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# **INTERNATIONAL FORUM ON APPROPRIATE INDUSTRIAL TECHNOLOGY**

**New Delhi/Anand, India 20-30 November 1978**

.....  
**WORKING GROUP No.7**

**APPROPRIATE TECHNOLOGY  
FOR THE PRODUCTION OF AGRICULTURAL  
MACHINERY AND IMPLEMENTS**

.....  
**MEXICAN AGRICULTURAL TRACTORS INDUSTRY**  
**Background Paper**

**MEXICAN AGRICULTURAL TRACTORS INDUSTRY**

by

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### BACKGROUND

The need of agricultural mechanization in Mexico impelled, first to satisfy part of the demand with imports from the United States and the United Kingdom mainly, and later with a political economy to promote national assemble and manufacture.

National manufacture started in 1966 with a production of 647 units, and in 1977, it ascended to 11 574 tractors.

As it is seen, the production is still poor for a country with an area of two million square kilometers.

### MEXICAN SOIL CHARACTERISTICS

National Territory is, in general, very arid. Only the 23% of the area could be considered humid.

| Classification | Area in Ha (millions) | %   | Pluvial Precipitation mm. |
|----------------|-----------------------|-----|---------------------------|
| Total          | 196                   | 100 |                           |
| Very arid      | 45                    | 23  | Less than 300             |
| Arid           | 39                    | 20  | 300 to 500                |
| Semi-arid      | 67                    | 34  | 500 to 1000               |
| Semi-humid     | 31                    | 16  | 1000 to 1500              |
| Humid          | 9                     | 4   | 1500 to 2000              |
| Very humid     | 5                     | 3   | More than 2000            |

Additionally, solely the 36% of the territory is flat (less than 10 degrees of slope).

| Kind           | Slope degree    | Area in Has.<br>(millions) | %   |
|----------------|-----------------|----------------------------|-----|
| Total          |                 | 196                        | 100 |
| Very irregular | More than 25°   | 58                         | 30  |
| Irregular      | From 10° to 25° | 67                         | 34  |
| Flat           | Less than 10°   | 71                         | 36  |

Derived from these characteristics, only the 15% of the territory is opened to cultivation.

| Use                    | Area in Has.<br>(millions) | %   |
|------------------------|----------------------------|-----|
| Total                  | 196                        | 100 |
| Good for Livestock     | 86                         | 44  |
| Forest                 | 66                         | 34  |
| Opened for cultivation | 30                         | 15  |
| Not useful             | 14                         | 7   |

From this area the 60% depends of rain for its humidity. The total area opened to cultivation is not entirely exploited, only the 53% in 1973 as the better year.

**TYPE OF IRRIGATION**

|                                   |    |     |
|-----------------------------------|----|-----|
| Total area opened for cultivation | 30 | 100 |
| Depends of raining                | 18 | 60  |
| Gravity Irrigation                | 6  | 20  |
| Bombing Irrigation                | 3  | 10  |
| Tropical-humid                    | 3  | 10  |

**USE OF CULTIVATION AREA**

| Year                | Area in Has.<br>(millions) | %   |
|---------------------|----------------------------|-----|
|                     | 30 000                     | 100 |
| <b>Reported Use</b> |                            |     |
| 1970                | 14 975                     | 50  |
| 1971                | 15 487                     | 52  |
| 1972                | 15 243                     | 51  |
| 1973                | 15 868                     | 53  |
| 1974                | 14 905                     | 50  |
| 1975                | 15 495                     | 52  |
| 1976                | 14 815                     | 49  |
| 1977                | 15 312                     | 51  |

With these considerations, it comes out that even when exists a great extension of land in Mexico, the area with enough quality for cultivation is really very small, and besides, is holded by few people. This situation originates that most of the farmers would not have economic capacity to acquire mechanical aid for their parcels of land, creating a diminished real demand of tractors.

As it could be observed, it is required government technical and financial support to impel agricultural mechanization. This aid should look national autosufficiency in food production and a just economic system.

#### NATIONAL APPARENT CONSUMPTION 1960-1977

National apparent consumption of wheel tractors grew with a rate of 4.6% between 1960 to 1977, showing an irregular behaviour. This period of time contains seven stages: from 1960 to 1963 decreased 13%; from 1964 to 1965 grew 48%; from 1966 to 1967 diminished 17%; from 1967 to 1968 it was increased 54%; from 1969 to 1971 decreased 36%; from 1972 to 1975 grew 119% and, from 1976 to 1977 diminished 13%. (Table A).

#### DEMAND PROJECTION 1978-1982

The projection does not consider price demand-elasticity, because price has official control. It also do not consider growth of cultivable surface, since this does not keep relation with apparent consumption growth.



(TABLE A) NATIONAL APPARENT CONSUMPTION 1960 - 1977

| Year | U N I T S  |         |         |                      |
|------|------------|---------|---------|----------------------|
|      | Production | Imports | Exports | Apparent Consumption |
| 1960 | -          | 7 056   | -       | 7 056                |
| 1961 | -          | 5 094   | -       | 5 094                |
| 1962 | -          | 5 143   | -       | 5 143                |
| 1963 | -          | 6 156   | -       | 6 156                |
| 1964 | -          | 9 088   | -       | 9 088                |
| 1965 | -          | 7 776   | -       | 7 776                |
| 1966 | 467        | 6 018   | -       | 6 485                |
| 1967 | 2 798      | 5 010   | -       | 7 808                |
| 1968 | 5 367      | 6 624   | -       | 11 991               |
| 1969 | 5 059      | 6 458   | -       | 11 517               |
| 1970 | 3 954      | 4 978   | -       | 8 932                |
| 1971 | 5 076      | 2 277   | -       | 7 353                |
| 1972 | 6 677      | 2 885   | -       | 9 562                |
| 1973 | 6 646      | 4 080   | -       | 10 726               |
| 1974 | 7 951      | 7 411   | -       | 15 362               |
| 1975 | 10 507     | 10 525  | 111     | 20 921               |
| 1976 | 9 664      | 7 863   | 20      | 17 507               |
| 1977 | 11 574     | 3 600   | n. d.   | 15 174               |

There was used two different methods to calculate the behaviour of futuro demand: one linear regression, and the other with a parabolic curve. We used the first one since the second seems very optimistic. (See Graph 1 and Table B)

There is a National Agricultural Plan that pretend to add 60 000 tractor to the demand from 1978 to 1982. This additional demand should be added to the linear trend. Next Table shows the projection of demand divided in four different classes of tractor, depending the power in H. P.

APPARENT CONSUMPTION 1960 - 1977  
AND PROJECTION 1978 - 1982

(units)

Tractors  
(1 000)

25

20

15

10

5

1960

1965

1970

1975

1980

$$y = 6317 - 104X + 42X^2$$

$$y = 3677 + 636X$$

Historical Data

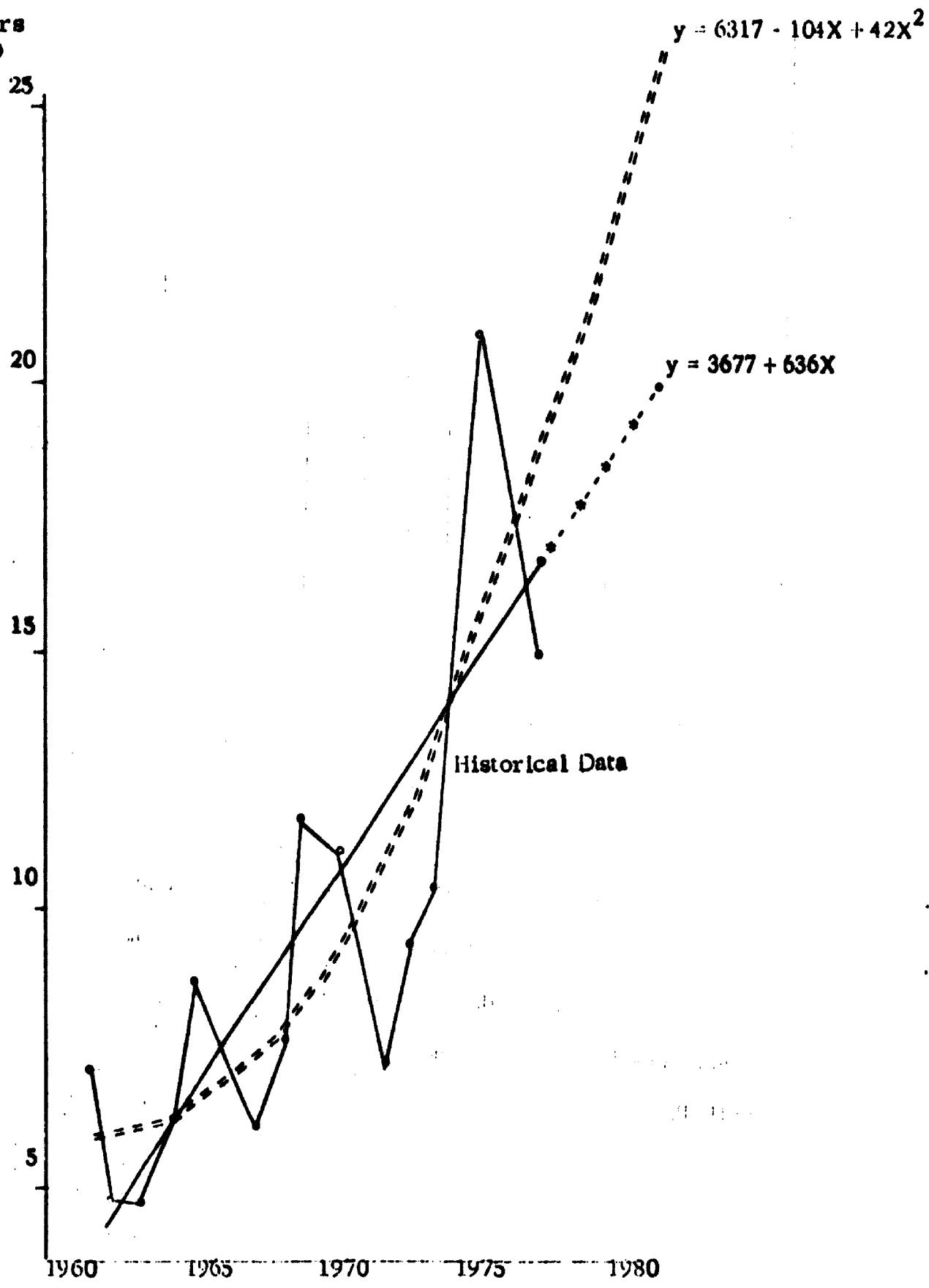


TABLE B DEMAND PROJECTION 1978-1982  
(TRACTORS DIVIDED BY H. P. RANKS)

| Year | Total  | Until 40 | 41 - 59 | 60 - 79 | 80 or more |
|------|--------|----------|---------|---------|------------|
| 1978 | 28 711 | 1 389    | 2 534   | 11 145  | 13 643     |
| 1979 | 29 397 | 1 498    | 2 314   | 11 822  | 13 763     |
| 1980 | 30 083 | 1 607    | 2 263   | 12 429  | 13 784     |
| 1981 | 30 769 | 1 716    | 2 057   | 13 021  | 13 975     |
| 1982 | 31 455 | 1 824    | 1 876   | 13 594  | 14 161     |

This distribution is based in an historical behaviour of different ranks demand from 1969 to 1977, and the opinion from authorities in this matter.

#### PRODUCTION CAPACITY

As it was shown, tractor production started in 1966, and in 1977 reached a national manufacture of 11 574 units.

| Year | Production | H. P.<br>25 - 40 | H. P.<br>41-55 | H. P.<br>60-79 | H. P.<br>80 - 125 |
|------|------------|------------------|----------------|----------------|-------------------|
| 1966 | 467        | n. d.            | n. d.          | n. d.          | n. d.             |
| 1967 | 2 798      | n. d.            | n. d.          | n. d.          | n. d.             |
| 1968 | 5 367      | n. d.            | n. d.          | n. d.          | n. d.             |
| 1969 | 5 059      | 425              | 2 898          | 1 595          | 141               |
| 1970 | 3 954      | 302              | 1 811          | 1 809          | 32                |
| 1971 | 5 076      | 474              | 2 441          | 2 065          | 96                |
| 1972 | 6 677      | 482              | 2 542          | 3 087          | 566               |
| 1973 | 6 646      | 163              | 2 317          | 3 175          | 691               |
| 1974 | 7 951      | 315              | 2 331          | 4 209          | 1 096             |
| 1975 | 10 507     | 914              | 2 833          | 5 152          | 1 608             |
| 1976 | 9 664      | 1 027            | 1 686          | 5 883          | 1 068             |
| 1977 | 11 574     | 1 036            | 1 372          | 7 610          | 1 556             |

Comparing these production with the installed capacity is observed that the use of it is only 59%. It is not considered the T-25 production since this is only assembled.

| Company                     | Tractor Production in 1977 | Production Capacity | Use %       |
|-----------------------------|----------------------------|---------------------|-------------|
| Massey Ferguson             | 4 269                      | 5 000               | 85.4        |
| Siderúrgica Nacional (Ford) | 3 708                      | 5 000               | 74.2        |
| John Deere                  | 1 850                      | 3 000               | 61.7        |
| International Harvester     | 981                        | 2 500               | 39.2        |
| <b>Total</b>                | <b>11 574</b>              | <b>15 500</b>       | <b>59.4</b> |

Making a comparison between capacity of production and future demand, there is a deficit, even if it is considered hereafter extension.

| Company                 | Future Production Capacity |
|-------------------------|----------------------------|
| Massey Ferguson         | 8 500                      |
| Ford-Sidena             | 5 000                      |
| International Harvester | 5 000                      |
| John Deere              | 3 000                      |
| <b>Total</b>            | <b>21 500</b>              |

### PARTS AVAILABILITY

One of the main problems that automotive industry faces is the supply of foundry parts. It has already been studied by Mexican state investors the possible solution to time, price and quality problems of the main supplies to this industry.

### PRICES

Tractor prices to farmers were almost constant from 1968 to 1973, but the increase from 1975 to July 1978 is superior to the 100%.

Some Prices in International Market are lightly higher than in Mexico, with the exception of the Ford-6600 Tractor.

### COMPARISON BETWEEN TRACTOR PRICES IN MEXICO AND THE U. K.

|               |      | (Sterling pounds) |                          |
|---------------|------|-------------------|--------------------------|
|               |      | H. P.             | In the U. K.   In Mexico |
| John Deere    | 4430 | 138               | 16 361   10 686          |
| International | 1046 | 93                | 12 902   9 547           |
| Ford          | 6600 | 57                | 5 786   6 117            |

### TECHNOLOGY

Tractor manufacture technology used in Mexico comes from the U. S. A. and from the United Kingdom, except the one to assemble the soviet T-25 that comes from the U. R. S. S. which had a small unique payment -

for total transfer and consents the user freedom for manufacture and international trade, while the others can not be considered a transfer of technology only like a rent, in virtue that the cost is a percentage per sales unit and have restrictions for international trade.

### CONCLUSIONS

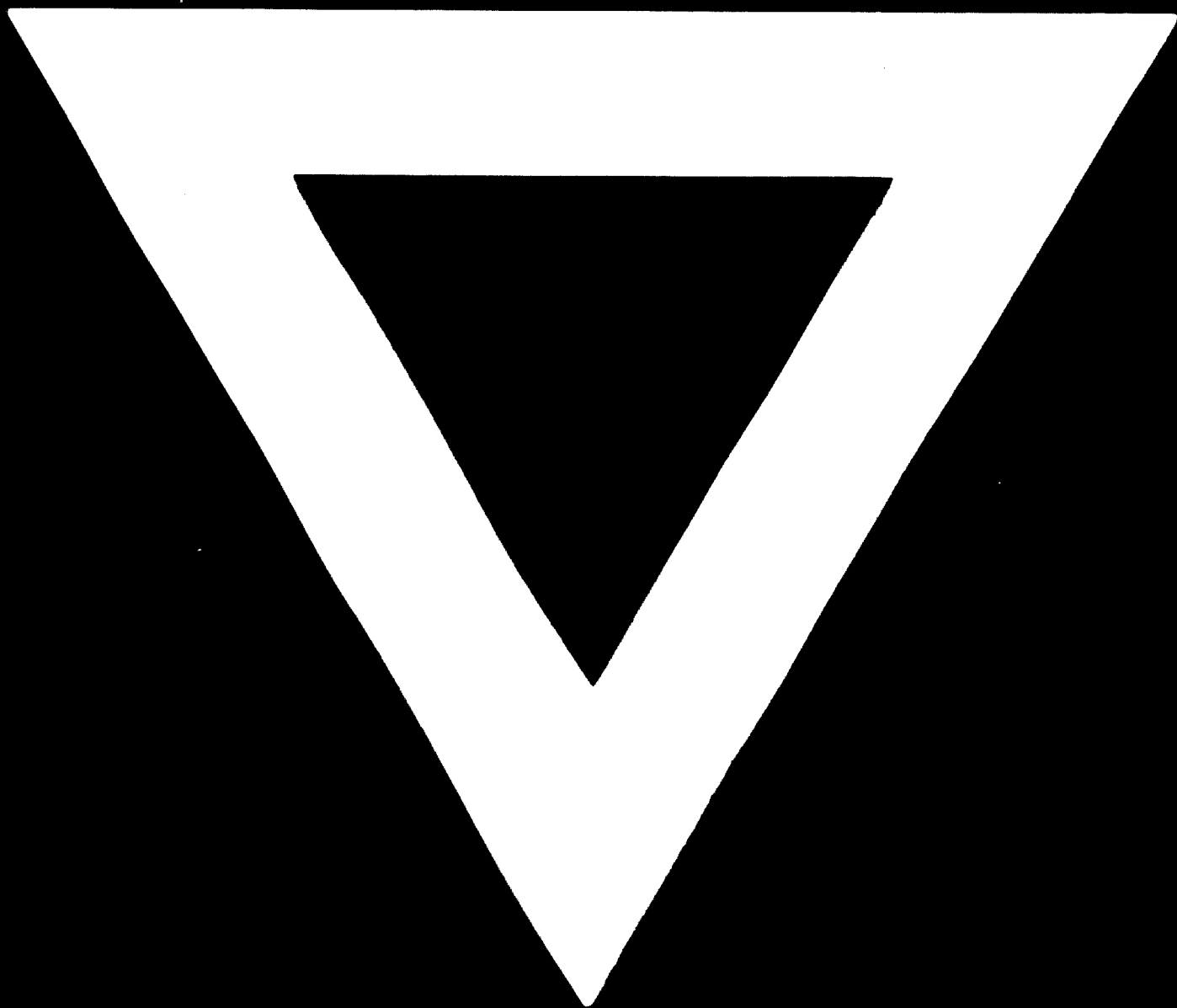
Mexican Government should do special efforts to solve simultaneously: the autosufficiency in food production; the acquisition of an adequate technology; and, the promotion to manufacture enough and cheap tractors to satisfy the increasing demand.

These three problems are involved and must be solve having in mind the independence and freedom to choose the type of tractors that could satisfy needs of mechanization at a lowest cost as possible, cost related with investments, technology, trade and prices.



We regret that some of the pages in the microfiche copy of this report may not be up to the proper legibility standards, even though the best possible copy was used for preparing the master fiche

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