UNIDO publications.

For more information about UNIDO, please visit us at www.unido.org

We regret that some of the pages in the microfiche cupy of this report may not be up to the proper legibility standards even though the best possible copy was used for preparing the master fiche



# 08660



Distr. LIMITED ID/WG.294/3/Rev.2 5 March 1979

ENGLISH

# United Nations Industrial Development Organization

Expert Group Meeting on the Analysis of the Experience Gained from the Pilot Activities of the Industrial and Technological Information Bank (INTIB)

Vienna, Austria, 5-9 February 1979

REPORT

# CONTENTS

		Page
Chapter		
	INTRODUCTION	3
I.	ORGANIZATION OF THE MEETING	4
II.	ASSESSMENT OF THE PILOT OPERATION OF INTIB	4
III.	THE SCOPE OF WORK OF INTIB	6
IV.	THE CONTINUING OPERATION OF INTIB	8
V.	OBSERVATION	10
	Annexes	
I.	ATTENDANCE LIST	11
II.	LIST OF DOCUMENTS	15
III.	LIST OF SECTORS SELECTED FOR INTIB ACTIVITY	17

# INTRODUCTION

1. The Expert Group Meeting on the Analysis of the Experience Gained from the Pilot Activities of the Industrial and Technological Information Bank (INTIB), convened by the United Nations Industrial Development Organization (UNIDO), took place at Vienna from 5 to 9 February 1979. Its main purpose was to review the experience gained from the pilot operation of INTIB and to advise on its further development. The experts who attended the meeting are listed in annex I.

### I. ORGANIZATION OF THE MEETING

- 2. The Meeting was opened by the Acting Deputy Executive Director of UNIDO. He described the task of the Expert Group as being first, to assess the experience of INTIB during the pilot phase of its operation; secondly, to suggest ways and means of making INTIB provide effective information services to assist decision making and contribute to achieving technological self-reliance; thirdly, to indicate the order of magnitude of resources required; and lastly, to make recommendations that would enable the Industrial Development Board to take further action in this field. He pointed out that INTIB was a unique experiment in the history of the United Nations activities and represented the desire on the part of the developing countries to receive selective and perhaps partly assessed information permitting access to technologies.
- 3. He noted that one of the objectives during the pilot phase had been to identify areas in which developing countries urgently needed information and associated extension services; the secretariat document offered for consideration by the experts suggested that these areas concerned choice of technologies, equipment procurement and prices, design and drawings and negotiation: for acquiring technology.
- 4. The Expert Group elected U.A. El-Kholy, D.E. Osifo and P. Castro as Chairman, Vice-Chairman and Rapporteur, respectively.

#### II. ASSESSMENT OF THE PILOT OPERATION OF INTIB

- 5. The Meeting had before it copies of the documents and publications issued in connection with the pilot operation of INTIB and of those undertaken on a continuous basis under the Industrial Information Service programme of UNIDO. It also had a working document prepared by the secretariat describing the progress made during the pilot phase of INTIB and identification of information requirements as emanating from not only the experience gained by INTIB but from other activities of UNIDO. The documentation is listed in annex II.
- 6. A UNIDO staff member described the development of the industrial information services of UNIDO, which the Meeting then reviewed. The participants noted with satisfaction the growing demand for these services and were particularly impressed by the fact that these services were offered by a small number of staff in the UNIDO secretariat. The Group expressed the view that UNIDO industrial information services

and activities should be effectively integrated in the industrial information system and that member States should support UNIDO in this effort, both within the secretariat and at the national and regional levels.

- 7. The Meeting was next briefed on the genesis of INTIB and on the relevant paragraphs in the Lima Declaration and Plan of Action for Industrial Development and Co-operation (PI/38), resolutions of the General Assembly, and decisions of the Industrial Development Board, particularly decision V(XI), which authorized the implementation of a pilot project of INTIB in four industrial sectors and specified certain actions for this phase, as detailed in paragraph 34 of the Report of the Executive Director on the Establishment of an Industrial and Technological Information Bank (ID/B/183). The pilot project operation was reviewed and discussed in detail. UNIDO staff provided the information and clarifications called for by the participants.
- 8. The technological profiles published during this period were examined as well as the studies carried out through questionnaires, expert group meetings, consultations and the International Forum on Appropriate Industrial Technology (held in India in November 1978) to ascertain the particular needs in each of the four industrial sectors selected for the pilot phase of the operation.
- 9. After reviewing the work done in each sector, the Group expressed its satisfaction with the volume and quality of the work completed during the pilot phase of INTIB. The Group felt that the technological profiles, some of which were singled out for special praise, were relevant to the purpose of INTIB and effectively filled certain gaps. The Group expressed the hope, now that INTIB was an ongoing activity, that the profiles would provide more information on such specific issues as ownership, the flow of technology, the degree of technology absorption, successes in adaptation in particular cases, and other information that would be of help in assessing and choosing technologies. It was felt that the technological profiles should be translated into other languages.
- 10. The Group was impressed by the speed with which the Technological Information Exchange System (TIES) had been launched, the extent of participation of States, and the amount of information received and processed. It realized, however, that further extension of this valuable service would depend on the establishment of technology registries and regulating bodies in other developing countries and their effective participation in TIES.

- 11. The Group was unanimous in the view that the duration of the pilot project had been rather short and the resources available too small in relation to the scope of work called for by Industrial Development Board decision V(XI). It noted, with satisfaction, that action had been undertaken on each of the seven assignments specified by the Executive Director (ID/B/18], paragraph 34). The Group was of the opinion that INTIB had been launched on the right track and that two other solid results had been achieved, namely, the publication of the technological profiles and the identification of the needs in each of the four industrial sectors in which INTIB had been engaged.
- 12. In concluding the review of the pilot project operation, the Group emphasized the following points:
- (a) Needs and priorities in each sector should be analysed continuously in a dynamic situation;
- (b) Further efforts should be made to mobilize and co-ordinate the wealth of UNIDO in-house information, and joint action with other United Nations organizations was needed;
- (c) Efforts to develop user linkages and networking arrangements with national technological, research and development and information centres were important;
- (d) INTIB was as much concerned with successful technological developments in developing countries as in developed countries.
- 13. The Group concluded that the pilot project had demonstrated that INTIB not only had a value in itself but also served as an instrument of vertical integration of UNIDO activities. It then proceeded to consider action to develop it, in both the short and the long terms.

# III. THE SCOPE OF WORK OF INTIB

14. The Group discussed at length the specific function of INTIB that distinguished it from other sources of data. It found that the distinguishing character of INTIB was that it addressed itself to the question of access to technologies: the technology selection process at the stage preceding its acquisition and operation. Furthermore, it was to have an information-generating function that would permit it to play the advisory and linking role expected from it. The Group thus concluded that INTIB should provide limited, analysed and annotated information on technological alternatives.

- 15. Having specified what the main function and particular output of INTIB were, the Group examined the manner in which INTIB could best perform its role. The situation was characterized as one in which there was continuous communication, interaction and negotiations between the owners of technology and those who intended to use it. The points at which INTIB could assist in the development of this sequence, by providing "information permitting the proper selection of technologies" (PI/38, paragraph 61 (k)), were identified as follows:
- (a) Broadening the base of knowledge on available technologies and identifying alternative technologies, both quantitatively and qualitatively. This activity should provide comparative information on technologies and permit a wider choice to be made. INTIB should address itself in particular to generating and disseminating information of the type specified in the previous paragraph on technologies in the smaller industrialized countries as well as in some developing countries, bearing in mind the recommendations of the International Forum on Appropriate Industrial Technology (ID/WG.282/123 and 124);
- (b) Providing the parameters of alternative technologies in the various industrial sectors and the criteria for selecting from among them, a crucial factor at the prefeasibility study stage that would have a decisive influence in formulating, inter alia, a sound concept of the industrial project by emphasizing that technology options, should be a basic element in a feasibility study. INTIB could also provide guidelines for choosing technologies that would help developing countries in assessing the full implication of their choices;
- (c) Providing information on the implications of terms of contracts that would help those negotiating the acquisition of the technology selected. This information would relate particularly to previous contracts or ongoing negotiations in other countries for the acquisition of similar technologies from the same, or other, sources;
- (d) Providing information and advice on the unpackaging of technologies. The ability of developing countries to separate the cost of know-how from that of hardware, engineering and other services rests on the capability of assessing each component separately;
- (e) Supplying, through feed-back based on past experience, analyses of the results of operating different technologies in a variety of economic and social environments.

- 16. The Group noted that the activities (a) and (b) would be an extension of the scope of the work intitiated in the pilot project through the publication of technological profiles, while (c) had already been started by TIES on a commendable scale. It envisaged (e) as an extension of the scope of the exchange of technical information.
- 17. In specifying the modes of operation of INTIB, so that it might play effectively its role in the process of making sound technology choices, the Group delimited the boundaries within which its activities should be maintained as follows:
- (a) In assisting at the stage of choosing the proper technology, INTIB should leave the final decision to the users:
- (b) It should not become involved in project implementation; by virtue of its mandate, it was limited to technology selection.
- 18. The Group was of the opinion that INTIB should now extend its activities to other industrial sectors, taking into consideration in the choice of these sectors the current needs of the users as reflected in the UNIDO consultation meetings and meetings such as that of the Heads of the Technology Registries and the International Forum on Appropriate Industrial Technology (see annex III).

# IV. THE CONTINUING OPERATION OF INTIB

19. The Group visualized INTIB as a system having a specific function in assisting developing countries to select technology and linking together:

In-house information in the UNIDO secretariat
The network of information systems in United Nations organizations
Information from a variety of external sources
The users of technology

It would generate information using data from the first three sources as inputs. The output would be carefully selected, analysed and annotated information of the type and in the areas specified above (para. 15). It would provide closed-loop feed-back circulation between INTIB and the users of technology of information on technology contracts and experience in implementing industrial projects.

- 20. The Group noted with satisfaction that this view of INTIB was basically that presented in the report of the Executive Director (ID/B/183) and approved by the Industrial Development Board at its eleventh session. It felt that certain points should be elaborated within the framework given above:
- (a) The in-house information in UNIDO was obviously the most accessible and basic input to INTIB. Efforts to mobilize and co-ordinate this information systematically should continue;
- (b) INTIB operations should be integrated in the over-all UNIDO information system. It was hoped that it would be reflected more and more in the publications and operations of other components of the system. In this way, the work outlined here in the sphere of technology selection would become part of the continuous co-operation with other United Nations agencies and the technological exchange network called for by General Assembly resolution 3507(XXX);
- (c) The external sources of information were numerous and diverse. While various types of information on technologies were available from the manufacturers, INTIB should be linked with technical institutes, research and development centres, specialized national and international centres, consulting firms and individual consultants. This would be carried out through special agreements and properly designed modes of communication and clear definitions of the type of information flows. INTIB could thus ensure that all relevant data available from these sources were flowing regularly to it. This was considered by the Group the most practical method of realizing the tasks envisaged for INTIB. It was hoped that INTIB could thus have a significant impact on the development of effective national capabilities in the domain of technology selection in a reasonable period of time.

# 21. As regards the users, the following points were made:

- (a) Effective and well-publicized means of communication between INTIB and the users should be established and maintained. The national and regional industrial information centres and networks as well as the technology registries and institutions involved in technology selection, negotiation and contracting were all potential referral points for the exchange of INTIB special information;
- (b) By ensuring effective linkages with institutions such as public enterprises and development finance institutes, INTIB would achieve considerable impact with its services, since it would also reach a large section of private concerns and individuals through these organizations.

# V. OBSERVATION

22. The Group stressed, in conclusion, that the achievement of the tasks and the realization of the mode of operation of INTIB called for the allocation of sizeable financial and technical resources. Such resources should be allocated for the operation of INTIB as a permanent, continuing activity within UNIDO in a crucial field in which its services were urgently required.

# Annex I

## ATTENDANCE LIST

# Austria

Bruno Hofer
Head of Information Department
Austrian Centre for
Efficiency and Productivity
Hohenstaufengasse 3
A-1014 Vienna

# Belgium

Michael O'Hagan
Head of Division of Information
and Co-ordination
Head of ACP: EEC Information Service
Centre for Industrial Development
451 Av. George Henri
B-1200 Brussels

# Brazil

Raimundo N. F. Mussi Co-ordinator of Information and Documentation Brazilian Research Council Av. W3N, Q 503 - Bl -B 70740 Brasilia, DF

# Denmark

Kuno Rasmussen
Head of Department
Industrialization Fund for
Developing Countries
P.O. Box 2155
DK-1016 Copenhagen K

# Egypt

Ussama A. El-Kholy
Assistant Director-General
for Science and Technology
The Arab Educational, Cultural and
Scientific Organization (ALECSO)
109 Tahrir Street
Dokki
Cairo

# Annex I (cont'd)

Yusef K. Mazhar
Director General and Project Manager
The Engineering and Industrial
Design Development Centre
c/o UNDP
P.O. Box 982
Cairo

# Federal Republic of Germany

Reinhard Ott Wissenschaftlicher Assistent Bundeskartellamt Mehringdamm 129 D-1000 Berlin (West) 61

# France

Raymond Aubrac
Information Science Consultant
International Development
Research Centre (IDRC)
12 rue de Berri
F-75008 Paris

# Japan

Takayasu Miyakawa
General Manager of
Information Service Department
Mitsubishi Research Institute
1-8-1, Yurakucho
Chiyoda-ku
Tokyo 100

# <u>Nigeria</u>

David E. Osifo
Head, Department of Agriculture
and Forestry Engineering
Faculty of Technology
University of Ibadan
Ibadan

# Annex I (cont'd)

# Peru

Patricio Castro UNIDO Adviser Andean Group Secretariat Casilla 3237 Lima

## Poland

Wojciech Pirog

Member of Central Council of the Federation of
Scientific and Technical Associations (NOT)
ul. Czackiego 3,
Warsaw

# Republic of Korea

Tai-Soo Chung
Deputy Director-General
Korea Scientific and Technological
Information Center (KORSTIC)
CPO Box 1229
Seoul

# Union of Sovie Socialist Republics

R.B. Seiful-Muloukov Deputy Director VINITI P.O. Box 125219 Moscow A-219

# <u>Observers</u>

Stanislaw Marcinkowski
Director of Economic Information Centre
Ministry of Foreign Trade and Shipping - ROINTE
Wiejska 10 Street
00-950 Warsaw
Poland

Vilen N. Tyurnin
Deputy Director
All-Union Research Institute
of Information and Technical and
Economic Studies in Agriculture
Orlicov perculok 3a
Moscow
Union of Soviet Socialist Republics

# United Nations Secretariat

# UNCTAD

Rolf I. Andreasson Senior Economic Affairs Officer Technology Division Palais des Nations CH-1211 Geneva 10 Switzerland

# United Nations Centre on Transnational Corporations

Rana K. D. N. Singh Senior Economic Adviser New York 10017 United States of America

# Annex II

# LIST OF DOCUMENT.3

# Prepared for the Meeting

# Secretariat papers

ID/WG.294/1 Provisional agenda

ID/WG.294/2 Provisional list of participants

ID/WG.294/3 Draft report

Working Paper for Expert Group Meeting

UNIDO profiles (reprinted from UNIDO Newsletter Nr. 126,

Ootober 1978)

Sectors to be taken up by the Consultation Meetings

Sectors recommended by the Meeting of Senior Officials and Heads of National Technology Registries or Similar Offices in Developing Countries, Vienna, 6-10 March 1978

Recommendations of the International Forum on Appropriate Industrial Technology on INTIB

# Other papers

Considerations on the future development of INTIB Vilen N. Tyurnin, USSR

Some considerations on the results of the Pilot Operation of the INTIB, including proposals for its future activities Prof. R.B. Seiful-Mulukov, USSR

Experts Meeting on INTIB - Some thoughts for discussion Patricio Castro, Peru

# Documents and publications issued in connection with INTIB

# UNIDO Development and Transfer of Technology Series

ID/187	No. 1:	National approaches to the acquisition of technology
ID/189	No. 2:	UNIDO abstracts on technology transfer
ID/193		Manufacture of low-cost vehicles in developing countries
ID/200	No. 4:	Manual on instrumentation and quality control in the
		textile industry
ID/202	No. 5:	Technology for solar-energy utilization
ID/203	No. 6:	Audio-visual techniques for industry
ID/208		Technologies from developing countries
ID/209	No. 8:	Process technologies for phosphate fertilizers
ID/211	No. 9:	Process technologies for nitrogen fertilizers
ID/212		Brickmaking plant: industry profile
ID/218		Technological profiles on the iron and steel industry

# UNIDO Guides to Information Sources

ID/199 ID/210		Information sources on petrochemical industry Information sources on non-conventional sources	8
ID/214	No. 31:	of energy Information sources on woodworking machinery	

# Others

	Directory of United Nations informations systems and services 1978
ID/207 ID/172	UNIDO Industrial Development Abstracts 07681-07900 UNIDO thesaurus of industrial development terms
PI/21	Your questions answered
UNIDO/IOD. 198 UNIDO, IOD. 190	Industrial processing of groundnuts Industrial processing of ootton-seed
UNIDO/ICIS.99	Directory of industrial information systems and services
ID/WG.282/123	International Forum on Appropriate Industrial Technology - Report of the Ministerial Level Meeting
ID/WG.282/124	International Forum on Appropriate Industrial Technology - Draft report
ID/WG.282/65	International Forum on Appropriate Industrial Technology - Working Groups Nos. 1-12; technologies from developing countries (a preliminary compilation); background paper
ID/B/183	Establishment of an industrial and technological information bank
	UNIDO Newsletter Nr. 127, November 1978 and Nr. 128, December 1978

ID/B/C.3/INF.6 A olearing-house for industrial information

# Annex III

# LIST OF SECTORS SELECTED FOR INTIB ACTIVITY

# Sectors to be taken up by the consultation meetings:

Petrochemicals
Pharmaceuticals
Iron and Steel
Agricultural machinery
Capital goods
Leather and leather products
Vegetable cils and fats
Food-processing industry

# Sectors recommended by the Meeting of Senior Officials and Heads of National Technology Registries or Similar Offices in Selected Developing Countries. Vienna, 6-10 March 1978:

Ferrous and non-ferrous metallurgical industries Chemicals and petrochemicals

Agro-based and resource-based industries, including mining and extractive industries

Agro- and food-processing industries, including fish processing Engineering-goods industries, including metal-mechanic industries

Capital-goods production, including mechanical, electrical and transport equipment

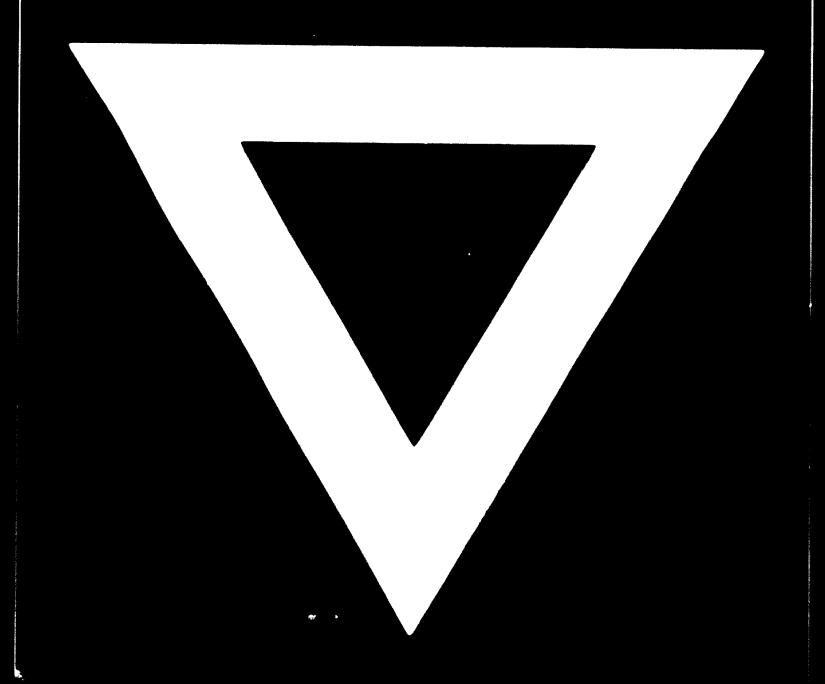
Drugs and pharmaceuticals

Textiles and garments

Construction and building industries

Electronics

# G - 69



80.01.24