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United Nations Inductial Development Organization

Symposium on the Development of the Plastics Industry in Latin America Duenos Aires, Argentina, 8-15 September 1974

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#### UNIDO TECHNICAL ASSISTANCE AND TRAINING PROGRAMMS

IN DEVELOPING COUNTRIES

prepared by the Secretariat of UNIDO

We regret that some of the pages in the microfiche copy of this report may not be up to the proper legibility standards, even though the best possible copy was used for preparing the master fiche.

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#### DIRODUCTION

The United Nations Industrial Development Organization (UNIDO) was established on 1 January 1967 by the General Assembly of the United Nations to promote and accelerate the industrialization of the developing countries with particular reference on the manufacturing sector. The Organization was also given the central role in co-ordinating all the activities undertaken by the United Nations family in this field. Its headquarters are in Vienna, Austria.

As the wide range of UNIDO activities is too numerous to be dealt with adequately in a single article, the present paper accordingly deals mainly with the technical aspects of UNIDO's work, particularly in the plastics area, carried out substantively in the Fertilisers, Pesticides and Petrochemicals Industries Section, Industrial Technology Division.

UNIDO undertakes three basic types of activities:

- a) Operational activities involving direct assistance to developing countries at their request;
- b) Supporting activities including action oriented studies and research, technical meetings and training programmes;
- o) Promoticnal activities through which UNIDO seeks to mobilise resources far greater than its own by encouraging direct contact between the lusiness communities in industrialised and developing countries.

#### I. UNIDO AND ITS FUNCTIONS

- A. Operational Activities (include the following services)
  - a) The establishment, operation and management of industrial enterprises to promote domestic investment and increase external financing for specific industrial projects, assistance to existing industries;
  - b) Building effective national organisations to administer industrial services;
  - Preparing industrial development programmes and specific projects;
  - d) Training technical personnel;
  - e) Solving problems related to the exploitation and use of natural resources, industrial raw materials and by-products;
  - f) Disseminating information on new technology and assisting the developing countries to apply such information effectively;
  - g) Promoting national, regional and international action to achieve more rapid industrialisation.

UNIDO also undertakes at the request of Governments of developing countries and with funds provided by the United Nations Development Programme (UNDP), large-scale projects, i.e. over US\$100,000. Under those projects the following services are provided:

- i) Fearibility studies to identify investment opportunities and to determine the extent of available resources and markets for industrial development purposes;
- ii) Helping in the setting up of research and training institutes, development contres and launching of pilot and demonstration plants.

#### Special Industrial Services (SIS) Programmes

UNIDO provides assistance of relatively short notice to developing countries wishing to solve urgent industrial problems. This service is financed under UNDP and administered jointly by UNIDO and UNDP. In this programme experts are sent for brief periods at short notice to advise on the solution of urgent technical problems that could not be foreseen and programmed in advance.

#### Field Advisers

UNIDO maintains close and direct contact with the field through a number of channels. Its field advisors are in direct contact with the Governments, the business and industrial communities, and with the UNDP Resident Representatives, the accredited official representatives of the United Nations in matters of technical assistance, on specific questions relating to the industrial development and the formulation of requests for assistance.

#### B. Supporting Activities

Include studies, research, exchange of information and training designed to contribute to the effectiveness of field operations through Seminars, Jork Shops, Symposia, In-Plant Training Programmes and Expert Group Meetings. This category also covers the compilation, analysis, publication and dissemination of data concerning various aspects of industrialization such as industrial technology, investment, financing, production, management and planning.

#### C. Promotional Activities

In its promotional activities UNIDO seeks to encourage direct contact between the financial and business communities in the industrialized world and their counterparts in the developing countries, thus providing an opportunity for the two to initiate a business relationship which they may then pursue alone to their mutual benefit. More details about the Investment Promotion Programme of UNIDO form the subject of crother paper for this Symposium.

#### D. Financing UNIDO's Activities

Expenses for the administrative and supporting activities of UNIDO are borne by the Regular Programme of the United Nations. For its operational activities, UNIDO draws mainly on the resources provided by the UNDP and on a part of the Regular Programme of the United Nations, as well as on voluntary contributions from member Governments.

#### E. Organisation of UNIDO's Work

The UNIDO headquarters staff are respons. le for maintaining liaison with and organizing technical assistance to the developing countries, as well as for carrying out supporting activities. Technical assistance activities in the field are normally carried out by internationally recruited experts.

Where the problem is particularly complex or otherwise beyond the scope of an individual expert, a consulting company is sometimes engaged based on international bidding procedures. Such companies are frequently called upon to make feasibility studies.

UNIDO headquarters maintains a roster of individual experts as well as consulting companies. Expertise in a particular subject is usually required although there are a few posts of a general survey nature where a high level of broadly based experience is useful.

#### F. The Range of UNIDC Activities

The work of UNIDO is undertaken by three substantive divisions, and the Technical Co-operation Division, with the necessary supporting and administrative facilities provided by the Division of Administration, Conference and General Services. The Technical Co-operation Division is entrusted with the co-ordination and administration of the operational programme, the implementation of country projects and maintenance of contact with the field.

The three substantive divisions of the UNIDO Secretariat have responsibility for the following groups of activities:

#### Industrial Technology Division

Mechanical and electrical engineering;

Metallurgical Industries:

Construction and building Materials Construction Industries;

Chemicals, Phurmaceuticals, Pulp and Paper;

Pertilizers, Pesticides and Petrochemicals;

Light Industries (textiles, food processing, tanning and leather, and others);

General industrial techniques (carrying out activities of a multi-disciplinary nature which are common to all industrial sectors, such as environment, packaging and industrial design).

#### Industrial Services and Institutions Division

Industrial larislation, patents and licensing;

Industrial research and supporting institutions;

Industrial information and promotion;

Industrial training, management and consulting corvices;

Small-scale Industries and industrial estates.

#### Industrial Policies and Programming Division

Industrial planning and project programming;

Industrial policies, financing and invostment promotion;

Promotion of export oriented industries;

Industrial development surveys

The paragraphs below describe some of the principal areas related to the plastics industry in which UNIDO is involved:

## II. UNIDO'S TECHNICAL ASSISTANCE ACTIVITIES RELATED TO THE PLASTICS INDUSTRY IN DEVELOPING COUNTRIES

World production of plastics increased more than four times during the last decade from 6.9 million tons in 1960 to 60 million tons in 1973. New applications, new and improved materials, favourable fabrication economics and rising consumption in developing and developed countries are among the most important factors contributing to this situation. It is expected that during the 1930's, more products will be manufactured from plastics than from any other materials including steel. This situation will be particularly effective in the building, packaging, agriculture and transport sectors. Such a rate of increase will require a volume of investment on the part of the plastics fabrication industry that is likely to exceed the total of all upstream capital requirements including raw materials, intermediates and polymer manufacturing plants.

In many developing countries, plastics have entered the front rank of those basic materials necessary for economic and industrial development. With annual consumption growth rates frequently in excess of 20 per cent/annum and in many cases met by the fabrication of imported materials, the production of polymers from petrochemical origin is at present confined to a relatively limited number of developing countries, but in a number of instances these plants are being expanded and new plants are being installed. Such a dynamic situation has amply justified the holding of the present Colloquium and Symposium. One of the objectives of the Symposium is therefore, directed towards assisting the plastice

industries of the Latin America Region to achieve orderly, efficient and rapid development in production, fabrication and the use of plastics. In this respect, the opportunities presented by the Colloquium and Symposium for the inter-change of views and experiences between specialists and industrialists through lectures, demonstrations and discussions should prove effective. Of major significance will be the UNIDO Investment Promotion Programme which is held during the Colloquim and immediately afterwards at ARGEMPLAS 74 International Plastics Exhibition. It is hoped that the event itself and benefits to be derived from it will exceed those normally gained from attendance at a conventional Symposium.

#### G. UNIDO's Operational Activities related to the Plastics Industry

From the above, it can be seen that there is a steady increase in UNIDO technical assistance projects in many developing countries. These projects cover market studies and feasibility reports on the establishment of additional plastics production facilities, application of plastics products, the establishment or strengthening of Centres for plastics technology and Institutes to improve technical service facilities for the benefit of local plastics industries. Other areas receiving UNIDO attention include quality control, testing and standardization of plastics products and the training of plastics technologists. The impact of higher prices and availability of plastics raw materials on the development of the plastics industry has received special attention by many developing countries and UNIDO.

Examples of some recently completed and ourrent technical assistance projects are listed in Appendix 1.

## H. Training Programmes in Plastics Technology and Meetings (Symposia and Seminars)

In addition to awarding individual fellowships to qualified personnel from the plastics industry in developing countries to enable them to undergo a course of practical training at a factory or an institution of plastics technology in an industrialized country, UNIDO also organizes a group training programme in plastics technology, For the fifth successful year the Government of Austria, the Austrian Plastics Industry and the Laboratory for Plastics Technology will be working closely with UNIDO to train engineers from developing countries in modern plastics technology in Vienna.

The nine week programme beginning on 23 September 1974 forms part of the efforts being made by UNIDO to upgrade the skills of engineers from developing countries. The training course will include a period of lectures and discussions followed by practical training in laboratories: placed at the disposal of the participants by the ceoperating institute. It will cover extensive instruction in plastics fabrication technology and testing of products and visits to plastics plants in Vienna. The trainees will then visit industrial plants in other parts of Austria as well as the Federal Republic of Germany,

the Netherlands and Romania. This will give them an opportunity to see new materials, processes and applications, to exchan a technical information and to obtain licences for new processes. It is hoped that this concentrated course will acquaint participants with new technologies which otherwise could only be acquired over long periods of training and research.

Since the first training programme in 1970, a number of countries which sent participants have approached UNIDO for assistance in setting up or developing their plastics industry. It has also been reported that several companies which offered host facilities for plant visits by the UNIDO participants have successfully completed business negotiations including the sale of machinery and know-how.

As for 1974, a first training programme in plastics technology for Latin American countries will be carried out by UNIDO in co-operation with the Government of Argentina, ILAP, the Cam ra of Argentinian Plastics Association and INSTIPLAST. The eight week course will be held at INSTIPLAST and will be attended by twelve participants from Latin American countries. It is hoped that this training programme will be an annual feature in this region.

As stated previously UMIDO meetings such as seminars and symposia are normally organized to include technical discussions, investment promotion and examination of possible UNIDO assistance in specific areas. One such example is the Symposium on the Development of the Plastics Industry in Latin America, held in November/December 1972 at Bogota, Colombia. More than 200 experts, consultants and observers from 20 Latin American countries and 14 countries outside the region attended this two week symposium organized by UNIDO in co-operation with the Government of Colombia, the Colombian Plastics Association and the Latin American Flastics Institute.

Besides enabling subjects such as the transfer of technology, recent developments in plastics and the role of UNIDO's technical assistance to be examined, the meeting also provided an opportunity for the discussion and initiation of new ventures between partners from developing and advanced countries.

At the end of the symposium, participants were in agreement that its main objectives had been achieved. These were to discuss the transfer of technology among Latin American countries themselves and with representatives of the industrialized world, UNIDO's technical assistance and investment promotion.

Among the projects considered to be necessary were a Plastics Technology Centre, the establishment of training and quality control facilities and a plastics application and spare parts pool including the leasing of moulds. It was also suggested that UNIDO develop closer co-operation with the Organization of American States (OAS), Latin American Free Trade Association (IAPTA), the Andean Group, the Central American Common Market (CACM) and the United Nations Food and Agricultural Organization (FAO) on matters connected with the

Agriculture and housing were regarded as important fields in which plastics could contribute to the well being of peoples. In many countries including Latin America, plastics can be used in agriculture to improve crop yields, irrigation and water conservation, harvesting and transport of produce, soil conservation and the cultivation of semi-arid regions. The adaptation of plastics to facilitate mass-production of low cost housing is under consideration, and experiments currently being carried out in some countries were discussed. One possibility which emerged was that of pre-fabricating complete units, though questions such as durability have still to be considered.

A part of the Bogota Symposium was devoted to confidential business talks for the purpose of promoting possible investment or other forms of co-operation. Eors that 200 of these talks were arranged with a view to concluding contractual arrangements such as joint ventures, licensing contracts, sub-contracting and co-operative agreements.

Another meeting similar to the Bogota Symposium but extended to cover countries of all geographical regions was the UNIDO Seminar on the Application of Plastics held in London in June 1973 in co-operation with the Government of the United Kingdom and the British Plastics Institute. The meeting was held in conjunction with the INTERPLAS in international plastics exhibition where UNILO also arranged an investment promotion programme.

With regard to the two inportant applications of plastics namely building and agriculture as stressed at Bogota and London, UNIDO is currently undertaking the necessary preparatory work following the draft resolution by Colombia, Brazil, Guatemala, Panama, Spain, Trinidad and Tobago and Tunisia at the Eighth Session of the Committee on Housing, Building and Planning, United Nations Economic and Social Council on 24 October 1973 requesting UNIDO to intensify the studies on plastics for building as discussed in Bogota.

In the case of plastics in agriculture, UNIDO is participating in the Sixth International Colloquium on Plastics in Agriculture in co-operation with the Government of Argentina, CIPA, the Argentinian Campa of Plastics Association whose generous assistance and co-operation are fully acknowledged. It is expected that the discussions at the Colloquium will be of great value to the UNIDO effort to assist the Sudano-Sahelian countries in the application of plastics in agriculute with particular reference to rater conservation and distribution.

I. UNIDO and Government Co-operation(UNIDO/Romania Joint Centre for Chemical and Petrochemical Industries)

A joint centre for co-operation in the chemical and petrochemical industries for the benefit of developing countries was established in May 1972 in Bucharest. The Centre has the three-fold purpose of facilitating the transfer of technology and technical information, the expansion of direct contacts with industrial circles in developing countries and the prometion of training and research.

As part of its activities, the Centre convenes meetings of expert groups, offers advisory services, prepares studies and undertakes research, assists in the development and adaptation of the products of the chemical and petrochemical industries and promotes investment, joint snterprises, sub-contracting and expert industries. It is hoped that this co-operation can be a precedent setting an example for other initiatives of value to the developing countries.

#### Imamples of the Centre's Activities

- Expert group meetings on catalysts of fertilizers and petrochemicals production, synthetic rubbers, pesticides;
- Training programme on petrochemicals and plastice;
- Plastics in furniture
- Demonstration plant for small-scale multi-purpose production of synthetic resins, such as unsaturated polyesters, aminoresins, adhesives and lacquers;
- Pilot project on the use of plastics in building.

#### J. Co-operation between UNIDO and Industry

UNIDO's effectiveness can be expanded by developing co-operation and by successfully channelling the resources of industries in developed countries in the form of investment funds, equipment, experts, ideas, training, management, techniques and experience to developing countries. New procedures and approaches are being developed in the execution of UNIDO's activities and there is increasing stress on certain types of activities, notably promotional programmes. These include the investment promotion activities and trade fairs, and the establishment of certain UNIDO Industry Co-operative Programmes. Such activities involving direct co-operation between UNIDO and industry may have a far greater impact than the traditional technical assistance type of project. UNIDO has made progress in preparing for the channelling and utilisation these development resources. Staff members are in contact with many companies in the developed countries. The Investment Promotion Programme, training course and meetings have deepened other contacts. A base thus exists for developing oc-eperation between industrial circles in the developed and developing countries. It is hoped that the pace of such co-operation can be swiftly accelerated by UNIDO.

Examples of oc-operation which has already taken place between UNIDO and industry in the plastics area are listed below:

- A number of equipment and materials manufacturers have made a significant contribution to the UNIDO Training Programme in Plastics Technology by arranging special lectures and plant visits. They have also given UNIDO galuable assistance in organizing various technical meetings such as those in Bogota, London and Buenos Aires.
- Supply to UNIDO of technical and economic information on petrochemical and plastics production. Many technical enquiries from developing countries to UNIDO have been dealt with by various companies.

- Proparation of studies on plastics production and utilisation which are used by UNIDO in connection with its operational activities;
- Project proposals containing technical, economic and investment requirements for investment promotion programs;
- Offers of re-location of plants to developing countries;
- Advice on project identification and formulation as well as secondment of experts to undertake specific missions;
- Provision of training facilities at manufacturing plants

Cally a brief review of the functions of UNIDO, especially in the plastics area is possible in this paper, but this indicates the breadth of UNIDO's activities. These wishing to study UNIDO's activities in more detail are referred to Appendix 2 of UNIDO Publications on specific subjects.

#### APPINDIX I

## EXAMPLES OF OPERATIONAL PROJECTS IN FLATTICS INFUSTRY

I. Strengthening or establishing Plastics mechnology Centres (training in polymer science and plastics fabrication technology, testing, quality control, technical advisory pervice to industry, equipment selection, would design and making)

Project No.	Name of Organisation and Country	Project Title
DP/BUR/72/007	Central Research Organization	Applied Polymer Research Laboratory (thermo- setting plastics technology and pilot plants)
DP/CHI/72/019/01/37	Chile Institute of Technology, CHILE	Expansion of Plastics Division (thermoplastics) L.FTEC
<b>37/517/72/</b> 01/37	Plastics Froducts Co.,	Assistance to the Plastics Industry (quality control and testing)
Country Programme	Argentine Plastics Institute, ARGENTINA	Assistance to strengthen INSTIPLAST
Country Programe	Nicaragua Development Corporation, NICARAGUA	Centre establishment
DP/IND/73/016/01/37	Warious organisations, INDIA	Reinforcing fibres for plastics composites
IP/HOK/73/007/01/37	The Federation of Hong Keng Industries, HONG KONG	Development of Plastics Testing Services
IP/IM/64/511	Contro for Industrial Research, ISDAM	Assistance to the Plastics Division
DP/30D/72/025/B	Bangladoch Industrial Technical Assistance Centre MAGIA DOM	Pilot Plastics processing and Demonstration Contro
<b>75/74/</b> 001	Board of Industrial Fanagement, PAXISTAN	Plactice Technology Contro

# II. Small Scale Industry Development (setablishing small plastics enterprises)

Project No.	Name of Organization and Country	Project Title
IP/2AH/63/506	Small scale industries development, ZANSIA	Fibre-glass reinforced plastics
IP/NIC/72/11	Polyonen, NICARAGUA	PVC goods
DP/THA/71/541	Industrial Services Institute, THAIIAND	Improvement of plastics industry
DP/IND/72/019	Small Scale Industries Development Organization INDIA	Assistance to the plastics fabricators
18/COL/74/003	COLONFIA	Assistance to the Plastics Industry
18/PIII/71/825	Institute for Small Scale Industries, PULIPPINES	Mould Design nd Mould Making
IS/HAL/72/020	Malaysian Industrial Development Finance Corp., MALAYSIA	Product and process improvement
IS/MT/73/011	Malta Development Corp.	Plastics Mould Design and Making
IS/MA/74/010	BOLIVIA, ECUADOR, URUGUAY and PANAGUAY	Assistance to the Plastics Industry
III. Pre-investment	feesibility and market stud	ies for plastics
<b>17/047/</b> 71/503	ledustrial Advisory Pervices, <u>QATAR</u>	Utilization of natural gas for plastics production
Country Programs	Board of Investment,	Study on petrochemical industry development
17 / 17 / 17 / 17 / 17 / 17 / 17 / 17 /	Ministry of Industry,	Pensibility study for PVC production
12/69/660	Industrial Development Corp. TRIMIDAD AND TOBAGO	Petrochemicals and plastics marksting
18/70/762	Independ, <u>Pan</u>	Marketing and pre-invest- ment studies for petrochemicals and plustics

### APPENDIX II

#### SOME UNIDO PUBLICATIONS

Reference No.	<u>Title</u>	Dete
ID/SER.C/42	Index to UNIDO Publications for the period 1/1/67-31/12/72	March 1973
ID/B/116	Summary Review of UNIDO Activities in 1972	13/2/73
ID/B/118	Updated list of approved Operational Projects	28/12/72
ID/B/119/Add.1	Biennial Programme and Budget of UNIDO from 1974-1975	22/2/73
ID/B/120	Medium-Term Plan of UNIDO from 1974-1977	5/3/73
ID/B/122	Report of the Executive Director	23/3/73
ID/B/127	Co-ordination of Activities of the United Nations system in the Field of Industrial Development	26/1/73
E.70.II.B.27	Report and Selected Papers presented to the Expert Group Meeting on the Development of Plastics Industries in Developing Countries, Vienna, 11-15 Nov. 1968	November 1970
E.70.II.B.23	Report on the Interregional Petro- chemical Symposium on the Developm of the Petrochemical Industries in Developing Countries, Baku, USSR, 21-31 October 1969	ent
ID/105 (ID/WG.137/70/Rev.	Report of the Symposium on the Development of the Plastics Fabrication Industry in Latin America, Bogota, Colombia, 20 November - 1 December 1972	March 1973
ID/SER.J/?	Selection of projects and production processes for basic and intermediate petrochemicals in developing countries	November 1969

Reference No.	Title	Date
ID/SER.J/3	Studies in plastics fabrication and application:	n
	- Potential plastics application for fabricators in developing countries	
	- Plastics fabrication and raw materials integration in developing countries	
	- Establishing on integrated coatings and adhesives industin developing countries	try
		February 1970
ID/SER.J/4	Studies in the development of plastics industries:	
	- Establishing plastics industring in developing countries	ries
	- Research and development in plastics industries	March 1970
ID/SER.J/5	Establishing standardization of plastics in developing countries	December 1969
		2000
ID/SER.J/6	Guidelines for the production and marketing of acrylic sheet	
	in developing countries	October 1971
		•

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