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~~MANUFACTURE OF NEW AUTOMOTIVE EQUIPMENT~~

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~~NAME OF MANUFACTURER'S FACTORY~~

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~~P. J. ZACHARIAH
SACCO Export to Agricultural Machinery~~

~~c~~

~~D. A. M. ALTHUPPAN
(Chief Engineer, Trichy Development Division)
SACCO~~

~~Assisted by~~

~~Paul Paul
Po. Engg. SACCO~~

~~Ernesto Gatti
Po. Engg. SACCO~~

~~UNITED NATIONS INDUSTRIAL DEVELOPMENT ORGANIZATION~~

~~(The views expressed in this report and recommendations made are personal
to the first author)~~

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INTRODUCTION

This report is one of the series of technical reports or working papers prepared during the course of UNDP/UNESCO project Iraq/73/013 (Agricultural Machinery Design - Development and Product Performance Evaluation) and is based on preliminary studies carried out by the Testing/Development Division in the State Company for Mechanical Industries in Irbakindarya.

In view of lack of national activities on tests, popularisation etc. of agricultural machines and implementing problems of surplus manufacturing capacity faced by the Irbakindarya factory, in this report emphasis is given to a programme for import, adaptation and sale of equipment by the Irbakindarya factory which is essential for generating a demand for the different equipment required for an efficient agriculture, and at the same time to enable the Irbakindarya factory to identify the designs and types of equipment that may be taken up for production.

Some of the aspects requiring special attention that would enable the Irbakindarya factory to more effectively contribute to the agricultural mechanisation of Iraq are also discussed.

The observations and recommendations made are based on information that have become available to the authors at the time of preparation of this report and may require modifications in the light of additional information that may become available. On some of the aspects discussed in the report there is a need for detailed investigations and studies, which it is hoped will be organised.

Prof. Sankarish

Dr. Ali Al-Gaffar

~~ACKNOWLEDGEMENT~~

The authors are grateful to Mr. Intisif Hassan Al-Juburi, Director General of the State Company for Mechanical Industries in Ishaqiyah for the support given in undertaking this study. The co-operation and assistance given by the different Divisions and sections of the Ishaqiyah factory are greatly appreciated.

The observations made from time to time on the different agricultural operations at the Greater Huceyib Project were of considerable value. The deep interest shown by Dr. Shari Al-Harashi Director General of Huceyib Project on mechanisation aspects and useful discussions held with him and the officers of the Project especially Dr. Ahsan Sultan, Director of Agricultural Affairs, Mr. Valid Pukri Gathanger USSR/PAC project, the assistance given by them as well as Mr. John Pike, PAC Project Manager and Dr. Karim Naswani, Pacific Irrigation Agronomist have been valuable.

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The problem of surplus manufacturing capacity for agricultural implements in the State Company for Mechanical Industries in Irbidnaryya (SMI) and the poor sale of manufactured implements warrant urgent attention for applying remedial measures. The management of the Irbidnaryya factory has taken and initiated a number of steps to improve the working of the factory so that the factory can contribute to the development of agricultural mechanization of Iraq and it to be an effective institution participating in the industrial development of the country.

2. Diversification of production to include in the manufacturing programme new agricultural equipment is essential. The present experience with some of the equipment shows that for avoiding risks in organizing production, the types of equipment and their designs have to be based on tests and trials, demand generated and factors restricting sales removed. It is therefore necessary for the Irbidnaryya factory to take up imports, assembly, modification, and sale of selected items of equipment as a pre-production activity and for improving its sales turn over.

3. The types of equipment that are required to be introduced and popularized for an efficient agriculture are many , but answers to questions relevant to agricultural development which are important to the Irbidnaryya factory in assigning priorities for a programme of development and production are lacking. Taking into account the various factors, the types of equipment that may be considered for a programme of import trials, sale, and generation of demand are given in Table-4. Broad specifications are given in Appendix-2.

4. Irbidnaryya made tractors are sold and serviced by the dealers appointed by the State Machinery Import Company which acts as the sole distributor. A survey carried out shows that there is a lack of sales effort and after sale services. This is seriously affecting the sales, and in turn the manufacturing activity. It is therefore necessary for the SMI as a manufacturer to be actively engaged in sales and sales' promotion and take up sales by re-organizing the existing sales network. (Para. 5.1)

5. Existing manufacturing method in which expensive jigs and fixtures are designed and made on an assumed sales volume even before conducting comprehensive tests, trials and user evaluation which are essential to ensure suitability of the product and its market acceptance increases the cost of production. These production techniques should be applied only when the product acceptance is established and demand is well developed. Low volume initial production for developing the market and for perfecting the design is necessary. As a strategy for diversification of production the SNCI should concentrate on items for which a large demand exist or is developed. For meeting requirements of components that are needed in limited quantities or are expensive to be made in the factory, services of sub-contractors may be used and assistance to them may form part of the manufacturing activity of SNCI. Even implements of simple design, low volume production of which by the SNCI may not be economical may be got made by sub-contractors, the finished equipment to be sold as an SNCI product. (Para 5.4 to 5.5)

6. In view of the programmes for manufacture of lorries, tractors etc., ancillary industries may be developed. (Para 5.9)

7. The number of implements in each type that may be considered for an initial programme of import assembly, sale and generation of demand is indicated in Table -4. The SNCI should convene a meeting of representatives of the Ministry of Agriculture and Agrarian Reform and projects and organizations under it to ascertain the requirements, preferences and priorities for import, development and production of agricultural equipment. (Para 6.1 to 6.4)

8. A strategy for agricultural mechanisation of Iraq is yet to be developed. Detailed studies on agricultural machines and implements that should be introduced and popularised for the different farming situations, the degree of mechanisation that can or should be achieved in 5 to 7 years, the technical, financial and organisational resources that are now available and should be provided for fully meeting the agricultural needs of the country are lacking. Such studies are required to be carried out.

9. About I.D. 0.18 million out of the trading account would be required for meeting the working capital for initial imports. Servicing and demonstration teams should be organised and the Testing-Development-Research Division should be fully established and staff for testing and design adaptation should be augmented. (Para 7.3.3 to 7.3.5)
10. The very wide gap between existing production and production level to be achieved and the lack of national programmes that would enable the factory to plan realistically its production programmes make it necessary that till such time comprehensive programmes of agricultural mechanisation are developed in which all component activities of research, development, production, training and other infra-structural needs for ensuring efficient utilisation of agricultural equipment are given the necessary weightage, it is appropriate that the DMMI is given a special grant for meeting the cost of trial, demonstration and popularisation of agricultural equipment. (Para 8.2.1 to 8.2.5)
11. A parallel or supplementary programme to be implemented is the establishment of a National Farm Machinery Institute which for its quick establishment may utilise the facilities available at the Ishaqiyah factory and the Greater Hilla Project. Establishment of such an institute in view of its immediate need and long term benefits to Iraq should have priority amongst new projects to be taken up by the government.
12. To identify makes and types of equipment offering scope for introduction and manufacture in Iraq, to study manufacturing techniques, testing, development and related programmes, a visit of officers of Ishaqiyah factory etc., to other countries would be useful and such a visit may be sponsored by UNIDO. (Para 8.3)
13. Detailed manufacturing feasibility studies for equipment with good internal demand and export possibilities are necessary. Organisation of production based on such studies would serve as a model, the experience gained to be applied to other products for diversifying manufacturing activities. A draft project data sheet for a pre-project activity with UNIDO assistance is given in Appendix - 3. (Para 8.4)

14. A number of steps are required for developing an export market for Iraq made implements. Besides collecting information on demand, import production etc., of implements in other countries in the region, demonstration and trial of Iraq made implements may be organized in selected countries. As a step towards promotion of regional co-operation on manufacture and marketing of agricultural equipment, a regional conference on the above may be sponsored by UNRWA in co-operation with the Industrial Development Center for Arab States. Proceedings of the conference followed by discussions at Government level by a UNRWA-Government mission should identify fields for co-operative action for implementation. (Para 8.5)

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AND THE ROLE OF ISKANDARIYA POLYALUMINUM FACTORY

I. ~~INTRODUCTION.~~

In this report agricultural equipment that are required to be introduced in Iraq for the different agricultural operations through a programme of import, assembly, modifications to design where necessary by the State Company for Mechanical Industries in Iskandariya (SCMI) is discussed.

1.1. The objective of the programme is diversification of production. The immediate benefit would be diversification of activities of the SCMI on assembly and sale of equipment that are required to be introduced and used for meeting the agricultural needs of Iraq.

1.2. The State Company for Mechanical Industries in Iskandariya at present is utilising only about 30 percent of its manufacturing facilities. Diversification of production is therefore essential to utilise the ~~surplus~~ manufacturing capacity of the factory. Partial or full production of equipment has to be proceeded by:

- (1) Identification of designs best suited to local conditions, their development and modifications to fully adapt them to local conditions.
- (2) Removal of agro-implement constraints in the efficient utilisation of equipment.
- (3) Generation of demand through demonstrations and publicity.

- (4) Assessment of trend in demand and selection of an economically viable programme for assembly and production.
- (5) Training of staff in operation, servicing and organization of facilities for providing after sale servicing.

1.4. The above could easily be achieved by a programme of initial import of implements developed in other countries with almost similar farming and usage conditions. This can be organized by the DSEI.

1.5. A manufacturing strategy using components and assemblies manufactured by sub-contractors under the general guidance and supervision of DSEI is also proposed to make initial low volume production economical. A programme for tests, evaluation and development of new equipment to be introduced and progressively manufactured has also been recommended.

1.6. The data given in the report and recommendations made are based on the information that have become available to the authors at the time of preparation of the report and may require modifications in the light of additional information that may become available.

II. AGRI-CULTURAL EQUIPMENT POPULATION IN THE ISLAMIC REPUBLIC

2.1. The major items of agricultural equipment in use in Iran consist of heavy earth moving and construction equipment for land development, wheeled tractors and implements for tillage operations, combine harvesters for harvesting cereal crops and irrigation pumps. At present the population^(a) of some of the major agricultural equipment in use is about:

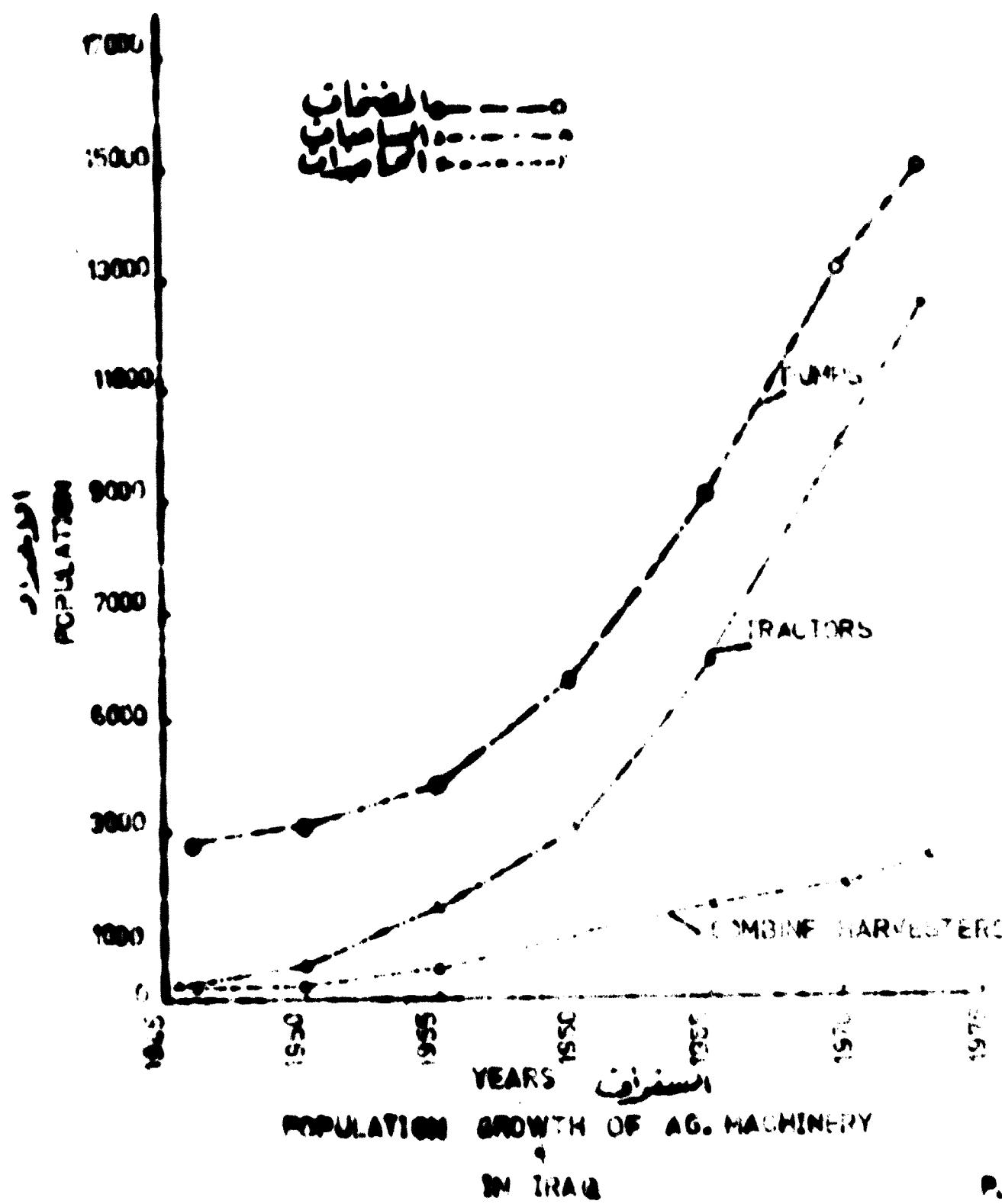
1. Wheeled tractors (30 to 90 hp)	13,000
2. Combine harvester threshers	2,500
3. Irrigation pumps	15,000

The growth in population of these equipment is given in Fig. 1.

(a) In the absence of census figures, present population has been estimated from available data.

2.6. Except for selected tractors and some of the implements which have been taken up for production/fabrication in the USSR, the requirements of agricultural machinery to meet out of imports. The manufacturing programme of USSR industries do to do by selected tractors and implements for them. The targets for production and actual production of implements during the year 1972-73 and 1973-74 and targets for 1974 are given on page 46 Table 1.

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Real and very
near partially
realized projects
require care.

2.3. The implements included in the production programme of the DSEI are essential for agricultural production in Iraq, but the experience with some of the items shows that the sale is low. With the steps being taken to fully adapt the implements in the manufacturing programme, to the wide range of soil and usage conditions in Iraq, programmes of market research, improvement of sales and servicing net work and development of an export market, improvement in sales turnover is bound to result. However, with a production programme limited to the types of equipment already taken up and without a sizeable export it will be several years before the surplus manufacturing capacity can be fully utilised. At the same time programmes for intensive agriculture, extension of area under irrigated farming and introduction of new crops call for a wide range of new agricultural equipment. To reduce dependence on imports it has to take advanced steps leading to product

2.4. To fill the gap between demand and supply a number of implement manufacturers are currently engaged in the production of simple heavy duty cultivators, heavy duty harrows suitable for rainfall areas and such specialised equipment as potato diggers, feed mixing units etc. Their annual turnover is small and the quality of their products is poor.

2.5. It is in the above context that the DSEI has to diversify its production to include varieties of implements which are required to be introduced with initial programme of import, modification, assembly, testing and development.

III. AGRICULTURAL PROGRAMME

3.1. The tentative programme for agricultural production for the year 1973-74 as compared to previous years envisage substantial increase in the area of all major crops; food and commercial crops such as potatoes, peacock cotton etc which are yet to be mechanised. The tentative targets for area and anticipated yields for important crops are given in Appendix - 1.

3.8. Agencies connected with and implementing agricultural production programmes consists of:

1. Government organizations engaged in agricultural production.

- (a) Agricultural Projects Committee.
- (b) Project farms and co-operatives assisted by administrations such as Greater Hyderabad, Kharagpur etc.
- (c) Farms operated by the State Company for Agricultural production.
- (d) The State Organisation for Agricultural Stations providing agricultural machinery hiring services.

2. Cooperatives.

3. Farms not belonging to co-operatives.

3.9. The above, from the point of selection and economical use of farm equipment present three farming situations:

- (a) Govt. Organizations with high investment capacity, better field lay out, management skill and facilities for repair and maintenance where investments on relatively more sophisticated and expensive equipment is required and justified.
- (b) Co-operatives with investment resources and relatively less technical skill and facilities.
- (c) Individual farm units, which have to depend on hired machinery services, self owned and operated equipment which are easy to be maintained and operated.

Unlisted areas present another situation as far as equipment requirements and selection are concerned.

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3.4. Taking into account the above factors, a brief analysis of equipment that are required to be introduced is given in section IV. The discussions and identification of types of equipment are limited to those that offer scope for a progressive production build up or those that are essential to be introduced for meeting the needs of agriculture. The equipment are categorised according to the following major agricultural operations.

1. Land development and drainage.
2. Seed bed preparation.
3. Planting.
4. Intercultivation operations.
5. Harvesting and threshing.
6. Post harvest handling.
7. Irrigation, plant protection and special crop production operations.

IV. LAND DEVELOPMENT

Land Development

4.1. Major operation is soil land levelling. Diesel tractors, motorised and towed scrapers, motor graders and other heavy equipment are extensively used by the Govt. projects, and the State Organisation for Irrigation and Agricultural stations. The requirements of these machines are met out of imports. To speed up land development, heavy machines presently used should be complemented and supplemented by the use of wheeled tractors. Use of wheeled tractors during off-seasons would increase their annual hours of usage. It will also reduce cost of operation of lighter finishing jobs for which use of larger machines would be expensive.

The equipment to be introduced for use with wheeled tractors includes:

(1) Excavator Jumper

Power take off driven 3 to 5 cubic meter capacity suitable for 60 to 80 hp wheeled tractors. (For use on Agricultural projects, Co-operatives, machinery hiring stations and by contractors.)

(2) Scallopers...

An indispensable implement to be used in irrigated farming after levelling and for final seed bed preparation. At present use of land planes are limited to Govt. projects. The implement has to be popularised because improper grades and levels of irrigated fields cause waterlogging and inefficient use of water. The introduction of this implement in Iraq in view of the problems of salinity should have a high priority. Because of its fabricated construction, it can be manufactured by the SEMI.

(3) Block Scrapper: Capacity 8.5 cubic meter with leveller attachment.
(An implement which with attachments can be used either as a scrapper or leveller, essential to be used by mechanised farms and co-operatives in the irrigated areas.)

(4) Hand Made Leveller:

In the absence of land planes and scrapers farmers in the irrigated areas are presently using locally made levellers which are poor in design. On the average, 20 percent of the tractor owners in the irrigated areas would like to possess levellers.

4.2. Drainage:

4.2.1. Drainage forms an integral part of an irrigation system in the small irrigated central and southern regions of Iraq which have problems of salinity. Draglines, hydraulic excavators and other heavy machines are used by Govt. organisations for construction of irrigation channels and field and collector drains with depths ranging from 2 to 3 meters. In most of the areas, blocking of drains by infestation of wild cane or reeds, earth filling etc. present a problem. Often majority of the drains as well as silted irrigation channels have to be cleaned once a year. Insufficiency of

machines and techniques for reducing periodical maintenance result in poor functioning of drains and gradual increase in soil salinity.

4.2.2. The magnitude of the work becomes obvious from the fact that every one million hectares (4million dekums) of irrigated land would have 50,000 to 60,000 km. long field and collector drains. Even if periodical maintenance is done once in two years at a daily output of 250 meter per day of 8 hrs. by hydraulic excavators (the average obtained in CMPA) 333 excavators operating for about 300 days a year at an operating cost of 1.6 million I.D. (operating cost taken at Govt. hiring rate of I.D. 16 per day) will be required for every one million hectares.

4.2.3. Considering that irrigation and drainage facilities will ultimately be developed in about 8 million dekums of the total irrigated areas, and the heavier machines could be more economically used for opening new drains and for heavy maintenance jobs, need exists for trying alternative equipment combinations involving Iraq made wheeled tractors.

The equipment to be introduced:

(1) ~~Rear mounted loader~~ ~~skipper/dumper~~ for 10 to 30 hp. tractors.

After initial trials, the equipment being mostly of fabricated design, could be adopted and taken up for local production. (The equipment with other attachments can also be used for a wide range of loading operations on farms as well as for construction jobs.)

4.3. Road bed preparation.

4.3.1. A wide range of tractor implements are used for road bed preparation. Tillage implements that have become popular in Iraq are mould ploughs and cultivators. Three and four furrow mould ploughs as well as nine to eleven tined

spring cultivators are at present manufactured in the USSR. It may however be noted that mould board ploughs have become popular in Iraq because these ploughs happened to be imported into Iraq in the past along with the tractors by the different tractor importers and there is little experience or research on alternative equipment combinations best suited to arid conditions.

4.3.2. Soil inversion with mould board ploughs under most of the conditions in Iraq is not essential. Use of these ploughs under irrigated soil conditions, disturbs the level of the soil. Soil loosening with heavy duty cultivators and harrows to a depth of 10-15 cm. for cereal crops and about 20 cm. for deep rooted crops such as cotton is considered adequate. Further, at present ploughing is normally done during summer months after harvesting of wheat and barley when the soil is hard. Ploughing with mould board plough without pre-irrigation leaves the field cloddy, and several secondary operations followed by a final levelling becomes necessary for obtaining a good level seed bed. But use of subsoiling ploughs after harvesting of the winter crops followed by harrowing by a disc harrow or use of a cultivator would provide a good seed bed with minimum disturbance to level.

4.3.3. In the rain-fed areas, ploughing with M.B. ploughs exposes the soil to wind and water erosion, whereas a deep tillage with minimum disturbance to the stubble and top soil, leaving the plant residue on the soil surface to act as a mulch is essential. This is more important because, in the 11 million dunums of rain-fed areas especially those with undulating terrain in the Northern part of Iraq representing half of the country's cultivated area virtually no soil and water conservation measures; contour farming, construction of broad base terraces on slopes, strip cropping etc. are practised. Therefore, excessive exposure of soil would gradually render the soil unproductive due to erosion. In these areas, mulcher or subsoiling ploughs, or heavy duty cultivators which will loosen the soil to depths of 20 to 30 cm. followed by a light harrowing in the trashy

fields or cultivation with flat or duck foot shovels in the less rocky fields along the contours would provide a good seed bed and also conserve soil and moisture.

4.3.4. Few firms in Bengal, for meeting the demand, are manufacturing one way heavy duty harrows based on chisel type designs. Their annual production range from 70 to 150 numbers. For meeting the farming conditions described above, implements to be introduced include:

(1) Plough or subsoiling plough

Initially to meet the requirements of agricultural machinery hiring stations, co-operatives and other operators. (A 3 bottom mulcher plough imported and tested under farming conditions in the North was found suitable.)

(2) Gravel plough/heavy duty cultivation - with 9 to 13 heavy duty shovels
3 point hitch mounted
(These can be developed and manufactured in the BEMI.)

(3) Heavy duty mounted offset disc harrow

Besides light duty mounted tandem disc harrows in the manufacturing range of BEMI, for use under heavy soil conditions and for rain fed areas a heavier harrow is required. Discs, disc spools etc. which are being manufactured in the BEMI would enable interchangeability of components between the different models of disc harrows that may be developed and introduced.

4.4. Seeding

Wheat and barley sown in about 10 million acres (except in areas of the Gobi). Projects using seed and manure fertilizers (dilute) are sown by the broadcast method of hand broadcasting and the seeds are mixed with the soil by the use of cultivators or hoes. This results in poor germination, uneven stand and reduced yield of crops. About 20 to 25 per cent higher seed rate is required to compensate for loss of seeds and poor germination.

4.4.4. Intensive Sowing requires accurate Placement of seeds at proper soil depths with uniform spacing between plants, and application of fertilizers in the root zone of the plants.

4.4.5. The Iduankhaya factory had imported and assembled about 150 two-wheeled type seed and manure fertilizer drills. These are suited for well prepared seed beds. While preparation of a good seed bed is what has to be achieved, the practice in the unirrigated areas and in some of the irrigated areas is to broadcast the seed on a partially tilled seedbed and covering done by harrowing. Thus demand exists for seed drills of rugged construction that would enable planting under severe soil conditions. Private firms in Hovd engaged in the production of one way towed disc harrows are manufacturing seed distributors mounted on harrows. The numbers sold by them is about 300 and their

annual production is about 30 million, but their designs are crude. The seed distribution system only hand broadcasting, need therefore efforts for introducing; seed drills that are suitable for an existing farming situation and hard soil conditions which could also meet the requirements when the farming practices are improved.

4.4.4. In the canal irrigated areas, the present practice of planting in dry soil followed by irrigation for germination, though is popular, causes formation of soil crust and suppression of germinated seeds. The problem arising out of this is more pronounced in heavier soils and will increase gradually due to the high deposit rate of sediment carried by the irrigation water. Further, the crop has to compete with weeds germinating during the same period and suppression of crop by weeds is a problem.

4.4.5. While irrigation coinciding with the germination period would soften the crust, it is necessary that the seed drills to be introduced are suitable for a form of sowing planting a dry farming technique, which can be used in irrigated areas as well. The advantages would be a more uniform germination of crop unaffected by crust formation and waterlogging, and reduction of interval between planting and the first irrigation. This would also delay germination of weeds and promote better root development. In this method pre-sowing irrigation has to be followed by a shallow tillage with cultivators fitted with duck foot shovels or disc harrows which will provide a reasonably well prepared, compact soil mulch conserving enough moisture for germination of seed. The planting done with seed drills with knife or narrow reversible shovel type furrow spacers which would plant the seed in the moist soil with only 3 to 5 cm. of loose soil to cover the seed would have better performance.

4.4.6. Narrow irrigation boundaries and short strips would make mounted drills more easy to be handled as compared to the

towed seed drills, for the efficient use of which, well laid out fields are required.

4.4.7. For the cultivators and harrows at present being manufactured in the SCMI, development and introduction of a seeding and fertilising attachment common to both the implements would improve their utility and enable meeting the requirements of seed drills. In the light of the above discussions, introduction and popularisation of the following seeding equipment for rain fed and irrigated areas are necessary.

- (1) Seed drill - 3.60 ft. gap. 300 kg. (for harrow & tiller)
seeding and fertilising attachment.
(for use in the rain fed areas by Ag. machinery hiring stations, co-operatives and by farmer contractors.) This offers scope for development and production in the SCMI and can be used both for harrowing and planting.
- (2) Seeding and fertilising attachment mounted on 9-12 in. one row mounted disc harrow.
For use in the rain fed areas as well as irrigated areas as a multi-purpose implement for tillage and seeding.
- (3) Seeding attachment mounted on
11 to 13 tined spring cultivators.
For use with 50 to 70 hp. tractors for seed bed preparation and planting in heavy soils in rain-fed and irrigated areas. Cultivators and disc harrows are under production in the SCMI and a seeding attachment can be developed and attached to them.

4.4.8. Other major crops for which planters will be required include broad beans, lentils, linseed, sugarcane, cocani, corn, peanut, green gram, cotton, vegetable crops, and potatoes. Except for potatoes, the seeds of these crops come under two groups.

- (a) Large and medium sized seeds,
- (b) Small seeds.

Planters that are suitable for large and medium sized seeds such as corn, shelled peanut, delinted cotton etc., which could be used for precision planting of vegetables and other small seeds, sugar beet, etc. are in use in other countries. These are to be introduced and popularized in Iraq as a step towards more intensive farming.

4.4.9. The target set for the year 1973-74 for different crops in Iraq is given in Appendix I. The implements to be introduced initially shall be limited to a multi crop planters.

(4) ~~One man~~ multi-crop soil-har rowing unit
planting with seed plates for large, medium
and small seeds including beet, with fertiliser
holders and other attachments.

4.4.10. Potato is a new crop in Iraq area under which is proposed to be increased to about 17,500 dunums in 73-74 as against about 6,000 dunums in 72-73. While more sophisticated automatic planters will be more economical for use on the Govt, farms, nearly 12,000 dunums will be planted on the farms of co-operatives and on individual farm units. For planting, ridging is an indispensable operation which at present is carried out mostly by tractor operated ridges. A planting and fertilising attachment for ridge would ensure faster planting and simultaneous side placement of fertilizers. With programmes to construct cold storage for seed potatoes and other promotional measures being taken by the Govt., coupled with a high profitability from the crop, the area under it is bound to increase substantially. Equipment to be introduced and popularized include:

(5) ~~Automatic 1/4 potato planter with fertiliser~~
~~attachment (For use of Govt. projects and~~
~~co-operative farms.)~~

(6) ~~One man semi-automatic potato planter with~~
~~fertilising attachment created on ridges.~~

Light duty ridges have already been developed in the DRCZ and development and introduction of a planting and fertiliser attachment for it, would improve its sale potential.

4.4.11 Planting of vegetable crops is done mostly by manual labour on individual farm units. Vegetable farming is highly profitable and labour shortage and lack of suitable implements are some of the factors restricting extension of the area. Low cost simple manually operated planters with attachments for weeding, fertilising, furrow closing and earthling up would improve labour productivity.

In 1971 400,000 tonnes were under different vegetable crops and shovel is the most commonly used tool for all soil working operations. Implement to be introduced

- (7) stainless steel hand planter, with ridging, fertilising and weeding attachments suitable for ridge down crops and for a row spacing of 30 cm.

4.6. Intercultivation operations

4.6.1. For increasing yields, intercultivation of row crops to suppress weed growth, reshaping of ridges and furrows for more efficient irrigation, band placement of fertilisers as close to the root zone of the plants, and earthing up for crops such as potato, groundnut and other ridge sown crops are essential. Except on few of the mechanised farms, intercultivation with cultivators is not practised. The present method of applying fertiliser on the soil surface during the growth period of plants and their partial incorporation into the soil by spades (practised only on small farms) causes loss of fertiliser by leaching and reduces efficiency of plant utilisation by about 20 to 30 percent.

4.6.2. The accessories for cultivator under production in the GMI include intercultivation attachment but does not include a fertiliser attachment. This has to be developed and introduced. The immediate need is popularisation of intercultivators with fertiliser attachment for use with GMI made tractors for corn, cotton, potatoe, peanut, grain sorghum and some of the wider spaced vegetable crops. Implement to be introduced:

- (I) Bentley four-row fertiliser cultivator with ridging bodies and weeding shovels for row widths up to 90 cm.
(Model HN-2.8pm Four row fertiliser cultivator imported by the GMI and already tested in Iraq was found to be suitable)

4.6. Harvesting and threshing

About 80 percent of the total cultivated area in Iraq is under wheat and barley. These crops are grown under rainfed conditions in the northern areas where the fields are very large where large combine harvesters would be the best choice.

In the irrigated areas, lay out does not enable efficient use of larger machines. Combines which can be more easily handled and less expensive which could be owned and operated by small and medium farm units by attaching to tractors are also required to be introduced.

4.6.2. Experience during the last season show that in Meosul area in the absence of grain cleaners, combines were used as grain cleaners, and yet, due to inadequacy of machines, the work extended up to end of December and damage to grain stored in the open awaiting cleaning and storing was heavy. With the extension of area under wheat and other cereal crops, for timely harvesting about 3,000 combine harvesters will be required.

4.6.3. Tractor operated combines, major assemblies of which could also be used for production of stationary threshers and seed cleaners, are easy to be manufactured in small quantities.

Further, development of facilities for production of it's parts such as knives, guard sections, pulleys etc. would enable meeting spare parts requirements of self propelled combines already imported into the country. The implement to be introduced

(1) Tractor side mounted combine harvester suitable for 60 to 80 hp, wheeled tractors which can be easily handled in small fields. (These are extensively used in some of the European countries.) Initial efforts have to be directed towards extensive trial of designs already developed with the objective of adapting and modifying the design, and development of stationary threshers and seed cleaners using interchangeable assemblies.

4.6.4. There are large number of farm units using manual methods of harvesting and threshing. For such farming situations portable, low cost, power threshers which could be owned and operated by the farmers either individually or jointly and could also be used for crops such as gram, and other legumes threshing of which is yet to be mechanized would fill the mechanization gap. The implement to be introduced:

(2) Portable multi-crop thresher with bagging attachment.

4.5.3. Hay handling: The estimated population of 1980 contains harvester presently used in Iraq either leave the straw in the field in heaps, or in a windrow. This causes extra work load in freeeling the land from the straw for subsequent agricultural operations. In view of the high feed value of straw, use of hay rakes, and pick up bales are essential to be used in combination with the combines for easy handling, transporting and storage. Equipment to be introduced:

- (1) Hay baler-hay rake.
- (2) Tractor baler, straw pick up hay bales.

4.6.6. Other harvesting and threshing equipment having high priority are special purpose machines such as maize sheller, peanut threshers, potato diggers etc.

4.7. Farm transport handling

4.7.1. A wide range of general and special purpose equipment are used for handling and transport, seed grading and processing. These would form component part of an equipment system and these are not discussed in this report. Farm trailers single and double axle types, which with special bodies can also be used for transporting grains are under production in the USSR. Besides this, equipment to be introduced is:

- (1) Portable elevator conveyor- essential to be used on agricultural projects, dairy farms & co-operatives which would enable loading, un-loading and stacking seed and fertiliser, farm produce such as potatoes, corn cobs, hay bales etc.

4.8. Irrigation, plant protection and animal care protection operations—

Irrigation

4.8.1. Engine and electric motor driven pumps are extensively used in Iraq and their population is increasing at a fast rate. (Ref. Fig. I.) In 1970-71, their population was 14,135 numbers with an average horse power of about 25. The following table shows that about 20 percent of the total cultivated arable land is irrigable by pumps and about 14.5 million dekars is irrigable either from canals or by pumping.

- 20 -

Set the total area cultivated every year in Iraq including related areas to only about 12 million dunums. Thus the available irrigation resources offer considerable scope for increasing the cropping and cropping intensity.

Classification of Exploited Irrigated Land based on

Type of Irrigation

Table 1a

Type of Irrigation	Area (1000 Dunums)	Percent of Total exploited irrigable land
Rain fed (Not Irrigated)	15,445	91.83
Artificial methods (by canal)	8,663	58.74
Irrigated by Pumps	3,795	19.83
Irrigated by water wheels	201	0.67
Irrigated by Persian wheels	20	0.09
Other methods	13	0.04
Total	20,145	99.99

4.6.1. Commonly used pumps are centrifugal and turbine pumps which are used for both low and high lifts. A 152 mm x 152mm centrifugal pump has already been developed in the SIME and is included in the production programs of the factory.

4.6.2. Irrigation by pumping from Tigris and Euphrates rivers and its tributaries ordinarily involve delivery heads of more than 10.

^{1/} Based on reference quoted at Table 5

However, in the canal irrigated areas, where pumping is required, lift involved in most cases is 1 to 2 m for which low head, high capacity, single stage propeller pumps are most suitable as against presently used centrifugal pumps which are designed for medium and high delivery heads. Propeller pumps have impellers mounted on vertical shafts and these can be driven by tractor belt pulley, stationary engines or electric motors. Inlet pipes of 45 to 60 cm diameter and rectangular or circular delivery chambers are of fabricated design. The pump except for the impeller (Importing foundry) can be manufactured by using general purpose machines.

Other advantages include:

- (1) Initial low cost as compared to other types of the same capacity for low delivery heads.
- (2) Higher discharge for the power input.
- (3) Easy for installation, maintenance and repair.

4(b).
4(b). The salt load in canal water from rivers is high (average 1%) and this accelerates wear of impellers of pumps and thereby reduces efficiency. Propeller pumps under such conditions may have a relatively lower maintenance cost which would be an added advantage.

4(b).
4(b). For fully utilizing canal water resources for irrigating areas where the topography of land would not permit irrigation by gravity, besides low lift propeller pumps discussed above, portable high capacity irrigation pumps which could be mounted to and driven by tractors or separate engines are also needed.

4(b). Instrument models

- (1) Low lift high capacity single stage propeller pump.
- (2) High capacity pumped lift & suction centrifugal pump.

Initial action should be in obtaining one or two samples each for studies and observations in consultation with the Irrigation Department and simultaneous demand assessment and development of local designs. Imports to be organised shall be limited to quantities essential for meeting fire demands and those essential for generating a demand for local production that may be organised.

4.9. Plant Protection.

4.9.1. A wide range of plant protection equipment ranging from simple hand operated dusters and sprayers to highly sophisticated self propelled machines are used for plant protection work. Requirements of Iraq for major items of plant protection equipment includes:

Type	Major users
a. Manually operated sprayers and dusters	Small family farms, seed stores orchards etc.
b. Power operated backpack sprayers and dusters	medium size farms, co-operatives machinery hirers, and Govt. farms
c. Tractor mounted sprayers and dusters	Govt. projects, co-operatives, machinery hiring stations, orchards etc.
d. Power driven high capacity dusters and sprayers, trailed type	As above.

Out of the above, manually operated sprayers and dusters are in large demand and are popular. Power operated backpack sprayers are also in demand and both these types offer scope for local manufacture in collaboration with plastic and other industries.

4.9.2. With the programmes of Government to assist and promote co-operative farming, need exists to popularise tractor mounted sprayers which can control large areas with relatively less hazard to the operators. In like case crops such as cotton, maize, tobacco, sugarbeet, sorghum, potatoes, peanut etc. as well as in orchards, tractor mounted sprayers can be used with advantage.

Equipment to be introduced:

- (1) Tractor rear mounted Pesticide Application sprayer.

4.10. Miscellaneous Instruments

4.10.1. Fodder choppers and food grinding mills.

In 1970 animal population was about 18 million of which animals excluding sheep was 2.76 million. 1966 animal and animal products constituted about 40% of the total value of agricultural products. With more intensive farming practices being adopted, feeding of animals by grazing especially of cattle will be replaced and supplemented by stall feeding. Alfalfa and Berseem for fodder are grown in about 0.15 million dunums and crops such as maize and sorghum used for both grain and fodder are also grown in large areas. Labour saving manually operated chaff cutters that could be used by individual farm units and tractor operated mower choppers which would harvest and simultaneously chop and load the fodder into trailers for easy handling to be used by co-operatives, dairy farms etc. are required and are to be introduced. There is a demand for grinders for both animal and poultry feed. A firm in Mosul has already taken up production of feed grinders, and has marketed 10 numbers of electrically driven grinding mills of 0.50 ton capacity per hour.

Equipment required.

1. Fodder cutters - manually operated - fly wheel type.
2. Rotary mower or chaff cutter. flywheel.
3. Grinding mills stationary with 1 ton capacity per hour.

4.10.2. Corn shellers.

The preliminary targets for 73-74 envisage production of 40,000 tons of corn from about 80,000 dunums. Buying centres are being established by the Govt. At present shelling is done by combine harvesters with corn attachments. Waiting period for shelling extends 2 to 4 months after harvest season and damage by high atmospheric humidity is high. Individual farm units are keen to possess high capacity machines and co-operatives are eager to procure high capacity machines which can cater to the needs of a large number of farmers.

Equipment to be introduced.

4. Stationary hand driven maize shelling adaptable for electric motor drive.
5. Tractor operated maize shelling capacity 3 to 5 tons/ hour.

A wide range of other equipment are also required for the different agricultural production programmes, but their requirements are not included in this report. Broad specifications of equipment included in section IV are given in Appendix I.

V. SUMMARY AND CONCLUSIONS AND RECOMMENDATIONS

5.1. Introduction of equipment. Prior to the establishment of the State Machinery Imports Company (SMIC) in Baghdad which took over all imports of agricultural machines and implements in 1970-71, imports were made by the dealers of foreign manufacturers. For diversifying sales, these dealers imported samples for demonstrations and sale, assisted the buyer in the selection of equipment and provided after sale services. In this process they introduced such equipment as disc seed drills, rotovators, wind levellers, seed cleaners, etc. The experience gained in the sale and servicing of these products helped them to assess the suitability of implements for local conditions, demand trend and also for organising production. At present, Imaadariya's made implements are sold by SMIC through dealers appointed by them. A survey on the performance of dealers in Helraq carried out by the authors shows that there is a lack of sales effort, after-sale service facilities and supervision of dealer performance. Sale of implements such as cultivators, seed drills, cotton planters etc. is low and there are large unsold stocks. Therefore, it is necessary for the Imaadariya factory to organise imports and take up direct sales by reorganising the existing sales network and thus be actively engaged in sales and sales promotion. It may have its own field staff to supervise and assist dealers in sales, demonstration, servicing and parts supply. (These aspects will be discussed in a separate report).

5.2. The items identified as offering scope for introduction in section IV are few considering the vast needs of the agricultural sector. It is not envisaged that economical production of all these items can be or should be organised in the SMIC. Some of them are intended for sale for developing a market and for assessing factors requiring special attention before a product is considered for adaptation/modification or manufacture on a future date.

5.3. Production.

Existing production methods are to be changed. Expensive jigs, dies and fixtures are now being used for production of new implements even before comprehensive tests and trials are carried out and customer acceptance is fully established. Present experience shows that changes in design of implements

become necessary to improve performance and to make the product competitive. These involve changes or modifications to the jigs, dies and fixtures which have already been made. Considerable time and man-hours are required for effecting the changes, these resulting in additional cost of manufacture. Further, the present method of production of almost all components and assemblies of implements in the factory even when the quantities involved are small by using expensive jigs and fixtures increases the cost of the end product. The number of dies, tools, dies etc., designed and manufactured in the SMC is large. The expenditure involved is uneconomical for a initial low volume production and when there is no certainty that these will be used for many years. Table-1 shows the size of effort that has gone into the design and manufacture of these.

Table-1

No. of Dies and Tools designed and manufactured in the SMC
during 1970-73.

Item	Design		Manufacture	
	1971	1972	1971	1972
Stamps and dies	224	363	161	138
Jigs and fixtures	291	416	193	400
Cutting and measuring tools 78	475		300	11711
Pattern units	-	-	45	169

The total cost of the jigs and fixtures manufactured in 1970-73 is Rs.0.754 million. Alternative sources of supply of components that are expensive to be made in the factory have to be explored and developed and this should be coupled with adoption of a manufacturing technique more economical for low volume initial production.

3.4. A.L.A. strategy for diversification of production, SMC may concentrate on the production of the implements for which a large demand has already been established. For supply of some of the components of these implements, and also implements which are to be manufactured in small quantities for trials, and those of simple design included in this report, it is necessary to develop sub-contractors out of the existing manufacturers etc. in the country, like SMC assisting them:

- (1) Through supply of imported scarce materials and components.
- (2) Supply of designs of components, assemblies or complete equipment.
- (3) Meeting requirements of production machines.

Quality control and standardization of components, assembly of implements by using SEMI made and contractor supplied parts, testing of finished products and their marketing should thus also form part of the manufacturing activities of the SEMI. Where the volume is small, the SEMI may even supply to its contractors factory made parts involving use of special production facilities, the finished product to be sold by the SEMI under its trade mark and name.

5.5. The advantages of the above would be faster diversification of manufacture into new product lines, development and generation of demand for them to make ultimate large scale production of proven equipment by the SEMI more economical. Equally important is the contribution of SEMI in the general development of the mechanical industries in the country. Most of the leading manufacturers of the world are using the above production method. Adoption of this method by the SEMI is necessary for a more rapid utilization of its surplus capacity and for increasing its sales turn over.

5.6. In view of the programme for manufacture of lorries, tractors etc. in the Iskandariya factory, as a further step for development of a sub-contractor system, auxiliary industries may also be developed. These industries may even handle some of the production jobs on a piece rate basis.

5.7. Assistance to the auxiliary industries, besides those indicated in para 5.4 may include supply of sheds on rental basis and assistance in meeting requirements for finance for working capital and investments on workshop machines on liberal terms of credit.

5.8. A training school for machinemen, fitters, electricians and other technical trades has been established in Iskandariya for offering courses of 3 years duration. The first batch has been admitted this year. Graduates of this and similar schools, and manufacturers in the small scale sector who have already gained experience in this line, to whom technical and management assistance is provided by the staff of the training center and the SEMI could form core of a pilot industrial estate for auxiliary industries for Iskandariya Complex.

5.9. The production cost of components of implements already included in the manufacturing programme of SEMI, production facilities available with other Govt. industrial undertakings, and private manufacturers require a detailed study. Similarly components of tractors, lorries etc. offering scope for economical production through ancillary industries, promotion and development of these industries through establishment of industrial estates, obtaining of proprietary items and other components from the international market at competitive prices require study by specialists. Omitting assistance from SEMI for machinery and for the development of a programme for diversification of production would meet a felt need.

5.10. If quick results are to accrue with long term benefits to Iraq for meeting the requirements of both industrial and agricultural sectors, SEMI assistance should include establishment of a National Farm Machinery Institute by utilising the existing facilities in Irbid and the Greater Hilla Project.

VI. ~~AGRICULTURAL AND INDUSTRIAL EQUIPMENT~~

Plan of Imports.

6.1. The implements listed for a initial programme of imports are classified under the following three groups.

Group A. Items for which adequate demand exists and offering scope for adaptation, development and production. These may be further categorised as :

- (1) Makes and models of implements that can be selected and imported from well established manufacturers after scrutinising detailed specifications and technical literature.
- (2) Samples to be obtained and examined and field tests carried out for selection of design.

Group B. Items necessary for the agricultural programmes and demand is expected to develop if demonstrated and popularised. These at present have a lower priority for development and production, but a programme for tests and demonstrations are to be started immediately.

Group C. Items necessary for meeting the agricultural needs, but not economical for production.

6.2 Table 4 gives classification of equipment as outlined in para.6.1 and quantities recommended for initial imports. The quantities suggested considering the immediate agricultural needs are small, but are adequate to create an awareness on their usefulness and to select the type of designs that may be taken up for development and popularization.

6.3 The requirements of different types of agricultural equipment by the Ministry of Agriculture and Agrarian Reform are large. At present the various organisations are meeting their requirements by importing different makes and models of ~~American~~ ^{type of} equipment. This ultimately creates problems of spare parts and training of personnel. To limit the types and makes to a selected few, the BCCI should urgently convene a meeting of representatives of the Ministry of Agriculture and Agrarian Reform and the different Projects and organisations to assess their urgent requirements and based on the same

GROUP - AITEMS TO BE TESTED

(refer foot note)

No.	Name or Implement & approximate price in Iraqi Dinars	No., &c. to be tendered & Ref. of Para in report & G. No. in suggestion	Estimated Annual Demand in 1,000 sets in 3 to 5 yrs	REMARKS
(1)	(2)	(3)	(4)	(5)

GROUP - A-1Items that can be ordered
from existing factories
or imported

1. Land Plough (200-300)	30 - 40 40.1 (B-2)	300 to 400	
2. Multi purpose Multi Bowl plough (50-100)	40 - 50 40.1 (B-4)	500 to 1000	
3. Heavy duty trailed offset disc harrow (800-1100)	40-100 (B-3)	400 to 500	
4. Trailed one way disc harrow with seeding & fertilising attachment (600 - 800)	30 - 50 40-60.1 (B-1)	100 to 200	4. Seeding attachment only
5. Seeding and fertilising attachment on spring cultivator (120 - 160)	30 - 50 40-60.1 (B-4)	500 to 1000	Cultivators are under production in the USSR
6. Tractor side mounted combine harvester (1000 - 1200)	30 - 50 40.6 (B-1)	400 to 7000	600 include weed clearance & thresher conveyors.
7. Portable elevator cassava - yam (350 - 450)	30 - 50 40-60.8 (B-4)	50 to 50	
8. Rotor cutter manually operated (10 - 25)	30 - 40 40.9 (B-1)	1000 to 2000	
9. Stationary hand driven maize sheller (15 - 20)	30 - 50 40-9.8 (B-4)	300 to 700	See item 13

GROUP - A-2Items to be ordered &
tests and demonstrations
to be carried out.

10. Chisel plough / Heavy duty cultivator (100 - 130)	30 - 50 40-10.4 (B-4)	300 to 500
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(1)	(2)	(3)	(4)	(5)
11a Single wheel hand sower and strainer (50-100)	10 - 15 400 (0-1)	5000 3000	"	
11b Portable multiwheel thresher (200-400)	10 - 15 400 (0-1)	3000 3000	"	
12a Tractor mounted P.T.O. driven separator (120 - 170)	10 - 15 400 (0-1)	100 120	"	
14a Spreading unit (150 - 200)	10 - 15 400 (0-1)	50 50	"	
15a Power operated seed sheller (150-200)	10 - 15 400 (0-1)	50 50	"	
16. <u>SEED - I</u>				

Seeding to be included for
demonstration & sale

1a Elevator sower (700 - 1000)	10 400 (0-1)	30 30	
2a Leader sower planter (1500 - 1700)	20 4000 (0-8)	400 300	"
3a Seeding and fertilising attachment fitted to one way disc harrow (200-400)	150 4000 (0-8)		† These harrows are in the production range of S.H.E., 500 to 300 seeding attach- ments included against Item 3. in group A.
4a Four row self-harrow tool, bar mounted unit planter and plates for all types of seeds. (700-1000)	10 4000 (0-8)	150 to 250	
5a Two row semi-automatic, mounted potato planter with fertilising attachment (500-600).	10 - 15 4000 (0-8)	200 to 400 ferti- lising after elements 3000 planting after elements	Plates are in the man- ufacturing programme of S.G.C.I.L.
6a Low lift high capacity propeller pump (300-400)	5 4000 (0-1)	200 to 300	
7a High capacity mounted tractor P.T.O. driven centrifugal pump (200 - 300)	5 4000 (0 - 8)	200 to 250	

(1)	(2)	(3)	(4)
1.1.2			
The following table indicates prices for some agricultural machinery which may be imported.			
1. Tractor or crawler type plough (120-200) 2. Mounted power harrow cultivator (125) 3. Self delivery trailer (300 - 400) 4. Tractor P.T.O. driven plough harrow (2000-3000) 5. Rotary motor cum chopper (100 - 1500)	100 400 (2-4) 400 (2-4) 400 (2-4) 400 (2-4)	50 50 50 50 50	Model 750 1.6 from USSR tested in Iraq may be imported for popularizing benefits of mechanized tillage and for developing a commercial line for ploughs in production in the USSR. Model 800-8 from USSR tested may be imported. It should be suitable for sowing 70-80 cm. For use by the Agri projects and cooperatives. For use by the Agri projects and cooperatives. For animal husbandry projects and cooperatives in the irrigated areas.

- 1.1.2**
- Prices indicated are only to serve as a general guide
 - Demand backlog [redacted] indicated in column 4 would depend upon the mechanization strategy of Sector paragraph 6.5 & 6.6)
 - Lines to be imported are suggestive (Sector paragraph 6.3)

the specifications as well as quantities to be imported may be suitably modified.

6.4. Standardisation of makes and models to be imported would enable the SNCI to organise production of spare parts for imported implements, in the preparation of instruction manuals on operation and maintenance, training of operators and assist in the servicing of the equipment.

Demand Build-up:

6.5. For a particular type of implement, while there may be a large potential demand, actual build-up of demand and total demand over a specified period would depend upon several factors. These include:

- (1) Awareness of the users on the benefits of using new implements influenced by publicity and demonstrations.
- (2) Availability: Performance and functional suitability.
- (3) Existing farming practices and changes to be made to these to enable efficient use of equipment.
- (4) Investment capacity.
- (5) Facilities for servicing and supply of spare parts.
- (6) Alternative methods of carrying out the agricultural operations and the net gain to the user in financial and management terms.
- (7) Promotional measures taken up by the Govt. for popularising new equipment and agricultural mechanisation in general.

6.6. A strategy for agricultural mechanisation for Iraq is yet to be developed. While agricultural production plans in terms of area under different crops and average yields to be obtained are fixed, detailed studies are yet to be made with respect to :

- (a) The best suited equipment combinations or implements, the use of which should be promoted under the different farming situations indicated in para 3.3.
or should
- (b) The degree of mechanisation that can be achieved in 5 to 7 years and technical, financial and organisational resources now available and are to be provided.

The above are essential for estimating demand build-up and production in the SNCI.

6.7. A detailed analysis of demand and demand build-up is outside the scope of this paper and such an analysis should be taken up separately.

6.8. The initial production has to be low to evaluate factors that may restrict sales and for rectifying them. Low volume production including sufficient numbers of prototypes can be organized by the centralising facilities in their production shop for non standard items which has adequate capacity in terms of machines and men or through a subcontractor system (Ref Para 5.4)

6.9. Estimated demand build-up is about 3 years time after a product has been introduced and demonstrated is given in column 4 of Table 4. It is assumed that the BRTC would establish an aggressive sales service net work which would participate and take an active role in the introduction and popularization of new equipment. Special programmes for promotion of mechanisation would increase the domestic demand substantially.

VII. PROCUREMENT ACTION

7.1. Identification of requirements.

- (a) To avoid loss of time, quotations may be invited on a world wide basis (A list of manufacturers whose specialities include implements listed in Table- 4, and appendix- 2 will be compiled before initiating procurement action.)
- (b) Some of the firms would be willing to make available samples for trials and offer a commission on their export prices based on quantities of first order and prospects of future supplies. While inviting quotations the different firms may be requested to furnish details of these.
- (c) After possible sources of supply and specifications of equipment best suited have been identified, literature on them and price details may be circulated to the Ministry of Agriculture and Agroforestry and the different projects under them. Their immediate demand and requirements of all types of agricultural equipment for 3 to 5 years may be discussed

in a meeting as indicated in para- 6.3. Quantities for initial imports may be modified to match the immediate needs. Information collected should also serve as a basis for assigning priorities for tests and trials, adaptation and production build-up.

- (d) The total value of equipment included in the different groups works out to about

Group- A-1 and A-2	I D - 0.17 million
Group- B.	I D - 0.06 million
Group- C.	I D - 0.09 million
Total	I D - 0.32 million

Since all the equipment will not be received at one time, and having located in advance prospective buyers, it is estimated that remitting of about ID. 0.05 million out of trading account of SEMI would meet the financial requirements for imports.

7.2. Distribution and Sale.

- (a) Sale of equipment to Govt. Projects may be made direct by the SEMI while sale to individual tractor owners may be made through dealers selected in the different regions who may be required to possess or sell at least one sample which could be used for demonstration purposes as well.
- (b) Pre and after sale services for implements at present is lacking. Assistance in the selection and efficient utilisation of equipment, training of users, assured supply of spare parts and servicing assistance is a service to be rendered by the seller, the cost of which is normally and ought to be included in the selling price. The existing margins on implements may therefore be increased by about 7 percent to cover the expenses on account of these services. (There is a serious deficiency in after sale services)
- (c) For each equipment illustrated operation and maintenance manuals and spare parts catalogues received from the manufacturers should be supplemented by instruction manuals on use and maintenance in the Arabic language.

7.3. Requirements of stock and facilities.

7.3.1. The major elements of work involved include:

- a. Inviting of quotations, their processing and placing of orders.
- b. Assembling of implements and modifications where the same are necessary.
- c. Demonstration and publicity.
- d. Tests, trials and user evaluation.
- e. Sale and after sale services.
- f. Organisation of production.

7.3.2. Staff The commercial, production and technology divisions of the SEMI are handling jobs at a,b and f above and the staff available are adequate to handle the proposed initial and subsequent imports. The manpower capabilities of the factory would become obvious from the following table.

Table 4

Staff Strength of Agricultural Projects

Engineers	120
Technical Staff	148
Staff of office	805
Workers	2362
Apprentices	97
Industriees	30
Total	3998
Imports	918

⁸ From the various collaborating manufacturing organisations.

7.3.3. Staff either by re-allocation or by augmentation is required for demonstration, testing of implements user survey and for servicing, as indicated below.

Demonstration:

The SEMI does not have a team for regular demonstration of agricultural equipment. The Testing-Development-Research Division organised a large demonstration of agricultural implements in November 1972, and based on this experience the management of the factory organised a series of demonstrations and meetings on mechanisation in the different governorates in Northern Iraq.

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This gave very good results. Such programmes should form a regular feature for popularising equipment currently under production and new ones to be introduced in Iraq and for promoting export sales. Assistance in carrying out survey on performance, durability and related aspects may form functions of this team.

Staff to be provided shall be:

Engineer	1
Jr. Engineer/Technician	1
Demonstrator	1

Publicity.

One publicity van with audio visual equipment and a truck.

7.3.4. Servicing.

Lack of supervision on the performance of dealers in the discharge of their servicing obligation is causing difficulties to users. SEMI should have field service Engineers who would periodically visit the different areas, supervise and guide the servicing work of dealers, investigate failures and poor performance of equipment. To Govt. projects which are bulk purchasers of SEMI equipment, service engineers may make periodical visits to attend to and assist in the servicing and repair work on a charge basis.

Staff and other facilities to be provided:

Senior servicing Engineer	1
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Servicing team consisting of one Engineer two mechanics, and one helper with mobile servicing van one each for Central, Southern and Northern regions.	3 teams
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7.3.5 Testing Development and User Survey.

Establishment of a Testing Development Research Division in the Ishaqiyah factory under a Chief Engineer as a major sectoral activity of the company is an important step taken by the management in improving the manufacturing and marketing capabilities of the factory through, tests,

development and research in agricultural machinery and implements. This division, within a short period of its setting up had taken up a sizeable programme of tests, design modifications etc. and evaluation of new products.

7.3.6. Requirements of staff and facilities of this division are discussed in the draft proposals Dtd. 18th Sept. '72 " Assistance to Iskandariya Industrial Complex." (Proposals for U.N. assistance to establish Testing Development and Research Division). It is necessary to provide the staff and other facilities recommended in the above proposals, with 50% augmentation of staff for testing and design adoption.

VIII. SUPPORTING PROGRAMME AND ACTIVITIES-

8.1. Declining Production of Iskandariya Factory.

The production and the total output of the factory including value of tractors and implements assembled is showing a declining trend as shown in figure 2. Also the actual production as against targets set was low as shown in table.5.

Table 6.

Targets set and achievement in production during the year
1972-73

Item	Unit	Target	Actual	Percent achievement
1. Ag. Implements Production	Nos	7,700	1,734	22
2. Bodies of trucks	Nos	520	294	56
3. Wooden products	Dinar	190,000	93,122	48
4. Castings	Ton	4,313	2,676	62
5. Non standard items	Nos	780	77	9
6. Assembly of Ag. equipment	Nos	1,900	1,654	87

TREND IN PRODUCTION
AND SALES TURN OVER

ISMANDARIA FACTORY

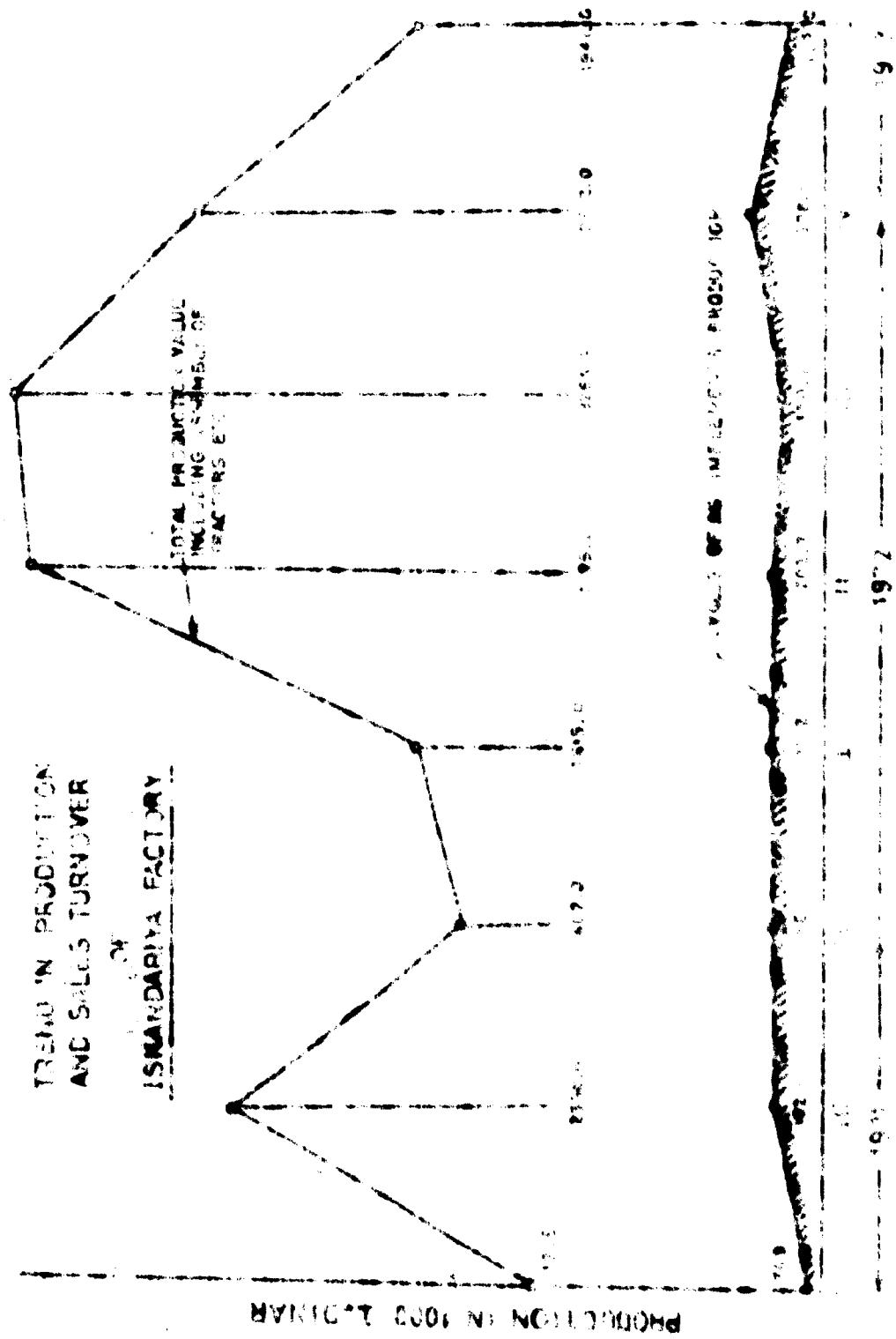


FIG. 7

6.1.1. Progress of production is reported by the SEMI in terms of numbers and values of manufactured products. In terms of financial viability, in the absence of detailed studies on cost economics of production, as a rule of thumb, for a manufacturing activity, a ratio between capital investment and production turn over of 1:1 to 1:1.25, and for a partial manufacturing activity a ratio of 1:2 to 1:3 could be considered reasonable. Taking the above ratios as a guide, for estimating the production volume to be achieved by the SEMI for an investment of 1.30.15 million on buildings and machines, Figure 1 shows the progress to be achieved both for a manufacturing programme and a programme of partial manufacture and assembly. The declining trend warrants special measures and efforts to improve the utilisation of surplus capacity.

6.2. Financial Governmental assistance to Intercultural Factory.

6.2.1. The SEMI and the State Organisation of Engineering Industries in the Ministry of Industry has taken up a number of steps to improve the utilisation of surplus manufacturing capacity. But special Governmental assistance is required if the factory has to utilise quickly the surplus capacity and to enable it to effectively contribute to the country's industrial and agricultural development.

6.2.2. The situation obtaining in Iraq today is:

- (a) Studies on long term requirements of farm equipment by the agricultural sector and programmes to ensure that these demand assessments are realised by actual sales are lacking. Because of this, SEMI is not able to plan realistically its programmes for development and production of agricultural equipment.
- (b) There is a lack or total absence of supporting programmes which would help the factory, and which in other countries under similar situations are generally sponsored and financed by the Government. These include
 - (1) Absence of a national farm machinery institute which would help the factory in testing, development, etc, and in making available research data on mechanisation problems, needs, and trends.

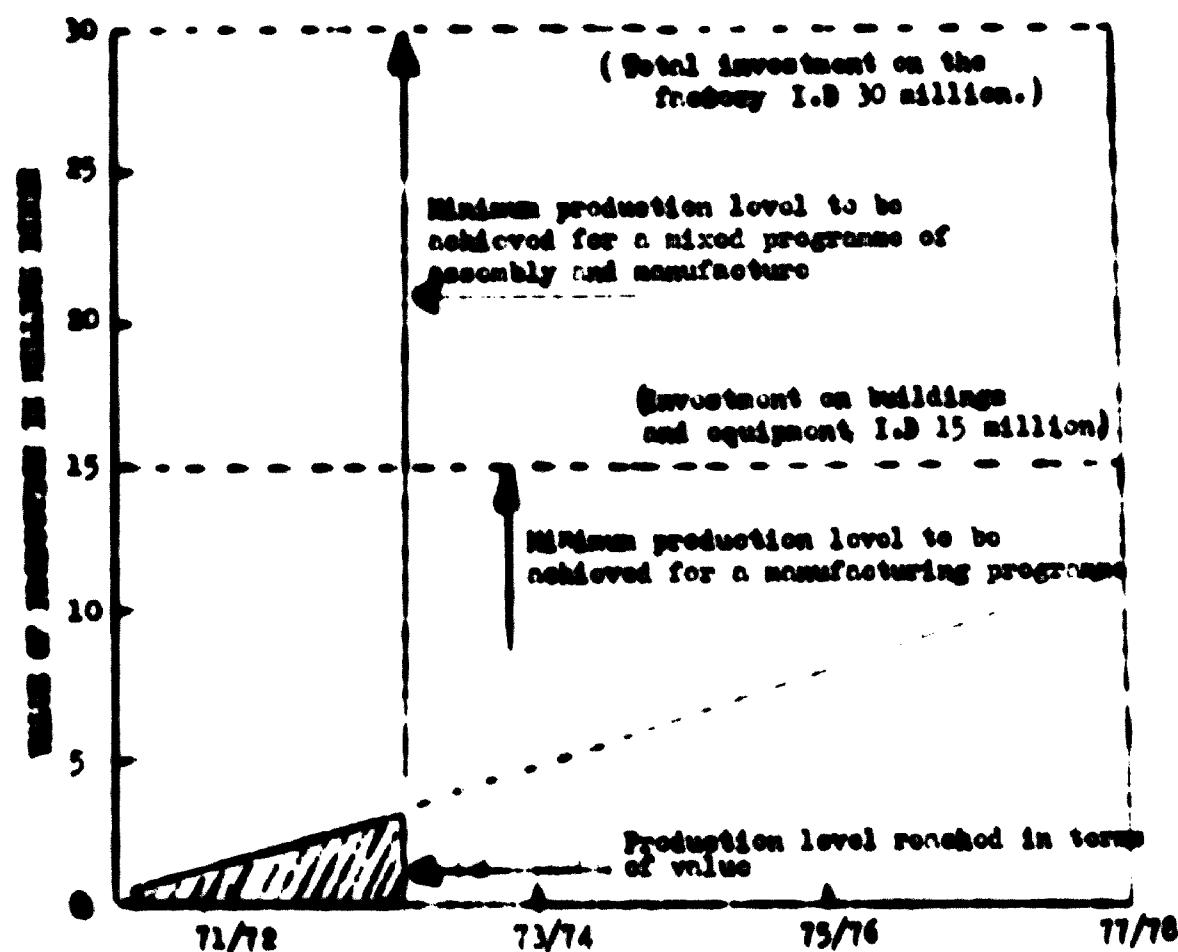
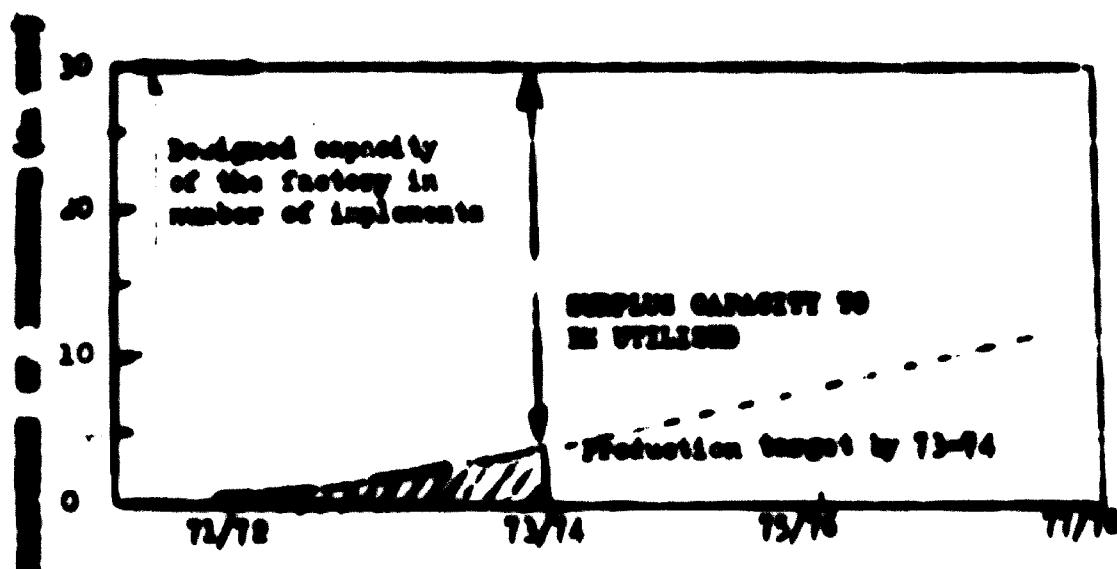


Fig.3 TENDENCY IN THE UTILISATION OF MANUFACTURING CAPACITY OF INKARANYA FACTORY

- (2) National programmes of demonstration and popularisation of new equipment and mechanised farming practices.
- (3) Training institutions on agricultural machinery selection and utilisation.

8.2.3. As a consequence of the above, even when the different programmes of agricultural development are being taken up, the demand build up, even for some of the most essential equipment is low. Typical examples are that about 50% of the 150 Seed cum fertiliser drills, and 50 cotton planters produced by the SEMI as early as 1971, still remain unsold. This has to be viewed against a background that 95 percent of cereal crops are still sown in Iraq by the unscientific and inefficient method of hand broadcast sowing and cotton is a priority industrial crop. (Refer to mapped areas and targets in Appendix-I)

8.2.4. Activities of promotional nature, if are to be handled by the SEMI, would result in additional expenditure which strictly from a commercial angle would be unremunerative when demand build up and total annual demands for different types of equipment are low. In most of the countries where Govt. promotes agricultural production through agricultural mechanisation, special incentives are given. For example, in England, Diesel oil to farmers for use on tractors etc. is sold at a reduced price. The agricultural machinery industry, though well developed, Design, development and testing facilities are provided by the National Institutes. In India, equipment that are to be popularised are taken up for development and demonstration by the Government and sale price was subsidised to the extent of 50 percent, the subsidy withdrawn in a phased manner.

8.2.5. In the light of the above, till such time a comprehensive programme for promotion of agricultural mechanisation of the country is developed, it is suggested that the extra cost of trial, development and popularisation of new equipment is borne by a special grant to the SEMI or the SEMI is allowed a developmental expenditure equal to 50 percent of the cost of new equipment sold by it during the first three years of introduction of the equipment.

3.3. Manufacture type of off-take.

3.3.1. To identify makes and types of equipment offering scope for introduction, collaborative programmes of manufacture, to study manufacturing techniques used for economical low volume production, testing, development and other related programmes, a team of officers from the Ihsanuddariyah factory, State Organisation of Engineering Industries, Ministry of Agriculture and Agrarian Reform may visit countries such as UK, India and USSR. Since UNIDO is already assisting Iraq in the field of Agricultural Machinery, such a visit may be sponsored and arranged by the UNIDO.

3.4. Manufacturing feasibility studies and establishment of a rural manufacturing unit. (UNIDO assisted)

3.4.1. A quick study on the manufacturing feasibility of selected agricultural equipment which can be taken up for production in a phased manner within about a year would be an important step for diversification of production. Items falling in this category include manual and power operated plant protection equipment, tractor operated combine harvesters, turbine and propeller type irrigation pumps and heavy duty harrows and cultivators with seeding and fertilising attachments.

3.4.2. UNIDO assistance.

UNIDO is assisting a number of countries in the development of agricultural machinery industry and is actively engaged in promoting regional co-operation in the production, marketing and utilisation aspects of agricultural machines^(x) (See foot note). It is significant that the UNIDO-EGASS sponsored conference of Arab-States on manufacture of Lorries and Agricultural machines held in Baghdad in 1971 recommended that Iraq in view of its large manufacturing facilities for agricultural equipment established in Ihsanuddariyah may meet All-Arab requirements of the type of equipment manufactured in Iraq. Therefore, a follow up action should

(x) Details of assistance rendered by UNIDO are given in document L.D.-96 Dtd. 30th May 1972 "THE ROLE OF UNIDO IN PROMOTING AGRICULTURAL MACHINERY INDUSTRY" copies of which are available from UNIDO Vienna and any of the U.N. offices.

include detailed feasibility studies for manufacture and organisation of production of selected items of agricultural equipment required by other countries as well.

8.4.3. Identification of industrial, social, economic and feasibility studies on manufacture of one or more of the products mentioned in this Annex especially products identified in para 8.1(d). Phase I of the activity may include:

1. Assessment of the size of domestic market and possible export sales.
2. In analysing and testing competing designs, sizes and types best suited to local conditions and production facilities.
3. Decisions on raw material selection, components to be locally manufactured and to be procured.
4. Submission of a detailed proposal for manufacture, requirements of buildings, balancing machines, financial analysis of the operation, etc.

Phase II of the activity may include start-up of production and continuing operational activities including development of sales-service net work and export promotion. A manufacturing programme so developed should serve as a model, the experience gained to be applied to other products or group of products.

A draft project-data sheet for a pre-project activity is given in Appendix -3.

8.5. Regional extension of marketing and manufacturing activities.

8.5.1. For achieving economical production of agricultural implements in the SEAR, in addition to generation of internal demand, advance steps are required for assessing and developing an export market. The different countries in the region are developing their own manufacturing plans for agricultural equipment, where as, it is necessary that the investments already made and resources available for organising production are fully utilised for a co-ordinated manufacturing and marketing activity.

The UNIDO-IDGAS conference referred to in para 8.4.2 had discussed the manufacturing activities of different Arab countries for agricultural machines and implements and also identified spheres of co-operation. However, detailed studies and an action oriented programme is lacking.

8.5.2. It is recommended that a regional conference or Expert group meeting on development, production and marketing of agricultural equipment be planned early. This conference could be held in Baghdad to synchronise either with the Industrial Fair held in Baghdad in the month of October or the agricultural Fair that will be held in April every year. Exhibition of new agricultural machines developed and being developed in the region and in industrially developed countries would facilitate exchange of information and technology transfer.

8.5.3. The conference could be sponsored by UNIDO in co-operation with the Industrial Development Centre for Arab States and the Govt. of Iraq. Presentation of papers (on agricultural machinery population, trend in growth, agricultural development programmes, existing source of supply, production and imports, agencies involved, price structure, incentives for local production, role and development of ancillary and complementary industries, sale and after sale service net work, institutions for research, development and testing, regional co-operation on production, development and marketing, supporting programmes for mechanisation) and deliberations of the conference would enable to identify spheres of co-operation. Based on this a UNIDO/IDGAS Mission which may include members from Iraq and one or two countries which had made progress in agricultural mechanisation could then visit selected countries to study and identify specific fields of co-operation, discuss its findings with the concerned Govt. authorities which may thus form a mutually agreed base for co-operative action.

8.5.4. In view of the time factor involved in organising the activity as discussed above, as an immediate step, the Inkandariya management may collect information on demand, production etc of agricultural

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implements as outlined in para 6.5.). From neighbouring Arab countries and obtain information specifically on the sales potential of items included in the manufacturing programme as well as on such items as seed drills, tractor operated combine harvesters, and plant protection equipment. The programme for 1973, may include demonstration and trial of chosen equipment in 2 to 3 selected countries which would enable identifying priority fields of development and production for developing an export market, and simultaneously establish effective channels through which export sales can be organized.

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12. The Role of UNIDO in Promoting the Agricultural Machinery and Implements Industry, UNIDO Document ID/96, May '72

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SOME SPECIFICATION OF EQUIPMENT TO BE INTRODUCED.

(All tractor operated implements should be suitable for use with Zetor 6711 and 8011 models which have category II, three point hitch and 6 splined 540 rpm P.T.O. shaft. Also see foot note P. 5.)

A. Land development and Drainage.

- A.1. Excavator Scraper- Power-take-off driven 4 to 5 cubic meter capacity, suitable for use with 60 to 80 hp wheeled tractors, equipped with hydraulic cylinders, hoses and couplings for adjusting height of cut, and for unloading.
- A.2. Land plane - With 2.7 to 3.5 m wide blade, trailed or semi-mounted, suitable for 50 to 80 hp tractors, blade angle adjustable, swiveling wheels, mechanical/hydraulic adjustment of depth of cut.
- A.3. Drag scraper- For 60 to 80 hp wheeled tractors, scraper capacity about 2.5 cubic meter, hydraulically controlled depth wheels, when converted into land plane distance of rear wheels not to be less than 3 meters.
- A.4. Multi-purpose-blade leveler. Tractor 3 point hitch mounted, with removable grader wheel, blade width 2.3 to 2.5 m., blade angle and tilt adjustable.
- A.5. Loader digger-ditcher- Tractor rear mounted for 70 to 80 hp wheeled tractors, hydraulically operated, with digging, grab and bulk loading buckets-minimum lift height 4 m., minimum reach at ground level 5 m., below ground level 3.5 m. Tear out force about 750kg. with hydraulically operated anchoring stands tractor front end and compensating loads suitable for clearing drains/ditches 2 to 2.5 m. deep with a bottom width of 1 to 1.5 m. and side slope of 1:1 and for other farm jobs.

B. Seedbed preparation

- B.1. Mulcher or Subsoiling plough- Trailing type, 5 bottom, ploughing width 1.75 m, with automatic mechanical or hydraulic lifting device complete with land and furrow wheels suitable for ploughing depths up to 40 cm.
- B.2. Chisel plough/Heavy duty cultivators - Tractor 3 point hitch mounted with 9 to 13 heavy duty shanks, 3 point hitch mounted, fitted with heavy duty reversible shovels and duck foot shovels provided extra.
- B.3. Heavy duty trailed-offset disc harrow Suitable for 60 to 80 hp tractors fitted with 2 disc gangs, 610 mm (24 inch) width of cut 3 to 3.5 m, disc spacing 25 to 30 cm. with transport and height adjusting centrally mounted wheels, height adjustment through mechanical or hydraulic means and furrow fillers.

C. Planting.

- C.1. Trailed one way disc harrow- with seeding and fertilising attachment. With adjustable hitch, 24 nos of discs of 560 mm diameter, gangs mounted with 6 discs per gang, matching grain and fertiliser box, feed tubes and boots.
- C.2. Seeding and fertilising attachment fitted on 9-disc one way mounted disc harrow. - Discs 661 mm spaced at 254 mm, gang angle adjustable in 5 steps from 36° to 46° with a maximum cutting width of 1.85 m with scrapers and fertilising tubes, stand and accessories.
- C.3. Seeding and fertilising attachment mounted on heavy duty 11 to 13 tined spring cultivators - With seed plates suitable for different sized seeds narrow reversible shovels or knife type furrow openers, row spacing to be adjustable.

- C.4. Four row multi crop tool bar mounted Unit-planter. - For planting whole and processed beet seed, beans, corn, cotton, peanut, sorghum and vegetable crops- 4 units mounted on 4 X 7 inch or equivalent tool bar package with gauge wheels, row spacing adjustable from 35 cm to 90 cm, runner type openers, planting depth adjustable from 0.5 cm to 9 cm with suitable hoppers, insecticide and herbicide attachment, irrigating shovels, gauge shoes, packer wheels, beet seed baffle and vegetable seed hopper.
- C.5. Automatic 2 or 4 row potato planter with fertiliser attachment.- Suitable for tractor 3 point hitch mounting, row spacing adjustable from 70 to 80 cm, the feeding system to be suitable for both whole and cut potatoes.
- C.6. Two row semi-automatic mounted potato planter with fertilising attachment mounted on ridger, with platform for seed boxes. Row spacing to be adjustable from 65 cm to 80 cm suitable for both ridging and planting.
- C.7. Single wheel hand seeder - Suitable for medium and small seeds, with ridging, fertilising and wooding attachments suitable for minimum row spacing of 20 cm.

D. Inter-cultivation

- D.1. Mounted four-row fertiliser cultivator with ridging bodies and medium shovels suitable for row spacing up to 90 cm.

E. Harvesting and Threshing.

- E.1. Tractor side mounted P.T.O. operated combine harvester- Suitable for 60 to 80 hp wheeled tractors. Cutter bar width 2.5 to 3.5 m for harvesting wheat and barley and with suitable cylinders and sieves for rice, soybean, legumes and sorghum with bulk loading tank and self unloading discharge spout.

- B.2. Portable multi-crop thresher with header attachment - suitable for wheat, sorghum rice, barley, peas etc., fitted with 3 to 8 hp electric motor and extra belt pulley for adapting the thresher for tractor drives capacity 1 to 1.5 tons/hour
- B.3. Side delivery hay rake - 3 point hitch mounted or semi-mounted tractor P.T.O. driven, raking width 2.5 to 3m.
- B.4. Tractor P.T.O. driven pick up hay loader. Twin type, with 540 rpm P.T.O. driven floating auger, over-running slip clutch, side hay resistors, bale chute extension, length of bale adjustable.

F. Feed handling.

- F.1. Portable grain hopper conveyor 6 to 7 m long - suitable for elevating feed material, shelled corn, grain, and medium sized bags with inside width of trough not less than 53 cm, flights spaced not less than 60 cm with receiving hopper, hand operated windlass for adjusting height, carriage and wheels and 2 to 3 hp petrol engine.

G. Irrigation.

- G.1. Low lift high capacity single roller pump. Complete with 3 m suction and 2 m long delivery sections, belt pulley suitable for coupling to tractor belt pulley-drive, shaft and pulley, capacity 5000 to 7000 gpm at 4 m head. Also integral electric motor mounted of 3000 to 5000 rpm capacity.
- G.2. High capacity pointed, P.T.O. driven centrifugal pump. Complete with suction hose 2 m universal joint and coupling suitable for 1 1/8 inch splined P.T.O. shaft- capacity 2500 to 3000 gpm at 6 m head.

H. Plant protection.

- H.1. Tractor mounted P.T.O. driven sprayer - spray capacity 400 to 500 lit-

with built in strainer and agitator, pump to be corrosion resistant alloy, developing 250 to 350 psi, 3 to 4.5 m long spray boom, height adjustable, 14 to 19 nozzles, spray gun with 10 m hose, for use in orchard etc.

I. Miscellaneous Equipment..

- I.1. Edger cutter - manually operated - Fly wheel type with two self sharpening knives, automatic feeder and feed regulator, mounted on stand.
- I.2. Rotary power saw - chopper, Tractor P.T.O. driven, with 1.5 to 2 m cutting width, with safety and over running clutch, blower, trailer hook, discharge spout and hood.
- I.3. Grinding mill, 0.5 to 1 ton capacity per hour, with receiving trough food regulator, slung beaters, screens of different sizes, elevator and bagging attachment with 5 hp 3 phase 380/440 -V-electric motor.
- I.4. Stationary hand driven maize sheller - Manually operated with cleaning fan, ratchet type hand crank and pulleys ^{adapting for} electric motor drive, capacity 100 to 200 kg per hour for hand operation 200 to 300 kg when power driven.
- I.5. Power operated maize shellers - With hopper, cleaning fan, capacity 3 to 5 tons per hour with electric motor, and pulleys for adapting for tractor belt pulley drive. Elevator and bagging attachment preferred.

Foot Notes

Specifications are broad based. All the equipment to be complete in all respects in a ready to use condition. Equipment powered by electric motor should be suitable for 220 V, 50 cycle AC for single phase, or 380-440 V. AC. 50 cycle for 3 phase, complete with electric motor, starting switch etc. unless otherwise indicated.

- Spare parts of the value of 10% of the cost of equipment or for first two years of use to be recommended extra.
- When there is a choice of models and optional accessories, prices of alternatives and accessories are necessary.

**UNITED NATIONS INDUSTRIAL DEVELOPMENT ORGANISATION
UNITED NATIONS DEVELOPMENT PROGRAMME**

DRAFT PROJECT DATA SHEET

Reference number	Country: Iraq
1. Project title.	Project elaboration and project report preparation (Manufacturing feasibility studies for agricultural implements)
2. Date formal request recorded.
3. Government department submitting the request.	State Organisation for Engineering Industries
4. Government agency concerned with the project.	State Company for Mechanical Industries in Iskandariya.
5. Description of the project.	<p>In order to prepare a comprehensive project report, a UNIDO team consisting of a UNIDO expert assisted by a UNIDO staff mission would carry out the following tasks.</p> <p>(a) Identify product line/s that may be selected for a detailed manufacturing feasibility study</p> <p>(b) In consultation with the concerned Government agency prepare a detailed project report for carrying out studies on local manufacturing potential; market survey, analysis of principal competitive brands through tests and trials where necessary, raw material selection, selection of component parts and assemblies to be produced locally or to be purchased etc., leading to:</p> <ol style="list-style-type: none"> 1. Proposal for manufacture; requirements of buildings, production facilities, personnel requirement, investment analysis and financial returns, and investments, 2. Recommendations for start-up of production, development of sales service net work and market expansion including export sales. <p>(c) Related to the above, to recommend strengthening and expansion of existing activities on testing, development and other supporting programmes for manufacture.</p>
6. Background information.	The State Company for Mechanical Industries in Iskandariya has large surplus manufacturing capacity for agricultural implements. The Government is keen to utilise the surplus manufacturing capacity by including in the production programme items with good internal demand and export possibilities.

7. Relationship to other technical assistance projects.

U.N. assistance is rendered to the Iskandariya industrial complex in the field of development and production of agricultural machinery. This is follow-up of a recommendation contained in report No. PJS 11/IRQ/15 (Project IRQ/72/015).

8. Project component, duration and estimated cost.

Field of activity.	Duration	cost (U.S.\$)
1. Mechanical Engineer (O)	1 m/n	3 000
2. UNIDO staff	½ m/n	1 500
total		----- 7 500 -----

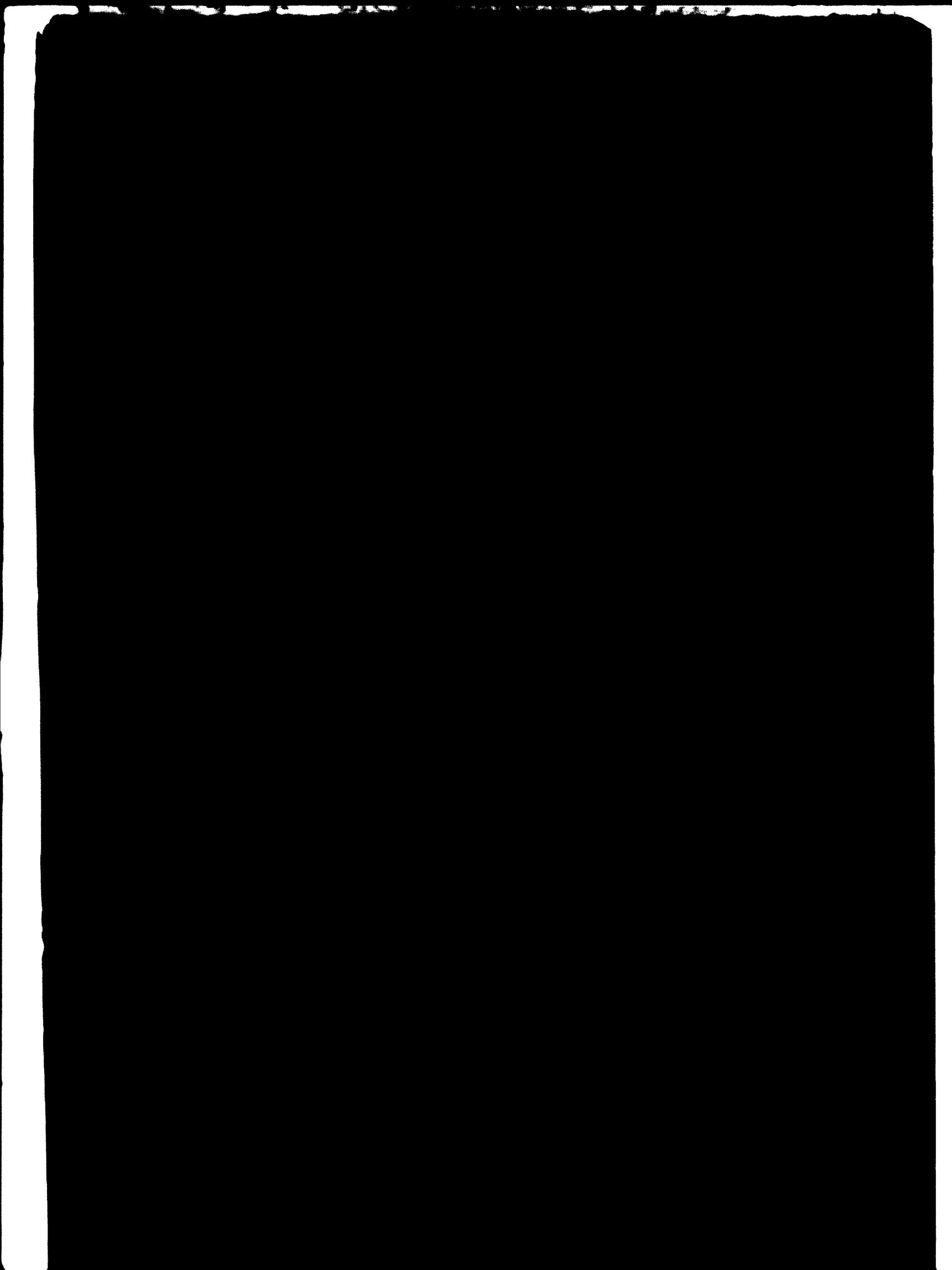
(O) Note. It is recommended that the mechanical engineering expert be Mr. P.J. Sastarish who is at present in the field.

9. Project approved.

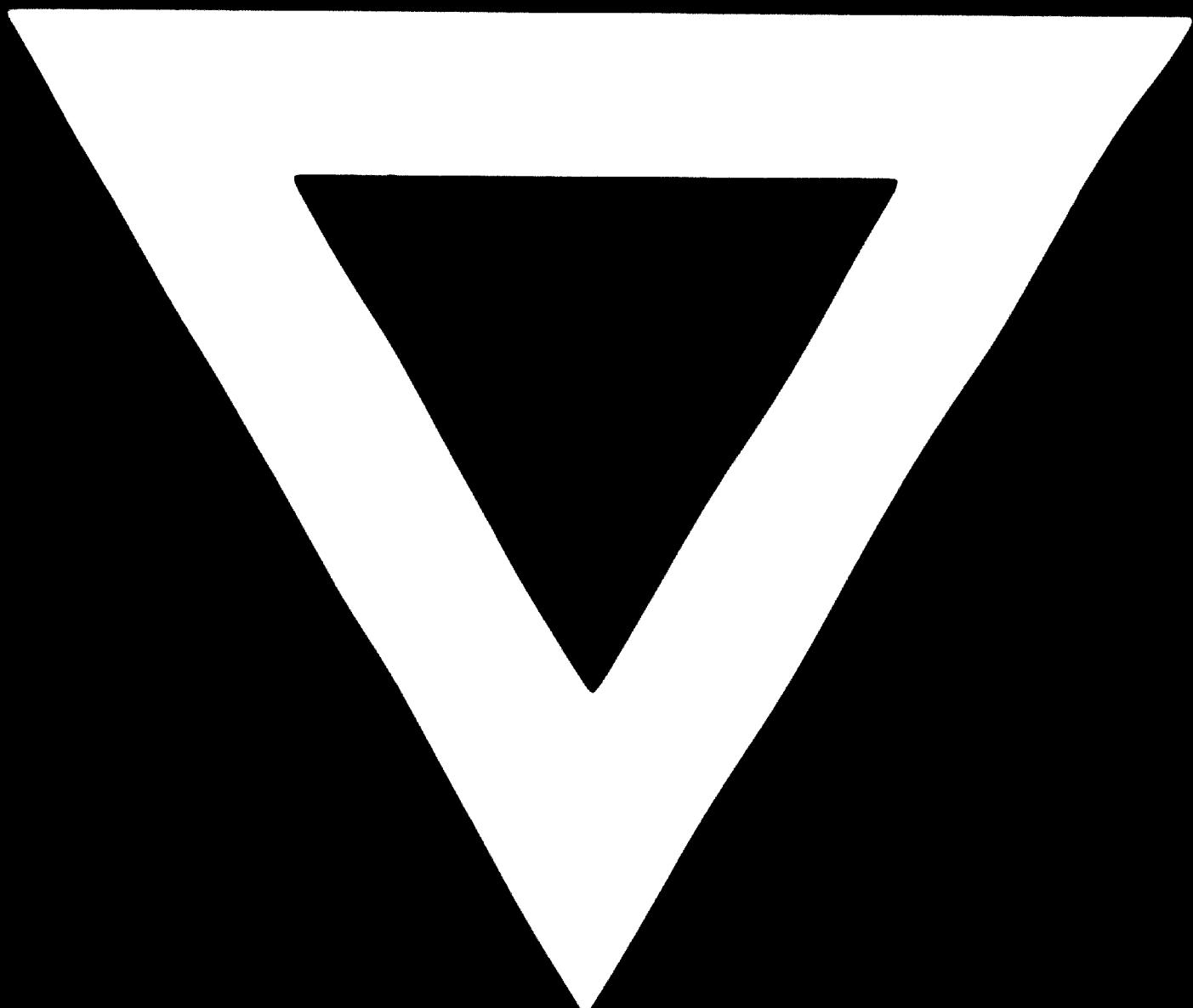
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