



**TOGETHER**  
*for a sustainable future*

## OCCASION

This publication has been made available to the public on the occasion of the 50<sup>th</sup> anniversary of the United Nations Industrial Development Organisation.



**TOGETHER**  
*for a sustainable future*

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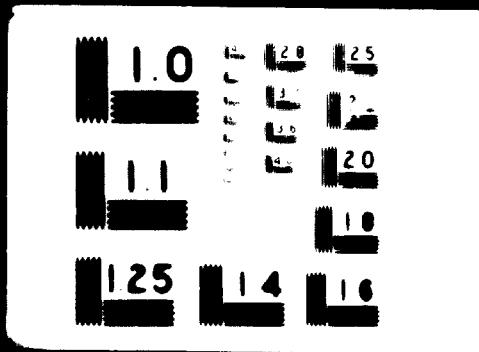
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## CONTACT

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I O F I  
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Industrial management techniques and organization	Industrial management with emphasis on production management, industrial planning, control, organization and management control, in the management process. Implement training in steel, iron, metal and electrical, ship-building, food processing, telecommunications and transportation industries.	Institut per la Encastrazione Industriale, Rome, Italy	March 1961, 2 months	Eng. I.B.I., Productor, Sponsor
Industrial organization	Industrial organizational form of enterprises organization, their characteristics. Implement training in industrial cooperatives in least 10 clothing, furniture, sporting goods or handicrafts industries, Poland	Polish Central Union of workers, Productive Cooperatives, Warsaw, Poland	July, 1961, 2 months	Eng. I.B.I., Sponsor
Quality control	Basic principles of standardization, metrology, quality, theory, economics of standardization, organization and management of standardization, set 100 in developing countries. Standardization in engineering, light industry, food, metal, mining industry, etc. Practical work in laboratories, standardization of organizations and industry. Study visits to various countries and institutions.	Standards Bureau, Union of Soviet Socialist Republics	4 months	Eng. I.B.I.
Quality control methods	Basic concepts of quality control, inspection, statistics, methods in quality control, metrology, organization of quality control specifications, manufacturing planning for quality, economics of quality, motivation, etc. Practical work in industry on specified aspects of quality.	Statistical Bureau, Sweden Sveriges Arbete och Verkstadsforening S.A.P.	1 months	Eng. I.B.I.
Industrial information	Confront experience obtained over the past years in the establishment and operation of industrial information facilities in developing countries	Applications to: Institute, Informant, P.R. Box 100, A-1010 Vienna, Austria	CTC-DT, CTC-SV Participation in: Information by governments by governments, experience from abroad, group responsible in developed countries. Their work in industry, for government agencies must be informed with the products in planning and development of scientific fields.	Eng. I.B.I.
Industrial information (for developing countries where information facilities have been developed with UNDP advice and UNDP financing)	2. Economic basic policy issues and formulate recommendations in government responsibilities in the field of industrial information 3. Economic desirable forms of bilateral as well as multilateral assistance to such facilities, in particular that provided by UNDP.	Other: Industrial information facilities, Vienna, Austria Applications to: Petroleum, Petrolides and Petroleum Section, United Nations, P.O. Box 707, A-1010 Vienna, Austria	CTC-DT, Apr. 1962, 4 weeks	Eng. I.B.I.
Industrial training	Industrial training on the production and application of systematic firms	The industrial schools of the Technical University, Vienna, Austria	The industrial schools of the Technical University, Vienna, Austria	Eng. I.B.I.

CHEMICAL INDUSTRIES (Cont'd.)

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General description	Organization; venue	Commission date	Qualification	Language	Date during the meeting of the committee	To be arranged
<b>Hydrocarbons</b> (continued)	<b>Scientific and technical courses:</b> Mathematics; Physics; Prospecting for and production of natural hydrocarbons; Geological surveys and geophysical prospecting; Applied geo-chemistry; Mechanical exploration; exploitation of the fields. Hydrocarbon transport and distribution. Processing and the study of the nature and properties of hydrocarbons. Petroleum chemistry. Scientific and technical problems of the other traditional sources of power and of atomic power. Economic policy of hydrocarbons and power; Economic and ecologic policy of hydrocarbons and power; Business management policy; management technique; Production technique and organization; distribution and marketing. Theoretical and applied accounting. Business statistics; and market research; Internal statistics of an enterprise; marketing.	Scuola di Studi Superiori sugli Idrocarburi S. Donato, Milanese 20097 Milano, Italy	Oct.-Nov. 3 months	University degree; Italian or English	31 August	To be arranged
<b>Mechanical property measurements; chemical property measurements; physical property measurements; plastic products evaluation.</b>	National Industrial Standards Research Institute 199, Dong Soong Dong, Chong-ni-Ku, Seoul Republic of Korea	Mr. Lee安排	C. I.T. Graduate with major in chemical engineering or chemistry. English	PCGC. English	To be arranged	To be arranged
<b>Inorganic chemicals</b>	Stand reference material (inorganic chemicals).	Mr. Lee安排	Master student	PCGC. English	To be arranged	To be arranged
<b>Plastics technology</b>	Plastics processing.	Federai Chemical and Ceramics Corporation Ltd., NSC Building, P.O. Box 119, Karachi, Pakistan	Engineering staff of industries engaged in the manufacture and processing of plastics. The course will also be open to staff of research and academic institutions. English	Engineering and management staff of industries engaged in the manufacture and processing of plastics. The course will also be open to staff of research and academic institutions. English	To be arranged	To be arranged
<b>Industrie pétrière</b>	Techniques concernant les gisements pétroliers; procédés d'extraction et de récupération secondaire; forages à différents profondeurs et dans différentes conditions de gisement. Méthodes d'extraction du pétrole brut, sondes et forages (Direction Générale du forage et de l'extraction). Analyse des matières en vue de la création de raffineries, extraction des huiles et des produits dérivés, analyse du pétrole brut (Institut de recherches pour le raffinage du pétrole, Ploiești). Raffinerie complète du pétrole brut, production de combustibles et de lubrifiants et le maitrise (Direction générale du raffinage du pétrole). Management des installations pétrolières.	Ministère du pétrole, Bucarest, Roumanie en collaboration avec divers instituts notamment l'Institut de recherches du Ploiești	Variation	French and formation of engineer - technician.	A discuter	To be arranged
<b>Laboratoire chimistes</b>	Physique, mathématiques, chimie, français, travaux pratiques de laboratoire.	Centre de recherches industrielles en Afrique centrale (CRICA) Lubumbashi (Zaire)	5 mois	Postprimaire scientifique 1 an avant les humanités scientifiques. Français	Fin de la même année Septembre	US\$20 par Zaire pour les non Zairois

Course or Seminar	General description	Organizer: Venue	Commencement date	Last date for registration	Fees
Low-cost automation	Introduction to low-cost factory automation; approaching automation; automation in the national setting; automation and industrial management; automation, its costs and economic impact; automation and labour problems. Automation and engineering aspects: the available means for automating; universal standards used in designing automatic control systems; fundamentals in designing automatic control system; analytical approaches in designing control system; criteria for selection of technical means for automatic control systems; automation and methods of engineering. Laboratory and in-plant exercises: design of practical automatic control circuits; simulation of automatic control buses; in-plant visits; in-plant exercises; designing automation for production operation. Advanced production management: statistics as applied to business; calculus as applied to production management; optimum operation models; queuing theory; industrial dynamics; linear programming; machinery and equipment maintenance models; quantitative analysis in materials handling.	Institute for Small-Scale Industries, University of the Philippines (UPISSI); SS Building, East Avenue Diliman, Quezon City, Philippines	3 Feb. 1975 4 Aug. 1975 1 Oct. 1976 Aug. 1976 17 weeks	The course will open to those who have had technical training in mechanical, electrical, chemical and industrial engineering, must have the ability to absorb semi-technical training. English	US\$600 3 months before start of course
Management général: méthodes et techniques modernes de gestion: management et organisation: macro-économique: gestion des entreprises.	Académie "Stefan Ghoreanu" CECERA - Centre International pour le perfectionnement des Cadres, Sosseau Olai 20, P.P. 108, Bacarest Romania	24 mars 12 semaines	Cadres dirigeants d'entreprises ou de l'administration publique. Informations Jeunes en formation. Principals, anglais, espagnol	31 Janvier 1976	US\$2,100
Perfectnement des cadres dirigeants. Organisation du système informationnel	Control Engineering Department, The University of Sheffield, Mappin Street, Sheffield S1 3JD United Kingdom	October 1 week	First degree in technology, mathematics or physics, or equivalent qualification. English		
Analysis and design of control systems:	Survey of basic principles of linear control theory; feedback and feed-forward control; stability criteria; compensation methods; design performance criteria, computer aided design; transients; delays; application of linear theory in the design of practical systems, industrial examples; practical work concerned with the operation and performance testing of servomechanisms and proportional control systems.	Control Engineering Department, The University of Sheffield, Mappin Street, Sheffield S1 3JD United Kingdom	October 1 week	First degree in technology, mathematics or physics, or equivalent qualification. English	£60
Analysis and design of control systems II	Types of non-linearity and their effects on system performance; describing functions and their use in graphical analysis; phase-plane techniques, limit cycles, singular points, trajectories, isoclines, Krylov-Bogoliubov harmonic linearization; piecewise linearisation; Liapunov and Popov stability criteria; sampled-data analysis, z-transforms, data extrapolators, sampled-data feedback design using graphical methods; time-domain and frequency-domain sensitivity theory; signal-flow techniques in sensitivity theory, non-linear and sampled-data systems; practical investigations and simulation of electric-mechanical and hydraulic systems incorporating non-linear components and amplifiers.	Control Engineering Department, The University of Sheffield, Mappin Street, Sheffield S1 3JD United Kingdom	November 3 weeks	First degree in technology, mathematics or physics, or equivalent qualification. English	£60

## MANAGEMENT AND INDUSTRIAL ADMINISTRATION (Cont'd)

- 20 -

Courses or Seminars	General description	Organizer: Venue	Qualifications:	Last date for submission of applications	Fee
<b>Management Services Techniques</b>	Development of scientific management and management services techniques; work study and organization and methods techniques; operations research - an appreciation of techniques; network analysis; - theory and practical applications; organization analysis and administrative audit; AFP and systems analysis; cost benefit analysis - u. appreciation: practical assignment or project work.	Institute of Public Administration, 59 Landerne Road, Beersheba, Dar. 81100, Israel.	Master's degree in management, or equivalent, or diploma in management, or equivalent, with relevant experience, or relevant diploma, or relevant certificate.	15.00	Dollars
<b>Industrial Management</b>	The executive in the national economy: evaluation of environments; the processes of decision making; organization behaviour; introduction management; business policy; practical problems of industrial development; diagnosis of enterprises (practical study).	Israel Institute of Productivity, Sacks Str., Tel Aviv, Israel.	Bachelor's degree in management, or equivalent, or relevant diploma.	15.00	Dollars
<b>Gestion de la production dans les entreprises de transformation des produits agricoles</b>	Principes généraux; planification de la production; magasinage; contrôle de la production; achat des fournitures; approvisionnements; entretien; contrôle de la qualité; gestion du personnel; techniques.	Centre international de perfectionnement professionnel et technique Corso Unità d'Italia, 120, Turin, Italia.	Bachelor's degree in management, or equivalent, or relevant diploma.	15.00	Dollars
<b>Gestion et direction des entreprises manufacturières</b>	L'entreprise: structure et fonctions; direction générale de l'entreprise; gestion financière et comptabilité; administration du personnel; mise au point du produit et production; marketing et gestion de la distribution; contrôle interne; gestion financier, technique, de gestion.	Centre international de perfectionnement professionnel et technique Corso Unità d'Italia, 120, Turin, Italia.	Bachelor's degree in management, or equivalent, or relevant diploma.	15.00	Dollars
<b>Control de gestión e informática</b>	Organización; planificación del control de gestión; evaluación de los resultados de la gestión; mejora en la gestión de los resultados de la gestión; información en la gestión de empresas; elaboración de datos y control.	Centro International de Perfeccionamiento Profesional y Técnico Corso Unità d'Italia, 120 Turin, Italia.	A master's degree in management, or equivalent.	15.00	Dollars
<b>Dirección de la producción en empresas de transformación de productos agrícolas</b>	Principios generales; planificación de la producción; manipulación en almacenaje; control de pedidos a proveedores; compras; mantenimiento; control de calidad; gestión general; técnicas.	Centro International de Perfeccionamiento Profesional y Técnico Corso Unità d'Italia, 120 Turin, Italia.	A bachelor's degree in management, or equivalent.	15.00	Dollars
<b>Gestión general de empresas manufactureras</b>	La empresa: estructura y funciones; personal de alta dirección; administración financiera y contabilidad; administración del personal; desarrollo de productos y la producción; marketing y organización de la distribución; auditoría interna financiera, organizativa y técnica.	Centro International de Perfeccionamiento Profesional y Técnico Corso Unità d'Italia, 120 Turin, Italia.	A bachelor's degree in management, or equivalent.	15.00	Dollars

**Proposito:** La compresión y el desarrollo de las tendencias y desafíos económicos y financieros y su impacto en las estrategias de desarrollo del sector público y privado.

**Participantes:** Oficiales, profesionales y ejecutivos; autoridades gubernamentales y administrativas; universitarios y estudiantes; empresarios; representantes de la industria, empresas y organizaciones.

**Lugar:** Salón de juntas, Hotel Intercontinental, Av. 24 de Noviembre, 7010000, Ciudad Universitaria, Madrid, Spain.

**Horarios:** 09:00-12:00 hrs. 13:30-17:00 hrs. 18:30-20:30 hrs.

**Costo:** 35 euros.

**Encuentro tecnológico:** B.C.L.  
Industria, B.C.L.  
Av. 24 de Noviembre, 7010000, Ciudad Universitaria, Madrid, Spain.

**Horarios:** 09:00-12:00 hrs. 13:30-17:00 hrs. 18:30-20:30 hrs.

**Costo:** 35 euros.

**Proposito:** El objetivo es proveer canales efectivos, comunicativos y efectivos, para comunicar entre los diferentes niveles de la administración pública, tanto central como local, así como entre los sectores público y privado, para establecer una mayor eficiencia en las relaciones entre las autoridades y las empresas y para establecer una mayor eficiencia en el desarrollo económico.

**Participantes:** Autoridades gubernamentales; universitarios y profesionales; autoridades de empresas; autoridades de la industria; autoridades de la economía; autoridades de la salud.

**Lugar:** Salón de juntas, Hotel Intercontinental, Av. 24 de Noviembre, 7010000, Ciudad Universitaria, Madrid, Spain.

**Horarios:** 09:00-12:00 hrs. 13:30-17:00 hrs. 18:30-20:30 hrs.

**Proposito:** Intercambio de experiencias y análisis entre las autoridades gubernamentales y las empresas en el desarrollo económico y social.

**Lugar:** Salón de juntas, Hotel Intercontinental, Av. 24 de Noviembre, 7010000, Ciudad Universitaria, Madrid, Spain.

**Horarios:** 09:00-12:00 hrs. 13:30-17:00 hrs. 18:30-20:30 hrs.

**Proposito:** Introducción a las tendencias y desarrollos en el sector público y privado.

**Lugar:** Salón de juntas, Hotel Intercontinental, Av. 24 de Noviembre, 7010000, Ciudad Universitaria, Madrid, Spain.

**Proposito:** Intercambio de experiencias y análisis entre las autoridades gubernamentales y las empresas en el desarrollo económico y social.

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**Horarios:** 09:00-12:00 hrs. 13:30-17:00 hrs. 18:30-20:30 hrs.

**Proposito:** Desarrollo de las estrategias y políticas; implementación y evaluación de las estrategias y políticas; desarrollo de las estrategias y políticas; desarrollo de las estrategias y políticas.

**Lugar:** Salón de juntas, Hotel Intercontinental, Av. 24 de Noviembre, 7010000, Ciudad Universitaria, Madrid, Spain.

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**Horarios:** 09:00-12:00 hrs. 13:30-17:00 hrs. 18:30-20:30 hrs.

**Problème sociopolitique Problème africain, législation, prévention, lutte.**

Problème du l'eau  
Problèmes généraux: besoins et ressources, pollution des eaux (généralités). Législation de l'eau: droit national et international. Les eaux douces et des eaux de mer. Problèmes de la pollution: urbanise, industrielles, détergents, pesticides, etc. Traitées et opérations: techniques diverses: mécaniques, chimiques, biologiques. Visites des stations d'épuration et talons fossiles.

Problème militaire et économique, de mise en œuvre et d'entretien des armes  
Problème alimentaire

Journées par électrostacler, électronique, électro-formage. Journées chimique, par laser, par ultrasons, hydroélectricité, roulettes, fluotournage, hydroformage, magnétostatique, explosions, etc. Journées par réfrigération, par thermomètre électronique, sondes sous vide. Procede TIG-MIG-HG, etc.

Journées d'études sur les nouveautés dans le commerce des produits alimentaires.

Problème industriel et technique: optique lumineuse, analyse des gaz, applications: analyse organique, spectroscopie à étalonnage, sonde ionique, sources à vibration, détecteurs. Travaux pratiques en laboratoire.  
Lutte contre la toxicité dans les industries chimiques, pharmaceutiques et autres (plomb, mercure, cuivre, arsénium, mercure, solvants chlorés, etc.)

Stratégie et analyse; multinationales corporatives; stratégies; communication; organisation accès aux marchés; multinationales; multinationales étrangères.

Stratégie plurielle; stratégies; stratégies; stratégies officielles; stratégies corporatives objectives; stratégies conceptuelles; planification unités et marchés agro-industriels; présentation life cycle in setting corporate planning; comment élaborer as a way of determining of strategy; experience curves, economics of scale and just costs and their effect on a wide range of technologies; "Top" analysis; products/marketing strategies; empirical studies and surveys.

**Problème technique Problème africain, législation, prévention, lutte.**

Centre de Perfectionnement technique, 30 avenue du Maréchal Joffre, Paris, France  
Centre de Perfectionnement technique, 30 avenue du Maréchal Joffre, 14 Juin 1960, 92500 Rueil-Malmaison, Paris, France

14 Avril,

(fin 3 nov.)  
Possibilité  
d'inscription  
semaine par  
semaine  
7 semaines  
consecutives

Formation  
Pr. P. 100  
pour les  
adultes

Centre de Perfectionnement technique, 30 avenue du Maréchal Joffre, 14 Juin 1960, 92500 Rueil-Malmaison, 31 Eté 1960, Paris, France

15 Juillet  
1 mois  
adultes

Formation  
Pr. P. 100  
pour les  
adultes

Centre de Perfectionnement technique, 30 avenue du Maréchal Joffre, 14 Juin 1960, 92500 Rueil-Malmaison, 31 Octobre, Paris, France

4 novembre  
jours

Formation  
Pr. P. 100  
pour les  
adultes

Centre de Perfectionnement technique, 30 avenue du Maréchal Joffre, 14 Juin 1960, 92500 Rueil-Malmaison, Grenoble, France

24 Février  
1 mois

Formation  
Pr. P. 100  
pour les  
adultes

Centre de Perfectionnement technique, 30 avenue du Maréchal Joffre, 14 Juin 1960, 92500 Rueil-Malmaison, Paris, France

15 Juillet  
2 mois

Formation  
Pr. P. 100  
pour les  
adultes

INSAID  
Bld. de Constantine  
77305 Fontenay-sous-Bois, France

August  
2 weeks

INSAID  
Pr. P. 1000  
adults

INSAID  
Bld. de Constantine  
77305 Fontenay-sous-Bois, France

June  
2 weeks

INSAID  
Pr. P. 1000  
adults

			Centro de Productividad del Uruguay, Sarandi 690 D 2do. Montevideo, Uruguay	Nivel gerencial y medios Espanol	US\$100
Desarrollo de las organizaciones para dirigir	Procesamiento; frío.	Centro de Productividad del Uruguay, Sarandi 690 D 2do. Montevideo, Uruguay	50 horas (20 sesiones de 2½ horas cada una); a fijar.	Nivel técnicos. Espanol	US\$150
Industria alimentaria	Industria del calzado	Centro de Productividad del Uruguay, Sarandi 690 D 2do. Montevideo, Uruguay	39 horas (15 sesiones de 3 horas cada una); a fijar.	Nivel supervisores. Espanol	US\$70
Industria del cuero	Industria de la pesca	Centro de Productividad del Uruguay, Sarandi 690 D 2do. Montevideo, Uruguay	36 horas (16 sesiones de 2 horas cada una); a fijar.	Nivel supervisores y técnicos. Espanol	US\$100
Industria textil	Industria de la pesca	Centro de Productividad del Uruguay, Sarandi 690 D 2do. Montevideo, Uruguay	40 horas (20 sesiones de 2 horas cada una); a fijar.	Nivel supervisores. Espanol	US\$110
Plastificación de los productos y gestión de materiales	Industria textil	Centro de Productividad del Uruguay, Sarandi 690 D 2do. Montevideo, Uruguay	50-60 horas; A fijar.	Nivel técnicos. Espanol	US\$130
Principios fundamentales de administración	Industria textil	Centro de Productividad del Uruguay, Sarandi 690 D 2do. Montevideo, Uruguay	Julio-agosto Gerentes, jefes de 21 sesiones de producción 2 horas cada una.	US\$120	
Seminario y prácticas de marketing	Industria textil	Centro de Productividad del Uruguay, Sarandi 690 D 2do. Montevideo, Uruguay	Todos los meses	Nivel gerencial y medios Espanol	US\$100
Servicios en la industria	Industria	Centro de Productividad del Uruguay, Sarandi 690 D 2do. Montevideo, Uruguay	Junio, octubre Gerentes y jefes de 20 sesiones de 2 horas cada una.	Nivel supervisores Espanol	US\$200

## PREFACE

This compilation of industrial training opportunities for personnel from developing countries is the revised and enlarged version of the UNIDC publication "Training Opportunities for Industrial Personnel in Developing Countries" which appeared in the autumn of 1972. The 450 entries it contains are based on the responses of governments, organizations and institutions in developing countries.

The increasing tendency to offer such training facilities not only in industrialized but also in developing countries, and the growing interest of developing countries in training their own personnel, helps to diminish the difficulties that increasingly arise in arranging suitable training programmes in industrialized countries where such courses are already established.

The compilation is divided into three sections: (1) training opportunities offered by UNIDC itself; (2) training opportunities offered by governments and organizations that fall outside those working directly with UNIDC; (3) training opportunities offered by universities, technical institutes, vocational training centres, and other educational institutions in developing countries. The training programmes, which range from short-term courses to post-graduate studies, are similar in nature to those offered by UNIDC.

Since UNIDC is not in a position to give further details on courses offered by other organizations, readers requiring more information may contact the National Committees of the United Nations Development Programme, or the regional UNIDC offices.

The training opportunities listed here are not limited to holders of United Nations Fellowships. Any nationalized institution, or a government, organization or individual, may apply for a United Nations fellowship, however, must be nominated by their Government, and the nominations must be sent through United Nations Development Programme executing agencies.

Information on training facilities in a wide range of subjects can be requested from the secretariats of the Economic Commission for Africa, Asia and the Pacific, and the Economic Commission for Europe (ECE). However, in accordance with an agreement with UNIDC, ECE will no longer publish its "Selected Training Courses Specifically Recommended for Development Purposes".

A new questionnaire is now being prepared for the fourth edition, which should appear in late 1977. A revised version of the questionnaire will be prepared in 1978, and will cover further developments in training opportunities. The co-operation of all concerned is welcomed.

## PREFACE

Le présent répertoire des possibilités de formation industrielle offertes aux cadres de pays en voie de développement est la quatrième édition de ce répertoire, édité par l'UNIDC et publié pour la première fois dans le cadre de l'autumn meeting de l'Assemblée générale des Nations Unies à New York, en septembre 1972.

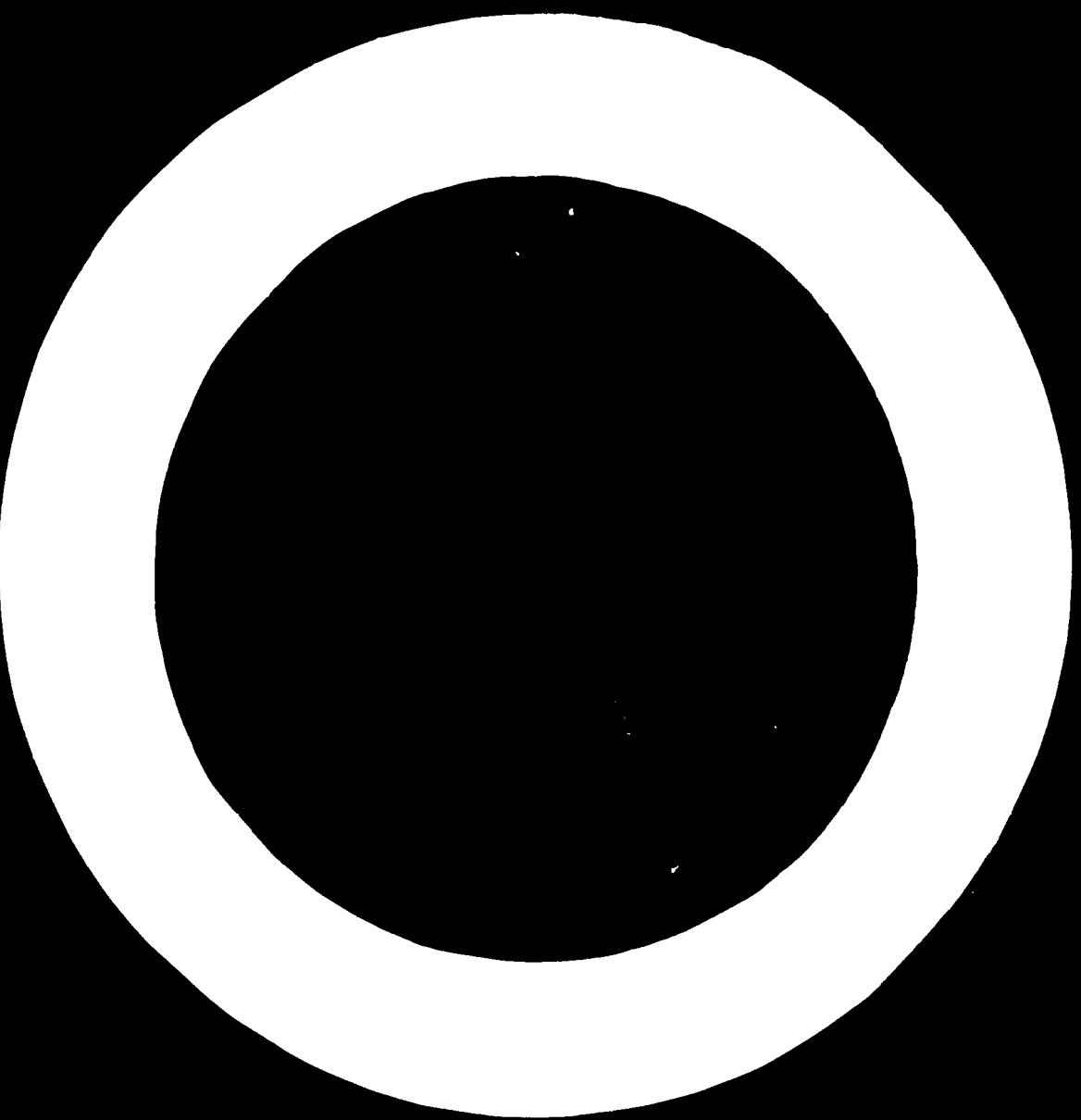
Il est espéré que le promising développement de cette UNIDC publication continuera à la bénéfice de l'Assemblée générale des Nations Unies et de l'UNIDC jusqu'en 1977. La co-operation de tous les pays en voie de développement est vivement recommandée.

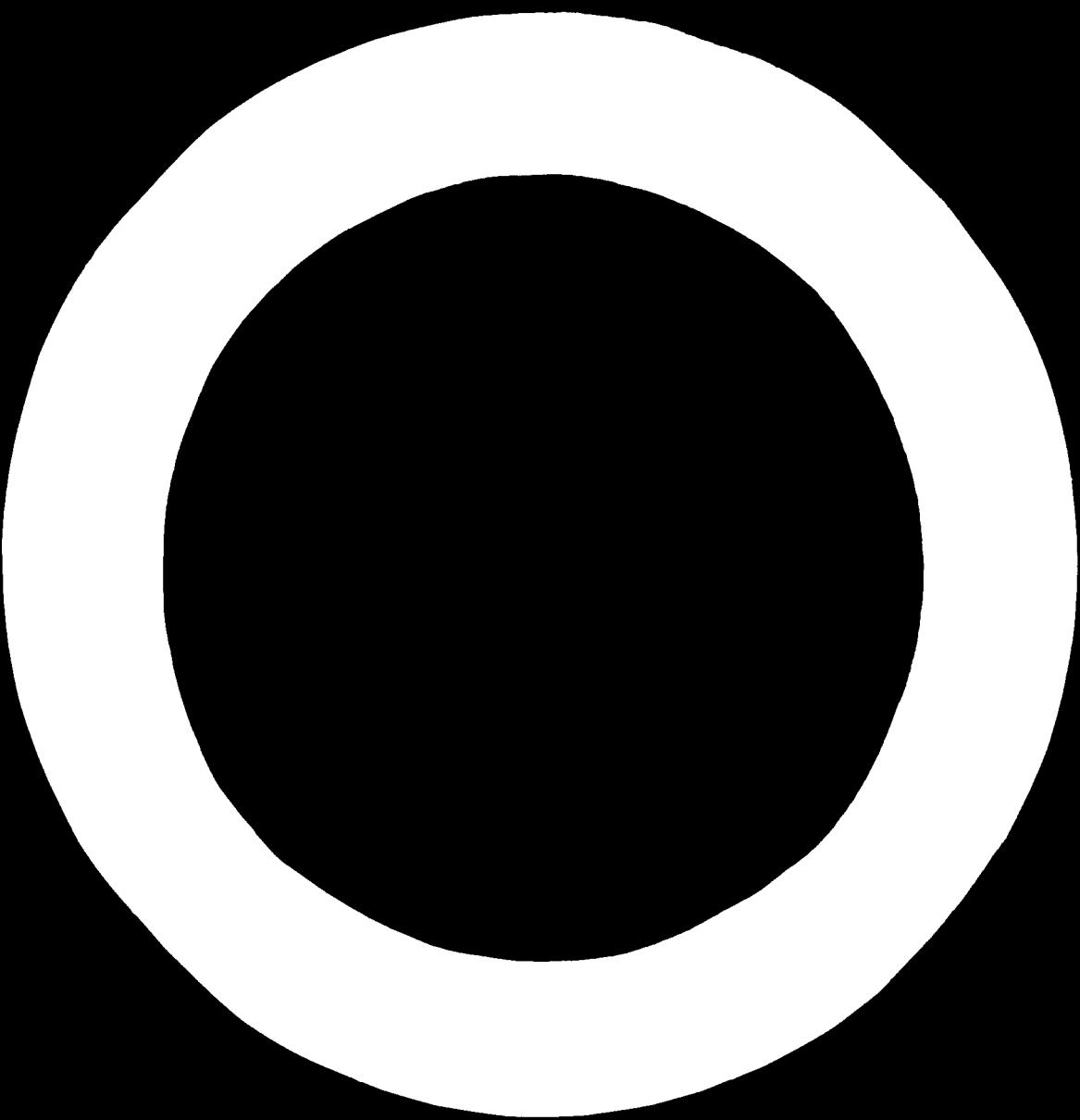
On notera que la place accordée aux moyens de formation existants dans les pays qui ne diffèrent pas trop de leur pays d'origine. Ainsi, si de plus de 300 formations sont proposées aux pays en voie de développement, on redit les inconvénients que présente l'organisation de stages internationaux dans ces pays.

Ce répertoire est divisé en trois parties: 1) possibilités de formation offertes par l'UNIDC elle-même; 2) formations industrielles, commerciales et administratives proposées par les pays en voie de développement; 3) formations industrielles incorporées dans des programmes de formation plus larges et plus complets. Les possiblités de formation techniques et administratives supérieures, ingénieries et assimilées et personnel technique et administratif sont également indiquées. A quelques exceptions près, les matières traitées relèvent de l'industrie et de l'agriculture.

Pour obtenir de plus amples renseignements sur les stages à l'étranger, faire une demande directe au Bureau de l'UNIDC ou à l'organisme national de formation intéressé.

L'usage des问卷s de formation indiqués n'est pas réservé à un autre rôle. Ainsi, il est possible d'obtenir une bourse de formation dans un pays en voie de développement, mais pas obtenu une bourse des Nations Unies, les demandes des institutaires peuvent être considérées comme étant équivalentes. De plus, il est possible d'obtenir une bourse de formation dans un pays en voie de développement, mais pas obtenu une bourse des Nations Unies qui dépendent de l'UNDP, ou l'organisme des Nations Unies qui gère les stages.





Des renseignements sur les possibilités de formation en de nombreux domaines peuvent être obtenus auprès des secrétariats de la Commission économique et sociale pour l'Asie et le Pacifique (CESP) et de la Commission économique pour l'Europe (CEE). Cependant, il existe un autre moyen d'obtenir des renseignements sur les possibilités de formation dans l'industrie.

L'ONUDI espère pouvoir fournir des renseignements de plus en plus complets à tous ceux qui, dans les pays en voie de développement, sont intéressés à une industrie, à une industrie manufacturière, à une industrie pétrolière, prévoit de prendre part à la troisième édition de ce répertoire, prévue pour l'année 1975. Pour l'année 1976 et, dans la mesure du possible, pour l'année 1977, l'ONUDI compte sur la possibilité de lui fournir des informations.

## PREFACIO

La presente compilación de oportunidades de capacitación industrial para personal de países en desarrollo consigue la información más completa sobre las organizaciones y otras entidades que se ocupan de la labor de capacitación.

Sigue en aumento la tendencia, ya señalada en la anterior edición, a ofrecer este tipo de servicios de capacitación en los países extranjeros. Sin embargo, también es importante mencionar el desarrollo de los servicios de esta índole dirigidos en los países en desarrollo, se alivian en parte las dificultades cada vez mayores que enfrenta la industria a la hora de contratar a profesionales adecuados en los países industrializados, cuyos servicios están ya excesivamente recargados.

La compilación está dividida en tres secciones: 1) oportunidades de capacitación organizadas o dirigidas por la propia UNID; 2) cursos cortos y funcionales, exceptuando los cursos cortos de menos de 10 días; 3) cursos de formación en taller, que incluyen las actividades de campo y las prácticas en las fábricas. Las organizaciones que han participado en la mayor medida en la preparación de estos cursos son: a) las empresas y organismos gubernamentales de los diversos campos de la industria y el desarrollo industrial. Con estasas organizaciones se han establecido una serie de convenios que se cumplen directamente a estas organizaciones, cuyas direcciones figuran junto a cada autoridad.

Las oportunidades de capacitación aquí compiladas no se ofrecen sólo a los becarios de las Naciones Unidas. Cualquier persona autorizada en su país de desarrollo, que no sea solicitante o presentante de una beca, puede participar en las oportunidades de capacitación ofrecidas a través de las Naciones Unidas dentro del marco del Programa de las Naciones Unidas para el Desarrollo (PNUD), al organismo de ejecución correspondiente de la sistema de las Naciones Unidas.

Dado que a la ONUDI no le es posible ofrecer más detalles sobre los cursos que ofrecen otras organizaciones, se refiere a los institutos que ofrecen cada autoridad.

Las oportunidades de capacitación aquí compiladas no se ofrecen sólo a los becarios de las Naciones Unidas. Cualquier persona autorizada en su país de desarrollo, que no sea solicitante o presentante de una beca, puede participar en las oportunidades de capacitación ofrecidas a través de las Naciones Unidas dentro del marco del Programa de las Naciones Unidas para el Desarrollo (PNUD), al organismo de ejecución correspondiente de la sistema de las Naciones Unidas.

Puedes solicitar más información sobre servicios de capacitación, en un amplio espectro de materias, a las secretarías de la Comisión Económica para Asia y el Pacífico (CEPAP) y la Comisión Económica para Europa (CEEPE). Sin embargo, dice secretaria que, "el variado de servicios que se ofrecen en el desarrollo industrial, no incluye información sobre oportunidades de capacitación de alto nivel para el desarrollo industrial en su participación en el desarrollo industrial".

Se espera que esta publicación de la ONUDI continúe su evolución, promoviendo un beneficio a todos aquellos profesionales de la ciencia y la tecnología que deseen trabajar en la esfera industrial. Se está preparando un nuevo catálogo para la ciencia y la tecnología que prevé para finales de 1975, que suministrará más oportunidades disponibles en 1976 y, en la medida de lo posible, en 1977. Se agradece la colaboración que pueden prestar todos los interesados.

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## TRAINING OPPORTUNITIES OFFERED BY UNIDO

### UNIDO IN-PLANT TRAINING PROGRAMMES

UNIDO organizes In-Plant Training Programmes for Engineers and advanced technicians from developing countries, in the relevant field of industry, as well as industries and institutes having specialised know-how and experience in the relevant field of industry.

The objective of the Programmes, which run from two to five months, is to provide the participants, in a relatively short time, with concentrated practical introductions; studies; actual in-plant training; and study visits. Each Programme concludes with an evaluation session during which the participants assess the availability of funds and suitable host facilities. They are also organized subject to the formal application for participation should be submitted to UNIDO through appropriate governments or agencies and the UNDP resident representative. Governments are asked to notify UNIDO as early as possible of their interest in, and possible candidate for, specific programmes.

The general requirements for admission are a degree in engineering (or equivalent), and several years of practical experience in the respective field.

Further information may be obtained from:  
Industrial Training Section  
United Nations Industrial Development Organization  
P.O. Box 707, A-1011 Vienna, Austria

Field of study	Content description	Venue	Duration	Comments	Language
Food processing industry	New methods and techniques for food processing and preservation, organisation and management of food processing industry, quality control, packaging and storage. In-plant training in and study visits to fruit and vegetable, rice, oilseed processing and protein food manufacturing plants.	Central Food Technological Research Institute Mysore, India	3 months	June	Eng. & Ger.
Cereal processing	Modern trends in cereal (wheat and maize) processing, drying, packaging, storage, milling, milling products, manufacture of cereal, oilseed and biscuits. Quality control and laboratory testing. In-plant training in bread-making, confectionery and biscuit manufacture.	Tropical Products Institute London United Kingdom	3 months	September	Eng. & Ger.
Fruit and vegetable processing	Fruit and vegetable processing technology, quality control, in food and fruit processing industry and research organizations.	Tropical Products Institute London United Kingdom	3 months	July	Eng. & Ger.
Production management of mechanical industry	Modern trends of production management; machinery, iron and steel and equipment manufacturing. Case studies on production planning and control, process innovation, introduction of new equipment and electronic computers, etc. Practical training in mechanical, electrical engineering and metalworking plants.	ASSOCIATION FOR OVERSEAS TECHNICAL SCHOLARSHIP Tokyo, Japan	4 months	September	Eng. & Ger.
Diesel engines	Practical knowledge and experience in technological, economical and managerial aspects on the utilisation, operation and maintenance, design and production of diesel engines and spare parts. In-plant training in the production plants on manufacturing of diesel engine and spare parts or on maintenance operations.	TTS-Institute Prague Czechoslovakia	3 months	April	Eng. & Ger.

Field of study	Name	Duration	Date	Language
Electro-welding	Technology and equipment for electric fusion, resistance, welding processes, modern welding, arc power resources, welding material and structures, constructive technology design of welded metal structures, quality control of welded material, etc. Implement training in plants manufacturing electric welding equipment, metalworking industry as well as laboratories.	4 months	April	English
Metalworking industry	Planning, controlling and supervising of the manufacturing processes of machine parts; design of jigs and fixtures, design and use of cutting tools, operation and maintenance, quality control and economics of metalworking operations, etc. Practical studies in laboratories and Im-plant training in metalworking industry.	4 months	May/June	English
Iron and steel industry	Theory in technological process of equipment, economic planning, management, maintenance. Im-plant training in blast furnace, smelting plant, open hearth plant, rolling mills, etc.	5 months	July	English
Production management in basic chemical industry	Modern trends in production, management in chemical industry in Japan. Technological, economic and social trends in the planning and management of chemical industry with emphasis on outline of a company, production planning, introduction of new technologies, regularity and development, process planning and design, maintenance, anti-pollution measures, etc. Im-plant training in chemical industry.	2 months	January	English
Fertiliser industry	Technology and planning of mineral fertiliser production. Raw material, present development prospects of world production of mineral fertilisers. Key processes and operations and their economic evaluation. Scientific research work on outline of production with Im-plant training in nitrogen fertiliser or phosphate fertiliser plants.	3 months	April	English
Petrochemical industry	Sources of raw material, technological processes, industrial equipment and unit operations, process control, maintenance and development prospects of petrochemical industry. Im-plant training in the fields of plastics, fibres, or nitrogen fertilisers.	2 months	Not yet fixed	English
Plastic technology	Techno-economic aspects of plastic production, plastic fabrication technology, utilisation of plastics, equipment, and tool design. Problems affecting the development of plastic industry. Plant studies in Austria, visible to other countries.	2 months	September	English
Pulp and paper	Pulp and paper industry processes and modern methods and equipment related to maintenance, instrumentation, environmental layout, long range planning, industrial management. Im-plant training in wood handling, mechanics, high yield, sulphite, sulphate pulps, newspaper, kraft paper, cardboard and coated paper plants, pulp and paper machinery, equipment manufacturing plants, pulp and paper research and testing laboratories.	4 months	March	English

Method of study	Name	Duration	Organizer	Date
Case history	Prediction of technological changes in shoe, boot and leather industry. Managerial and organizational aspects of production, plant design of boot and shoe industry, scientific research in leather and leather goods, in-plant training in shoe manufacturing plants.	12 months	TES-Institut Prague Czechoslovakia	September Engg. 181
Mobile laboratory	Raw materials, mechanical and chemical processing of textiles, production economics and organization, maintenance of textile machinery and environmental aspects related to textile industry. The programme will include laboratory and practical training in spinning, weaving, finishing or knitting.	1 month	Institut Fizyky Materiálu Československých Výrobků, Praha Czechoslovakia	September Engg. 181
Information and industrial information	Production of industrial information in industry, development, professional agencies and a project on application, classification, systems, information systems for industry. Practical training in industrial information and documentation and study visits to specialized and institutes providing information services to industry.	1 month	V.A.M.I. All Indian Institute for Scientific and Technical Information Moscow Union of Soviet Socialist Republics	September Engg. 187
Information and industrial information	Industrial maintenance organization, preventive maintenance, economic aspects of maintenance, methods of maintenance personnel. In-plant training in steel, cement, mechanical and electro-mechanical, ship building, telecommunication and transportation industries.	1 month	Istituto per le Costruzioni Industriali Italy	September Engg. 187
Information and industrial information	Maintenance organization, techniques and methods including objectives, planning, methods, control, sys. eng., spare parts and material control used in maintenance systems; project planning and control, reliability engineering; training of maintenance personnel. In-plant training in maintenance organization, preventive maintenance planning or maintenance control in mechanical, metallurgical and chemical industry.	1 month	Svenska Arbetssättvarvskonfederationen SAP, Almedalen Umeå, Sweden	April Engg. 187
Information and industrial information	Techniques and management questions related to the general and specific techniques for systematic fault diagnosis of biochemical electronic equipment i.e. fundamental of electronics, trouble shooting in electronic equipment, maintenance, maintenance and safety of biochemical electronic equipment and its applications, and maintenance management. In-plant training in related fields.	4 months	Hungarian Instruments Manufacture, Budapest, Hungary	January Engg. 187
Information and industrial information	Short and long term planning of workshop performance, workshop operations and programs of selling stock and technical and economic control. Purchasing and storage of materials and the use of computers. Practical training in railway workshops and plants in connection to plants manufacturing railway equipment.	4 months	Federal Railways Manufacturing and Care, Düsseldorf, Germany Federal Republic of Germany	August Engg. 187
Information and industrial information	General principles of maintenance organization, maintenance planning and programs planning and control, maintenance economy, time estimation, organization and maintenance and report technique. In-plant training in related workshops and plants in engineering industry.	4 months	Rail-Eisenbahn Italia Nerchind Padova Italy	June Engg. 187

PROGRAMMES DE FORMATION COLLECTIVE PAR L'UNION  
DES INDUSTRIES ET DES MÉTIERS

L'Union des Industries, en coopération avec les gouvernements des pays hôtes et avec le "Conseil d'entreprises industrielles et d'instituts spécialisés dans les industries manufacturières, des mines et de l'énergie à l'intention d'ingénieurs et de techniciens supérieurs de pays en voie de développement", dans chaque, dans la durée sur de deux à cinq mois, ont pour objectif de permettre aux participants d'acquérir, dans un temps relativement court, une bonne connaissance générale et approfondie de la formation professionnelle dans des entreprises et des réalisations et des visites d'établissements. Ils sont dirigés par des experts et commentent et dirigent. Autre élément, à savoir, un autre de l'emploi que participante font le point des avantages qu'ils ont retiré de la formation dispensée, compte tenu des conditions existant dans leurs pays.

On trouve, ci-après une liste des stages de formation collective. Certaines d'entre elles ont lieu chaque année, d'autres toutes les deux ans, d'autres encore se déroulent à intervalles de deux ans.

Les méthodes suivent être présentées à l'UNICE par l'intermédiaire des services officiels compétents et du représentant résident du FNUIC, ces derniers devant présenter les nécessités.

Les organisations officielles d'industrie sont les suivantes : être titulaire d'un diplôme d'ingénieur ou d'architecte équivalant et classifier le pays dans les autres.

Le plus simple renouvellement sur ces stages peuvent être obtenus à l'adresse suivante : Section de la formation industrielle, Organisation des Nations Unies pour l'éducation, la science et la culture, présentement située à l'UNICE, Vienne, Autriche.

Information et formation industrielle : Section de la formation industrielle, Organisation des Nations Unies pour l'éducation, la science et la culture, présentement située à l'UNICE, Vienne, Autriche.

Centre Pod Research Institute Europe, Inde

Information et formation industrielle : Section de la formation industrielle, Organisation des Nations Unies pour l'éducation, la science et la culture, présentement située à l'UNICE, Vienne, Autriche.

Tropical Products Institute, Andhra, India

Information et formation industrielle : Section de la formation industrielle, Organisation des Nations Unies pour l'éducation, la science et la culture, présentement située à l'UNICE, Vienne, Autriche.

Information et formation industrielle : Section de la formation industrielle, Organisation des Nations Unies pour l'éducation, la science et la culture, présentement située à l'UNICE, Vienne, Autriche.

Techniques des fruits et légumes, techniques, concept, et développement industriel, analyse des besoins, conditions d'exploitation et entrepôts, et performances.	Pré. de la Direction des industries, ministère de l'énergie, et de l'industrie, et ministère des transports et de l'agriculture.	1978	Septembre	Arg. 1.6
Techniques modernes de la production dans les industries alimentaires, la boulangerie et la pâtisserie, sur la production et le contrôle des produits, et les opérations courantes et l'introduction de nouvelles méthodes de production. Potentiel, planification, analyse des besoins, et techniques industrielles, et techniques de fabrication.	Ass. au pré. de la Direction des industries, ministère de l'énergie, et de l'industrie, et de l'agriculture, et de transports et de l'agriculture. Potentiel, planification, analyse des besoins, et techniques industrielles, et techniques de fabrication.	1978	Septembre	Arg. 1.6
Aspect technique, industrielles et commerciales, et techniques de fabrication et d'exploitation et fabrication de vêtements et chaussures, potentiels, planification, analyse des besoins et techniques industrielles, et techniques de fabrication.	Ass. au pré. de la Direction des industries, ministère de l'énergie, et de l'industrie, et de transports et de l'agriculture.	1978	Avril	Arg. 1.6
Technologie et techniques industrielles pour la production électrique et pour la production pour l'industrie et diverses applications d'énergie, peuvent être utilisées dans les industries électroniques, métallurgiques, automobile et plastiques, etc. Potentiel, planification, analyse des besoins et techniques industrielles et dans les industries.	Industrie E.C. Potentiel, planification et techniques, R.S.S. 2 <sup>e</sup> partie, R.S.S. 3 <sup>e</sup> partie, R.S. Validité.	4 mois	Avril	Arg. 1.6
Technique et techniques industrielles et dans les industries.	Université Laval, Québec, Québec, R.S.S.	4 mois	Avril	Arg. 1.6
Technique et techniques industrielles et dans les industries.	Haute école Sodernergie de Québec, Québec, R.S.S.	2 mois	Juin	Arg. 1.6
Technique et techniques industrielles et dans les industries.	Haute école Sodernergie de Québec, Québec, R.S.S.	2 mois	Avril	Arg. 1.6
Technique et techniques industrielles et dans les industries.	Ministère de l'industrie, Québec, R.S.S.	1 mois	Avril	Arg. 1.6
Technique et techniques industrielles et dans les industries.	Ministère de l'industrie, Québec, R.S.S.	1 mois	Avril	Arg. 1.6
Technique et techniques industrielles et dans les industries.	Ministère de l'industrie, Québec, R.S.S.	1 mois	Avril	Arg. 1.6

Point of study	Venue	Durée	Langue
Industrie pétrochimique	Sources de matières premières, techniques de fabrication, équipement et fonctionnement des unités de production, contrôle des processus de fabrication, entretien, perspectives de développement de l'industrie pétrochimique. Formation pratique dans des usines de matières plastiques, de fibres synthétiques ou d'engrangement associé.	Centre commun OITB, Roumanie, Bucarest, Roumanie, 2 mois à	Anglais N'est pas encore fixé
Technologie des matières plastiques	Aspect technico-économique de la production, du travail et de l'utilisation des matières plastiques, étude du matériel et de l'outillage. Problème posé par le développement de l'industrie des matières plastiques. Visites d'usines en Autriche et dans d'autres pays.	Laboratorium für Kunststofftechnik, Wienne, Autriche, 2 mois	Septembre Anglais
Industrie de la pâte à papier et du papier	Techniques de production industrielle de la pâte et du papier, techniques et matériel d'entretien, appareils de contrôle, protection de l'environnement, organisation des unités, planification à long terme, gestion industrielle. Stages dans des entreprises pour étudier les domaines suivants : traitement du bois, pâte adhésive, pâte à haut rendement, pâte au blaufrüte, pâte au sulfite, papier kraft, carton, papier couché, fabrication des machines et de l'outillage; travaux dans des laboratoires de recherche et d'essais.	Sveriges Skogindustriförbund (SSIF), Märtaryd, Suède, 3 mois	Anglais Nors
Industrie de la chaussure	Techniques de production dans l'industrie de la chaussure et dans l'industrie du cuir en général. Problèmes de gestion et d'organisation, conception des installations dans l'industrie de la chaussure, recherche scientifique dans le domaine du cuir et des articles en cuir; formation pratique dans des fabricages de chaussures.	Institut TES, Prague, Tchécoslovaquie, 2 mois à	Septembre Anglais
Industries textiles	Matières premières de l'industrie textile, traitement mécanique et chimique des tissus, économie et organisation de la production, entretien du matériel et protection de l'environnement. Le stage comportera une formation pratique en laboratoire et en usine dans les domaines suivants : filature, tissage, filassage, tricotage.	Institut Piaski Miokna i Chemiczne, Obroki Miokna, Podl, Pologne, 3 mois	Septembre Anglais
Information et documentation industrielles	Thème de l'information dans le développement industriel, méthodes de recherche et d'extraction des données et leurs applications pratiques, méthodes de classification, systèmes d'information pour l'industrie. Formation pratique dans les domaines de l'information et de la documentation industrielles et visites d'institutions spécialisées chargées de fournir des renseignements à l'industrie.	VIMIPI Institut d'information scientifique et technique de l'URSS, Moscou, URSS, 2 mois	Septembre Anglais
Gestion des services d'entretien et de réparations	Organisation des services d'entretien dans l'industrie. Entretien préventif, aspects économiques de l'entretien, formation du personnel des services d'entretien. Formation pratique dans des entreprises appartenant aux secteurs suivants : acier, ciment, constructions mécaniques, électromécanique, constructions navales, télécommunications et transports.	Istituto per la costruzione Industriale (IRI), Rome, Italie, 3 mois	Septembre Français espagnol

Point et sujet	General description	Venue	Durée	Commentaire	Lieu
Organisation et gestion des services d'entretien	Organisation de l'entretien; techniques et méthodes utilisées dans les services d'entretien, définition des objectifs, planification, systèmes de contrôle, approvisionnement en pièces détachées et en fournitures; planification et contrôle des projets, fiabilité, formation du personnel d'entretien.	Suisse Arbeitsgemeinschaft-Lüdingen, SAP, ALI-BATTI, Lüdingen, Suisse	3 mois	Avril	Anglais
Entretien de l'équipement électrique et électronique	Techniques générales et particulières employées pour la recherche systématique des causes de mauvais fonctionnement de l'équipement électronique et problèmes d'organisation: notions essentielles d'électronique; dépannage des équipements électroniques; entretien, essais, étalonnage et sécurité de l'équipement biomédical; utilisation de cet équipement; organisation des services d'entretien. Formation pratique dans ces domaines.	Fabrique nationale d'instruments de mesure, Budapest, Hongrie	2 mois	Janvier	Anglais
Entretien et rénovation du matériel de chemins de fer	Planification à court et à long terme du fonctionnement des ateliers, opérations en atelier et contrôle des travaux, principes économiques de base pour l'entretien et la préparation du matériel roulant, contrôle économique et technique. Achat et stockage du matériel, utilisation d'ordinateurs. Formation pratique dans des ateliers et visites d'usines de construction de matériel de chemin de fer.	Société des chemins de fer de la République fédérale d'Allemagne, Francfort, et Carl Duisberg Gesellschaft, Cologne	2 mois	Août	Anglais
Organisation de l'entretien dans l'industrie du bois	Principes généraux de l'organisation de l'entretien, planification et contrôle de la production, évaluation des temps, organisation des ateliers d'entretien et de réparations. Formation pratique dans des ateliers et des usines appartenant au secteur de l'industrie du bois.	Raastor-Instituutti, Helsinki, Finlande	2 mois	Juin	Anglais
Technique de gestion industrielle intégrée	Gestion industrielle et plus particulièrement ordonnancement de la production, gestion commerciale et financière et contrôle de gestion. Planification, contrôle, organisation et coordination dans l'industrie. Formation pratique dans des entreprises appartenant aux secteurs suivants : industrie sidérurgique, industrie du client, industrie mécanique et électromécanique, construction navale, industrie alimentaire, télécommunications, transports.	Istituto per la Ricostruzione Industriale (IRI), Roma, Italie	3 mois	Mars	Anglais, français ou espagnol
Coopératives industrielles	Organisation des entreprises sous forme de coopératives industrielles, gestion et aspects économiques, création et intégration de coopératives industrielles. Formation pratique dans des coopératives industrielles appartenant aux secteurs suivants : cuir, habillement, meuble, articles de sport et fabrication manuelle d'articles en verre soufflé.	Union centrale polonaise des coopératives ouvrières de production, Varsovie, Pologne	3 mois	Juillet	Anglais ou espagnol
Organisation des entreprises de normalisation	Principes de base de la normalisation, métrologie, contrôle de la qualité, aspects économiques de la normalisation, organisation et gestion des services de normalisation dans les pays en voie de développement. Normalisation dans les industries mécaniques, les industries légères, les industries alimentaires, les industries métallurgiques, etc. Formation pratique dans des laboratoires, des organismes de normalisation et des entreprises industrielles. Visite de diverses usines et institutions.	Institut de normalisation de Moscou, URSS	4 mois	Mars	Anglais

Field of study	General description	Venue	Duration	Commerce	Laboratory
Contrôle de la qualité	Principes de base du contrôle de la qualité, inspection, méthodes statistiques, métrologie, organisation du contrôle de la qualité, spécifications qualitatives; planification de la fabrication en vue de la qualité, aspects économiques de la qualité, motivations, etc. Formation pratique dans l'industrie portant sur certains aspects du contrôle de la qualité.	ALI-RATI Lidingö, Suède Svenska Artillerigivare Föreningens SAF	2 mois	Anglais	
PROGRAMAS DE CAPACITACION COLECTIVA EN EL TRABAJO ORGANIZADO POR LA ONUDI	<p>La ONUDI, con la colaboración de diversos gobiernos miembros, así como de instituciones e institutos formados en la experiencia y los conocimientos aplicables en cada caso, organiza programas de capacitación colectiva en el trabajo, destinados a ingenieros y personal técnico superior de países en desarrollo.</p> <p>El objetivo de tales programas, que tienen una duración de dos a cinco meses, consiste en dar a los participantes, en un espacio de tiempo relativamente corto, la posibilidad de adquirir experiencia práctica en régimen de trabajo intensivo y de ampliar sus conocimientos teóricos. Los programas son supervisados por expertos y, en general, constan de cuatro elementos: una introducción teórica; una intervención práctica en el trabajo; y visitas de estudio. Cada programa termina con una sesión de evaluación, en la cual los participantes examinan la utilidad de lo que han aprendido, a la luz de las circunstancias existentes en sus respectivos países.</p> <p>En el cuadro que figura más adelante se da una lista de programas de capacitación colectiva en el trabajo organizados por la ONUDI. Algunos se realizan anualmente; otros, cada dos años, o según convenio. La organización de estos programas está sujeta en cada caso a la disponibilidad de los recursos financieros necesarios, así como de los programas se organizan por carácter interregional, si bien algunos están limitados a determinadas zonas geográficas.</p> <p>Las solicitudes oficiales de participación deben presentarse a la ONUDI a través de los conductos gubernamentales apropiados o por medio del Representante Residente del Programa de las Naciones Unidas para el Desarrollo. Se ruega a los gobiernos que notifiquen a la ONUDI, lo antes posible, su interés por determinados programas y le den a conocer los candidatos que deseen presentar para los mismos.</p> <p>Los requisitos generales de admisión son un diploma en ingeniería (o su equivalente) y varios años de experiencia práctica en la esfera respectiva.</p>				
Field of study	General description	Venue	Duration	Commerce	Laboratory
Industria de elaboración de alimentos	Nuevos métodos y técnicas de elaboración y preservación de alimentos, y de organización y administración de industrias de elaboración de alimentos. Control de calidad, envasado y almacenamiento. Curso de capacitación en el trabajo y visitas de estudio a plantas de elaboración de frutas, hortalizas y legumbres; fríos; semillas oleaginosas; alimento proteínicos.	Instituto Central de Investigaciones Técnicas en materia de Alimentos, Mysore (India)	3 meses	Junio	Inglés
Elaboración de cereales	Tendencias modernas en la elaboración de cereales (trigo y maíz); secado, envasado, almacenamiento, mollejado, productos de la molienda, elaboración de cereales para desayuno, pasteles y galletas. Control de calidad y ensayos de laboratorio. Capacitación en el trabajo en materia de panificación y producción de confitura y palletas.	Tropical Products Institute, Londres (Reino Unido)	3 meses	Septiembre	Inglés
Elaboración de frutas, legumbres y hortalizas	Tecnología de elaboración de frutas, y gomera y mortalza; control de calidad, ensayos de laboratorio, envasado y almacenamiento. Capacitación en el trabajo en industria de elaboración de alimentos y frutas y en organizaciones de investigación.	Tropical Products Institute, Londres (Reino Unido)	3 meses	Julio	Inglés
Orientación de la producción en las industrias mediterráneas	Tendencias modernas de gestión de la producción; manufactura de maquinaria, hierro y acero y equipo. Estudios de casos concretos en materia de planificación y control de la producción, introducción de innovaciones en los procesos, utilización de equipo nuevo y de computadoras electrónicas, etc. Capacitación práctica en valvulas mecánicas, industria eléctrica y de transformación de metales.	Association for Overseas Technical Scholarship, Tokio (Japón)	24 meses	Septiembre	Inglés

Período de estudio	Centro de desarrollo	Venue	Duración	Comisionado	Lengua
Motores diesel	Soldadura eléctrica	Instituto TEC, Prag. (Checoslovaquia)	3 meses	Abril	Inglés
	Soldadura	Instituto de Soldadura Eléctrica S.O. Paton, Kiev (Ucrania)	4 meses	Abril	Inglés
	Industria de transformación de metales	Universidad Lomonosov, Moscú (URSS)	4 meses	Marzo	Inglés
	Industria del hierro y el acero	Zaporozhstal Zaporozhye, Ucrania)	5 meses	Mayo	Inglés
	Gestión de la producción en las industrias de productos químicos	Association for Overseas Technical Scholarships, Tokyo (Japón)	2 meses	Enero	Inglés
	Industria de los fertilizantes	Ministerio de la Industria Química, Moscú (URSS)	3 meses	Abril	Inglés
	Tecnología de los plásticos	Centro Conjunto ONDPI-Rumania, Bucarest (Rumania)	2 meses	No establecida todavía	Inglés

Título del estudio	Vivencia	Duración	Comienzo	Lengua
<b>Celulosa y papel</b>	Procesos y métodos modernos que se utilizan en la industria de la celulosa y el papel, equipo de mantenimiento, instrumentación, medio ambiente, distribución a largo plazo y gestión industrial. Capacitación en el trabajo en materia de mantenimiento, al sulfato y al sulfato, papel para periódicos, papel kraft, fábricas de cartón y de papel cuja, maquinaria para la celulosa y el papel, fábricas de maquinaria, investigación y ensayos de laboratorio.	3 meses	Marzo	Inglés
<b>Industria del calzado</b>	Técnicas de producción de zapatos, botas y artículos de cuero. Aspectos de fisiología y organización de la producción, producción técnica de fábricas de botas y zapatos, investigaciones científicas en materia de cuero y artículos de cuero, capacitación práctica en el trabajo en fábricas de calzado.	2½ meses	Septiembre	Inglés
<b>Industria textil</b>	Materias primas, elaboración mecánica y química de textiles, economía y organización de la producción, mantenimiento de la maquinaria textil, al medio ambiente en relación con la industria textil. El programa incluirá capacitación en laboratorios y en fábricas, en materia de hilado, tejido, acabado y tejido de punto.	3 meses	Septiembre	Inglés
<b>Documentación e información industrial</b>	Función que corresponde a la información industrial en la industrialización, sistemas de recuperación de datos y su aplicación práctica, sistemas de clasificación, sistemas de información para la industria. Capacitación práctica en información industrial y documentación y visitas de estudio a institutos que se especializan en proporcionar servicios de información a la industria.	3 meses	Septiembre	Inglés
<b>Organización e información de servicios de mantenimiento industrial</b>	Organización del mantenimiento industrial, mantenimiento preventivo, aspectos económicos del mantenimiento, capacitación de personal de mantenimiento. Capacitación en el trabajo en industrias del acero, el cemento, mecánicas y electromecánicas, de construcción de barcos, de telecomunicaciones y de transporte.	3 meses	Septiembre	Español, francés
<b>Organización y gestión de sistemas de mantenimiento</b>	Organización de sistemas de mantenimiento; técnicas y métodos incluyendo objetivos, planificación, métodos, sistemas de control, piezas de recambio y control de los materiales utilizados en los servicios de mantenimiento, planificación y supervisión de proyectos, mecánica de confiabilidad, capacitación de personal de mantenimiento. Capacitación en el trabajo en materia de organización de sistemas de mantenimiento, o en planificación del mantenimiento preventivo o en control de la gestión del mantenimiento en las industrias metalúrgicas, metalúrgicas y de productos químicos.	3 meses	Abril	Inglés
<b>Mantenimiento de equipo electrónico industrial</b>	Aspectos térmicos y de gestión relacionados con los procedimientos generales y específicos para la diagnóstico sistemática de fallas en el equipo electrónico biomédicos, por ejemplo, principios fundamentales de electrónico, reparaciones de emergencia en el equipo electrónico, comprobación de la eficacia del mantenimiento, calibración y seguridad del equipo electrónico biomédico y de su utilización, gestión del mantenimiento. Capacitación en el trabajo en esferas pertinentes.	2 ½ meses	Enero	Inglés

Title of study	General description	Venue	Duration	Comments	Language
<b>Entrenamiento y desarrollo de sistemas de mantenimiento industrial y control técnico</b>	<p>Planesificación a corto y largo plazo de las actividades del taller, funcionamiento del taller y vigilancia de los progresos, principios económicos del mantenimiento y la repoblida de material rodante, control técnico y económico. Adquisición y almacenamiento de materiales y empleo de comprobadores. Capacitación práctica en talleres ferroviarios y ejemplos de estudios a fábricas de material rodante.</p>	Ferrocarriles Nacionales, Frankfurt, y Carl Duisberg Ges., Colonia (República Federal de Alemania)	2½ meses	Agosto	Inglés
<b>Organización del mantenimiento en la industria de elaboración de la madera</b>	<p>Principios generales de la organización del mantenimiento, planificación del mantenimiento y planificación y control de la producción, economía del mantenimiento, cálculo del tiempo, organización de talleres de mantenimiento y reparación. Capacitación práctica en talleres y plantas de elaboración de la madera.</p>	Rastor-Instituutti Helsinki (Finlandia)	2½ meses	Junio	Inglés
<b>Procesos y sistemas inter- relacionados de gestión industrial</b>	<p>La gestión industrial con especial referencia a la gestión de la producción, la gestión de la comercialización y la financiación, al control de la gestión. Planificación industrial, control, organización y coordinación del proceso de gestión. Capacitación en el trabajo en las industrias del acero, el cemento, mecánicas y electrónicas, de fabricación de barros, de elaboración de alimentos, de telecomunicaciones y de transporte.</p>	Instituto para la Reconstrucción Industrial (IRI), Roma (Italia)	½ meses	Marzo	Español, francés e inglés
<b>Cooperativas industriales</b>	<p>La organización de empresas como cooperativas industriales y su administración; formación e integración económica de cooperativas industriales. Capacitación en el trabajo en cooperativas industriales de las industrias del cuero, la vestimenta, los muebles, los artículos para deporte y los artículos de cristal soplado.</p>	Unión Central Polaca de cooperativas Sindicales de Producción, Varsovia (Polonia)	½ meses	Julio	Español o inglés
<b>Organización de sistemas de normalización en industrias manufacturera</b>	<p>Principios básicos de normalización, metrología, teoría de la calidad, economía de la normalización, organización y gestión de servicios de normalización en países en desarrollo. La normalización en la ingeniería, las industrias ligeras, las industrias de los alimentos, metalúrgicas, etc. Trabajos prácticos en laboratorios, institutos de normalización y fábricas. Visitas de estudios a diversas fábricas e instituciones.</p>	Goststandart U.S.S.R. Moscú (URSS)	4 meses	Marzo	Inglés
<b>Control de calidad</b>	<p>Conceptos básicos del control de calidad, inspección, métodos estadísticos de control de calidad, metrología, elaboración de normas de control de calidad, fabricación, planificación y control de la calidad, economía de la calidad, servicios de calidad, etc. Capacitación práctica, en fábricas, en determinados aspectos de la calidad.</p>	All-RATI Svenska Arbetsgivareförbundet-Grenniner, Lidingö (Suecia)	7 meses	Inglés	

**TRAINING OPPORTUNITIES OFFERED BY INSTITUTIONS OTHER THAN UNUD (BRANCH ORIENTED)**  
**POSSIBILITÉS DE FORMATION OFFERTES PAR DES INSTITUTIONS AUTRES QUE L'ONUDI (POUR DES SÉCTEURS INDUSTRIELS)**  
**OPORTUNIDADES DE CAPACITACIÓN OFRECIDAS POR INSTITUCIONES DISTINTAS DE LA ONUDI (POR RAMAS INDUSTRIALES)**

Course or Seminar	Course description	BUILDING MATERIALS INDUSTRIES			Last date for receipt of applications	Fee
		Organizer, venue	Commencing date	Qualifications, Language requirements		
Marble industry	Technology of materials. Marble working and different uses. Practical work in marble and stone quarries. Marble and stone application in the building industry.	National Professional Materials Institute, Fr. the Martin, Industry, Carrara, Italy	September to December, 4 months	Courses interpreted in English, acquiring the basic terminology of marble, Italian, English and Italian taught in intermediate courses.	7-10 arranges	7-10 arranges
Cement and cement products testing	Cement testing; cement products evaluation.	National Industrial Standards Research Institute, 199, Dong So ng Dong Chongno-Ku, Seoul Republic of Korea	To be arranged	Candidate graduate with major in ceramic engineering, chemical engineering or chemistry. English.	-	7-10 arranges
Manufacture, testing and analysis of ceramic whiteware.	Manufacture, testing and analysis of ceramic whiteware.	(National Industrial Standards Research Institute and) Nasar Ceramic-Whiteware Research Institute, P.O. Box 15, Masan, Republic of Korea	To be arranged	B.Sc. Eng. Inst.	-	7-10 arranges
Zoología de los procesos cerámicos	Temas: Las materias primas cerámicas; calcinación de pastas cerámicas; preparación de pastas cerámicas; técnica de los procesos de moliendo; secado y secaderos; cálculo de vidriados cerámicos; preparación y aplicación de vidriados; coccción de productos cerámicos; propiedades de los productos cerámicos; ensayos; propiedades de los vidriados, efectos de fabricación; clasificación de los productos cerámicos. Trabajos prácticos: Moldes por cocción, extrusión y prensado; secado y bincocación de piezas cerámicas; preparación y aplicación de vidriados; realización de un probador de compresión; resistencia al choque térmico; resistencia al choque térmico; las propiedades eléctricas; conductividad térmica; ensayo de fluorescencia en materiales cerámicos; ensayo de fluorescencia en los vidriados.	Instituto de Cerámica y Vidrio, Carretera de Valencia, Km.24, 300 Arganda del Rey (Madrid) España	1º febrero 2 semanas	Sertificado de grado medio, de grad. superior o equivalentes. Espanol	1 febrero	10.00 ptas.
Técnicas de los procesos cerámicos	Temas: Visión estructural de los productos cerámicos; criterios sobre selección de las materias primas; separación, molienda y mercado de las materias primas cerámicas; el moldeo en seco; plasticidad y moldeo; el estado plástico; molajes y moldes de escayola; técnicas especiales de moldeo; secado y cocción; influencia de la atmósfera en la cocción cerámica; el aceite superficial de los productos cerámicos; factores que afectan la reactivación y sinterización en cerámica; difusión en sólidos; recristalización y condensación de los sólidos; clasificación de las reacciones en cerámica; factores condicionantes de la microestructura de los materiales cerámicos especiales.	Instituto de Cerámica y Vidrio, Carretera de Valencia, Km.24, 300 Arganda del Rey (Madrid) España	14 enero 4 semanas	Sertificado de grado medio, de grad. superior o equivalentes. Espanol	1 enero	10.000 ptas.
Cerámica - heavy clayware and refractories technology	Trabajos prácticos: Difusión del agua a través de una masa arcilla; plasticidad de la masa arcilla; sinterización de compuestos prensados; calibración de un termómetro para medir la temperatura de los cristales por cristalización. Fundamentos que se producen durante la cocción rápida de materiales cerámicos; nucleación y crecimiento de cristales por cristalización.	North Staffordshire Polytechnic, St. Keen-Trent, North Staffordshire, United Kingdom	September to Easter 6 months	September to Easter 6 months	January	£1

Course covers the requirements of trainees of mature age and overseas students who can only attend for a limited period. The broad outlines of manufacture, properties and uses of refractory and building materials are covered. Subjects include: Practical ceramics; Structural materials; Technical drawing; Heavy clayware; Ceramic science (theory, production and practical). The pilot plant, in which students spend a lot of time, is equipped with modern industrial equipment.

**CHEMICAL INDUSTRIES**

<b>Course or Seminar</b>	<b>General description</b>	<b>Organizer, Venue</b>	<b>Commencing date</b>	<b>Qualifications:</b> Language requirements	<b>Last date for receipt of applications</b>	<b>Fees</b>
<b>Plastics technology - Plastics testing</b>	Development of the plastics industry; introduction to plastic materials and th. in structures; testing according to standards (DIN, ASTM); testing of industrial plastic articles (building elements); polyurethane, PVC.	Chemisches Forschungsinstitut der Wirtschafts- und Technologie, Untere Viaduktgasse 11, 103C Vienna, Austria.	To be arranged From 3 days to 4 weeks	Degree in chemical engineering or managerial experience in plastics industry. English, German or French.	To be arranged	
<b>Plastics technology</b>	Theory: Techno-economic aspects of polymer production, plastics chemical and mechanical technology, plastics mechanical engineering, testing, control engineering. Practice: Compounding, extrusion, machining and forming, finishing, compression moulding, testing, computation engineering, control techniques, framing, injection moulding, moulding reinforced plastics, mould design.	Laboratorium für Kunststofftechnik, KfG-Gesellschaft zur Förderung der Kunststofftechnik, Seewergasse 2, A-1190 Vienna, Austria.	September 1971; ar. 1976 9 weeks	Master's degree and 1 year's experience in plastics technology. English.	March 1975 and 1976	To be arranged
<b>Plastics technology</b>	The advanced training will be held as a consecutive training course at the "Süddeutsches Kunststoff-Zentrum" (Plastic Industry Promotion Centre), Würzburg. Ten months theoretical and practical instruction, including an industrial training period with firms in the fields of plastics manufacture and processing as well as study visits to trade fairs and firms.	Carl Duisberg-Gesellschaft, Schenstauferring 3-32, Köln 1, Federal Republic of Germany (in co-operation with Plastics Industry Promotion Centre, Würzburg)	To be arranged 11 months (including 1 month orientation and 4 months language course).	Certificate of attendance at a school with at least 10 progressive classes and completed professional education in corresponding or equivalent to the standing of a German state examined technician in the fields of plastic, metal or wood technology; at least 12 months practical experience in the technical fields of the plastics, metal or woodworking industry.	24 enero.	To be arranged
<b>Química general; Laboratorio I: propiedades físicas; Matemáticas aplicadas (3 partes); Elementos y práctica de dibujo industrial aplicado; Química inorgánica elemental; Laboratorio II: estructura química de la materia; Procesos industriales; Química orgánica elemental; Control estadístico de calidad; El laborerista y la producción; Laboratorio de los procesos industriales; Inglés técnico-industrial.</b>	Subdivisión de Carreras Técnicas Cortas de la División de Capacitación de Ejecutivos y Mandos Nédicos del Instituto Técnico de Capacitación y Producción, INTCAP 12 calle 4-7, Zona 1 Guatemala City, Guatemala	febrero 1975 y 1976 9 meses	Título de Bachiller en ciencias y letras, similar con 2 años de experiencia en industria, provocacional, y 5 años de experiencia en industria. Español.	Q.45.000		
<b>Chemical analysis</b>	Basic theory of chemical analysis; modern methods and equipment for chemical analysis; practice of chemical analysis of particular industrial material.	Indonesia Chemical Research Institute, L. Dr. H. Juanda Soer, Indonesia (in co-operation with Japanese firms).	To be arranged 3 months	Chemists, research workers in laboratories. English	To be arranged	
<b>Petroleum development</b>	Petroleum geology; well drilling, refinery practice; distribution, transport and marketing (including Pipeline operation and control); organization and management.	National Iranian Oil Company (NIOC) Tehran, Iran	To be arranged 3 to 6 months	Degree in engineering English	-	
<b>Hydrocarbons</b>	<b>General:</b> History and methodology of science. New techniques of production and inspection: Cybernetics, automation, operative analyses, operational control. Technical aids in modern industry: seismographic and electronic apparatus; mechanization of accountants. Italian and comparative law covering hydrocarbons and power. Health problems of the industry.	Scuola di Studi Superiori, Idr-Cartur, S. Donato Milanese 20097 Milan, Italy	October 9 mhs	University degree Italian or English	31 August	To be arranged

(Cont'd)

**CHEMICAL INDUSTRIES (Cont'd)**

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Course or Seminar	General description	Organization, Venue	Duration	Qualification required	Language	Cost
<b>2nd training programme on the production and qualification of synthetic fibres</b>	Lectures, practical classes, plant visits and in-plant training.	UNIDO in co-operation with the Austrian Government. Courses conducted by H. B. Bunde-Lehman: Versuchsanstalt für Textil-Industrie; UNIDO, P.O. Box 17 A-1011, Vienna, Austria	4 weeks	The candidate should be engineers, scientists or technicians, with a degree, diploma or equivalent and with at least 4 years of practical experience. They should have responsibility management, f.g.s., their work in industry, government, federations must be directly concerned with the production planning and development of synthetic fibre.	English	US\$ 1,200
<b>ELECTRICAL AND ELECTRONIC INDUSTRIES</b>						
<b>Maintenance and repair of electrical equipment and techniques of insulation</b>	Cette session a pour objet de faire connaître les réalisations francaises en matière de production et d'application des radioéléments ainsi que de mesurer l'utilisation des techniques d'irradiation appliquées à l'usage industriel.	ACTIN 64 rue Pierre Charron Paris 8e France	Mars 1 mois	Ingénieur Français	French	US\$ 1,200
<b>Manufacture of heavy electrical equipment</b>	Training can be given for fitting a trainee into any of three functions (manufacturing, designing or selling) of any of the following heavy electrical products: high voltage switchgear; power capacitors; large power transformers; industrial motors of the range of 5,000 KVA; railway traction motors; water turbines and hydro-electric generators.	Bharat Heavy Electricals Ltd. Bhopal, India	July/August 2 years	Degree in electrical or mechanical engineering. English	Rs. 1,500 per month.	US\$ 1,200
<b>Maintenance and repair of electronic/electrical instruments and measuring equipment</b>	The programme will be divided into both a theoretical and a practical part. The theoretical training will emphasise the question of logical fault tracing; the practical training will introduce fault tracing routing and the participants will be trained in the practical application of measuring appliances. The practical training will be carried out in laboratory instruments and measuring instruments. The practical training programme will cover the following fields: fault tracing, measurement on fault lines and malfunctioning instruments, repair and calibration.	National Institute for Tech. Education (N.I.E.) Kompleks I.I.P.I. Jalan Sangkuriang Bandung, Indonesia	June 1976 and 1977 12 months	Technical high school graduates with at least 1 year of experience in subject. English or Indonesian	US\$ 1,200	US\$ 1,200 excluding board and lodging.
<b>Industrial electronic control systems technology</b>	Training methodology as it can be applied to the teaching of industrial electronics in developing countries. Electronics in industry as it concerns the control of machines in situations where human intervention either is not fast enough, or cannot make measurements or perform operations with an acceptable accuracy, or where electronic components are more reliable than the traditional electromechanical elements. Management techniques as these will assist instructors in technical and industrial supervisory and technical school teachers in their own supervisory practice and their own work and project completion.	International Centre for Advanced Technical and Vocational Training Corso Unità d'Italia, 4 Turin, Italy	To be arranged	Vocational training centre instructors, plant training assistants, vocational school teachers, technicians, engineers, technicians, responsible for design and maintenance training workshops managers, trainers, vocational training centres, vocational schools and institutes, with training duties in industry, project and research areas experienced in the latest projects. Age: 20-45. English	French	US\$ 1,200

<b>Electronics</b>	<b>National Institute, telefoona, equipos electricos.</b>	Institut Electronique Nazionale G. Ferrari, Turin, Italia	Roma, Italy Secretary Institute of Telephones and Telegraphy of the Italian Republic	Technical Advisory Committee on Telephones and Telegraphy of the Italian Republic	Technical Advisory Committee on Telephones and Telegraphy of the Italian Republic	Technical Advisory Committee on Telephones and Telegraphy of the Italian Republic
<b>Electronics</b>	<b>Radioelectronics; telephone; equipment electrica</b>	Instituto Electrico-Tecnico Nazionale G. Ferrari, Turin, Italia	University Rome Italy	Technical Advisory Committee on Telephones and Telegraphy of the Italian Republic	Technical Advisory Committee on Telephones and Telegraphy of the Italian Republic	Technical Advisory Committee on Telephones and Telegraphy of the Italian Republic
<b>Electron optics</b>	<b>Studies on applied research, radioelectronics components; inspection and analysis of products shielded against ionizing radiation</b>	University of Rome Italy	University of Rome Italy Chairman: Prof. Dr. G. C. Marzocchi	Technical Advisory Committee on Telephones and Telegraphy of the Italian Republic	Technical Advisory Committee on Telephones and Telegraphy of the Italian Republic	Technical Advisory Committee on Telephones and Telegraphy of the Italian Republic
<b>Electron optics and electron devices in medicine</b>	<b>Radioelectronics measurement techniques; dosimetry and radiobiological products; radioisotopes in medicine</b>	University of Rome Italy	University of Rome Italy Chairman: Prof. Dr. G. C. Marzocchi	Technical Advisory Committee on Telephones and Telegraphy of the Italian Republic	Technical Advisory Committee on Telephones and Telegraphy of the Italian Republic	Technical Advisory Committee on Telephones and Telegraphy of the Italian Republic
<b>Electron optics for semiconductor components</b>	<b>Electronic instrument operation principles and methods; processes and electronic components sampling methods.</b>	National Institute Standards Research Institute 149, Dong Soung Dong Chongno-Ku, Seoul Republic of Korea	Technical Advisory Committee on Telephones and Telegraphy of the Italian Republic	Department de Adiestram- iento A.E.D.E. Instituto Nacional de Electronica y Radiodifusion, Montevideo Uruguay	Technical Advisory Committee on Telephones and Telegraphy of the Italian Republic	Technical Advisory Committee on Telephones and Telegraphy of the Italian Republic
<b>Electronics</b>	<b>Radioelectronics; supervision and testing; inspection and quality control; technical services in radioelectronics</b>	Ministry of Public Works, State Corporation E. D.S. 5, Licenciado Ormeao P. - Box No. 1, Silla Bogota, Colombia	Technical Advisory Committee on Telephones and Telegraphy of the Italian Republic	Centro Nacional de Investigaciones Nucleares (C.N.I.N.) Ciudad Universitaria Méjico 10, México	Technical Advisory Committee on Telephones and Telegraphy of the Italian Republic	Technical Advisory Committee on Telephones and Telegraphy of the Italian Republic
<b>Electronics</b>	<b>Development of radioelectronics</b>	Technical Advisory Committee on Telephones and Telegraphy of the Italian Republic	Technical Advisory Committee on Telephones and Telegraphy of the Italian Republic	Technical Advisory Committee on Telephones and Telegraphy of the Italian Republic	Technical Advisory Committee on Telephones and Telegraphy of the Italian Republic	Technical Advisory Committee on Telephones and Telegraphy of the Italian Republic

Technique de la poudre	Le front (n° 1) une l'engrenage hydrogénation, (n° 2) une l'engrenage thermique décomposition. Plan des deux entrepôts privés: plan de production. Problèmes divers et industrielles zones spéciales, commerciale, minérale, métallurgique, etc.	Associati à la fois du travail de brûlage du No. 1000 Bruxelles, Belgique	Travailler à la fois et soit -4 semaines	Ingénieur civil au commerce en grande échelle et à la fois éducateur à l'école technique, Belgique,	A l'écouter
Industrie laitière	Réalisé dans les plus récentes en matière de technologie laitière et au niveau de laiterie française.	ACTIS 1 rue Pierre Charron Paris 6 <sup>e</sup> , France	Relever -	Ingénierie des fromages, des laitages et des industries laitières	Mr. R. A. M.
Technique de la production et alcool production	Anatomy and physiology of meat; Anatomy of bone; Environmental agriculture and mechanization. Application of animal chemistry. Processing control. Preservation. Sugar chemistry. Paper-coated containers in sugar factory. Buffet. Department of sugar industry. Billing. Laundry. Veterinary. Sugar protection technology. Sugar refining. Distillation. Concentra- tion and sugar economy.	Poddabline Scientific Services University of Alberta via Sonnino 2 <sup>e</sup> 40101 Perugia, Italy	Part-time months	De combiner l'ingénierie et l'application de la science et de la technique.	M. J. C. L.
Technique de la poudre	Physical properties, sugar cane products, sugar cachemire, process control, engineering design, industrial management.	University of Manitoba Port Louis Manitoba	Part-time months	Pré-sélection, qualifi- cation 1 à 3 ans avec pratique experience in sugar industry. English	Mr. de Arratia
Technique de la poudre	Basic processing of meat and meat products: chilling freezing, thawing, canning, smoking, sterilization and packaging. Preparation of meat products.	Central Institute for Nutrition and Food Research TNO, Utrechtseweg 40, Zeist the Netherlands	Tr. de arrangée 3-6 months	Higher professional qualification in food technology and some years of experience. English, German, Dutch	Mr. van der Kamp
Technique de la poudre	Technology of oils, fat and margarine	Central Institute for Nutrition and Food Research TNO, Utrechtseweg 40, Zeist the Netherlands	Tr. de arrangée 3-6 months	Higer or fessionale qualification in food technology and some years of experience. English, German, Dutch	Mr. van der Kamp
Technique de la poudre	Refining, bleaching, hydrogénéation, desodorisation, stabilisation, fractionnement, interesterification, production of margarine and modified margarines.	Instituto de Agroquímica y Química de Alimentos Jaime Bofill, s/n Valencia, Espagne	Structure + meses	Titre: supérieur expédié à l'université pour une université Espagne. Techniques supérieures Espagnol	Mr. JOC Ptas.
Alta especialización en tecnología de alimentos	Problemas químicos y biológicos de la tecnología de alimentos. Impresión de los procesos de conser- vación de alimentos; Control, análisis y de calidad en las industrias de alimentos; Control microbioló- gico y higiene en las industrias de alimentos; Tecnología específica de los conservas, de los zumos de frutas y de los alimentos deshidratados.	Institut de la Grasas y sus Derivados Instituto de la Grasas y sus Derivados	Novembre 4 meses	Retirar en possession de un titre universitaire o de escuela técnica superior. Espagne.	Mr. JOC Ptas.
Especialización en grasas	Características generales de las grasas, análisis de aceite de Oliva, extracción de aceites de semillas y de orujo de aceitunas, transformaciones de grasas comestible, y de grasas industriales.	Ave. P. García Tejero, 4 Sevilla, Espagne	Octubre 4 meses	Retirar en possession de un titre universitaire o de escuela technique superior. Espagne.	Mr. JOC Ptas.

**FOOD PROCESSING INDUSTRIES (Cont'd)**

<b>Slaughterhouse, cutting, packing plant, sausage factory, canning, central kitchen, transportation, engineering and technology; administration and management.</b>	<b>Slaughterhouse, cutting, packing plant, sausage factory, canning, central kitchen, transportation, engineering and technology; administration and management.</b>	<b>Kristianstad-Bieckinge Slakterifabriken Box 502 S-291 25 Kristianstad Sweden</b>	<b>Basic education in engineering, technology, biochemistry and/or major biology. Practice in meat plant operations. English or German.</b>	<b>1,000 Sw. Cr. per month</b>	<b>None</b>
<b>Sugar beet technology</b>	<b>Aay and all subjects relating to sugar beet technology.</b>	<b>Sugar Research Institute Beyazgut, Ankara Turkey</b>	<b>As convenient To be arranged</b>	<b>At least graduate from University, College of Engineering, Sciences and Technology, and preferably from Rashtchian School, Eng. Inst., India or similar institute.</b>	<b>30,000 TL. US\$1,750 excluding boarding allowance.</b>
<b>Theoretical and practical training in job training. The theoretical part covers basic chemistry and physics, glass materials, electrical insulation, construction of glass instruments, modern techniques in glass making. The practical part starts from the beginning, leading to a level adequate for making, repairing and maintenance of various glass instruments.</b>	<b>Theoretical and practical training in job training. The theoretical part covers basic chemistry and physics, glass materials, electrical insulation, construction of glass instruments, modern techniques in glass making. The practical part starts from the beginning, leading to a level adequate for making, repairing and maintenance of various glass instruments.</b>	<b>National Institute for Instrumentation, L.N. Kurnalsi, P.O. Box 1000, Bala Sanghaniyah Bandung, Indonesia</b>	<b>One year and 6 months</b>	<b>At least graduate from Jinan University, and preferably from Rashtchian School, Eng. Inst., India or similar institute.</b>	<b>About \$500 About \$500 including boarding allowance.</b>
<b>Chemical control</b>	<b>Theoretical and practical lessons involving absorption, precipitation methods, titration and gravimetric methods, colorimetry, ultraviolet spectrometry, atomic absorption, ion composition and decomposition of organic compounds, some optics, also vacuum distillation, anti-reflection agents.</b>	<b>Organization for Industrial Industries and Industrial Research, P.O. Box 1000, Avenue Aranyanir, Phnom Penh, Cambodia</b>	<b>Marin and Student graduates</b>	<b>Second year student and graduates of various disciplines from other countries.</b>	<b>About \$500 About \$500 including boarding allowance.</b>
<b>Glass</b>	<b>All branches of optical science.</b>	<b>National Institute of Glass Technology, P.O. Box 1000, Phnom Penh, Cambodia</b>	<b>Student graduates</b>	<b>Second year student and graduates of various disciplines from other countries.</b>	<b>About \$500 About \$500 including boarding allowance.</b>
<b>Industry vidriera y construcción del vidrio</b>	<b>Hacienda la Victoria, al este de Victoria, sección de vidrios cristalizados de Victoria, tercera sección de la construcción del vidrio, construcción de vidrios sencillos y compuestos para la industria de vidrios del vidrio, así como materiales refractarios para la industria del vidrio, producción de vidrios sencillos y compuestos generados del vidrio, así como vidrios de construcción de los vidrios vidrieros y vidrios generados del vidrio, así como vidrios vidriados y vidrios de vidrio.</b>	<b>Instituto de Vidrio, P.O. Box 1000, Carrera 10, Valencia, Distrito 10, Aragua, Venezuela</b>	<b>Second year student and graduates of various disciplines from other countries.</b>	<b>Second year student and graduates of various disciplines from other countries.</b>	<b>About \$500 About \$500 including boarding allowance.</b>

Industria vidriera y construcción del vidrio: Hacienda la Victoria, al este de Victoria, sección de vidrios cristalizados de Victoria, tercera sección de la construcción del vidrio, construcción de vidrios sencillos y compuestos para la industria de vidrios del vidrio, así como materiales refractarios para la industria del vidrio, producción de vidrios sencillos y compuestos generados del vidrio, así como vidrios de construcción de los vidrios vidrieros y vidrios generados del vidrio, así como vidrios vidriados y vidrios de vidrio.

Industria vidriera y construcción del vidrio: Hacienda la Victoria, sección de vidrios cristalizados de Victoria, tercera sección de la construcción del vidrio, construcción de vidrios sencillos y compuestos para la industria de vidrios del vidrio, así como materiales refractarios para la industria del vidrio, producción de vidrios sencillos y compuestos generados del vidrio, así como vidrios de construcción de los vidrios vidrieros y vidrios generados del vidrio, así como vidrios vidriados y vidrios de vidrio.



### MÉTALLURGIE MINÉRALE

Organisation	Nom de la mission	Var. de l'orga-	Ingénieurs mécaniciens; Ingénieurs en construction civile; Ingénieurs métallurgistes problèmes de scolarité; i- magineurs électrochimiques commandes numériques pour machines-outils;	A arrêter
Université de Gand, Belgique	1. Laboratoire de métallurgie de l'Université de Gand, Al Sint-Pietersnieuwstraat, 9, Belg. Sujets de recherche: fortes de métallographiques et métallurgiques; étude de la résistance et durabilité des matériaux et liaisons acier de métallographiques à haute liaison et liaisons courantes métallurgiques pour scolarité des matériaux ferreux.	Variable	Ingénieurs mécaniciens; Ingénieurs en construction civile; Ingénieurs métallurgistes problèmes de scolarité; i- magineurs électrochimiques commandes numériques pour machines-outils;	
Université de Gand, Belgique	2. Laboratoire de résistance des matériaux et de solubilité de l'Université de Gand, Al Sint-Pietersnieuwstraat, 9, Belg. Sujets de recherche: étude de la résistance et durabilité des matériaux et de solubilité des matériaux et de liaisons acier de métallographiques à haute liaison et liaisons courantes métallurgiques pour scolarité des matériaux ferreux.	Variable	Ingénieurs mécaniciens; Ingénieurs en construction civile; Ingénieurs métallurgistes problèmes de scolarité; i- magineurs électrochimiques commandes numériques pour machines-outils;	
Université de Louvain, Belgique	Import knowledge for improving production tooling to middle level engineers engaged in production.	Asian Productivity Organization Aoyama Daiichi Mansions 4-14 Aoyama 6-chome Minato-ku, Tokyo, Japan	Not yet: fixed 0 weeks in 1975	Engineers in charge of production department; or tool room engineers. English
Université de Madrid, Espagne	Prisión y fusión del aluminio y sus aleaciones: fundición del aluminio y sus aleaciones; soldadura del aluminio y sus aleaciones; acabado superficial del aluminio.	Centro Nacional de Investigaciones Metalúrgicas CENIM Ciudad Universitaria Madrid 3, España	Variable 1 mes	Técnicos e industriales con experiencia o estudiantes universitarios. Español
Cant metalas	All disciplines of production, technology and control.	Cast Metals Institute, Gold and Wolf Rd. Des Plaines, Illinois 60016, United States of America	To be arranged 6 months and 1 year	English
Pulp and paper technology	Wood chemistry and pulp and paper technology including research work in pulping and paper making	Norwegian Agency for International Development (NORAD), Jernbaneborgt 2, Oslo, Norway	1 September 1975 and 1976 1 months	B.Sc. or equivalent experience in pulp and paper industry. Eng.ist

**PULP AND PAPER INDUSTRIES**

February 1976 and 1977  
B.Sc. and some practical experience in pulp and paper industry.

**TEXTILE INDUSTRIES**

Centre or Unit	General description	Organizer; Ven.	Comming date;	Qualification;	Last date for receipt of application;	Fees
Textile	Métrologie des caractéristiques des fibres; fils et tissus; filature de coton et de laine; processus de tissage; procédés de tricotage; études en cours dans les laboratoires de recherche textile (coton, laine, lin, fibres chimiques); aide technique aux moyennes et petites entreprises textiles; notions élémentaires des méthodes statistiques dans l'expérimentation textile; cycle de formation accordée aux connaissances générales textiles pour non-spécialistes.	Centrabel à Bruxelles 24 rue Mont-Jer Bruxelles 4 Belgique	De septembre à juin; pour les matières 1, 2, 3 et 4: au moins 1, 2, 3, 7 et 8; D'octobre à novembre; pour les matières 5, 6 et 7; au moins 4; moins d'aspirance technique supérieure avec des connaissances de base des produits et procédés de fabrication	Pour les matières 1, 2, 3 et 4: au moins 1, 2, 3, 7 et 8; D'octobre à novembre; pour les matières 5, 6 et 7; au moins 4; moins d'aspirance technique supérieure avec des connaissances de base des produits et procédés de fabrication	4 mois avant le début	A fixar selon les cas particuliers
Garment manufacture	Material and testing; garment design; garment machinery; garment manufacture.	The Hong Kong Productivity Centre Gloucester Building Des Voeux Rd., Central Hong Kong	September 4 months	At least 2 years experience in garment manufacturing.	August	HKD\$100
Textile dyeing and weaving	Textile dyeing, finishing and weaving.	National Industrial Standards Research Institute, Tertile Division 199, Dong Soo Dong Chongno-Ku, Seoul Republic of Korea	To be arranged	B.Sc. English	-	To be arranged
Textile industry	Practical textile mill management at supervisory level: theory and practice of industrial organisation and management; costing; maintenance, production control; quality control; statistics; trouble shooting; operative selection and training. Theory and practice of textile manufacturing processes; cotton and synthetic spinning, weaving, knitting, dyeing, finishing and printing. In-plant training; case study.	Royal Ten Gate Group Amelio, P.O. Box 94 the Netherlands (in co-operation with Textile Engineering College, Enchede)	To be arranged	Production managers and technical staff; minimum secondary level schooling; 2 years experience in textile industry. English	-	Cogniciones a nivel de ingeniero técnico.
Control y gestión de la calidad en las industrias textiles y de curtidos	Control y gestión de la calidad de las primeras materias y del proceso de fabricación en hilatura, tejeduría, ganchillo punto tinte y achados de toda clase de textiles y en las industrias de la curtición de pieles y cueros.	Instituto de Tecnología Química y Textil Patronato Juan de la Cierva Jorge Girón Salgado Barcelona 17, España	febrero 3 meses	Conocimientos a nivel de ingeniero técnico.	-	A fijar
Quality control for cotton spinning	Quality control for cotton spinning, including test of yarns, measuring of count, chemical testing, control and testing of raw cotton, training on use of instruments used in testing laboratories, etc.	Union of Textile Industry Pardubice St. Damascus Syrian Arab Republic	May 6 weeks	Secondary school certificate and preparatory course.	1 month before start of course	None
Textile industry	Spinning, weaving and preparation, knitting, dyeing, weaving, mechanical silk reeling.	Textile Industry Division, Department of Industrial Protection, Ministry of Industry Soi Kluay Nam Tai, Rangtak 11, Thailand	To be arranged 4 weeks to 2 years	Technical school graduate English	-	-

Course or Seminar	General description	Organization; Venue	Commencing date;	Duration	Language	Number of participants	Language	Number of participants
<b>Textile technology</b>	Fibre preparation; spinning of yarn by woollen, worsted or semi-worsted means; yarn preparation for manufacture of fabric; weaving; knitting (warp and weft); non-woven fabric production; finishing of fabrics; making-up of fabrics; carpet manufacture.	International Wool Secretariat Carlton Gardens London SW1, United Kingdom	1 month	Training and experience in any aspect of textile technology, especially in relation to staple fibres with exception of manufacture of synthetic fibres.	-	Dependent on number of trainees. Cost per head for five participants US\$1,560	English, French, German, Dutch, Italian or Japanese	Long Island
<b>Technologie des textiles</b>	Traitement préliminaire des fibres, filature de laine cardée, peignée ou semi-peignée, préparation des fils destinés à la fabrication d'étoffes, tissage, tricotage sur atelier, chaîne et tricotage à mailles cellulaires, fabrication d'étoffes non tissées. Prinçage des étoffes. Confection. Fabrication de tapis.	Institut International de la Laine Carlton Gardens 14ndres SW1, Royaume-Uni Royaume-Uni - Lilkley; France - Roubaix; Pays-Bas - Delft; Italie - Biella; Japon - Ichonoma; Etats-Unis - Long Island	1 mois	Formation et expérience dans tous les domaines intéressants l'industrie textile, notamment dans celui des fibres coupées (fibres synthétiques exclusives). Anglais, français, allemand, néerlandais, italien ou japonais	-	Dépendent du nombre de stagiaires. Coût par stagiaire pour un groupe de cinq: 1,560 dollars des Etats-Unis	-	-
<b>WOOD PROCESSING INDUSTRIES</b>								
<b>Diseño y construcción en madera</b>	La madera como material de construcción; elementos de unión en las construcciones de madera; viviendas económicas de madera; elementos compuestos.	Instituto Forestal Belgrado 11 Santiago de Chile Chile	En octubre (variable) No determinada	Estudios universitarios o tutelados profesionales	-	A discutir	-	-
<b>Forestry and wood-using industries</b>	Training centre organizes courses and seminars, or expert group meetings for the planning of other training programme, primarily to support Finnish international development-co-operation projects in forestry and forest using industries. The Centre also participates in work to support educational institutions in this field in the developing countries.	Training Centre for Forestry and Wood-Using Industries. National Board of Forestry P.O. Box 1223; Helsinki 12 Finland	To be arranged	2 weeks to 1 year	Specified separately for each activity. English, Spanish, or French	No	-	-
<b>Wood technology</b>	Wood science; wood technology; economics and management; business administration.	University of Science and Technology, and Forest Products Research Institute Kumasi, Ghana	October 1975	2 years	Degree in Science, Engineering or Economics. English	August	US\$1,000 p.a.	US\$1,000 p.a.
<b>Timber structures and technology</b>	Basic properties of timber; structural utilization of timber; structural theory and design in timber; manufacture of structural timber products and components; visits to research laboratories, factories and industries utilizing timber.	Imperial College South Kensington London SW7, United Kingdom	October 1 academic year	1 academic year	Degree in civil or mechanical engineering, or approved experience in timber technology, forestry or building. English	1 April	To be arranged	To be arranged
<b>Forest products utilisation</b>	To be arranged	Organization of American States 17th Street and Constitution Avenue N.W. Washington, D.C. 20006 United States of America	Professional qualifications English	-	-	-	-	-

**TRAINING OPPORTUNITIES OFFERED BY INSTITUTIONS OTHER THAN UNIDU (FUNCTION ORIENTED)**  
**POSSIBILITÉS DE FORMATION OFFERTES PAR DES INSTITUTIONS AUTRES QUE L'UNIDU (POUR DES FONCTIONS DANS L'INDUSTRIE)**  
**OPORTUNIDADES DE CAPACITACIÓN OFRECIDAS POR INSTITUCIONES DISTINTAS DE LA UNIDU (POR FUNCIONES INDUSTRIALES)**

**AUTOMATION AND ELECTRONIC DATA PROCESSING**

Centre or Service	General description	Organizer; Venue	Commence date:	Duration	Qualifications:	Lectures for management;	Language	Fee
Informatique	Cours théoriques: Initiation à l'informatique; programmation COBOL; programmation FORTRAN; programmation PL/I; analyse et méthodes pour tracer des ordinateurs IBM 360 en multi-programmation; utilisation des consoles de time-sharing. Partie pratique: Les cours dont mention ci-dessous sont largement complétés par des exercices pratiques, adaptés aux besoins des stagiaires et à la nature des fonctions qu'ils exercent dans leurs pays.	Centre d'information générale Rue des Colonies, 35 Bruxelles, Belgique	À l'instar de suivant la nature des objectifs poursuivis	1 week	Bvre • itutaire sur discipline du temps de travail moyen (environnant aux horaires de 9h à 14h) et aux vacances.	-	Anglais	A suivre
Informatique	Mentions d'informatique (analyse, matériels) illustrées d'exemples sur le site. Se propose d'aider les dirigeants d'entreprises et administrations à contrôler l'usage de l'informatique et à l'utiliser pour la prise de décisions.	ACTIV 64 rue Pierre Charron Paris 9 <sup>e</sup> France	mar., remaines	1 week	Responsabilités dans l'administration. Formation étendue des méthodes internes au sein de l'entreprise. Français (ou anglais parfait)	Anglais	A arranger	
Information appliquée à l'industrie	Applications des ordinateurs dans la production: automatique (réglage, commande, optimisation); gestion de la production (planification, etc.); intégration des niveaux d'automatisation. Rappels théoriques, études in situ, échanges d'expériences.	ACTIV 64 rue Pierre Charron Paris 9 <sup>e</sup> France	1er octobre semaines	1 week	Ingénierie, chef de projet; d'automatisation pour une entreprise d'un secteur industriel français; français parfait.	Anglais	A suivre	
Information storage and retrieval systems	Information: Basic concepts and definitions; formal elements of an information system; history and sociology of scientific communication; techniques for handling information; document and information storage systems; dissemination of information; question analysis and search strategies; analysis, design, testing and evaluation of information systems; reprographic methods.	Small Enterprises National Documentation Centre (SENDOC), SIIET Institute, Yousufkuda, Hyderabad, India	September 1975	6 weeks	Professional qualification. English	English	US\$600 (n.c.) including flight, car, and lodgings	
System analysis for automatic data	Planning and implementation of advanced automatic data processing systems. A.D.P. applications, in various industrial areas - from the experience gained in Israel - will be presented in this part of the course, in order to observe closely the problem involved in efficient implementation of A.D.P. systems under the conditions prevailing in a developing country. At the same time, background lectures will be given and discussions will take place on subjects of systems analysis, information systems, use of scientific management techniques, and the steps to be taken in connexion with A.D.P.	Israel Institute of Productivity, Solid St. 4, Tel-Aviv, Israel	10 October	1 week	Professional maturity, English	English	IS \$1000	
Automation of mechanical operations: optimal utilization of resources	Engineering process automation; manufacturing process automation; ergonomics of automation; management; training for automation.	International Centre for Advanced Technical and Vocational Training Corso Unità d'Italia, 1C Turin, Italy	To be arranged	1 week	Planning, supervision, maintenance, installation, conversion of equipment, machine tools for production, production, maintenance, English	English	\$ 1000 (n.c.)	

**AUTOMATION AND ELECTRONIC DATA PROCESSING (Cont'd)**

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Course or Seminar	General Description	Organizer: Venue	Length of programme	Fee	Date of start/ir.	Date of end/fin.
<b>Automatización de las operaciones secundarias para la utilización óptima de los recursos</b>	Automatización de los procesos mecánicos; aspecto económico de los procesos de fabricación; aspecto económico de la automatización; dirección; metodología de la formación:	Centro Internacional de Perfeccionamiento Profesional y Técnico Corso Unità d'Italia, 140 Turin, Italia	12 semanas	Personas ocupando un puesto relacionado con diseño, planificación, control y producción, perfeccionamiento técnico de componentes, ingeniería de planta, mantenimiento, instalaciones, universidad, empresas y gobiernos. Experiencia en la industria, servicios técnicos, investigación, diseño, desarrollo, profesional y técnica en tecnología mecánica. Brindis: 12 weeks	Parte a fijar	Parte a fijar
<b>Electronic data processing (EDP) system installation</b>	Concepts; éléments; techniques; systems; measures of effectiveness.	International Centre for Advanced Technical and Vocational Training Corso Unità d'Italia, 140 Turin, Italy	To be arranged 12 weeks	Junior to middle-level executives or administrative specialists from enterprises, institutions concerned with or about administration, enterprise with installation and operation of computers, and administrative systems, with at least 3 years of experience in administrative operations or the study of administrative systems. Age: 34C. English	Parte a fijar	Parte a fijar
<b>Installation des systèmes de traitement électronique des données</b>	Principes généraux; éléments du système; techniques; systèmes; mesure de l'efficacité.	Centre international de perfectionnement Professionnel et technique Corso Unità d'Italia, 140 Turin, Italia	12 semaines	Convenir à convenir 12 semaines entreprises, des institutions ou des administrations du pays en développement, qui s'occupent du développement, peu de l'installation de l'utilisation de systèmes administratifs fondés sur un ordinateur, avec au moins 3 ans d'expérience de travail du système administratif. Age: 34C ans. Principal	Parte a fijar	Parte a fijar
<b>Technology of the control systems of control electrónico en la industria</b>	Pedagogia: adaptada a la enseñanza de la electrónica y las condiciones de la formación en los países en vías de desarrollo, así como a las condiciones de trabajo de sus industrias. Tecnología: comprende las operaciones técnicas relativas a la concepción, instalación, funcionamiento, mantenimiento y sustitución de los equipos y sistemas con semi-conductores utilizados para controles automáticos en la industria. Técnicas de dirección y organización industrial: comprenden la dirección de equipos de trabajo (en el campo de la electrónica, etc.), ejecución de proyectos y gestión de almacenes y equipo.	Centro Internacional de Perfeccionamiento Profesional y Técnico Corso Unità d'Italia, 140 Turin, Italia	12 semanas	Instructores de centros de formación profesionales y maestros de la enseñanza técnica, instructor de empresas que ejerzan la función de ejercer una función de formación; con 3 años por lo menos de experiencia en las actividades administrativas. Brindis: 34C. Español	Parte a fijar	Parte a fijar
<b>Low cost automation</b>	Develop/and promote the application of low cost automation in manufacturing industry.	Asian Productivity Organization, Aoyama Dai-ichi Mansions, 4-14 Aoyama 8-chome Minato-ku, Tokyo, Japan	May 1975 5 weeks	NPC engineer and plant engineers concerned with design and installation of low cost automation systems. Brindis: 34C. English	Parte a fijar	Parte a fijar

## AUTOMATION AND ELECTRONIC DATA PROCESSING (cont'd)

- 40 -

Course or Scheme	General description	Organization: Venue	Organization: Date	Organization: Length of course	Organization: Fees
<b>Multivariable control systems design</b>	State space formulation; discrete systems; nodes and reduction of system order; frequency-domain analysis; non-interaction, inverse Nyquist array, return difference matrices; optimality; Lyapunov matrix equation; controllability, observability; pole-zero assignment; state observers. Control system design using dynamic programming and matrices principle with quadratic performance criteria; CAD applications using COMPAC computer and UNIST terminals.	Control Engineering Department, The University of Sheffield, Mappin Street, Sheffield S1 3JD United Kingdom	January, weekly.	1 week before start of course	£60
<b>Process identification and modelling</b>	Random signal analysis; process identification, step and frequency response testing; pseudorandom binary sequence, correlation, spectral analysis; analytical modelling, distributed parameters, lumped parameters, linearisation; parameter estimation; model matching; practical applications of identification and modelling of processes in the power, steel, chemical and mining industries.	Department of Computer Engineering Department, The University of Sheffield, Mappin Street, Sheffield S1 3JD United Kingdom	January, weekly.	1 week before start of course	£60
<b>Computer management</b>	Organization, administration and control of computer centres; principles of management; social and economic aspects of computing. Computer systems and programming. Information processing methods. Information systems analysis and design.	Department of Computer Science, Birkbeck College, University of London, Malet Street, London W.C.1. United Kingdom	1st year, 1 month.	University degree. English	£800
<b>Computer management</b>	Computer management: organization, administration and control of computer centres; principles of management; social and economic aspects of computing. Computer systems and programming. Computer systems and programming. Information processing methods. Information systems analysis and design.	Institute of Computer Science, University of London, 12 Gordon Square, London W.C.1. United Kingdom	Full time, 1 year	OCCUPIED A POSITION OF considerable responsibility and having a university degree in an appropriate discipline. English	£800
<b>Industrial information</b>	Manejo de la información en el campo de la tecnología.	Centro de Investigación Documental, Casilla de Correo 1159, Buenos Aires, Argentina	A trimester, 4 mes.	Nivel universitario. Experiencia en documentación. Espanol	- A discutir
<b>Industrial information</b>	Industrial information systems; PERT/CPM; industrial classification; operations research; industrial survey, market survey; project identification and evaluation.	Institute of Industrial Information, 16 Green Street, Bombay, India	1 year.	University degree. English	To be arranged
<b>Industrial information</b>	The course will be on an introductory level emphasizing the importance of information for industry and encouraging industry to establish information units.	Türkök "İFMAK" (Scientific and Technical Documentation Centre of the Scientific and Technical Research Council of Turkey) Ataturk Bulvarı 25, Esenler, Ankara, Turkey	Planned for Autumn. 12 weeks	The course is open to the industrial organisations from public and private sector.	-

## INDUSTRIAL PLANNING AND PROGRAMMING

Course or Seminar and evaluation	Content description	Organizer; Venue	Duration	Qualifications;
Project analysis and evaluation	Programme to be worked out.	Arab Planning Institute, Kuwait, (jointly with T.D.I. and Kuwait Fund)	1 January 1 week	Participants should hold responsible positions related to project analysis and evaluation. English:
Industrial relations	Critical analysis of industrial relations system in the perspective of development and change. The programme does not offer specialized training in specific skills but is primarily intended to develop a broader outlook and deeper understanding of problems of industrial relations. The programme has the following components: Based on the study of industrial relations in the Third World; case studies. Active participation will be promoted through the organization of research and project groups for country and case studies. This programme will include some study visits and field work.	Institute of Social Studies, The Hague the Netherlands	1 October 1 month	A university degree or equivalent experience. English:
Industrialisation	The international summer course will give an introduction and general remarks on the economic and social development; general aspects of industrial development, problems of finance and some other international aspects, problems in selected sectors of industry based on raw materials derived from agriculture and on non-agricultural raw materials, agro-servicing industries.	Netherlands University Foundation for Interna- tional Co-operation (NUFFIC), Moerstraat 27, The Hague the Netherlands	16 July 1 week	University degree or extensive practical experience. English
Project analysis	Major elements involved in project analysis: the methods and techniques used in preparing, evaluating and implementing development projects; the process of project analysis; and the inter- relationships between planning at the project or macro level and planning at macro and sectoral levels.	Institut. of Social Studies, The Hague the Netherlands	1 October 2 months	At least Bachelor's degree in economics, business administration, engineering or engineering with experience in project work, acquired preferably in a government ad- ministration. English
Regional industrial development	The curriculum of the programme includes such topics as: theory of planning and planning techniques; demand analysis and forecasting; cost engineering; and project design; capital budgeting techniques; analysis; project profitability and social cost-benefit analysis; project management and organization. At the end of the programme participants are expected to be able to contribute to setting up, operating or improving a system of project analysis & re-applied to investment decision making in the public sector and to take as a base for guiding private investment decisions.	Research Institute for Management Science (R.M.S.), P.O. Box 220, Delft, the Netherlands	14 January 29 July 1 yr 12 months	F.S. or M.Sc. and months in advance English

## INDUSTRIAL PLANNING AND PROGRAMMING (Cont'd)

- 12 -

Course or Seminar	Organizer; Venue	Com-	Out-	Last date for
Content	Date	Date	Date	receipt of applications
<b>Regional industrial development</b>	Institute for Small-Scale Industries, University of the Philippines (UP-ISSI), NSS Building, East Avenue, Diliman, Quezon City, the Philippines.	May 1-12 and Key 1-7, 1974.	Barataria, Bar Maitara Island, English	WERC before start of course
<b>Planning and country planning</b>	Introductory economic analysis; the nature of demand (general market analysis); the nature of costs; national income accounts; national income analysis; inflation and economic growth. Regional development: the concept of a region; the requirements of regional industrialization; the making of an economic survey; the making of a development plan; organizing a development staff; interindustry analysis and regional income estimations; local government: finance and administration; industry promotion on a local level; industrial estates; statistics as a management tool; sources of data: primary, secondary; sample survey; sampling techniques; presentation of data; the development of an industrial enterprise; the entrepreneur; organization, management and performance studies; project presentation and appraisal.	January 1974	Higher studies in economics & economics, experience professional in France. French version October 1974	ISS-UN before start of course
<b>Project evaluation</b>	La théorie et la pratique de la planification à l'échelle nationale, compte tenu des besoins et des conditions des pays en voie de développement.	Role Centrale de Planification et Statistique, Institut d'Economie des Pays en voie de Développement, 24 rue Rakowicka, Warszawa, Pologne	January 1974 version French version October 1974	Diplôme d'études en planification et économie française. French version January 1974
<b>Environmental aspects of development</b>	The theory and practice of physical planning, with particular attention to regional planning and to the correlation between urban and regional development. Development projects; studies and data required; project identification; feasibility; economic and engineering; financial viability and profitability; economic evaluation; network analysis; other techniques of project evaluation.	Technical University of Szczecin, Piastow 15, Szczecin, Poland	January 6 months	Higher studies in planning, professional practice. English
<b>Industrial projects</b>	Management Development and Productivity Centre, Telco Building, Majlis, Damascus, Syrian Arab Republic	January Weeks	Engineers, economists, accountants in public organization, planning authorities and executive engaged in project formulation and evalua- tion. Arabic	1 month in France
	UN Asian Institute for Economic Development and Planning, Sri Arodyha Road, P.O. Box 2-16, Bangkok, Thailand, in co-operation with the Asian Institute of Technology (AIT) and the UN Environment Programme (UNEP).	First quarter 1974, 6 weeks	Bachelor's degree in the related field and practical experience & minimum qualifications. English	Bach. in planning with minimum qualifications.
	The nature of project planning; project identification and preparation; principles of project appraisal; economic appraisal; finance and aid; implementation and control; industrialization and international considerations; review.	27 January 10 weeks	University degree; direct concern with planning, design, evaluation of develop- ment projects. English	UN before start of course

INDUSTRIAL PLANNING AND PROGRAMMING (Cont.)

Costo o Gasto	Objetivo	Organización	Comisiones	Orientación	Lugar de trabajo
Desarrollo agroindustrial	Ejecución y control de proyectos agro-industriales	Organización de los Estados Americanos, 17th Street and Constitution Avenue, N.W. Washington, D.C. 20006, United States of America (Puerto Rico)	Asociación de los Estados Americanos, 17th Street and Constitution Avenue, N.W. Washington, D.C. 20006, United States of America	Localización industrial	Por determinar
Investment promotion	Conditions de création d'entreprises	Organisation générale de l'entreprise et les principaux départements; structures (le travail professionnel, le marché, coûts, prix de revient, projets); le modèle économodistributif; structure, modèles particuliers (investissements, stocks, territoire); étude des potentiels (marché, matières, personnel, etc.); exploitation des modalités (par la décision de création, par l'exploitation (contrôleur).	Société de Recherche Opérationnelle et d'Economie Appliquée, SORCA S.A. Avenue Louise, Bruxelles 1, Belgique	A arranger à finir	Calificación: P.R.C. y P.R. (Puerto Rico), España
Investment promotion	Organization and development of Chambers of Commerce	To be arranged in Chamber of Commerce in seven European countries.	International Chamber of Commerce, Paris, France, Training in Austria, France, Italy, Netherlands, Peterar Republic, Germany, Spain or United Kingdom	Investigation and market analysis	Grace correspondant à celui d'ingénieur en service au commerce, et/ou en industrie, et/ou en finance, économiste, économiste ou financière; si possible une certaine expérience industrielle ou commerciale. Français, ayant réellement travaillé
Investment promotion	Business economy	Study of strategies and instruments in the promotion of promoting investment in developing countries. Emphasis is on promotion in investment in mining areas, uses of natural resources and development, export capacity.	Ministry of Trade and Industry, Jersusalem, Israel	1 year experience in a developing industry in an investment bank or institution. English	Professional orientation and experience in both Latin American and European countries. Knowledge of French, Spanish, Portuguese, German
Investment promotion	Private capital	Assist. to the firm in preparation and assistance in feasibility studies of investment projects, industrial activities, accountancy, budget, organization of the firm.	Mr. S. U. da Silveira Dona Micaela, Oca, Minas Gerais, Brazil	January 1, 1978	Possessory contract, 1 year period. Payment based on performance and results.

### Évaluation des projets industriels

Analyses des projets pour les nouveaux projets de construction et choix des variantes optimales à partir des critères d'efficacité des étapes réalisées et du projet d'investissements tout au long de la période d'exploitation de la B.I.R.D. La programmation du développement industriel doit être faite en toute intégration avec le secteur public.

### Projets analysés pour développement industriel

Development needs as project evaluation entities. Needs of plan implementation and choice industrial potentialities of infrastructure development.

Analyses des projets pour les nouveaux projets de construction et choix des variantes optimales à partir des critères d'efficacité des étapes réalisées et du projet d'investissements tout au long de la période d'exploitation de la B.I.R.D. La programmation du développement industriel doit être faite en toute intégration avec le secteur public.

Mr. A. Lai, Project Manager, S.A.C., Director of Industrial Development, Sir Andaman River Project, Kedah, Malaysia, Bureau of, Mys Soc  
Date: 24/7/86

### Carbone

La liste suivante offre une synthèse des résultats de l'analyse de l'efficacité des variantes optimales et de leur pertinence pour l'application dans les projets de construction et de développement industriel. Les méthodes électro-thématiques ont été utilisées pour établir les coûts et les périodes de réalisation et pour déterminer les meilleures variantes de conception et de construction. Les méthodes électro-thématiques sont basées sur le rapport technique d'application dans les projets de construction et de développement industriel.

Tous les critères d'évaluation et de mesure sont identifiés et les méthodes de mesure sont établies. Les méthodes de mesure sont utilisées pour évaluer les meilleures variantes de conception et de construction. Ces méthodes sont basées sur les meilleures variantes de conception et de construction. Ces méthodes sont basées sur les meilleures variantes de conception et de construction. Ces méthodes sont basées sur les meilleures variantes de conception et de construction.

### Solubilité y

Industrie chimique, métallurgie, pétrochimie, sidérurgie, énergie de minéraux, énergie et principale industrie de fabrication, industrie agro-alimentaire, industrie pharmaceutique, industrie de papier, industrie de textile, industrie de plastique, industrie de pétrole et industrie pétrochimique.

Analyses des projets pour les nouveaux projets de construction et choix des variantes optimales à partir des critères d'efficacité des étapes réalisées et du projet d'investissements tout au long de la période d'exploitation de la B.I.R.D. La programmation du développement industriel doit être faite en toute intégration avec le secteur public.

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Date: 24/7/86

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## Maintenance and repair (cont'd)

**Technique de maintenance et de réparation.**

Bruxelles des techniques de pointe pour la lutte contre la corrosion.

### In-plant group training programmes.

**ACTIV**  
64 Rue Pierre Marot  
Paris 7<sup>e</sup>, France

**Car, Busseme-Gesellschaft mbH,** 10 Deutzenstrasse 10, D-8000 Munich 2, FRG  
Report of Seminar on  
German industry

**Industrial applications (2 parts): Maintenance  
industrial; Mecánica básica; Mecánica aplicada;  
Electricidad; Instrumentación industrial; Distribución  
industrial y de suministros; Tecnología; Submisión;  
Supervisión industrial; Elementos de legislación  
técnica.**

**Technique  
en industria.**

**General principles; material science;  
electro-chemistry; corrosion in industry; plants;  
corrosion protection.**

**Curriculum Science  
and Technology**

**Mechanics; machinery maintenance; maintenance  
of service plant; electrical maintenance;  
building maintenance; vehicle maintenance; maintenance  
techniques.**

**Maintenance**

**Mechanics; investigation and repair techniques;  
inspection techniques; maintenance applications;  
salvage techniques; advanced technology; personal  
development; transmission of knowledge.**

**Maintenance  
technology**

**Asian Productivity Organisations, A. Vains  
Bldg 1101 Marunouchi,  
1-1-10 Akasaka, Minato-ku,  
Tokyo, Japan**

**Scope of maintenance; importance and  
benefits of preventive maintenance; organization and  
management of a preventive maintenance department;  
training and development of maintenance technicians;  
implant study on inspection and maintenance;  
equipment; maintenance for safety; maintenance  
of resources.**

**Preventive  
maintenance**

**Technique d'entretien  
et de réparation.**

**Practical:**

**Prévention.**

**Technique d'entretien  
et de réparation.**

**Technique d'entretien  
et de réparation.**

**Prévention.**

**Technique d'entretien  
et de réparation.**

**Universidad Técnica  
de Ferrolas**

**Facultad de Ciencias  
y Enseñanza**

**Universidad de Valencia**

**Universidad de Valencia**

**Universidad de Valencia**

**Bachiller en Industria  
en Mecánica  
y Electrónica en  
Empresas. 1978-1979  
experiencia en empresas  
España.**

**Universidad Técnica en  
Ingeniería, Recología  
y Física.**

**Universidad en  
Ingeniería, Recología  
y Física.**

**Commercialisation, Finance, productivite des personnes:**

Austrian Institute of Management,  
25 Glanzenbergstr.  
Wien 1000  
Austria.

See Unit "Expertenreferat  
in INDUSTRY".  
See Unit

**Management et  
comptabilité**

Séminaire consacré aux difficultés diverses par les entreprises du Brabant Wallon portant sur le niveau de gestion et gestion des différents aspects de la gestion. Au cours du séminaire sont discutées et étudiées les différents aspects de la gestion au sein d'une entreprise: structure, comptabilité, recherche opérationnelle, information, gestion du personnel, formation dans l'entreprise; question des approvisionnements; gestion des stocks, procédures d'approvisionnement et de distribution; gestion de la production; étude du travail, planification, contrôle de la qualité, prix de revient; gestion des équipements; rôle des investissements, introduction de nouvelles équipements; développement de l'entreprise industrielle; gestion des ventes; rôle de la fonction commerciale, distribution de la production, programme de démarquage; rôle régional dans les relations entre les entreprises et leurs problèmes.

Le programme d'un "seminaire enseignant contre": l'organisation, la production et le marketing des produits d'entreprises, la recherche, la formation et le recrutement des professionnels. La coordination entre centres d'enseignement et de recherche et développement des entreprises et universités, et l'application de la technique d'enseignement, information, éducation et de la diffusion de la formation et des connaissances et compétences. La collaboration entre centres d'une part et universités et entreprises d'autre part, la coordination des services de formation, des entreprises et universités et l'application des programmes de centres. Transfert d'enseignement en matière d'enseignement à distance, formation continue, recherche.

Introduktion: relation entre: direction, technologie et organisation de la maison de management; information: recherche opérations et industrie; gestion financière.

Première et deuxième partie: application des techniques modernes de gestion; gestion opérationnelle et gestion financière; deux dernières parties: gestion de l'entreprise; analyse et synthèse; gestion financière; analyse et synthèse; gestion de l'entreprise; analyse et synthèse; gestion financière.

**Marketing**

See Unit "Expertenreferat  
in INDUSTRY".  
See Unit

**Marketing et  
commercialisation**

Bureau d'information  
commerciaux Wallonie  
Chaussee de Namur 111  
B-1000 Bruxelles  
Belgique

Autre bureau  
représentant  
le secteur  
industriel  
et commercial  
de la Wallonie  
à Paris:  
Bureau  
d'information  
commerciale  
et industriel  
de la Wallonie  
17 Rue  
de la Paix  
75001 Paris  
France

Autre bureau  
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de la Wallonie  
à Bruxelles:  
Bureau  
d'information  
commerciale  
et industriel  
de la Wallonie  
10 Avenue  
du Parc  
B-1000 Bruxelles  
Belgique

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représentant  
le secteur  
industriel  
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de la Wallonie  
10 Grosvenor  
Place  
W1A 1AA  
England

**Finance**

See Unit "Expertenreferat  
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See Unit

**Finance et  
comptabilité**

Bureau d'information  
commerciaux Wallonie  
Chaussee de Namur 111  
B-1000 Bruxelles  
Belgique

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de la Wallonie  
10 Grosvenor  
Place  
W1A 1AA  
England

## Executive Education

**Management Information Systems**, program organized by the University of Wisconsin, Milwaukee, Milwaukee, Wisconsin, 53201, USA. Director: Dr. Peter J. G. Doherty; Vice-Director: Dr. John E. K. Hwang; Associate Director: Dr. Robert W. Johnson.

## Executive Education

**Program de formation continue pour les cadres supérieurs**, Paris, France. Director: M. Jean-Pierre Léonard; Secretary: Mme Sophie Léonard; Address: 12, rue de la Convention, 75700 Paris, France. Tel.: (1) 40 64 20 20. Fax: (1) 40 64 20 20. E-mail: [lpd@wanadoo.fr](mailto:lpd@wanadoo.fr).

## Executive Education

**Formation d'une série d'entreprises et de leurs sociétés responsables d'un programme de recherche et d'apprentissage sur leur travail au sein d'entreprises, est favorisée par l'institut des sciences économiques et sociales de l'Institut des hautes études pour les sciences politiques à l'opposition entre deux théories : la théorie de l'entrepreneur et la théorie de l'entrepreneur et de l'entrepreneur.**

## Executive Education

**Business Management Finance and Operations Research Institute**, Brussels, Belgium. Director: Dr. Georges Van Den Bosch; Vice-Director: Dr. Jean-Pierre Pichot; Address: 10, rue de la Convention, 1000 Brussels, Belgium. Tel.: (32 2) 730 20 00. Fax: (32 2) 730 20 00. E-mail: [bmfi@bmfi.be](mailto:bmfi@bmfi.be).

## Executive Training

**Marketing management**, Brussels, Belgium. Director: Dr. Georges Van Den Bosch; Vice-Director: Dr. Jean-Pierre Pichot; Address: 10, rue de la Convention, 1000 Brussels, Belgium. Tel.: (32 2) 730 20 00. Fax: (32 2) 730 20 00. E-mail: [bmmi@bmfi.be](mailto:bmmi@bmfi.be).

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## Executive Education

**Centre d'enseignement et de formation à distance**, Paris, France. Director: M. Jean-Pierre Léonard; Secretary: Mme Sophie Léonard; Address: 12, rue de la Convention, 75700 Paris, France. Tel.: (1) 40 64 20 20. Fax: (1) 40 64 20 20. E-mail: [lpd@wanadoo.fr](mailto:lpd@wanadoo.fr).

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**Business Management Finance and Operations Research Institute**, Brussels, Belgium. Director: Dr. Georges Van Den Bosch; Vice-Director: Dr. Jean-Pierre Pichot; Address: 10, rue de la Convention, 1000 Brussels, Belgium. Tel.: (32 2) 730 20 00. Fax: (32 2) 730 20 00. E-mail: [bmfi@bmfi.be](mailto:bmfi@bmfi.be).

## Executive Education

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## MANAGEMENT AND INDUSTRIAL ADMINISTRATION (Cont.)

Degree:	Name of University:	Address:	Duration:	To whom arranged:
<u>General management</u>	<u>Completed university studies in economics or engineering sciences, some years previously, at senior level, and between 20-30 years of experience.</u>			To the arrangement
<u>Business organization and structure</u>	<u>Carl-Duisenberg-Institut, Hochschule für Betriebswirtschaft, Köln 1, Federal Republic of Germany</u>	<u>To be arranged, 1 year</u>	<u>1 year</u>	<u>To the arrangement</u>
<u>Production management</u>	<u>Carl-Duisenberg-Institut, Hochschule für Betriebswirtschaft, Köln 1, and Berufsschule des Handels, Bonn 1, Federal Republic of Germany</u>	<u>To be arranged, 10 weeks</u>	<u>-</u>	<u>To the arrangement</u>
<u>Industrial management</u>	<u>Rathenau Institute - Kuratorium der Deutschen Wirtschaft (RKD) e.V., Gultenstrasse 17-19, P.O. Box 11 117, Frankfurt am Main, Federal Republic of Germany. (Various cities in India)</u>	<u>Rathenau Institute - Kuratorium der Deutschen Wirtschaft (RKD) e.V., Gultenstrasse 17-19, P.O. Box 11 117, Frankfurt am Main, Federal Republic of Germany. (Selangor Kuala Lumpur, Malaysia)</u>	<u>To be arranged</u>	<u>Administrator by the National Productivity Council, India</u>
<u>Industrial management</u>	<u>Management problems, organization, limitation of competences, coordination of the functions.</u>	<u>Management problems, market research, housing the assortments, publicity structure of the turn-over, sales organization, order handling, shipping.</u>	<u>To be arranged</u>	<u>Administrator by the National Productivity Council, Malaysia.</u>
<u>Industrial management</u>	<u>Selling of products: Organization, control of entries, store, stockpiling.</u>	<u>Purchasing: Organization, control of entries, store, stockpiling.</u>	<u>-</u>	<u>-</u>
<u>Industrial management</u>	<u>Production: Production flow, work preparation, in-plant transport, full capacity controlling, accountancy, finance: Financial accounting, cost accounting, calculation, data collecting, remittance, personnel, social affairs: wages, suggestions, social aids, trainees.</u>	<u>Subdivision de Carreras: Técnicos en Cartas, División de Capacitación de Ejecutivos y Mandos Médicos de INTECAF, 1o calle 4-17 Zona 1, Guatemala City</u>	<u>Carteras: 6 meses; Subdivision de Carreras: 9 meses</u>	<u>Bachiller en Ciencias y Letras, similar or, y letras, similar or, similar con 2 años de experiencia en empresas.</u>
<u>Técnico en operación y control de almacenes y bodegas</u>	<u>Administración de almacenes: matemáticas básicas; matemáticas aplicadas; aprovisionamiento; relaciones industriales; operación y control de materiales; elementos de legislación del trabajo; principios de organización y relaciones industriales; estadística general; mecánica aplicada; instalaciones y equipo; el método científico y la producción; estudio del trabajo II.</u>	<u>Administración de almacenes y bodegas: matemáticas básicas; matemáticas aplicadas; aprovisionamiento; relaciones industriales; operación y control de materiales; elementos y práctica de dibujo; la operación de almacenes como parte de la producción; elementos de derecho mercantil.</u>	<u>1975: 9 meses</u>	<u>Diploma de capacitación y Productividad, INTECAF, 1o salte 4-1, Guatemala City</u>

**MANAGEMENT AND INDUSTRIAL ADMINISTRATION (Cont'd.)**

Course Subject	Course Name	Duration	Language	Cost	Language of instruction	Date for application	Fees
<b>Estudios en Relaciones Industriales</b>	<b>Principios de organización y administración; matemáticas aplicadas; administración de personal; elementos de derecho laboral; selección de personas; psicología industrial; relaciones humanas en el trabajo; trabajo estadística aplicada; análisis deuestos de trabajo y técnica de salarios; redacción de informes y técnicas básicas de archivos; técnicas de seguridad.</b>	Subdivisión de Carreras Técnicas Cortas, División de Capacitación de Ejecutivos y Mandos Medios de INTEDAP, 12 calle 4-17, Zona 1, Guatemala City	Febrero 1976 y 1977 9 meses	Bachiller en Ciencias y Letras o similar con 3 años de experiencia en empresas.	14 enero	Q. 30.00	
<b>Basic systems analysis</b>	<b>Systems analysis and design.</b>	The Hong Kong Productivity Centre, Gloucester Building, Des Voeux Rd., Central, Hong Kong	3 March and 6 October 1 week full time	A knowledge of typical business structures and an understanding of the nature and practice of management is expected. Basic concepts of computer hardware and software are essential. Participants should be able to speak and write the English language fluently.	1 February and 1 September	HK\$ 1,200	
<b>Supervisory studies</b>	<b>Principles and practice of supervision; industrial relations; technical aspects - including organization and control of work; economic and financial aspects; communication.</b> A participant has to sit for a written examination and to complete a project of his own interest relevant to the course. If the examination is passed and a satisfactory project report is submitted, a certificate will be awarded.	The Hong Kong Productivity Centre, Gloucester Building, Des Voeux Rd., Central Hong Kong	September 1 year	At least 2 years of working experience as well as secondary level of education. Chinese (Cantonese)	Aug. 1	HK\$ 1,000	
<b>Industrial engineering</b>	<b>Work study (10 weeks starting in February and July); plant layout and materials (6 weeks starting in late September); computer systems analysis and design (6 weeks starting in October); materials handling (6 weeks starting in late March).</b>	National Institute for Engineering Training (NITE) Vihar Lake Road, Ferozepur, Delhi, India Delhi and Mysore	Variabile (see second column)	Engineering graduate English	To be arranged before start of course	US\$ 200	
<b>Plant efficiency</b>	<b>Programme to be worked out</b>	National Productivity Council, 25 Gold Link, New Delhi, India	March and April 3 months	Engineering graduates English	-	-	
<b>Material management</b>	<b>Aspects of material management (10 hrs.); specification, classification and standardization (10 hrs.); production control (15 hrs.); stores and storekeeping (15 hrs.); inventory control (15 hrs.); purchasing (15 hrs.); discussion (20 hrs.).</b>	The Vocational and Managerial Training Centre Jl. Jend. Gatot Subroto 125 Bandung, Indonesia	May 1 week	University degree and 1 year practical experience English	April	Rp. 17,000	
<b>Accountancy</b>	<b>In-service training</b>	Iran Chamber of Commerce, Industries and Mines, 254 Tahite Nasjidi Av., Tehran, Iran	April 1 month	7 years secondary school Iranian	-	* 1,000 Rials	
<b>Administration</b>	<b>In-service training for administrators of banks.</b>	Iran Chamber of Commerce, Industries and Mines, 254 Tahite Jamshid Avenue, Tehran, Iran, in cooperation with Banks Corporation	19 April 3 months	Higher Education Diploma Iranian	-	-	

## MANAGEMENT AND INDUSTRIAL ADMINISTRATION (Cont'd.)

Course or Subject	Course description	Organizer: Venue	Commencing date:	Qualifications: Language required	Last date for application of fees	Fee
Administration commerciale	Contrôle commercial et financement; méthodes de production; distribution; statistiques et politiques commerciales; travail en groupe et recherche.	CUDCA - Centre universitaire d'administration commerciale, Parcours, Italie	Décembre - 11 mois	Diplôme d'université italien, option 1 et français.	10. 12. 1977.	100.000 lire.
Jestión comercial	Control y financiación comerciales, procesos de producción, distribución, estadística y política comerciales e investigación y trabajo en grupo.	IJOA - Centro Universitario de Gestión Comercial, Padua, Italia	Diciembre - 5. 1. meses	Títulos universitarios italiano, erfán o francés.	10. 12. 1977.	200.000 lire.
Productivity techniques and methods	Organization of production; personnel management; management; marketing; documentation; electronic data processing; PERT (Programme Evaluation Review Technique); IMPACT (Inventory Management Programme and Control Technique).	IMF (Istituto Nazionale per l'Innovazione della Produttività), Piazza della Repubblica 1, Rome, Italy	Octobre - June - 12 weeks	Italiano e Inglese. Intermediate, Italian, English, training programme for other languages available.	To be arranged	Navy
Consultancy methodology	Management consultancy services; management consultancy activities; management consultancy action; managing the management consultancy enterprise; newer issues, concepts, procedures, techniques, approaches and practices in the general management subject fields, the functional management subject fields, the academic subject fields supporting management, the multi-disciplines; newer sectors in which management is being applied in a modern form.	International Centre for Advanced Technical and Vocational Training, Corso Unita d'Italia, 140 Turin, Italy	To be arranged - 13 weeks	Consultants; advisers to industry, government enterprises or government departments concerned with industrial development; specialists in management development or training centre; managers of management development departments of enterprises; consultancy trainers with at least 5 years experience as managers; management trainers and, preferably, a university education. Age: 25-35.	To be arranged	-
Executive development	Executive operations; functional integration; general management of the organization; management science.	International Centre for Advanced Technical and Vocational Training, Corso Unita d'Italia, 140 Turin, Italy	To be arranged - 10 weeks	Middle-level and senior level executives from enterprises with at least 5 years of management experience. Age: 35-55.	To be arranged	-
General management	The enterprise: structure and functions; top-level management; financial administration and accountancy; personnel administration; production and production; marketing and distribution management; internal financial, organizational and technical, audit.	International Centre for Advanced Technical and Vocational Training, Corso Unita d'Italia, 140 Turin, Italy	To be arranged - 10 weeks	Middle-level and senior level managers of enterprises, with at least 5 years of management experience in enterprise, 2 of which in position with managerial responsibility. Age: 30-55.	To be arranged	-
Management control and information management	Management control planning; management performance review; management performance improvement; management control revision; information management; data processing and control.	International Centre for Advanced Technical and Vocational Training, Corso Unita d'Italia, 140 Turin, Italy	To be arranged - 10 weeks	Senior Executives from large enterprises in developing countries and multilateral organizations, with a degree in management, commerce, economics or university education or equivalent. Age: 40-55. English.	To be arranged	-
Materials management	General principles; design and materials management; production control; ordering supplies; storage and handling; inventory control; purchasing; techniques.	International Centre for Advanced Technical and Vocational Training, Corso Unita d'Italia, 140 Turin, Italy	To be arranged - 1 week	Material management, production controllers, supervisor in material management or buyer in a manufacturing enterprise with at least 5 years experience as a manager in a manufacturing enterprise. Age: 30-40.	To be arranged	-

## MANAGEMENT AND INDUSTRIAL ADMINISTRATION (Cont'd)

Course or Seminar	General description	Organizer, Venue	Communication, Duration	Qualifications, Language, requirements	Last date for registration of fees	To be arranged:
Production management	Production planning, production control; maintenance; quality control; techniques of purchasing; quality control; general management; techniques.	International Centre for Advanced Technical and Vocational Training, C/o I.U.T.A. Italia, 140 Turin, Italy	To be arranged, 10 weeks	Persons with a professional appointment in industry with at least 3 years experience in an industrial enterprise, English	TBC	TBC
Production management in enterprises processing agricultural products	General principles; production planning; storage handling; production control; ordering; supplies; purchasing; maintenance; quality control; general management; techniques.	International Centre for Advanced Technical and Vocational Training C/o I.U.T.A. Italia, 140 Turin, Italy	To be arranged, 10 weeks	Production managers, technicians, managers with responsibility for production in manufacturing plants; consultants and officers from government enterprises working in their field, with at least 3 years experience in one of these fields and at least 5 years experience. Age: 30-45. English	TBC	TBC
Productivity management	Productivity philosophy; productivity measurement; productivity technology; industrial relations; national and international influences	International Centre for Advanced Technical and Vocational Training C/o I.U.T.A. Italia, 140 Turin, Italy	To be arranged, 1 week	Persons in charge, or who will take over, their return, a senior post with a strong influence upon productivity, either in plant, organization or a consultative enterprise, productivity research, education, R & D, Specialist	TBC	TBC
Gestion des entreprises	Cours séminaires sur les thèmes : comptabilité générale et analytique, finances, marketing, gestion des stocks, gestion du personnel, technique de vente, technique de commandement etc.	Centre Ivoirien de Gestion des Entreprises (CIGE) rue Pierre-Maurice, B.P. 122, Abidjan, Côte d'Ivoire	Durée variable	Gestionnaires et superviseurs en entreprise dans le secteur privé et public, participants au programme	10 000 CPA 10 000 CPA	TBC
Fuel efficiency	Acquaint engineers with the areas in which efficient economies could be achieved by better fuel utilisation.	Asian Productivity Organization, Aoyama Daiichi Mansions, 2-12 Akasaka 3-chome Minato-ku, Tokyo, Japan	Mr. J. F. fixed 1 week	The consultant, plant engineer, are fuel centre - experts	TBC	TBC
Industrial management	Provide advanced training in industrial management and consultancy, as well as further practical studies, outside Asia.	Asian Productivity Organization, Aoyama Daiichi Mansions, 2-12 Akasaka 3-chome Minato-ku, Tokyo, Japan	Not yet fixed 1 week, 1975	Management consultants, engineers at VPO: or equivalent organizations. English	TBC	TBC
Industrial production	Training facilities for engineers at the plant level, in order to increase their engineering competence in improving the operational efficiency of manufacturing plants.	Asian Productivity Organization, Aoyama Daiichi Mansions, 2-12 Akasaka 3-chome Minato-ku, Tokyo, Japan	Aug. 1975, 1 week	Industrial engineer in a manufacturing industry or technical consultant attached to VPO or equivalent organization. English	TBC	TBC
Industrial and systems engineering	Training of engineers and consultants in industrial and systems engineering, emphasizing the total systems approach in management.	Asian Productivity Organization, Aoyama Daiichi Mansions, 2-12 Akasaka 3-chome Minato-ku, Tokyo, Japan	1975 and 1976, not yet fixed 12 weeks	Management consultants in industrial engineering, engineers or technical consultants attached to VPO or equivalent organization. English	TBC	TBC

**MANAGEMENT AND INDUSTRIAL ADMINISTRATION (Cont'd)**

Course or Seminar	General description	Organizer; Venue	Commencing date;	Duration	Qualifications:	Language of instruction	Length of stay	Fees
Gestion d'entreprises	Formation en entreprises; organisation générale et administrative; organisation et gestion générale des petites et moyennes entreprises.	Institut National de Production-Formation, Tancarive, République Dominicaine.			Formation professionnelle.	A 3 years.	A 1 year.	
Management and industrial development	Individual study programs are arranged in the following fields: management and industrial administration; marketing and export promotion; plant design; product design and packaging; quality control and standardization; maintenance and repair; small state industries and entrepreneurship; trainer development; industrial information and documentation; industrial planning and programming; investment promotion. On the above subjects various short duration CDD-seminars are frequently conducted. As appropriate, participation in these seminars can be included as part of the individual study-programme.	CBO-Centre for Management and Industrial Development P.O. Box 30042, Exchange Building, Collegeweg 59, Rotterdam the Netherlands	To be arranged from 3 to 6 months		Graduates in engineering, economics or business administration, preferably with advanced degree and several years of experience in industry. Dutch, French, German, Indonesian, Dutch.		To be arranged.	
International business management	Business and economics; business study with a certain emphasis on European subjects, particularly on the European communities; marketing; finance and statistics; law; sociology; industrial psychology; modern languages (Dut., Eng., French, German and Spanish); working period in a manufacturing or business concern; field trips to European communities and organisations; industrial field trips.	Netherlands School of Business Nijenrode, Breukelen the Netherlands	September 10 months		Hugh school graduation plus 3 years of undergraduate study. English	June	HP: 10, INC	
Advanced industrial management	Objective: job-oriented training in advanced professional education in the field of industrial management and small industry development; interdisciplinarity in presenting the subject matter; practical training in the form of supervised field-work in industry to make participants better equipped for solving problems confronted with in their future occupation.	Research Institute for Management Science (R.V.B.), P.O. Box 143, Delft, the Netherlands	6 January and 21 July 5 Months		B.Sc. or M.S.; relevant experience in industrial management. English	1 month to 10 months	INC	
Administración de empresas	Análisis financiero y presupuestación de capital; estructura financiera; y alternativas de financiamiento e inversión; la gestión de mercadeo; gestión de producción; diseño y aplicación de sistemas de control; laboratorio de contabilidad; el individuo y el grupo; problemas humanos en las organizaciones; diseños para organizaciones complejas; análisis ambiental y planificación de empresas; decisiones bajo certeza; decisiones bajo incertidumbre; modelos cualitativos; formación y desarrollo; mercadeo; fraccionamiento y venta de empresas; finanzas y administración.	Instituto Centroamericano de Administración de Empresas (INCAE) Apartado Poeta 127, Managua, Nicaragua	Variable		Graduado universitario y tres años de experiencia en la industria.	English	INC	
Alta gerencia	Gerencia financiera; gerencia de operaciones para la productividad; planeamiento organizacional; gerencia de mercadeo; decisiones gerenciales; presupuestación de capital; especialización en gerencia general; entorno empresarial; estrategia empresarial; gerencia agroindustrial. Especialización en banca y finanzas y desarrollo; evaluación de proyectos; administración de instituciones financieras; diseño, promoción y administrador de programas de crédito.	Instituto Centroamericano de Administración de Empresas (INCAE) Apartado Postal 245, Managua, Nicaragua (y Quito, Ecuador)	6 June		Grad mínima 4 años, mas. 3 años de experiencia en la industria. English	Juni	INC	

## MANAGEMENT AND INDUSTRIAL ADMINISTRATION (Cont'd.)

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Course or Seminar	General description	Organizer; Venue	Qualifications;	Last date for receipt of applications	Comments;
Gestión y administración en la industria en la enferma industrial	Seminarios sobre finanzas; control y presupuestación; decisiones gerenciales; la gestión de producción; la gestión de mercado; relaciones organizacionales; planificación de empresas; la gestión agroindustrial; banca y finanzas de desarrollo; política de empresas; sistemas de información.	Instituto Centroamericano de Administración de Empresas (INCAE) Apartado postal 240, Managua, Nicaragua (y otras ciudades Centroamericanas)	Preferir ser un graduado en una universidad española.	15-3.	Fees
International Executive Programmes	Planning and design making; managing change in organizations; managerial control, financial analysis and planning; marketing management.	The North European Management Institute (NEMI) Kongsvien 26, Oslo 3, Norway (Holmenkollen Oslo)	More than 5 years' organizational experience. Good academic performance.	12 February 1973 1 week	Department of Economics and Finance, NEMI, Oslo.
Management development	Managerial control and information systems; quantitative methods and computer usage; marketing management; man and organisational behaviour; business policy in an international environment.	North European Management Institute (NEMI), Kongsvien 26, Oslo 3, Norway (Holmenkollen Oslo)	A higher level of staff or manager in the organization, or work of others in similar positions, or post-graduate management studies, or more years of post-graduate experience in a private or public institution, and a year's full-time post-graduate study is also required.	Third week September 3 months	Fees, Research.
Advanced management	Develop human, technical and conceptual skills of use to top management in formulating corporate policies. The program affords senior executives an opportunity to increase their knowledge and improve analytical ability. Programs concentrates on business policy, finance and control and administrative practices. The course is patterned on the Harvard case method of instruction.	Pakistan Institute of Management (PIMC), Shahrah Iran, Clifton, Karachi-5, Pakistan	3 times each year 3 weeks	August/ September each year 1 week	Policy level; executives. English.
Management training	The process of management and the functions of administration. Modern concepts and practices in all the functional areas of management e.g. general management, personnel management, marketing management, production management, financial management, etc.	Pakistan Institute of Management (PIMC), Shahrah Iran, Clifton, Karachi-5, Pakistan	Junior executive positions of responsibility with few years' experience and preparing for senior positions.	1 to 2 weeks a month to course	Pakistan Institute of Management (PIMC), Shahrah Iran, Clifton, Karachi-5, Pakistan
Management development	Courses are held in: general management; marketing management; production management; financial management; personnel management and supervisory development.	Asian Institute of Management, M.C.C. P.O. Box 996, Pasig de Roxas, Makati, Rizal the Philippines	Executive and other managerial positions from business and industry.	1 to 2 weeks a month to course	Fees, Research.
Management development	An intensive live-in non-degree course for executives in the middle and upper management levels of business, government, educational and other institutions, and designed to equip the participant to handle his present assignment more effectively; prepare him for greater responsibility and develop in him the ability to cope with the changing conditions in all areas of management.	At least 10 years' experience. Minimum of 5 years of supervisory experience. In bigger companies, at least 3 years' experience. Manager in medium size companies, a Vice President.	Last week of May 6 weeks	Fees, Research.	

**MANAGEMENT AND INDUSTRIAL ADMINISTRATION (Cont'd.)**

Course or Seminar	General description	Organizer; Venue	Commencing date; Duration	Creditifications; Language requirements	Last date for receipt of applications	Fees
<b>Management consultancy</b>	<b>Small scale industries:</b> introduction to business management principles; marketing and export development; production management; financial management to personnel management; business policy; management games; project development; introduction to new management techniques; apprenticeship lectures; industry survey; visits to modern small factories; practical in-plant exercises; fieldwork.	Institute for Small-Scale Industries, University of the Philippines (UPSSI); 555 Building, East Avenue Diliman, Quezon City, the Philippines	May 1977 and May 1977 40 weeks	The course is for students of Bachelor of Masters degree in their equivalent from recognized universities in the Philippines. A student must have at least one year of teaching and other relevant experience, preferably who have at least one year of experience.	May 1, 1977 for April, 1977	US\$ 125
<b>Managers</b>	Introduction to small industries; principles of management and organization; entrepreneurship; marketing management; production management; accounting and finance management; personnel management and industrial relations; integrated plant survey; top management control; business policy; evaluation of a manager; integrated case on decision-making.	Institute for Small-Scale Industries, University of the Philippines (UPSSI); 555 Building, East Avenue Diliman, Quezon City, the Philippines	1 Sept. 1977 1 June 1977 10 Oct. 1977 1 June 1978 10 weeks	College graduate and 35 years' experience of small or medium manufacturing firms.	1 Sept. 1977 1 June 1977 1 May 1978 1 Pet. 1978 1 June 1978	Pt. US\$ 100
<b>Perfectionnement des cadres de direction</b>	Méthodes et techniques de prospection des marchés; formes d'organisation et de gestion des sociétés mixtes; les relations des sociétés mixtes avec les organismes nationaux et internationaux; les techniques des opérations valutaires.	Académie "Stefan Theodorescu" CEPICA - Centre International pour le Perfectionnement des Cadres, Sor. Odai 20, B.P. 106, Bucarest, Roumanie (et Ministère du Commerce Extérieur et de la Coopération Internationale et Programme des Nations Unies pour le Développement.	Débutant: avril avril : séminaire	Orienté aux étudiants universitaires, spécialistes ou commerciaux extérieurs; adresses de direction des organisations économiques.	Pt. 100	Pt. 100
<b>Administration et gestion des entreprises</b>	(1) Administration et gestion des entreprises; énergie électrique (électromécanique et électronique); énergie mécanique (mécanique d'entretien, constructions et fabrications mécaniques); chimie et technologie alimentaire. (2) Cours spéciaux de perfectionnement pour actitudes.	Institut Universitaire de Technologie, Université de Dakar, Dakar, Sénégal	A l'université université terminé leur cycle d'études secondaires; étudiants ayant un diplôme de 1er. au premier cycle supérieur; autres candidats à l'admission placés (avec examen d'admission).	Etudiant ayant terminé leur cycle d'études secondaires; étudiants ayant un diplôme de 1er. au premier cycle	Etudiant ayant terminé leur cycle d'études secondaires; étudiants ayant un diplôme de 1er. au premier cycle	Pt. 100
<b>Administración de empresas</b>	La empresa y su entorno; importancia; economía aplicada; análisis financiero; contabilidad de costes; planificación; control; gestión y técnicas cuantitativas aplicadas a la administración de empresas.	Escuela de Organización Industrial (E.O.I.), Av. de la Moncloa, 17 Ciudad Universitaria Madrid - 1, España	Orientado a maestros universitarios; estudiantes terciarios y superiores. Extranjeros	Orientado a maestros universitarios; estudiantes terciarios y superiores. Extranjeros	Orientado a maestros universitarios; estudiantes terciarios y superiores. Extranjeros	Pt. 100
<b>Administración general de la empresa</b>	Entrevista empresarial, economía general, sociología, política industrial; la función directiva; economía industrial, finanzas y análisis financieros, marketing y desarrollo comercial, métodos cuantitativos de gestión, producción, personal, estructura de organización, planificación y control de gestión, métodos cuantitativos.	Escuela de Organización Industrial (E.O.I.), Av. de la Moncloa, 17 Ciudad Universitaria Madrid - 1, España	Servicio entreneamiento mejoramiento profesional que tienen actualizaciones sistemáticas en el manejo de una empresa, interrelacionando sus problemas y para los temas que se traten. 1. de las organizaciones. Espacio:	Cursos intensivos seminarios, conferencias, debates, talleres, etc.	Orientado a maestros universitarios; estudiantes terciarios y superiores. Extranjeros	Pt. 100

### MANAGEMENT AND INDUSTRIAL ADMINISTRATION (Cont'd.)

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Course or Subject	General description	Curriculum	Language	Lectures for management of production	Curriculum	Language	Curriculum	Language	Curriculum
Introducción de producción	La dirección de producción en la empresa; estrategia; política y dirección. Psicología industrial. La producción y su entorno social. Métodos de gestión de la producción: investigación operativa, logística industrial, gestión de stocks, gestión de equipos, planificación, programación y almacén. Gestión de información, simulación y gestión automatizada de la producción. Métodos y tiempos. Planificación y control de la producción: compras, costes de producción, gestión de calidad, colaboración y retroalimentación de trabajo. Sistematización: seguimiento de problemas, análisis de causas, realización de los trabajos personales.	Escuela de Organización Industrial (E.O.I.) Av. de la Moncloa, s/n, Ciudad Universitaria Madrid - 3, España	Septiembre o mes de -	Curso dirigido a directores de producción, directores y funcionarios (funcionarios de fabricación, programación, etc.) y, en general, a ingenieros y técnicos relacionados con producción (staff de investigación operativa, informática, etc.).	-	Título de graduación universitaria o escuela técnica superior	Postgrado	S.P. 15,000 ptas.	-
Métodos cuantitativos de gestión	Investigación operativa; estadística y matemática aplicada; informática; econometría; matemática financiera e introducción a la empresa y sociología de la técnica.	Escuela de Organización Industrial (E.O.I.) Avda. de la Moncloa Ciudad Universitaria Madrid - 3, España	0 meses	-	-	Postgrado	S.P. 15,000 ptas.	6.000 - 9.000 ptas.	-
Organización y administración de empresas	Curso superior de administración de la empresa (para portugueros sin experiencia). Cursos de perfeccionamiento: en administración de empresas; en dirección de producción en dirección comercial; en dirección de personal.	INSEAD Management Development Institute, P.O. Box 1059, 1001 Lausanne, Switzerland	January each year	11 months	University or polytechnic degree or equivalent. At least 2 years professional experience. 25-35 years old.	English	1 month before start of course	S.P. 12,200	-
Business administration	Business policy, financial management, management accounting, management control systems, marketing management, operations management, organization and its environment, organizational behaviour, quantitative analysis, case analysis and presentation, management simulation, time-shared computer instruction.	Executive courses: Financial and management accounting systems, formal planning systems, manufacturing policy, models for decision-making, sales management, the social and psychological consequences of economic behaviour, the foreign investment process.	INSEAD Management Development Institute, P.O. Box 1059, 1001 Lausanne, Switzerland	January and August each year	19 weeks	University or polytechnic degree or equivalent. At least 2 years professional experience. 25-35 years old.	English	At or about to enter senior management level, company sponsorship. English	At or about to enter senior management level, company sponsorship. English
Innovative development	Management control, financial management, general management (business policy) international business, marketing management, organizational behaviour, operations management.	INSEAD Management Development Institute, P.O. Box 1059, 1001 Lausanne, Switzerland	January 1st	about 6 months	-	S.P. 15,000	1 month before start of course	-	-
General management	Strategic planning, management systems, impact of external forces on strategy, systems and performance.	Management Development and Productivity Centre, Telco Building, Nahr al-Bared, Lebanon, Syrian Arab Republic	May	3 weeks	-	S.P. 4,500	Senior executives from industrial enterprises. Arabic	-	-
General management	The main functions of management: the psychology of management; management planning; management leading; management organization; management control. Organization in business enterprises: the nature of organization; formal and informal relationships; delegation; live and staff; the definition of responsibilities; organization theories; organization structure; centralization; coordination; management policies; management objectives; management procedures; management	-	-	-	-	-	-	-	-

## MANAGEMENT AND INDUSTRIAL ADMINISTRATION (Cont'd.)

Course or Subject	Organisation, Venue	Commencing date	Quotations	Last date for receipt of applications
<b>Industrial engineering</b>	Work study and incentives (3 months); production planning and control (2 months); statistical quality control (1 month); maintenance management (2 weeks)	Management Development and Productivity Centre, Tello Building, Mahajrine, Damascus, Syrian Arab Republic	Early 1975	B.Sc. in industrial or mechanical engineering or equivalent with not less than 3 years experience. Arabic
<b>Management</b>	Planning; staff, direction, control, representation	Management Development and Productivity Centre, Tello Building, Mahajrine, Damascus, Syrian Arab Republic	April 3 weeks	Middle management in North Africa and enterprises. Arabic
<b>Management development;</b> functional management.	- Accounting - Marketing - Production - Personnel	Management Training and Advisory Centre, P.C. Box 4656, Kampala, Uganda	1-4 weeks	Personnel - 1 year in industry, commerce or government
<b>Management development;</b> sectoral management - training geared to the needs of specific sectors of the economy.	Accounting and finance, marketing, operations management, personnel and employment relations, international business.	Cranfield School of Management, Cranfield, Bedford, United Kingdom	30 September 1974 and 29 September 1975 12 months	University degree, at least 3 years experience in business. English
<b>Management and methods</b>	Analysis of procedures; organization; office equipment; clerical work measurement; computers; business statistics; network analysis.	Cranfields School of Management, Cranfield, Bedford, United Kingdom	Jan., Feb., April, June, Sept., Nov., November 1 week	Professional and senior office staff. English
<b>Work study</b>	Introduction; method study; work measurement; payment structures and methods; associated subjects (including network analysis, planned maintenance, costing, materials handling, computers, etc., etc.).	Cranfield School of Management, Cranfield, Bedford, United Kingdom	April and October 10 weeks	Managers or senior staff concerned with work study English
<b>Work study</b>	The syllabus for these courses cover the following subjects: method study; motion study; work measurement; activity sampling; labour cost control; human implication of work study; report writing; simple nomograph construction; simple wage payment and incentive systems. This course is suitable for personnel recruited for existing departments in which supervision is available for their projects. Sessions are backed with exercises to illustrate theory and to give practice in its application.	Pielten House Productivity Centre Ltd., Jersey Road, West Didsbury, Manchester M20 2QH, United Kingdom	Throughout year from 10 days to 10 weeks	Work study practitioners, managers, engineers, technicians, etc.
<b>Management</b>	General management appreciation course aimed at bringing senior executives up to date in important aspects of management appropriate to their level, and to provide them with an opportunity to evaluate their own experiences and approaches against those of other people working in similar enterprises and environments. Challenges to management and administration; behaviour and organization; quantitative and financial analysis; the changing environment; strategy and planning; optional studies.	Henley Administrative Staff College, Greenlands, Henley-on-Thames, Oxon. RG9 3AU United Kingdom	March and September 10 days	Candidates should be men or women of substantial experience holding responsibility in industry, commerce, public corporations and the civil service. They are likely to be aged 30 and over. English

**APPENDIX A - INSTITUTIONS (Cont'd)**

**Management services for offshore firms employing contractors**

Organisation and methods: work study; job evaluation and staff inspections; network analysis; management accounting.

**Management mission**

Consultative business and management: computer arc management systems. Lectures in Japanese language. Held weekly in Japan (three months / 10 week) on important part of the programme. This portion of management leadership in major corporations in Japan and lectures by prominent faculty members of Kyoto, Nihon, and Sophia universities.

Principles of administration: nationalisation, internationalisation, decentralisation, financial control, administration of personnel; communication of groups; administration of finance; cost; planning and MNCs in practice.

Administration of companies

Lectures, partial, or cycles of formation, masterise (narratives, documentaries, audiovisuals); agency de performance; management of services in international; dimension par objectifs; definition des fonctions, qualification des employés et "mentoring"; administration organique institutionnelle; association institutionnelles; contrôle budgétaire, performances, techniques de groupe, etc.

No course dispachable.

No course dispachable.

Rome: Institute of Public Administration, Overseas Services Unit, Auditor House, 10 Colmore Row, Birmingham, B4 6BD, Tel: 021 453 0000.

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Centre de Formation et de perfectionnement des Services B.P. 10196, Kirishima, B.P. 10196 Lubitschheim, France

Ambro: Institut IRI pour la formation et l'addestramento professionale, Piazza Italia Repubblica 17, 00192 Roma, Italy, Tel: 06 581 1000, Fax: 06 581 1000, E-mail: [IRI@IRI.ETRANET.IT](mailto:IRI@IRI.ETRANET.IT)

IRI - Institut IRI pour la formation et l'addestramento professionale, Professeur Amato, Piazza Italia Repubblica 17, 00192 Roma, Italy, Tel: 06 581 1000, Fax: 06 581 1000, E-mail: [IRI@IRI.ETRANET.IT](mailto:IRI@IRI.ETRANET.IT)

No institution developing consultation; no institution developing policy; no institution developing strategic actions; no institution developing multinationals; no planning.

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卷之三

In second theoretical training seminar in the "Marketing Management" and "Sales" subjects, students learned the techniques of modern market research and analysis. Subject "Market Planning" includes management planning, planning as a marketing function, planning objectives of management planning, planning benefits of planning practice, marketing strategy, the market in the future, marketing function of marketing, market research, market analysis, concept and planning in marketing, planning marketing, market planning system, market planning, market planning system. The following subjects were also included in the second theoretical training seminar: "International Marketing", "Financial Management", "Transportation and Communication", "International Business Environment", "International Business Law", "International Business Ethics".

卷之三

Principios generales de administración se comprenden en ventas y marketing, finanzas y gerencia, contabilidad y control, personal y relaciones laborales, y administración de empresas industriales, comerciales, y públicas.

Professor

protective development for forests

For similar executives:	Costing and pricing, cost control, marketing, export management.
For intermediate executives:	Marketing, export management.
For senior executives:	Costing and pricing, cost control, marketing, export management.
For junior executives:	Marketing, export management.

卷之三

**Importing** - The same basic market research, sales planning, production and control functions as distribution, but with import export offices.

卷之三

THE  
THERAPEUTIC  
EFFECTS  
OF  
BENTONITE  
IN  
LUSITANIAN  
MONTH  
DISEASE

Büste - Gesell - Schenck

At least - Years  
of practical experience  
in a responsible  
position in  
anywhere in America.  
A person with a firm grasp of export-import statistics, industry  
and commerce. The person must also be fluent, tactful and  
have a fund of knowledge in white ware, furniture, covered by  
American law, situated in particular in Florida or Georgia.

The Institute of  
Foreign Trade,

University degree and years experience	Primary market	Secondary market
Business school diploma DF-structure	Private R\$ 1.000	Public R\$ 1.000
Business school diploma DF-structure	Private R\$ 1.000	Public R\$ 1.000
Business school diploma DF-structure	Private R\$ 1.000	Public R\$ 1.000
Business school diploma DF-structure	Private R\$ 1.000	Public R\$ 1.000

THE JOURNAL OF CLIMATE

THE  
TEN  
LAW  
OF  
KARMA

(Continued)

Study of strategies and instruments of export  
promotion of industries,  
example the case of Israel. Sections: Dissemination  
of information to firms in industries, terminals, et

Strategic planning for commerce international;  
valuation of marketing applications and commercial  
international; planning, training, distribution  
of products; distribution; organization of  
exports; active role of functional roles; selection  
of markets.

Municipality of Puerto Rico  
INDUSTRY  
INSTRUMENTS, Issues,

Centro Interdisciplinario de  
Investigación y Desarrollo  
en Producción, Puerto Rico  
Instituto Industrial, Depto. de  
Investigación y Desarrollo  
en Producción, Puerto Rico

Study and practice of international trade:  
new trends in international trade; international  
marketing; product planning; strategic  
marketing; functional orientation; market  
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en Producción, Puerto Rico  
Instituto Industrial, Depto. de  
Investigación y Desarrollo  
en Producción, Puerto Rico

Role of government in export promotion;  
marketing research; export marketing techniques;

International Centre for  
Information Technology and  
Vocational Training,  
Institute Industrial, Depto. of  
Investigation and Development, Puerto Rico

Develop the skills of marketing, domestic trade and  
efficiency of export promotion; marketing techniques in  
developing and selecting export-markets.

International Centre for  
Information Technology and  
Vocational Training, Institute  
Industrial, Depto. of Investigation and Development, Puerto Rico

Dissemination of information to firms in industries,  
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## DESIGN STUDIES AND PROGRAMMES

Design studies and programmes	Description	Organisation	Duration	Objectives	Location	Fees	Comments
<p><b>Applications des matériaux plastiques dans l'industrie et le commerce (y compris les usages)</b></p>	<p>Les polymères utilisables dans le conditionnement et l'emballage; leurs diverses propriétés: chimiques, physiques et biologiques. Le conditionnement des produits alimentaires; bidons, fûts et réservoirs. Le transport des denrées alimentaires. Le flaconnage alimentaire et industriel. Transport de laboratoire.</p> <p>Plan des émissions et d'industrie alimentaire. Étude de la migration des additifs en matières plastiques (pollution de l'eau et du sol - toxicité).</p>	Centre d'études des matériaux plastiques, 2 rue Armand-Stéwart, Liège (Belgique)	6 wks 1 yr	Ingenieur chimiste, titulaire en sciences pharmaceutiques.	A L'INSTITUT		
<b>Industrial design</b>	<p>Etude des applications belges et françaises en matière d'emballage; méthodes de contrôles et d'échantillonnage et matériaux d'emballage; la documentation et l'information; stage dans le laboratoire de recherches; travail au laboratoire de toxicologie; test de migration, de cession des éléments métalliques, détection des critères de toxicité; stage dans les laboratoires de saline et chambres climatiques; stage dans le laboratoire du physique; stage dans le laboratoire d'essais nécessaires; visites de différentes unités belges travaillant dans les secteurs - papier, carton, verre, aluminium, bois, plastiques, textiles, matériaux complexes.</p>	Institut belge de l'emballage (asbl.) 15 rue Picard, Bruxelles 2, Belgique	Entière (sauf juillet - soit) variable suivant le degré de perfectionnement souhaité (15 jours à 4 mois)	Institut belge de l'emballage (asbl.), France	A L'INSTITUT		
<b>Product design and packaging</b>	<p>Étude de l'évolution des idées et des organisations de présentation en Belgique. Situation actuelle; aspects économiques et socio-culturels. Organisations professionnelles: Institut belge pour le développement de l'industrie design, Bruxelles, Belgique</p> <p>UNIDCO Engineering and Industrial Design Development Centre, United Nations Development Programme P.O. Box 980, Zamalek, Cairo, Arab Republic of Egypt</p> <p>Procedures for design of various industrial products involving prototype manufacturing and basic product documentation.</p>	The Design Centre, Federation of Hong Kong Industries, Hong Kong	1 October 1975, and 1977 4 months	B.Sc. in mechanical engineering English	Indifférent (sauf juillet - soit); 1 mois	Cadres et organismes nationaux de promotion, designers, ingénieurs techniques ou en construction, toutes autres personnes spécialisées	Indifférent (sauf juillet - soit); 1 mois
<b>Product design and export</b>	<p>Nature of design; introduction to product design and marketing; presentation techniques; basic product and packaging design; professional development and management.</p> <p>Relation of design with craft tradition; designer's special skill in promoting traditional skills and potentials into quality production export items; industrial design and the international market scene; the role of international design bodies such as ICSTD.</p>	National Institute of Design, Paldi, Ahmedabad, India	July 5 weeks	Staff actively engaged in product design in packaging. English	1 September each year	To be determined start of course	Re. DC/OC To be announced; later English

### PRODUCT DESIGN AND PACKAGING (Cont'd)

Course or Unit	Description	Organizer: Name	Language	Duration	Costs: Tuition fee	Costs: Room and board	Other costs
Industrial design	Short courses in textile design and furniture design.	National Institute of Design, Palitri, Ahmedabad 7, India	Professional experience English	November 1975 6 months	-	Rs. 100 per month	-
Industrial design; visual communication	Textile, ceramic and graphic design. Film, photography, printing, typography.	National Institute of Design, Palitri, Ahmedabad 7, India	Multi level entry: SSC or distribution Full time undergraduate programme: 5 years. Advance level: 2 to 3 years. Short term: 1 week to 3 months	June and November 1975 Full time undergraduate and research programme: English	US\$ 150-350	US\$ 150-350 per year	Rs. 250.00 per year
Product design technology	Introduction to product design functions; design and production analysis; analysis of market, cost and income, performance and quality variables; work simplification; standardisation and variety reduction; value engineering, material substitution, quality costs; basic principles of aesthetics and applied to design functions.	Asian Productivity Organization, Aoyama, Tai-ichi Mansions, 4-14, Akasaka 3-chome Minato-ku, Tokyo 107, Japan	Design engineer in manufacturing or product design or consultant, with a degree in mech. production engineering, and 2 years related experience; 20-40 years of age. English	6 weeks	2 months in advance	To be arranged	-
Production engineering	Provide the opportunity for professional designers to study improved product design and develop "appropriate" designs in member countries.	Asian Productivity Organization, Aoyama, Tai-ichi Mansions, 4-14 Akasaka 3-chome Minato-ku, Tokyo, Japan	In 1976 date not yet fixed 6 weeks	-	Product design consultants at IIP's or design engineers in manufacturing industry English	To be arranged	-
Production engineering, design and development, standards.	Production engineering, design and development, standards.	State Heavy Engineering and Machine Tool Corporation Ltd., P.I.D.C. House, Dr. Ziauddin Ahmad Road, Karachi-4, Pakistan	1 January 3 to 12 months	Degree in mechanical engineering. English	1 November	-	-
Normalisation	Definition, principales, philosophie, motivation, objectif et aspects économiques de la normalisation; organismes de normalisation; normalisation internationale, nationale, d'un secteur d'industrie, d'entreprise; élaboration des normes; étude d'exemples typiques, de normes, de terminologie et de définitions, de représentation graphique, de spécification, de produits (composition, propriétés physiques et chimiques, forme, dimensions, qualité, de méthodes de mesure, de essai et de contrôle, de sécurité, de procédure, code de bonne pratique, checklist); application de la normalisation dans les entreprises: inventaire, nomenclature, spécification, classification et codification des matières et articles, réduction de la diversité; procédures d'analyse de la valeur appliquées à la normalisation; documentation et bibliographie.	Comité belge de la normalisation d'entreprise 29 Avenue de la Brabançonne, Bruxelles 4, Belgique	Formation technique de degré moyen; ce cours est principalement destiné à ceux qui seront appelés à appliquer la normalisation, notamment dans la gestion des entreprises. Français ou néerlandais.	2 & 3 semaines	To be arranged	To be arranged	A director
Industrial quality control	Mechanical testing of raw materials and products; dimensional control; chemical analysis; radiography.	Centro de Servicios Metalúrgicos Ltda, Avda Marthor 2995, (Casilla 1400 Correo 21) Santiago de Chile	Professional qualification English and Spanish	To be arranged	To be arranged	To be arranged	US\$ 500 per month

**QUALITY CONTROL AND STANDARDIZATION (Cont'd.)**

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Course or Seminar	Content and duration	Organizer; Venue	Duration	Language	Language of presentation	Date	Language	Language of presentation	Date	Language	Language of presentation	Date
Control de calidad y metrología	Por determinar	Instituto Nacional de Normalización, Santiago, Chile	Variable	Calificaciones profesionales Espanol]	-	-	A convenir	-	-	-	-	
Normalisation et contrôle de la qualité	Etude des méthodes du contrôle de la qualité et de leur mise en œuvre dans les centres techniques, laboratoires et entreprises.	ACTIM et AFOR 64 rue Pierre Charron Paris 8 <sup>e</sup> , France	Avril 7 semaines	Ingenieur chargé des services de contrôle de qualité, fabrication, achats, essais, etc. Français	Octobre	Pr. F., 000	A discuter	-	-	-	-	
Normalisation et contrôle de la qualité	Etude des méthodes du contrôle de la qualité et de leur mise en œuvre dans les centres techniques et de l'entreprise. Etude des services chargés de l'application des normes dans les instituts de normalisation et les entreprises. Les notions de calcul statistique auxquelles font appel ces méthodes de contrôle seront seulement évoquées de façon rapide.	AFOR Tour Europe Cedex 92880 Paris 8 <sup>e</sup> France	Stage: non encore fixé 6 semaines	Ingénieurs et techniciens appétés à participer à des travaux de normalisation sur le plan national, professionnel ou entreprise. Français	-	-	A discuter	-	-	-	-	
Formation à la normalisation	Généralités sur la normalisation; procédure d'élaboration des normes; étude de la normalisation; application des normes; marques de conformité aux normes.	AFOR Tour Europe Cedex 92880 Paris 8 <sup>e</sup> La Défense, France	Non encore fixé 10 semaines	A degree in any branch of science, engineering or technology with at least 2 to 3 years experience in the respective fields. Preference to those who are interested with any facet of industrial production such as research, manufacturing, quality control, standardization, distribution, etc. English	11 August	To be arranged	A discuter	-	-	-	-	
Statistical quality control	Detailed training in the principles and application of statistical quality control with emphasis on its application to standardisation and certification marking.	Indian Standards Institution, 9 Bahadur Shah Zafar Marg, New Delhi-110001, India	7 October 7 weeks	Second week of November each year 1½ week:	To be arranged	To be arranged	To be arranged	-	-	-	-	
Standardisation	Detailed training in principles and methodology of standardisation, the working of ISI, assessment of the impact of standardisation and certification marking efforts on trade and industry.	Indian Standards Institution, 9 Bahadur Shah Zafar Marg, New Delhi-110001, India	To be arranged 2 to 4 weeks	Graduate in science, engineering or technology, and must have been engaged in standardization actively to be able to make practical use of the training on return. English	September	To be arranged	To be arranged	-	-	-	-	
Industrial quality control	Standardisation: establishment of standard specifications for industrial products, follow-up and testing in chemical, mechanical and electrical fields. Programme consists of lectures, laboratory demonstrations and visits to factories.	Institute of Standards and Industrial Research of Iran, Tehran, Iran	In 1975 date not yet fixed 20 weeks	Graduate engineers English or Persian	-	None	To be arranged	-	-	-	-	
Quality control	Develop QC instructors by providing knowledge and skills on the philosophy, techniques and practice of QC. Train participants in the latest systems of QC and enhance their professional skills in setting up and improving QC systems in industry.	Asian Productivity Organization, Aoyama Dai-ichi Mansions, 4-14 Aoi-saka, B-chome Minato-ku, Tokyo, Japan	February 1976 6 weeks	QC consultants trainers of MPOs or equivalent organizations. English	-	To be arranged	To be arranged	-	-	-	-	

## QUALITY CONTROL AND STANDARDIZATION (Cont'd)

Course or Seminar	Organizer; Venue	Commencing date;	Qualifications:	Last date for application of fees	Fees
<b>Industrial standardization and quality control</b>	<b>Essentials of standardisation; international and regional co-operation in standardization; certification and labelling systems; export inspection systems; company standardisation; legal metrology; outline of quality control and reliability; statistical method; measurement, test and analysis; methods of sampling; control charts; sampling inspection; design of experiments; standardization of design or quality; product specification; production planning and control.</b>	January in weeks:	Professional qualifications. English	-	To be arranged
<b>Industrial water</b>	<b>Industrial water analysis and treatment.</b>	To be arranged	E.S.: Engineer	-	To be arranged
<b>Industrial quality control</b>	<b>Theoretical part: statistical methods, statistical quality control during the production process, acceptance, sampling and inspection, process analysis, improving the production process, quality and cost, quality organisation, quality information, operations research, reliability, the philosophy of integrated quality control, planning and preparation of basic design, standardisation, ergonomics decisions on programming, designing, production, distribution and service.</b> <b>Practical part: mainly conducted in factories, offices or institutes concerned with the following aspects: market analysis and production development, standardization, process analysis, organization for quality control, metrology, problems of optimization and design of experiments.</b>	5 January 1976 and August 1976, 1 month.	Batchelor's degree from a recognized university or similar institution engaged in work directly related to the field of the course concerned. English	-	£111.00 (subject to change)
<b>Analisis instrumental</b>	<b>Gas chromatografía y pirocromatografía; espectrofotometría Al; espectrofotometría IR; análisis elemental cuantitativo y orgánico funcional cualitativo; determinación de peros moleculares.</b>	16-20 de Mayo 1976, 1 week.	Mas y Merino, variable c. semana	Término: sin experiencia variante universitario, universidad, España	A + inversor
<b>Normalización y normalización</b>	<b>Dirección de la producción. Curso superior de normalización. Organización del trabajo administrativo en la empresa. Aplicaciones prácticas de la I.O. en la empresa. Gestión de la calidad. Análisis de la calidad. Valoración del trabajo administrativo. La estructura de salarios en la empresa. Planificación y gestión de la normalización. Dirección de personal. Nomenclatura y codificación en la empresa. Toma de decisiones en la empresa, en condiciones de riesgo e incertidumbre. Planificación a medio y largo plazo. Plialidad en la industria electrónica. Dirección de empresas en la industria. La productividad en la alta dirección y la fijación de objetivos en la empresa. La dirección por objetivos. Política del producto. Defectos, etc.</b>	No establecido.	Pereira-Salas, Variante y Gómez, entre una semana y tres meses.	Ferrocarril directivo y técnicos en empresas de la automoción y ferrocarriles. Variante (entre una semana y tres meses).	Variatio

QUALITY CONTROL AND STANDARDIZATION (Cont'd)

Course or Seminar	Course description	Organization: Venue	Commerce date: Duration	Qualifications: Language	Last date for enrolment of applicants	Fees
Gestion industrielle et financière des petites et moyennes entreprises	The programme which will be specially designed to meet the needs of developing countries has not yet been finalized.	British Standardization Institute, Park Street, London W1A 1BC, Whitefriars, London, UK	During summer vacation	African students or in- stitutions, particularly Spanish.	20. Decem- ber 1974. Arrangements will be made.	£ 100.00
Gestion industrielle et financière des petites et moyennes entreprises	Le cycle a pour but d'assurer une formation complète à des cadres d'organismes de promotion de la petite et moyenne entreprise industrielle. Le perfectionnement est axé sur la gestion financière, le calcul de prix de revient et la comparaison inter-entreprises. Il se compose de cours théoriques et de stages dans des bureaux d'ingénieurs-conseils et entreprises industrielles.	Institut d'économie et sociale des classes moyennes à Bruxelles, o) Administration générale de la coopération au développement, Place du Champ de Mars, Bruxelles, Belgique	1. Avril 1 mois	Etudes universitaires à orientation commerciale ou économique ou finan- cière par équivalents acquise par une compre- hension suffisante en eco- nomie. Français ou français.	À déterminer selon les cas	£ 100.00
Petites et moyennes entreprises (formation de conseillers d'entreprises)	<p><b>I. Introduction à l'économie belge.</b> IV. Gestion financière: le bilan, tesson de la structure financière; le compte de pertes et profits, tesson de la rentabilité globale; le compte d'exploitation, tesson de la rentabilité propre; les techniques utilisées pour évaluer la structure financière et la rentabilité; les sources de financement.</p> <p><b>B. D'exploitation:</b> direct costing; rentabilité des investissements. C. Administratif et comptable: la comptabilité dans les PMI; les systèmes administratifs; le traitement de l'information.</p> <p><b>D. Industrie:</b> planning de l'approvisionnement; planning de la production. E. Commerciale: les problèmes de communications; le programme des cours, est réalisé en continuité et l'intérêt des étudiants pour tenir compte du contexte national et international des pays en voie de développement.</p>	Institut d'économie et sociale des classes moyennes à Bruxelles, o) Administration générale de la coopération au développement, Place du Champ de Mars, Bruxelles, Belgique	16 mai et 16 juillet 2 mois	Etre en possession d'un diplôme universitaire, préférence de l'ingénierie en sciences économiques ou administration des entre- prises, ou 1er diplôme d'ingénieur commercial ou équivalent. Age: maximum 30 ans. Français	À détermi- ner	£ 100.00
Petites et moyennes entreprises industrielles orientation marketing	1. Séminaires d'études de 3 mois et demi) sur: l'économie; la communication et la créativité; la gestion financière; le marketing; l'organisation de l'entreprise. 2. Visites d'organisations (sociétés) (ateliers industriels, organisations professionnelles etc.). 3. Stages (1 mois). (Ces cours sont sanctionnés par un examen oral et écrit. But du cycle: former des conseillers en gestion pour la petite et moyenne entreprise industrielle).	Institut d'économie et sociale des classes moyennes à Bruxelles, o) Administration générale de la coopération au développement, Place du Champ de Mars, Bruxelles, Belgique	1. Avoir un diplôme d'ingénierie ou équivalent en sciences économiques ou communautaires ou une licence en administration des entreprises. 2. Avoir une expérience professionnelle de travail en Belgique (comptabilité, gestion, direction, vente, achats, fabrication, vente, etc.). 3. Être francophone.	1. Avoir un diplôme d'ingénierie ou équivalent en sciences économiques ou communautaires ou une licence en administration des entreprises. 4. Avoir une expérience professionnelle de travail en Belgique (comptabilité, gestion, direction, vente, achats, fabrication, vente, etc.). 5. Être francophone.	£ 100.00	£ 100.00
Consultoria a la pequeña y mediana industria	La transferencia de tecnología a la pequeña y mediana industria colombiana a través de la consultoría. Tecnología de mercadotecnia, filosofías, iniciativas, trabajos y prácticas. Técnicas de producción. Administración de producciones, desarrollo tecnológico, dificultades de adaptación de tecnologías más avanzadas, trabajos prácticos. Tecnología contable y financiera. Administración financiera, fuentes de crédito, trabajos prácticos.	INETEC Av. 115, No. 10-100, Bogotá, D. C., Colombia	20. Septem- ber 1974. Arrangements will be made.	20. Septem- ber 1974. Arrangements will be made.	£ 100.00	£ 100.00

## SMALL-SCALE INDUSTRIES AND ENTREPRENEURSHIP (C-1 & C-2)

Course or Seminar	Organizer: Venue	Commencing date: Duration	Qualifications: Learning requirements	Last date for receipt of applications	Fee
					Rs. 1,100/-
<b>Introduction to industrial design for small industries entrepreneurship</b>	National Institute of Design, Patiala, Amritsar, India	1 year or 1 month	Certificated in interpreting in small industry manufacturing units English	To be announced later	US\$ 575
<b>Entrepreneurial motivation development</b>	SIET (Small Industry Extension Training Institute) Yusufabad, Hyderabad - 400016, India	Late Oct to Dec 2 weeks	Persons actively engaged in training, planning or administrative (industrial) enterprise entrepreneurs. University degree holders are welcome.	-	US\$ 25
<b>Small industry financing</b>	SICRI Small Industry Extension Training Institute Yusufabad, Hyderabad - 400016, India	Late Oct to Dec 2 weeks	University degree and at least 2 years experience in banks or other financial institutions or development corporations. Sponsorship by employer. English	-	US\$ 25
<b>Small industry management consultancy</b>	SIET (Small Industry Extension Training Institute) Yusufabad, Hyderabad - 400016, India	September 10 weeks	University graduates with at least 2 years experience in institutions or agencies concerned with promotion, serving and assisting industry, including traditional and existing and prospective entrepreneurs. Participants should be in age group 24-40 years. English	July	US\$ 1,100
<b>Information storage and retrieval system in developing economies</b>	SIET / Small Industry Extension Training Institute Yusufabad, Hyderabad - 400016, India	September 10 weeks	Graduate experience in policy-making or programme implementation in ministries, agencies or development organizations concerned with promotion, serving and assisting of small-scale industry, including traditional and existing and prospective entrepreneurs. Participants should be in age group 24-40 years. English	-	US\$ 600 (not including cost of board and lodging)

## SMALL-SCALE INDUSTRIES AND ENTREPRENEURSHIP (Cont'd.)

Course or Subject	Organizer; Venue	Duration	Language	Lecturer	Language	Lecturer	Language	Lecturer	Language
<b>Handicrafts for home industries and co-operative marketing</b>	Training in promotion of crafts through methods of production, management and marketing; adaptation of traditional skills and patterns to modern demand, teaching methods and market research.	International training course for Community Service, Mount Carmel, Safra, Israel	October 1-5 months including practical work	Participants should be engaged in instruction, promotion or administration of crafts, cottage or other small-scale industries.	To be arranged	-	-	-	English
<b>Management for small sized plants</b>	Organization and management of the small plant; marketing; financial management; personnel management and human relations; production management and organization.	Israel Institute of Productivity, S. I. S. T., Tel Aviv, Israel	10 October 1 week	Professional facilitation, English	15 July US\$600	To be arranged	-	-	-
<b>Small industries</b>	Consultants advanced training course to develop the professional skills of consultants in rendering consulting/diagnostic services for small industries.	Azumi Productivity Organization, Ayama Building, Nakano, Tokyo, Japan	June 11-14 1 week	Management consultants, trainers of NGOs and other equivalent institutes. English	2 months in advance	To be arranged	-	-	-
<b>Entrepreneurship development</b>	Achievement motivation training (goal setting, creativity, risk taking, awareness exercises, finger-toes games, adoration ladder exercises, etc.), Management skills training (general management, marketing management, production management, accounting and finance). Feasibility study and project preparation (guidelines to opportunity identification and product selection and the preparation of the project feasibility itself, its market, technical and financial feasibilities). Entrepreneurship. Philippine setting.	Institute for Small-Scale Industries, University of the Philippines (U.P.S.I.), 2nd Building, Past Avenue Diliman, Quezon City, the Philippines	To be arranged 1 week	Part-time programme and individualized, e.g., English	2 weeks before start of course	To be arranged	-	-	-
<b>Cottage industries</b>	Mechanics, electric studies, carpentry, blacksmithy, sheet metal work, handloom and weaving for women.	Ministry of Commerce and Industries, Azima Cottage Industries Training Centre P.O. Box 41, Rabora, United Republic of Tanzania	March 1 year	Chairman: Swarali above.	Chairman: Swarali above.	To be arranged	-	-	-
<b>Entrepreneurship</b>	Selection and training of entrepreneurs.	East-West Technology and Development Institute 4 weeks Hawaii, United States of America	October 4 weeks	Trainers and instructors concerned with the training of entrepreneurs in a university or related training institution and small business entrepreneurs. English	To be arranged	-	-	-	-
<b>TRAINER DEVELOPMENT</b>									
<b>Trainer development</b>	Training needs; developing training objectives and planning training strategy; designing a training programme; the training group and the climate; training methods; individual and group assignments; communication in training; study tour of training institutes in Hyderabad and other cities in India	SITET: Small Industry Extension Training Institute, Yusufguda, Hyderabad (A.P., India)	October - week	Participants should be less than 35 years of age. English	August US\$600	To be arranged	-	-	-
<b>Audio-visual aids technology</b>	The nature of communication; the audio-visual media in instructional technology; the audio-visual methods; audio-visual mass-media for learning; the audio-visual service; maintaining audio-visual software; preparing audio-visual software; the specialized uses of audio-visual media.	International Centre for Advanced Technical and Vocational Training, Unita Africana, Turin, Italy	1-3 January 1 week	At least 3 years experience in training institutions offering training in management, administration, development, etc.; Participants should be less than 35 years of age. English	To be arranged	-	-	-	-

**OTHER TRAINING OPPORTUNITIES AND SHORT COURSES**  
**AUTRES POSSIBILITÉS DE FORMATION ET SESSIONS D'ÉTUDE DE BREVE DURÉE**  
**OTRAS OPORTUNIDADES DE CAPACITACIÓN Y CURSOS CORTOS**

Course or Seminar	General description	Organizer; Venue	Comminging date:		Qualifications:	Last date for application:	Fee
			Duration	Language			
Management	The Institute organizes courses (duration from one to five days) covering virtually every aspect of management, including marketing. The course described below is the only one given in English. The profession of management: The changing role of management; how to avoid managerial obsolescence; the challenge of professional management; how companies evolve their management; classification of management work; what is a manager's job? Planning for more effective results; establishing a logical planning pattern; the principles of planning; using specific objectives as a guide to management action; new methods in management budgeting. Management organization: how to design an organization structure to fit the needs of the future; what type of organization structure should you have? How to improve your organization; selection the key to effective management. Effective leadership: new thinking in management and leadership; how to make better decisions; communicating for improved understanding; motivating people for effective development; new methods of counseling followers; appraisal. Controlling for results: how to select the best type of control; the lever principle - getting greatest control with least effort; how to determine accountability for control; accurate and precise reporting; what can never be delegated in control.	Herrstein Institut für Unternehmensforschung 1151 Vienna, Ährstrasse 27, Herrstein, 601 Berndorf, Austria	Variable - from September to June 2-5 days	Entrepreneurs, managing directors, general managers and divisional managers. Except for the one-week course described above, all courses are given in German.	-	From AUS 1,000 to AUS 1,000	-
Formation dans l'industrie	Les autorités bulgares sont disposées à organiser des programmes de formation individuels ou en groupe dans les domaines suivants: alcaloïdes; automatisation de la programmation; analyse des corps gras; équipement hydraulique.	Ministère des affaires étrangères, Sofia, Bulgarie	Variable	Diplôme universitaire Anglais, français ou russe.	-	-	-
Training in industry	The Bulgarian authorities are prepared to organize individual or group training programmes in: alkaloids; automation of programming; fate-analysis; hydraulic equipment.	Ministry of Foreign Affairs Sofia, Bulgaria	Variable	University degree English, French or Russian.	-	-	-
Ingeniería	Propiedades mecánicas de la madera; análisis estadísticos; obtención de fármicas básicas; industria de estructuras de madera clasificación por resistencia; obtención de fármicas admisibles y diseño; elemento de diseño en la madera estructural; maderas laminadas; construcciones especiales.	Instituto Forestal Sectorial 11, Santiago de Chile Chile	en Julio (variable) 24 horas pedagógicas	Estudios universitarios o título profesional Español	-	-	-
Ingeniería de petróleos	El tema específico lo da el conferencista	Universidad Técnologica de Pereira, Av. Aérea 77, Pereira, Colombia	enero 6 meses	Seminario y reunión de profesionales Español;	-	-	-
Ingeniería petroquímica	Tecnología en ingeniería, ciencias de la educación, ingeniería mecánica, ingeniería eléctrica, ingeniería industrial, tecnología eléctrica, mecánica, industrial y química.	Universidad Industrial de Santander Av. Aérea 77 Bucaramanga, Colombia	10 días durante un mes de verano	se celebra participante sea profesional o esté cursando último año de estudios universitarios. Español.	-	-	-
Ingeniería física	Fundación para el desarrollo de las ciencias de la educación, se paración de multicomponentes, física del estado sólido, física de la plama, electromagnetismo, metalurgia física, metalurgia mecánica, corrosión.	Universidad Industrial de Santander, Apartado aéreo 570, Bucaramanga, Colombia	febrero 10 meses	Intercambio o licenciado. Español.	-	-	-

Centre ou Section	General description	Organisation: Venues	Communication:		Lieu dans lequel et comment:	Fees:
			Date:	Durée:		
Séjour dans l'industrie	Sessions d'études sous forme de stages groupés, dont les programmes comparent généralement une partie d'enseignement théorique et une partie d'application pratique, dans les secteurs suivants:  Stage Béton précontraint Industrie chimique et engrangis Maintenance, implantation, stockage Constructions métalliques Administration d'entreprise Contrôle de la qualité Énergie électrique Techniques frigorifiques Corrosion	Agence pour la coopération technique industrielle et économique (ACTIM) 34 rue Pierre Charron, Paris 8 <sup>e</sup> , (en diverses régions de France)	Date de début 4 avois Avril 10-16 Septembre maiins 8 3 mois Septembre	Périodicité variable	Variable De 3 à 5 mois	A discuter Personnes occupant déjà ou qui sont appelées à occuper des postes de responsabilité dans les entreprises, les services publics ou la vie économique de leur pays. Principale
Gestion	Direction et management; efficacité personnelle des dirigeants d'entreprise; stratégie de développement de l'entreprise; direction par objectifs; introduction et relance; enrichissement des fonctions; diagnostic et valeur de l'entreprise.	Centre d'Enseignement du Management, 3 rue Cassette, 75006 Paris, France	Toute l'année sauf juillet à septembre jours complet	Dirigeants et cadres supérieurs. Français	1/2 Jours avant le stage	jeux notre les stages
Développement industriel	Développer industriel promouvoir une information objective sur les grands problèmes économiques internationaux et favoriser une meilleure compréhension des données économiques et techniques qui s'imposent aux entreprises participant au développement industriel des pays du tiers monde. Il s'agit de placer les étudiants devant des problèmes concrets dont ils auront à analyser les demandes en tant que futurs responsables de l'administration ou de l'économie de leur pays. Les sessions d'études reposent sur une série d'exposés animés par des cadres d'entreprises, de grands services publics, souvent membres de CEDIMON, de représentants d'organisations internationaux souvent choisis en raison de leur expérience des problèmes du développement.	Centre Européen pour le Développement Industriel et la mise en valeur de l'Outre-Mer (CEDIMON) 12 rue de Barri, 75008 Paris, France	Cycle annuel de 3 sessions 1 <sup>er</sup> études de 2 jours 2 <sup>nd</sup> cycle Grandes Ecoles ou 3 <sup>rd</sup> cycle 1 <sup>er</sup> études supérieures. Principale	Etudiant 1 <sup>er</sup> niveau tertiaire niveau 2 <sup>nd</sup> année de scolarité	1/2 Jours avant le déroulement du cycle	1/2 Jours avant le début du voyage
Gestion industrielle	Voyage d'études consacré à des visites d'entreprises et à la présentation des réalisations industrielles les plus caractéristiques d'une grande région industrielle; étude des problèmes posés par la conservation des activités économiques; étude des équilibres des diverses activités dans le cadre des Plans de développement économique régional (Gobange de vues avec des responsables d'entreprises et les responsables des instances régionales).	Centre Européen pour le Développement Industriel et la mise en valeur de l'Outre-Mer (CEDIMON) 12 rue de Barri, 75008 Paris, France	En juillet 1 semaine	Etudiant des Territoires Français 1 <sup>er</sup> Outre-Mer 2 <sup>nd</sup> cycle 1 <sup>er</sup> études supérieures. Principale	2 mois avant le début du voyage	Formation d'ingénieur ou de technicien. Français
Ateliers spéciaux	Journées d'études organisées avec la Chambre Syndicale des Producteurs d'Aciers Fins et Spéciaux.	Centre de perfectionnement Technique, 80 avenue du 18 Juin 1340, 92500 Rueil-Malmaison. Paris, France	En septembre 2 jours			A fixer

Centre ou établissement	Organisme: Vente	Durée:	Contenu:		Lieu dans lequel se déroule le stage	Prix:
			Lectures	Pratiques		
<b>Fidélité</b>	Centre de Perfectionnement Technique, 30 avenue du 18 Juin 1940, 2500 Rueil-Malmaison. Paris, France	13 Janvier et 20 octobre 2 semaines non consécutives pour chaque partie	Formation d'ingénieur. Français	-	Environ Pr.P. 1,50	
<b>Chimie</b>	Centre de Perfectionnement Technique, 30 avenue du 18 Juin 1940, 2500 Rueil-Malmaison. Paris, France	22 septembre 2 possibilités d'inscription à 1 ou 2 semaines	Formation d'ingénieur. Français	-	Environ Pr.P. 1,50	
<b>Industries alimentaires</b>	Centre de Perfectionnement Technique, 80 avenue du 18 Juin 1940, 2500 Rueil-Malmaison. Paris, France	22 avril 3 jours	Formation d'ingénieur ou de technicien. Français	-	Environ Pr.P. 1,50	
<b>Carrosserie</b>	Centre de Perfectionnement Technique, 80 avenue du 18 Juin 1940, 2500 Rueil-Malmaison. Paris, France	5 fois 3 semaines (fin 25 mai) d'inscription par stage	Formation d'ingénieur ou de technicien. Français	-	Pr.P. 1,50 par stage	
<b>Métrieologie</b>	Centre de Perfectionnement Technique, 80 avenue du 18 Juin 1940, 2500 Rueil-Malmaison. Paris, France	1 mars 1 semaine	Formation d'ingénieur ou de technicien. Français	-	Environ Pr.P. 1,50	
<b>Noyaux acoustiques (Ingénieurs)</b>	Centre de Perfectionnement Technique, 30 avenue du 18 Juin 1940, 2500 Rueil-Malmaison. Paris, France	3 semaines non consécutives. 2ème trimestre (possibilité d'inscription pour 1 ou 2 semaines)	Formation d'ingénieur. Français	-	Environ Pr.P. 1,50 pour les 2 semaines	
<b>Noyaux acoustiques (Techniciens)</b>	Centre de Perfectionnement Technique, 30 avenue du 18 Juin 1940, 2500 Rueil-Malmaison. Paris, France	2 semaines non consécutives. 2ème trimestre (possibilité d'inscription pour 1 semaine)	Formation de technicien. Français	-	Environ Pr.P. 1,50 pour les 2 semaines	

O uso intenso

Sistemas de  
documentación

Instituto Nacional de Estadística

Junta Mixta para la Coordinación de las Relaciones Económicas entre la República Federal Alemana y la República Popular de China

Instituto de Minas y Fábricas Industriales;  
central de establecimientos

Ministerio de Comercio Exterior

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O uso intenso

Centro Cooperativo México

Proyecto Export. P.D.J. - Gerencia

Universidad Politécnica de San Luis Potosí;  
laboratorios de ciencias

Ministerio de Hacienda y Crédito Público

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Implementation requires a budget of \$100,000.  
Employing specialists and professional technicians  
to design, manufacture, operate, maintain, test,  
produce and component parts of the system, and inspection  
of the materials and components used. This  
implementation will require the current government funds,  
but may be reduced by using the cost savings  
in this area. It makes it possible to develop a  
new technology or to utilize existing technology  
and resources for a much smaller life  
cycle cost. It allows for enterprises existing for better products  
or optional products.

Industry transport and distribution systems are unique  
in their requirement to sell components or sub-assemblies  
in this type of environment. Components of equipment are  
designed to be small, liquid and gas form, therefore,  
the configuration of a wide variety of different  
types of components, units and combinations of these.  
Delivery of components, sub-assemblies and the overall system  
must be able to be delivered.

The original mission of management systems involve the  
identification of objectives of individuals and groups  
of persons in a firm and the investigation and  
determination of the factors and techniques  
and other means of producing products at lowest  
costs. The increasing significance of systems  
in influencing viability of present management  
by market, economic and technological developments  
in business industry. These factors also pose a  
challenge which must be addressed and met by  
the managers of tomorrow.

In the original goals structure of the institution,  
as well as currently, must be sustained as  
simply. Problems in implementation, existence of  
factors, technological change, environmental  
and other changes, the economic, technological  
factors, economic factors, political factors, of  
which one or more of these, a unique expansion of  
philosophy.

Implementation of Management  
Systems, Industrial, P.O. Box 1000,  
Brooklyn, NY 11201, 200-1111.

Implementation of Management  
Systems, Industrial, P.O. Box 1000,  
Brooklyn, NY 11201, 200-1111.  
Not available, the former address  
is still in use.

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is still in use.

**Industrial** expansion in the area has brought the cost of labor down to \$1.10 per hour. This has encouraged companies to move their operations to the area. Cost savings have been realized by companies that have moved their operations to the area. The cost of living is lower than in surrounding areas, making it more affordable for companies to operate in the area.

Industrial expansion has led to increased employment opportunities in the area. The area has seen a significant increase in employment opportunities, particularly in the manufacturing sector. The area has also seen an increase in construction activity, which has created additional job opportunities.

#### Industrial Expansion

The industrial expansion in the area has led to significant improvements in infrastructure. The area has seen an increase in the number of roads, bridges, and other infrastructure projects.

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#### Industrial Expansion

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**Marketing**

Program concentrates in industrial marketing, consisting in industrial market forecasting, industrial sales management, preparation of publicity campaigns, role of public relations, institutional advertising in industrial marketing, sales organization and industrial market planning.

Participants the participants with essential knowledge of market research, analytical useful and applicable techniques. The program applies basic principles on consumer and industrial market research, project management and in managing funds, manpower and time to accelerate various projects from planning and in planning the delivery of resources from internal and external sources; procedures for use in various situations to handle project competitor. The courses is designed to suit the needs of managers and project managers.

The new and important of training objectives are policies organizing and instilling, training, research, development, marketing, production, distribution, training evaluation, etc.

Les autorités polonaises offrent des cours à l'université des technologies de diverses industries: fabrication de matériaux et d'instruments électroniques (3-10 mois); méthodes de l'ingénierie (3-10 mois); industrie en électricité pour l'industrie métallurgique (6-10 mois); fabrication de la fonte (6-10 mois); préparation et entreposage du matériel; fourniture à l'industrie du bâtiment (6-10 mois); industrie chimique (6-10 mois); industrie textile (6-10 mois); industrie au gaz (6-10 mois).

In cooperation with the universities and various institutes of higher education superior to Romania one course can be organized during the branches mentioned: optimization, calcul economic, theory of oil (industries petrolières); construction (industries des constructions); pétrole et gás naturel, industry of machines and utilization of construction.

Cooperation administrative, comptable, commerciale et financière.

Les stages de formation sont organisés à la demande des entreprises, avec un programme spécial.

Practical Institute of Management Public, Bucharest, Romania, P.O. Box 100, Bucharest, Romania, 300000.

Project management: 1 week "Work each year" 4 weeks before start of course.

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Training: 1 week "Work each year" 4 weeks before start of course.

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4 weeks before start of course

variables suivant les engagements

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<b>Contingency planning</b>	Pone parte de un grupo de cursos de instrumentación destinados a la formación de técnicos para la industria de telecomunicaciones.	INSTITUTO DE TECNOLOGÍA INDUSTRIAL Y TECNOLÓGICA JORGE CARRERA, S.A. Edificio 17, Barcelona 17, España	Peñero 3 days	3 weeks before start of course	3. Prv., 1000
<b>Implementation of potential benefits of external government incentives and measures; potential problems of expanded enterprises.</b>	Implementation of potential benefits of external government incentives and measures; potential problems of expanded enterprises.	IMDIE Management Development Institute, P.O. Box 1054, 1001 Lausanne, Switzerland	Activity at low management level. Company sponsorship. English	5 weeks before start of course	3. Prv., 1000
<b>Financial management</b>	Advantages and disadvantages of leasing as an element of both financing and marketing strategies.	IMDIE Management Development Institute, P.O. Box 1054, 1001 Lausanne, Switzerland	Company sponsor-ship. English	5 weeks before start of course	3. Prv., 1000
<b>Marketing planning and control</b>	Planning and control: Needs for long range planning and functional evaluation of resources allocation to future opportunities of varying uncertainty; Organisational and human aspects of planning and control.	IMDIE Management Development Institute, P.O. Box 1054, 1001 Lausanne, Switzerland	Senior executive level. Company sponsorship. English	5 weeks before start of course	3. Prv., 1000
<b>Management of sales force</b>	Analytical models in the functional areas of marketing, finance and production.	IMDIE Management Development Institute, P.O. Box 1054, 1001 Lausanne, Switzerland	Industry sponsor-ship. English	5 weeks before start of course	3. Prv., 1000
<b>Marketing management</b>	Potential and limitations of recent developments in marketing; Marketing planning and decision-making for marketing action.	IMDIE Management Development Institute, P.O. Box 1054, 1001 Lausanne, Switzerland	Company sponsor-ship. English	5 weeks before start of course	3. Prv., 1000
<b>Corporate planning</b>	Organisational relationships within management, role of groups in influencing behaviour, importance of changing attitudes towards work.	Management Development and Productivity Centre, Telio Building, Nahr al-Bared, Damasco, Syrian Arab Republic	End of April 5 days	1 month ... advance	-
	Recognising, setting objectives, formulating, programme and schedule, budget, practical steps to company planning.	Planning manager from industrial enterprises.	January 2 weeks	1 month ... advance	Arabic

Course	Description	Content	Assessment	Prerequisites	Learning Outcomes
Industrial maintenance management	Scheduled maintenance (preventive maintenance); the use of work measurement in maintenance; activity mapping; an maintenance; maintenance control; reduced maintenance procedures and techniques.	Management, Development and Productivity Centres, 16-0 Building, Mura 111, Damascus, Syrian Arab Republic	Attendance engined & Article	None	1. Demonstrate knowledge of maintenance methods and techniques. 2. Demonstrate ability to apply maintenance methods and techniques.
Production planning and control; quality control; plant layout; materials handling; preventive maintenance.	Production planning and control; quality control; plant layout; materials handling; preventive maintenance.	National University and Productivity Centre, P.O. Box 111, Damascus, Syrian Arab Republic	Attendance Article	None	1. Demonstrate knowledge of production planning and control; quality control; plant layout; materials handling; preventive maintenance.
Computer development and application	General management, finance, marketing, personnel, and production.	Thailand Management Association, 10/31 Anusorn, Bangkok 10110, Thailand	Attendance Article	None	1. Demonstrate knowledge of general management, finance, marketing, personnel, and production.
Communication	Courses which concentrates on the skills needed to achieve effective communication; provides a sound foundation for further development and covers all aspects of the spoken and written word.	Barclay Attwood International, 100 The Strand, London EC4A, United Kingdom	Attendance Article	None	1. Demonstrate knowledge of the skills needed to achieve effective communication; provides a sound foundation for further development and covers all aspects of the spoken and written word.
Specialist training sessions for management in the developing countries, concentrates on the principles of professional management related to practical application in industry and related fields.	Barclay Attwood International, 100 The Strand, London EC4A, United Kingdom	Attendance Article	Attendance Article	None	1. Demonstrate knowledge of the principles of professional management related to practical application in industry and related fields.
Computing I	Computing elements; code control; peripheral devices; solution of linear differential equations; transfer function simulation; Non-linear elements; Patching and problem check procedures; Logic control; iterative solutions; Practical work and demonstrations using VME and AID computers.	Control Engineering Department, The University of Sheffield, Mappin Street, Sheffield S1 4JD, United Kingdom	Attendance Article	None	1. Demonstrate knowledge of computing elements; code control; peripheral devices; solution of linear differential equations; transfer function simulation; Non-linear elements; Patching and problem check procedures; Logic control; iterative solutions; Practical work and demonstrations using VME and AID computers.
Computing II	The analysis, design and operation of digital systems, and also a consideration of distributed systems, solution of multi-column problems; exercises in numerical programming; Demonstrations using the ADA, COMPAC system.	Control Engineering Department, The University of Sheffield, Mappin Street, Sheffield S1 4JD, United Kingdom	Attendance Article	None	1. Demonstrate knowledge of the analysis, design and operation of digital systems, and also a consideration of distributed systems, solution of multi-column problems; exercises in numerical programming; Demonstrations using the ADA, COMPAC system.
Computer control and control systems I	Computer structures, operating systems, computer organisation; simulation of distributed systems; solution of multi-column problems; exercises in numerical programming; Demonstrations using the ADA, COMPAC system.	Control Engineering Department, The University of Sheffield, Mappin Street, Sheffield S1 4JD, United Kingdom	Attendance Article	None	1. Demonstrate knowledge of computer structures, operating systems, computer organisation; simulation of distributed systems; solution of multi-column problems; exercises in numerical programming; Demonstrations using the ADA, COMPAC system.
Computer control and control systems II	Programs, services, remote terminals; levels of programming languages; Fortran; programming using MC130 and COMPAC 402C computers; Inter-terminal data link operation; Numerical methods; simultaneous non-linear algebraic equations; iterative solution of routes; Newton-Raphson method; Solution of difference equations; Runge-Kutta; Predictor-corrector; stability and round-off errors; Solution of partial differential equations.	Control Engineering Department, The University of Sheffield, Mappin Street, Sheffield S1 4JD, United Kingdom	Attendance Article	None	1. Demonstrate knowledge of programs, services, remote terminals; levels of programming languages; Fortran; programming using MC130 and COMPAC 402C computers; Inter-terminal data link operation; Numerical methods; simultaneous non-linear algebraic equations; iterative solution of routes; Newton-Raphson method; Solution of difference equations; Runge-Kutta; Predictor-corrector; stability and round-off errors; Solution of partial differential equations.

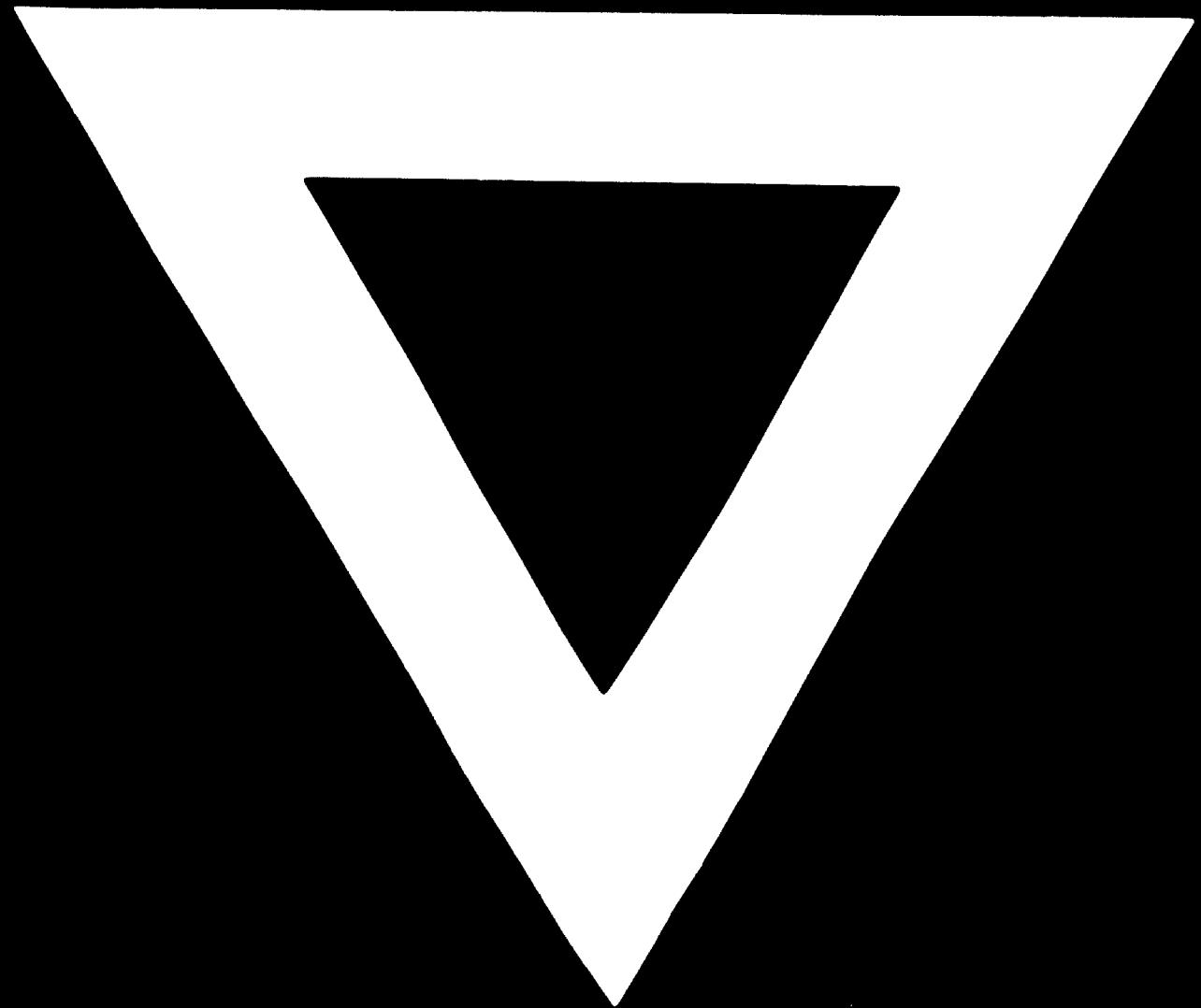
	<u>Course</u>	<u>Content</u>	<u>Time</u>	<u>Fee</u>
<u>Management and optimal control:</u>	<u>Controlling of deterministic reference signals and deterministic application of the maximum principle and dynamic programming to process control, subject to constraints and specified terminal conditions; the solution of the two-point boundary-value problem; Sources of transducer noise and the study of noise-like transients; noise bandwidth concept; op-amps; control of systems subjected to deterministic and stochastic disturbances; Measurement noise and the white estimation problem; element-hour estimation; Kalman filtering; Applications and case studies.</u>	<u>Office 100, Directorate of Department, The Warfactory of the City, 1, Paper Street, Sheffield S1 1GD, United Kingdom.</u>	<u>1 week seminar</u>	<u>£50</u>
<u>Management and management accounting:</u>	<u>Course outline: performance appraisals, capital investment appraisal, standard costing and cost control, corporate tax, and accounting for non-financial managers.</u>	<u>Mr. R. J. G. Williams, Industrial Trainers Ltd., 101, The Street, London W1A 1AA. Tels: Kensington 01 580 2400.</u>	<u>1 week seminar</u>	<u>£50 start of Sept -</u>
<u>Product development:</u>	<u>The participant works out how best to develop people on and off the job. In this practical workshop, participants learn how to prepare user-centred evaluate training programmes. The workshop covers design, instructional techniques and how to conduct group development sessions.</u>	<u>Originalisation and management; production planning and documentation; production and material control; statistics and operational research; computer and systems analysis; and related subjects in product control.</u>	<u>1 week seminar</u>	<u>£20</u>
<u>Production control:</u>	<u>Courses originalisation; technology and works engineering; industrial efficiency; training and personnel; works management and production; work study.</u>	<u>Mr. D. M. H. Morris, Morris Morley, 100 Lancastergate, London W1A 1JG.</u>	<u>1 week seminar</u>	<u>£20</u>
<u>Production engineering:</u>	<u>Courses originalisation; technology and works engineering; industrial efficiency; training and personnel; works management and production; work study.</u>	<u>Department of Production Technology, Georgia Institute of Technology, Atlanta, Georgia 30332, United States of America.</u>	<u>1 week seminar</u>	<u>£20</u>
<u>Basic industry: development:</u>	<u>Development concepts; technological factors in industries; technological factors in industries;</u>	<u>Mr. D. J. A. Smith, Interfactual Systems Ltd.</u>	<u>1 week seminar</u>	<u>£20</u>
	<u>Computer-aided manufacturing systems:</u>	<u>On-line CAE system; driving of objects and lot analysis; developing customer profiles; lesson plans; converting into a CAE database; a coding sheet; entering data computer systems; displaying, developing, providing instruction to try out the decisions; applying design and cost systems; evaluating the lessons; re-entering the decisions. A-S PC adds appropriate information to the database of CAE throughout the period and illustrates various situations and creates a system</u>	<u>1 week seminar</u>	<u>£20</u>

System Engineering		Lectures on Management of Information	
Analyses, syntheses, modeling and simulation. For estimation and training directors, planners, administrators of education and training systems. Introduces principles of systems engineering and illustrates the application of these principles to related or similar training problems. After producing a series of models and conducting simulations to both solve one specific problem with it, each participant subjects his own problem and produces a model. Later, he runs simulations at his own pace. This is a combination classroom and workshop course.	Spokane, U.S.A. and Spokane, Official Training Company, Box 4040, Los Angeles, California 90014, United States of America; North Bay, Ontario, Canada; Washington D.C., and Los Angeles, United States of America; Mexico City, Mexico; and Mexico, Mexico. Three days a week, duration classroom and workshop courses.	To be arranged by the lecturer. Day, week, month, year, or longer periods.	£340.00
Capital expenditure analysis; services, distribution, materials handling.	Industrial Management Centre, June 1-11, 1968, New York, United States of America; Texarkana, Arkansas, United States of America.	Three days a month.	£380.00
Technology forecasting	Industrial Management Centre, January 1968, Redwood City, California, United States of America.	One day.	£380.00
Chemical and Paper	The Institute of Paper Industry, P.O. Box 1047, Appleton, Wisconsin 54911, United States of America.	The Institute of Paper Industry, P.O. Box 1047, Appleton, Wisconsin 54911, United States of America.	£380.00
Oil and Chemistry of Papermaking Materials	A course on the relation of south Georgia oil surface chemistry to production processes of the cellulose and paper industries.	The Institute of Paper Industry, P.O. Box 1047, Appleton, Wisconsin 54911, United States of America.	£380.00
Paper Microscopy	A combined lecture and laboratory course covering the use of the microscope for the qualitative and quantitative identification of the source and treatment of the fibers and in manufacture of pulp, paper and paperboard.	The Institute of Paper Industry, P.O. Box 1047, Appleton, Wisconsin 54911, United States of America.	£380.00
Paper Chemistry	Workshop on practical analysis of smoke and deposits related to pulp and paper manufacture. Includes a practical use of the microscope and identification techniques available in all laboratories, but there will also be an introduction to the use of chromatographic methods for identification.	The Institute of Paper Industry, P.O. Box 1047, Appleton, Wisconsin 54911, United States of America.	£380.00
Paper Chemistry for Printers	Programme covering basic aspects of paper manufacture and the properties of paper most important to a printer. The emphasis will be placed on the interrelationship of the various properties and the necessity for proper specifications.	The Institute of Paper Industry, P.O. Box 1047, Appleton, Wisconsin 54911, United States of America.	£380.00

Course	Description	Location	Organizer	Language	Duration	Notes
<u>Paper Production</u>	Course dealing with the physiology and properties of fiber and cellulose of paper with emphasis on the structure and mechanics of the fiber measurement.	New York, USA	The Institute of Paper Chemistry, Inc., and the American Association of Textile Chemists and Colorists	ENGLISH	1 week	See also: Course No. 100
<u>Paper and Paper Products</u>	The structure and physical properties of fibers and filaments are discussed with emphasis on the structure and mechanics of the fiber measurement and with emphasis on the rheological and related properties of paper products.	New York, USA	Not available	ENGLISH	1 week	See also: Course No. 100
<u>Technology of Pulping Chemicals</u>	A course covering the basic principles and operations of cellulose recovery systems associated with the various pulping processes, with major emphasis on plant recovery. The interrelationship of recovery systems to environmental problems will be emphasized.	New York, USA	The Institute of Paper Chemistry, Inc., and the American Association of Textile Chemists and Colorists	ENGLISH	1 week	See also: Course No. 100
<u>Surface Chemistry in Paper Industry</u>	Course covering those principles of surface chemistry most important in the paper industry. Emphasis will be placed both on surface characteristics of the pulp-fibers and on their applications to such problems as interfibre bonding, porosity, adhesion, drainage, retention, adsorption, foam and bloom.	New York, USA	The Institute of Paper Chemistry, Inc., and the American Association of Textile Chemists and Colorists	ENGLISH	1 week	See also: Course No. 100
<u>Interdisciplinary Study of Measurement Systems in All Disciplines</u>	This is not a course in how to measure any single specific physical quantity but on how to organize, plan, design, select and specify measurement.	New York, USA	Not available	ENGLISH	1 week	See also: Course No. 100
<u>Measuring Systems</u>	Social programmes to be worked out for developing countries.	New York, USA	Not available	ENGLISH	1 week	See also: Course No. 100
<u>Measuring and Control</u>	Industrial production including techniques, methods of control and structure, and location and strategy; management science in industry.	New York, USA	The Institute of Paper Chemistry, Inc., and the American Association of Textile Chemists and Colorists	ENGLISH	1 week	See also: Course No. 100
<u>Measuring Techniques</u>	In 1971 courses were given in: systems analysis, measurement and applications; applications of measurement; basic concepts in chemical measurement and statistics; management science in industry.	New York, USA	Not available	ENGLISH	1 week	See also: Course No. 100

		Lectures for range of applications
<b>Course Name:</b>		
<b>Marketing</b>	New York University, Division of Business and Management, 1000 Third Avenue, New York, N.Y. 10022, Telephone: 537-5700.	14 days, 19 hours. Instruction: Dr. David J. C. Smith, Mr. Edward E. Kornblith, Mr. John G. Lutz, Mr. Robert L. T. S. Shultz.
<b>Plastics technology</b>	New York University, Division of Business and Management, 1000 Third Avenue, New York, N.Y. 10022, United States of America	14 days, 19 hours. Instruction: Dr. David J. C. Smith, Mr. Edward E. Kornblith, Mr. John G. Lutz, Mr. Robert L. T. S. Shultz.
<b>Plastics technology</b>	The courses are specifically designed to give industry persons a familiarity and competence in dealing with the major changes taking place in the plastics industry - in materials, processes, equipment and applications.	14 days, 19 hours. Instruction: Mr. James W. Stevens, Institute of Technology, Hoboken, New Jersey 07030, United States of America. At Stevens and fourteen other universities and institutes in the United States of America
<b>Food microbiology</b>	This course provides training in the microbiological examination of foods. Considerable time is spent in laboratory work. The current techniques for the aerobic plate count, Coliform group, E. coli, MPN, enteric-positive staphylococci, enumeration of coliforms and detection of L. botulinum and its toxin are undertaken in the laboratory. Each laboratory is supplemented with a lecture to provide a comprehensive background. Lectures on sampling and sample inclusion, food standards, and food surveillance sampling are also included.	United States Food and Drug Administration, 1000 F Street, N.W., Washington, D.C. 20204, United States of America
<b>Cost analysis and control</b>	El fluir de fondos (cash-flow). Relación costo - utilidad - volumen. El punto de equilibrio break even point. Análisis de fuentes y usos de fondos. Análisis de balances, corrección y ajustes necesarios para detectar y aislar los efectos inflacionarios. Proyecciones de fondos o capital. Presupuestos e tesorería o caja.	Centro de Producción Industrial, Avda. 14 de Septiembre 1000, Barrio San José, San José, Costa Rica.
<b>Compras</b>	Determinación y control de la calidad; Determinación y control de la cantidad; presupuestos de compra; políticas de compra; impresos y recibos; flujos monetarios y estructuras de la oficina de compras; evaluación de la gestión de compras.	Centro de Producción Industrial, Avda. 14 de Septiembre 1000, Barrio San José, San José, Costa Rica.
<b>Costos en la industria</b>	Bases de costos; costo predeterminado; plan de cuentas y costos; sistema de costo directo; informes operacionales; control de costos.	Centro de Producción Industrial, Avda. 14 de Septiembre 1000, Barrio San José, San José, Costa Rica.

Country: Yugoslavia	Organization: University of Belgrade	Language: English	Duration: 1 year	Cost: 1000 US\$ per month	Comments: Classes in English
Management and industrial administration	Training of prospective management consultants. General management including production, marketing and financial management; corporate planning; organization development; development of members; company appraisal; recruitment and selection of personnel; motivation and dealing with people; management information systems; worker participation in developing countries.	Jugoslovenski Centar za Organizaciju i Razvoj (JUCOR) Department for Research and Consultancy, Milatia Rakica 55, Belgrade, Yugoslavia	To be arranged 1-2 weeks	University degree or equivalent qualification plus several years practical experience in industry or commerce. English or a Slav language	To be arranged
Management and industrial administration	Training of managers of industrial and commercial enterprises. General management; production; marketing and financial management; management accounting and product costing; profit management; domestic and export marketing; industrial engineering; production scheduling and control; management information systems. Corporate planning; organization development; product development and long range planning. Motivation and dealing with people. Worker participation in developing countries.	Jugoslovenski Centar za Organizaciju i Razvoj (JUCOR) Department for Research and Consultancy, Milatia Rakica 55, Belgrade, Yugoslavia	To be arranged Top or middle level of management in industrial and commercial enterprises. English or a Slav language	Top or middle level of management in industrial and commercial enterprises. English or a Slav language	To be arranged
Formation dans l'industrie	Les autorités jugosolaises sont disposées à organiser un enseignement universitaire ou par groupes pour la formation à la gestion et dans le domaine de l'industrie de transformation.	Le Gouvernement yougoslave, Belgrade, Yougoslavie	Variable	Diplômés de l'université. Français	A convenir
Formation dans l'industrie	The Yugoslav authorities are prepared to organize individual or group programs in management training, and in various processing industries.	Yugoslav Government, Belgrade, Yugoslavia	Variable	University graduates English or French	To be arranged
Gestion des stocks	Pas encore disponible.	I.P.A.F - Istituto IRI per la Formazione e l'Addestramento Professionale, Piazza della Repubblica 59, 00135 Roma, Italia, en collaboration avec IGP Kinshasa, Zaire. (Kinshasa)	2 semaines non encore fixé	Responsables des services de gestion des stocks. Français	A convenir
Investissements dans l'entreprise	Pas encore disponible.	I.P.A.F - Istituto IRI per la Formazione e l'Addestramento Professionale, Piazza della Repubblica 59, 00135 Roma, Italia, en collaboration avec IGP Kinshasa, Zaire. (Kinshasa)	2 semaines non encore fixé	Responsables des opérations industrielles et économistes). Français	A convenir
Planification de la production	Pas encore disponible.	I.P.A.F - Istituto IRI per la Formazione e l'Addestramento non encore Professionale, Piazza della Repubblica 59, 00135 Roma, Italia, en collaboration avec IGP Kinshasa, Zaire. (Kinshasa)	Pas encore disponible.	Responsables de la production. Français	A convenir
Formation du travail	Pas encore disponible.	I.P.A.F - Istituto IRI per la Formazione e l'Addestramento non encore Professionale, Piazza della Repubblica 59, 00135 Roma, Italia, en collaboration avec IGP Kinshasa, Zaire. (Kinshasa)	Pas encore disponible.	Responsables des services de méthodes. Français	A convenir



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