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INDUSTRIAL DEVELOPMENT BOARD  
First session  
Agenda item 6

RESOLUTION ADOPTED BY THE INDUSTRIAL DEVELOPMENT BOARD

- 1 (I). Future programme of work and activities of the United Nations Industrial Development Organization

The Industrial Development Board,

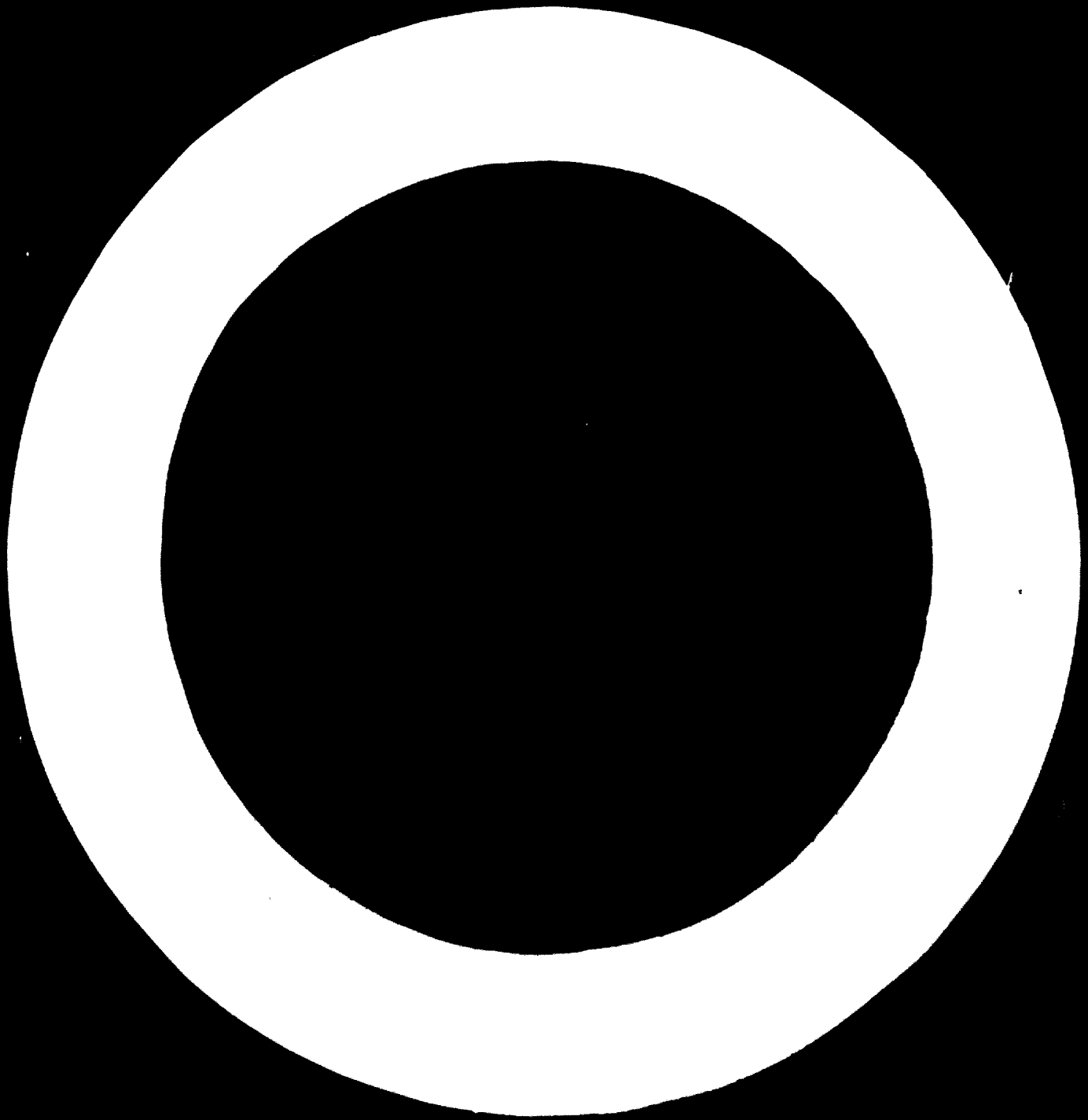
Recalling the provisions of General Assembly resolution 2152 (XXI) of 17 November 1966,

Recognizing that the work programme of the United Nations Industrial Development Organization has to be geared to the fulfilment of its purpose and the best possible implementation of its functions as set forth in Assembly resolution 2152 (XXI),

1. Decides that the United Nations Industrial Development Organization shall carry out its functions essentially on the basis of meeting the urgent needs of the developing countries in accelerating their industrial development through promotional and operational activities supported by relevant research;

2. Requests the Executive Director to exercise his responsibilities in accordance with the following guidelines:

(a) Operational activities of the United Nations Industrial Development Organization whether financed from contributions made directly to it, or undertaken through participation in the United Nations Development Programme or by the utilization of the appropriate resources of the United Nations regular programme of technical assistance or under the programme of Special Industrial Services, should be undertaken only at the request of Governments;



(b) Measures should be undertaken to expedite the implementation of projects already approved under the United Nations Development Programme, the regular programme of technical assistance and the programme of Special Industrial Services, and also such requests which may be forthcoming during 1967 and 1968;

(c) Operational activities of the United Nations Industrial Development Organization should be expanded through the establishment of closer and direct contacts with the developing countries and of better access to the experience and knowledge of the advanced countries;

(d) Research activities of the United Nations Industrial Development Organization as provided for in paragraph 2 (b) of General Assembly resolution 2152 (XXI) should be based on the following considerations:

- (i) Action-oriented studies and research programmes of the United Nations Industrial Development Organization should be designed especially to facilitate the undertaking of operational activities which result from requests from the developing countries in the framework of the functions of that Organization. Research activities undertaken by the United Nations Industrial Development Organization should also be directed to achieving improved effectiveness of operational activities. It is, furthermore, recognized that certain types of studies and surveys have an important role both in the analysis and the evaluation of the experience gained in the field and in the determination of the proper direction of future operational assistance activities;
- (ii) Research activities of the United Nations Industrial Development Organization which do not necessarily have an immediate and direct supporting role in relation to operational activities can, nevertheless, serve useful longer-range development needs such as the formulation of alternative industrial development strategies. In such cases the United Nations Industrial Development Organization should, wherever possible, draw on appropriate work of other institutions, and, as necessary, encourage them to undertake such research in areas which the experience of the Organization's operational activities would indicate to be fruitful. The United Nations Industrial Development Organization may also undertake useful compilations and indexing of relevant information, classifications of conclusions derived from comparative studies of actual

cases, and the periodic evaluation of industrial trends, especially in the developing world, to measure achievements and identify important industrial development problems;

- (iii) Seminars and workshops should be undertaken in response to clear needs and after adequate preparation. Documentation preparatory to, and resulting from, such seminars and workshops should consist of short and clear papers which can be used to guide similar discussions and study groups in developing countries. Such documentation should be as up-to-date as possible and made available promptly in order to be of maximum value;

(e) A more dynamic approach should be increasingly built into the programme of the United Nations Industrial Development Organization in such a way that the field activities may provide a leverage for much larger undertakings within the promotional role of the Organization. Promotional activities in turn should lead to the expansion and greater effectiveness of studies and field operations;

(f) The operational activities of the United Nations Industrial Development Organization as hereunder elaborated should be widely publicized and brought specifically to the attention of Governments of developing countries in order to assist them in formulating their requests under the operational programme of the Organization, in the immediate future:

- (i) Assistance in carrying out comprehensive general surveys of industrial development possibilities in individual countries or in groups of countries, e.g., in regions or sub-regions;
- (ii) Assistance in the formulation of industrial development plans and programmes and the determination of priorities and the formulation of appropriate policies, incentives and other measures in individual countries or in groups of countries;
- (iii) Assistance in identifying those branches of industries which should be developed in order to ensure accelerated industrialization and better standards of living;
- (iv) Assistance in conducting pre-investment studies of specific industrial possibilities and the evaluation of specific projects;
- (v) Assistance in executing necessary detailed technical and economic feasibility studies to elaborate specific bankable projects and in the

- economic and financial planning and evaluation of specific projects including the identification of possible domestic resources;
- (vi) Assistance in obtaining external financing for specific industrial projects, including additional financing for expansion and improvement to existing industrial plants, by the giving of guidance in the preparation of specific requests, including information on the terms and conditions of the various financing agencies, and by advice to financing agencies on the technical and economic soundness of the projects submitted for financing;
  - (vii) Advising at the various stages of implementation and follow-up of industrial projects, including the preparation of detailed project reports or their evaluation, selection of processes, technologies and machinery and equipment, preparation of invitations for tenders, evaluation of tenders, supervision of construction work, and commissioning and testing of industrial plants;
  - (viii) Assistance in achieving the efficient utilization of new and existing industrial capacity in developing countries; in particular, help in all phases of production, including the solution of technical and technological problems, improvement and control of quality, the recruitment of competent management and its surveillance to ensure high performance;
  - (ix) Assistance in developing and improving marketing and distribution techniques and in providing solutions for marketing and distribution problems with specific industrial products;
  - (x) Assistance in the development of export-oriented industry and in the solution of its particular problems;
  - (xi) Assistance in the training of technical and other appropriate categories of personnel, specifically in relation to particular existing or planned industries, including such forms of training as management workshops, in-plant training, etc., using the services of specialists of both the developed and developing countries;
  - (xii) Assistance in promoting co-operation among developing countries on programmes and projects of industrial development and in developing export potential;

- (xiii) Assistance in the dissemination, for the developing countries, of information on technological innovations originating in various countries, assistance in the implementation of practical measures for the application of such information, the adaptation of existing technology and the development of new technology especially suited to the particular physical, social and economic conditions of developing countries through the establishment and improvement, inter alia, of technological research centres in these countries;
- (xiv) Information and advice on the systems of patents, industrial property and know-how;
- (xv) Assistance in establishing or strengthening national and multinational institutions to deal with various aspects and problems of industrial development in such fields as:
  - (a) Planning and programming;
  - (b) Project formulation and evaluation;
  - (c) Engineering and design;
  - (d) Training, management and productivity;
  - (e) Technological applied research;
  - (f) Standardization, quality control, weights and measures administration;
  - (g) Marketing and export promotion;
  - (h) Services to small-scale industry, including industrial estates;
  - (i) Investment promotion;
- (xvi) Assistance on experimental projects designed:
  - (a) To adapt existing technology to the very different factor endowments in the developing countries;
  - (b) To investigate alternative possible new uses for local raw materials;
  - (c) To devise, wherever possible, linkages between various products and stages of processing which may form the base for a viable industrial complex;
- (xvii) Assistance in establishing pilot plants and experimental factories and in obtaining the supply of industrial inputs otherwise unavailable, to initiate industries which are likely to mature quickly;
- (xviii) Organization, as appropriate, of seminars and workshops on specific aspects and problems of industrial development;

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(g) Assistance may be provided to Governments at their request in the preparation of their projects through appropriate means, including the sending of field missions or experts. To this end, the secretariat should urgently develop the requisite technical capacity;

(h) The United Nations Industrial Development Organization shall co-operate with the United Nations regional economic commissions and the United Nations Economic and Social Office in Beirut, assist the regional and sub-regional economic groupings and co-operate with them at the request of the Governments concerned in the elaboration and/or implementation of national or multinational programmes and projects in the developing countries;

(i) As appropriate, assistance should be provided pursuant to the provisions for co-ordination and co-operation contained in General Assembly resolution 2152 (XXI);

3. Requests the Executive Director to present future work programmes of the United Nations Industrial Development Organization on the basis of the following considerations, taking into account the need to develop gradually the central co-ordinating role of the Organization in the field of industrial development:

(a) The work programmes should be in a form which will enable the Industrial Development Board to have an over-all view, in budgetary terms, of the operational and headquarters activities of the United Nations Industrial Development Organization and hence to consider their budgetary implications;

(b) The same framework should be used for presenting summary reports on earlier activities of the United Nations Industrial Development Organization and future trends, in order to enable the Industrial Development Board to follow, year by year, the over-all evolution of these activities;

(c) The framework for presenting the work programme should, in particular, indicate clearly the breakdown:

(i) Among the fields of activities in broad categories in the recipient countries;

(ii) Among the various types of activities, comprising on the one hand operational activities (technical assistance measures in man-months or in scholarships and fellowships, studies and services or other operations measured in monetary units) and on the other hand headquarters activities, which are considered as supporting the operational activities (management



and control of operational projects, dissemination of information, general studies and research and general administration);

(iii) Among sources of finance, distinguishing between the United Nations Industrial Development Organization's own resources and other funds and programmes of the United Nations system;

(d) This presentation should enable the Industrial Development Board in particular to:

(i) Obtain a clear view of the relationship between the field of activities, the type of activities and financial resources;

(ii) See the relationship between the total amount of the operational budget and that of the administrative budget;

(iii) See to what extent the headquarters activities are serving more or less directly to support the operational activities;

(iv) Gain a clear picture of the level achieved in the co-ordination of all industrial development activities within the United Nations system;

4. Approves the programme of work contained in the report submitted by the Executive Director (ID/B/4), subject to such changes as may be deemed appropriate by him in the light of the guidelines indicated in paragraph 2 above.

35th plenary meeting,  
4 May 1967.



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