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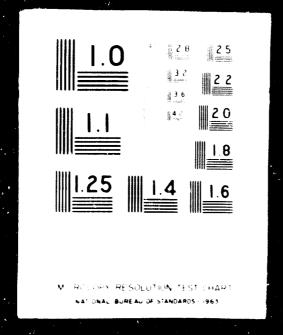
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United Nations Industrial Development Organization

#### **Industrial Development Board**

Second Session

Vienna, 17 April - 14 May 1968

Agenda item 4

### PROGRAMME OF SPECIAL INDUSTRIAL SERVICES

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United Nations Industrial Development Organization

#### Industrial Development Board

Second Session Vienna, 17 April - 14 May 1968 Agenda item 4

### REPORT OF THE EXECUTIVE DIRECTOR ON THE PROGRAMME OF SPECIAL INDUSTRIAL SERVICES

#### Corrigendum

- 1. The following information on the status of the SIS programme as of 31 March 1968 is presented in order to up-date the information given in document ID/B/22/Add.I.
- 2. Table 2 on page 7 of the IP/B/22/Add.I gave the cumulative cost of projects approved under the programme from inception in March 196? to the end of December 1967 as \$ 2,951,785. The cumulative figures for the first three months of 1968 are as follows:

January 1968 \$ 3,029,235 February 3,095,535

March 3,442,535

As of the end of Merch 1968 the provisional total of obligations incurred was \$ 873,272.

#### Introduction

- 1. This report on the Special Industrial Services programme of technical assistance is submitted to the Industrial Development Board by the Executive Director of UNIDO for consideration by the Board at its second session.
- 2. The report represents the progress of work under the programme during 1967, and up-dates document ID/B/7 or 15 March 1967, which was submitted to the Board at its first session.

#### Purposes and scope of the programe

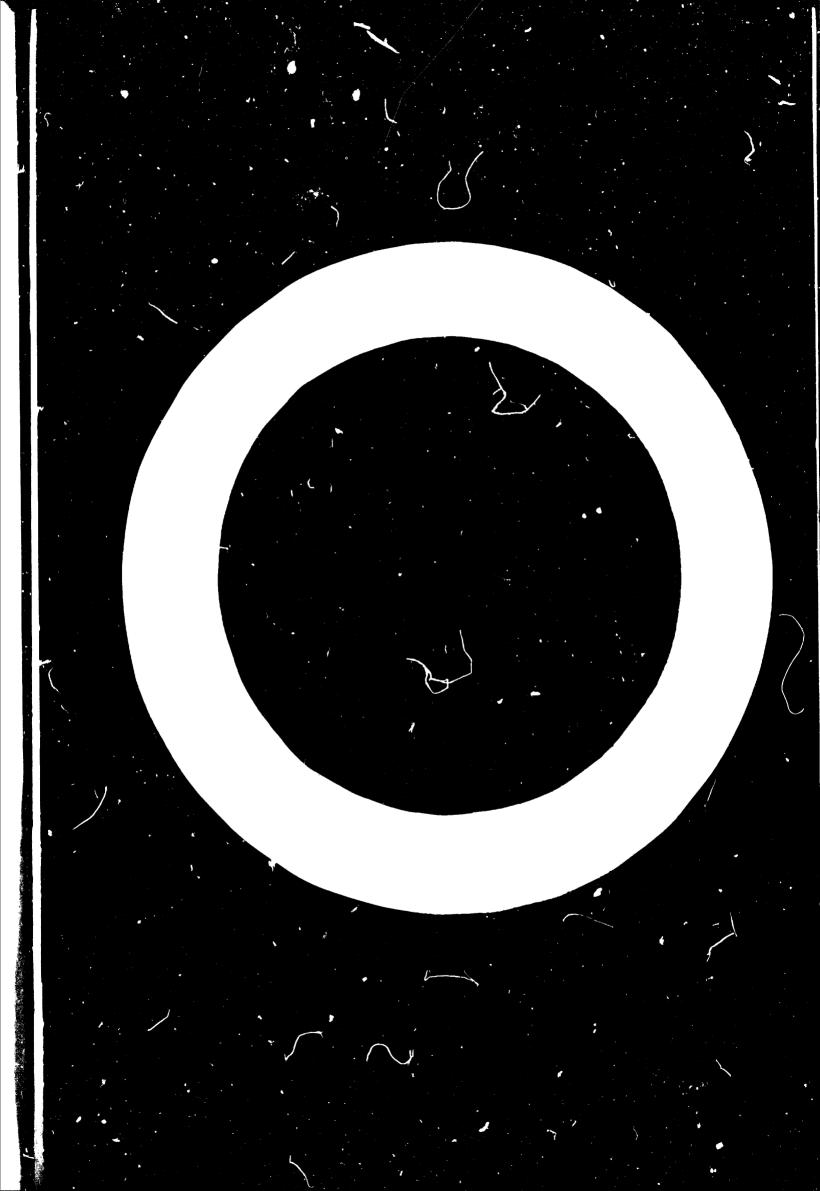
- 3. The programme of Special Lidustrial Services (SIS) was proposed by the Secretary-General to the twentieth session of the General Assembly in response to a request made at the Economic and Social Council's thirty-ninth session in 1965, with the view to making available to Member States a broader range of technical assistance services under accelerated and simplified procedures more adapted to the particular requirements of industrial projects. To meet these requirements, ad hoc financing on a voluntary basis by Nember States was provided for, and special contributions were made by several countries. (See Table 1 below).
- 4. The main purpose of the SIS programme is to provide specific and urgent assistance as may be required by developing countries to make feasible the financing and implementation of industrial projects. Such assistance includes, for example, the solution of urgent technical problems arising in connexion with the operation of existing plants and machinery on problems of flow of materials and quality control. Other assistance under this programme includes advice on particular questions related to the preparation and implementation of industrial projects, confidential consultations at a high policy level on matters related either to individual projects or more generally to industrial development policies and advice on the promotion and financing of industrial problems.
- assessment of viability and feasibility and the order of magnitude of investment and other resources required. Such assessments furnish often in a short time the main elements of judgment required to embark on an industrial project without the need for a lengthy and more coulty pre-investment survey and can also provide at an early stage a clearer picture of additional assistance required. Missions are being carried out as appropriate by experienced staff members or individual consultants or, in the case of larger projects, through consulting firms.

3. The following additional requests have been received and approved in the first quarter of 1968: (Table 3, page  $\delta$ )

	Requests received	Requests approved
January 1968	26	8
February	34	10
March	19	17
With these additional figures, the		
cumulative totals from the inception of the programme are as follows:	404	230

- 4. Of the 404 formal requests received by the end of March 1968, 230 resulted in approved projects, 33 await UNDP concurrence, 36 have been transferred to other programmes, withdrawn by governments or rejected as non-qualifying for SIS assistance, and 105 are being processed. The latter figure includes 55 projects pending additional information or clarification from requesting governments.
- 5. Referring to Annex 1, table 1, the first two columns of figures are updated to March 31 1968 as indicated below:

	estimated cost as of 31/3/1968		
		exploratory work	approved projects
Exploratory missions		9,000	14,410
Interrogional projects			5,500
Africa		24,935	1,736,290
The Americas		13,450	618,400
Asia and Far East		9,910	706,400
Europe and Middle East		8.190	296,050
	Potal	65, 485	3,377,050
Total (	estimato	d cost) \$ 3,44	2,535



6. Procedures applicable to existing programmes are not suitable for providing such assistance, since they are based on long-term advanced planning which is not possible in the above-mentioned cases.

#### Review of results and experiences obtained in the implementation of this programme

- 7. The programme of Special Industrial Services began operations in 1966. Its scope and purposes were not immediately known by all countries and the volume of requests rose gradually from \$18,000 in May 1966 to a total of \$500,000 by the end of 1966. The number of requests for the same period increased from 4 to 77. In 1967, when the programme became more widely known, the increase was considerably higher. By the end of 1967, the volume of approved projects reached a total of nearly \$3 million; the cumulative total number of requests was 325. Requests have been received for assistance in a variety of sectors of industry, such as: the review of an industrial fire prevention code for industrial buildings; the establishment of a central dies and jigs workshop; the improvement of a production process in a protein production plant; the execution of tenders for the establishment of a rolling mill; a comprehensive market survey to serve for the possible establishment of an integrated steel mill; and many other projects dealing with a variety of aspects of industrial development.
- 8. A comprehensive list of requests received and approved since March 1966 appears in Annex 1. Experience in the implementation of this programme during the past two years has revealed that countries are more and more interested in obtaining short-term assistance in order to solve numerous day-by-day problems which show up in the process of developing industries. In accordance with the guidelines given by the Industrial Development Board at its first meeting in 1967, the UNIDC Secretariat has taken several measures to make this programme known to the developing countries such as consultations at country level through technical assistance experts and visits by staff members, consultations with country representatives at Headquarters, a printed information pamphlet and, ultimately, general discussions and individual consultations during the Athens Symposium.

#### Practical difficulties for the delivery of the programme

- 9. Since the initial consultations at country level, UNIDO has become aware of the large potential of the Special Industrial Services to respond to the needs of the developing countries. But it has also become gradually apparent that the availability of experts required to satisfy such needs would become a factor which required special attention. The procedures for submitting, processing and approving requests were well thought out by the originators of the SIS programme and adapted to the needs of industry in the developing countries. What was overlooked, however, was the importance of having an equally flexible arrangement for recruiting the necessary experts to implement the programme.
- 10. In this connexion, experience has shown that requests of a very urgent nature oan be processed and approved within approximately three weeks, while the recruitment of experts can take as much as six months to one year.
- response from the developing countries, the delivery or implementation of the programme has often suffered delays which were incompatible with the nature of the programme. UNIDO has made all possible efforts to reduce the increasing implementation gap, particularly on the most urgent requests, and Headquarters staff has been utilized in many cases to carry out missions which would normally be entrusted to outside experts or consultants. (See Table 4 below.) It is evident that the existing rigid procedures for recruitment both within the United Nations and within the national institutions of countries providing experts' services such be urgently revised and adapted to the flexible procedures which exist for processing and approving the countries' requests under the SIS programme.
- 12. The following paragraphs outline the development, implementation and financial situation of the programme of Special Industrial Services from March 1967 to the end of December 1967. Information is also included in lesser detail and in cumulative form for the entire period since the inception of the programme in March 1966. since the details for this period were submitted to the Board at its first meeting in document ID/E/7. The over-all picture in the present document will allow the Industrial Development Board to obtain a comprehensive view of the evolution of the SIS programme.

#### Pinancial status

13. Assistance under the programme is financed out of voluntary contributions put at the disposal of the Secretary-General in accordance with Rule 107.4, Reg. 7.3 of the United Nations Financial Rules and Regulations. The total amount of these contributions as of 31 December 1967 was \$7,254,447, made up of the following country contributions:

## Table 1 Contributions to the SIS Trust Fund as of 31 December 1966

(in US dollars)

Belgium	200,000
Federal Republic of Germany	1,997,680
Finland	50,000
Netherlands	1,666,666
Sweden	500,000
United Kingdom	840,101
United States	2,000,000
Total	7,254,447

- costs should be imposed on recipient governments in order to be consistent with the Basic Standard Technical Assistance Agreement entered into with those governments. Effective 1 October 1967, therefore, an assessment at the rate of 12.5 per cent of the total costs of experts' assignments will be levied on countries receiving assistance under the programme. As no pre-planned country programmes for SIS are approved beforehand, it was decided that these local cost assessments be levied post facto at the end of the financial year covering all expert services provided during the balance of the year. The Administrator of UNDP has agreed that all sums collected from recipient countries through the Resident Representatives be paid into UNDP Contributions Accounts and subsequently transferred to the SIS Trust Fund account.
- 15. In its first report on the financial status of the programme (document ID/B/7 of 15 March 1967), the Secretariat indicated that the United States, at the time of and in addition to its contribution of \$2 million reserved the right to determine at a later date that up to \$2 million of its 1967 contributions pledged to UNDP be expended for Special Industrial Services. However, in a letter dated

- 19 December 1967, the United States representative on the Economic and Social Council advised the Secretary-General that the United States Government had decided not to specify any of its 1967 pledge of \$70 million to UNDP to be expended for Special Industrial Services.
  - 16. About the same time that the United States decision was conveyed to the Secretary-General, the Governments of Belgium and Finland formally communicated to the Secretary-General their contribution of the sums of \$200,000 and \$50,000 respectively for use in Special Industrial Services.
  - 17. The total programmed value as of 31 December 1967 for SIS projects from the inception of the programme amounted to \$3,667,285. This included the sum of \$2,951,785 earmarked for 195 projects (including exploratory missions) approved by the end of the year, plus \$715,500 earmarked for 29 additional projects approved by UNIDO for which UNDP concurrence was still pending. Actual commitments incurred in the implementation of approved projects by the end of 1967 totalled \$593,756 (provisional figure). The following table shows the monthly progression of cost of approved projects and obligations incurred in their implementation for the period March December 1967. (For March 1966 Feb. 1967 see ID/B/7, \_ ble 2.)

## Monthly Cumulative Cost of Approved Projects and Obligations

(in US dollars)

	Cost of approved projects and exploratory missions	Actual obligations incurred (Periodical accounting only)
March 1967	990,165	-
April	1,071,815	-
Xay	1,128,473	-
June	1,228,825	-
July	1,607,175	-
August	1,695,775	469,999
September	2,551,175	-
October	2,658,625	538 <b>,25</b> 0
November	2,848,325	-
December	2,951,785 (r	provisional) 593,756

#### Review of operations, March - December 1967

18. The number of requests received from interested governments for Special Industrial Service continued to increase throughout 1967. By end of 1967, 325 formal requests had been received, resulting in 195 approved projects, 29 pending UNDP concurrence, 26 transferred to other programmes, withdrawn by governments or rejected as unqualifying for SIS assistance, and 75 requests under processing at Headquarters. The table below gives a month-by-month breakdown of the number of requests received and those approved during the period under review.

Requests Received and Approved
March 1966 to December 1967

	Number of requests received	Number of requests approved under SIS	
Total for March 1966 to February 1967	100	59	
March 1967	12	14	
April	25	10	
Nay	21	10	
June	55	11	
July	17	25	
August	37	9	
September	28	25	
October	10	11	
November	11	12	
Pecember	9	9	
Sub-total 1967	225	136	
Cumulative total from inception of programme to December 1967	325	195	

19. The number of missions and assignments undertaken by experts recruited under the programme in response to these requests was 79 by the end of the year, with a total of 183 man-months of field activity (including 169 man-months during 1967). These figures do not include missions undertaken by Secretariat staff, including staff

from the United Nations and FAO, of which there had been 79 by the end of the year representing 46 man-months of field activity (including 36 man-months in 1967). The following table shows the countries from which experts engaged on these missions were recruited as well as the countries of origin of the Secretariat staff members who went out on SIS missions. In addition, consulting firms from India, Sweden and the United Kingdom have been engaged under the programme.

Country of origin of experts and UNIDO staff engaged on SIS missions from inception of programme to 31 December 1967

•	Number of missions and assignments by recruited experts	Number of missions by UNIDO staff members
Argentina	-	1
Austria	2	-
Belgium	-	4
Brasil	2	-
Canada	3	_
Ceylon	-	3
China	1	. <del>-</del>
Csechoslovakia	2	1
Colombia	-	1
Denmark	1	-
France	4	2
Germany (Fed. Rep.	of) 3	-
Greece	•	2
Honduras	<u>-</u>	1
India	4	22
Iren	-	5
Ireq	1	-
Israel	1	1
Italy	4	•
Japan	•	1
Korea	1	-
Notherlands	ī	1
Pakistan	ī	-
Peru	- -	4
Sudan		i
Sweden	4	1 2
UAR	ĩ	ī
UK	8	3
USA	26	15
USSR	1	í
	6	7
Tugoslavia	-	-
Total.	79	79

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20. These missions have been in diverse fields of industry and have covered practically all aspects of technical assistance envisaged under the terms and purposes of the progresse. Expert missions have assisted in technical and feasibility studies relative to the preparation for an establishment of industrial plants, in advising on the practical needs in implementation of projects during the post-feasibility stage and until appropriate financing has been assured, and in attending to various problems of existing industries of technical, managerial or marketing nature. Assistance has been rendered in such industrial fields as metallurgy, fertilizers, pulp and paper, textiles, cement, food processing and mechanical and electrical engineering. Table 5 below shows a breakthour of approved projects by industrial sectors.

Mumber and value of approved SIS projects, by industrial sector from inception of the progresse to 31 December 1967

		Number of	Value
Ind	istrial sector	approved projects	(in US dollars)
1.	Mechanical and electrical engineering industries	14	239,650
2.	Metallurgical industries	20	319,810
3.	Construction and building materials industries	n	85,260
4.	Chemicals, petrochemicals and synthetics; insecticides and pesticides, pharmaceuticals and other related industries	28	322,620
5.	Fertiliser industries	14	187,375
6.	Light industries	38	496,900
7.	Industrial legislations; patents and licensing	-	-
8.	Industrial research; standardisation; and quality control	3	4,800
9•	Industrial consulting services; organisation and administrative machinery for industrial development	5	9 <b>2,00</b> 0
10.	Industrial management and industrial training	15	684,400
11.	Special problems and institutions of small-scale industry including industrial estates	15	170,150
12.	Industrial programing and projects	24	235,970
13.	Industrial policies and industrial financing	6	58,450
14.	Promotion of exports of manufactures and semi-manufactures	2	54,500
15	General research projects established as continuing activities		_
	Total	195	2,951,785

#### Conclusion

- 21. In spite of the existing implementation gap, it can be said that the programme of Special Industrial Services has constituted a vital source for UNIDO in extending its operational field activities. Without the funds which have been contributed on an ad hoc basis for this special programme so well adapted to industry, UNIDO's contribution in 1967 and 1968 in providing new and unforeseen assistance within the United Nations family in the field of industry would have suffered delays at least until 1969 when under the new programme exercise of the United Nations Development Programme new resources which were not already committed at the time may b. provided. It should be recalled here that UNIDO took over in July 1967 projects under the United Nations Regular Programme of Technical Assistance, and the Technical Assistance and Special Fund components of the UNDP, which were programmed without UNIDO's participation since these programmes were established prior to 1 January 1967.
- 22. The programme of Special Industrial Services was therefore in 1967 and will be in 1968 utilized to fill a vacuum which resulted between the growing and unforeseen needs of the developing countries in the field of industry and the limited number of projects included among other fields of development without full regard to the true needs existing in this important sector. Hence, the SIS programme has permitted UNIDO to supplement in 1967 such urgent needs which were either latent or developed during that year and will continue in 1968 to supplement the obviously insufficiently covered needs within the Regular Programme and the technical assistance component. The programme has helped to bridge a serious gap in technical assistance to industry and has assisted in solving its most urgent needs.
- 23. In 1969 and subsequent years the programme will continue as heretofore to remder urgent short-term assistance to industry which cannot be anticipated beforehand or pre-determined by either governments or industry and will therefore have to be handled outside the formal procedures of other United Mations programmes. The immediate and growing response it has evoked among developing countries during these first two years of its existence has vindicated the very reasons and purposes which prompted the establishment of the programme.

Summary of Projects Financed under the UhiDO Progressee
of Special Industrial Services

Summary of estimated cost and commitments
by geographical regions

	Estimated cost as of 31/12/67		Total commit-
	exploratory work	approved projects	ments incurred as of 30/11/67
	\$	\$	\$
Exploratory Missions	9,000	14,410	15,493
Interregional Projects	-	5,500	5,499
Africa	16,585	1,698,790	287,434
The Americas	9,650	382,800	85,062
Asia and Far East	9,910	513,400	85,443
Europe and Middle East	5,190	286,550	76.659
Total	50,335	2,901,450	555,590
Total (estimated	oost) 2,95	1,785	

Exploratory or promotional activities undertaken directly by UNIBO.

Table 2
Exploratory missions to more than one country
and interregional project

		Estimated cost	as of 31/12/67	Total commit- ments incurred
Explorator	y missions		approved projects	1
66/18	Central America (completed Sept. 1966)		7,000	2,414
66/21	Iran, Turkey (completed Oct. 1966)	4,000		2,924
66/23	Chana, Nigeria (completed May 1966)		7,410	6,777
66/25	Cyprus, Greece, Malta, Somalia (completed Oct.1966)	2,300		1,992
67 <b>/</b> 75	China, Malaysia (completed March 196	7) 550		
67/92	Ceylon, Pakistan (completed April 196	7) 400		336
67/194	Ceylon, Nepal (completed Nov. 1967)	1,000		1,050
67/196	Iran, Singapore (completed Nov. 1967)	<u>_750</u>		
	Total	9,000	14,410	<b>15,49</b> 3

Interregional project	Estimated cost of approval projects as of 31/12/67	Total commitments in- curred as of 30/11/67
	•	▼

67/99 Im-plant training textile industries in Poland (completed Oct. 1967)

5,500

5,499

Country Projects, by region

			Estimated cost as of 31/12/67 exploratory approved work	Total commitments incurred as of 30/1/67	
UNITED No.	Arace	FF0.1801		••	
1-01V 91/99	Algeria	Rescrivation of industries (exploratory phase) (completed Aug.1966)	800	109	
67/85 ALG-2	Algeria	Bisouit factories	14,000		
67/86 ALG-3	Algeria	Canning and food processing	14,000		
67/88 ALG-4	Algeria	Classware industry	14,000		
64/89 410-5	Algeria	Look factory	14,000		
67/165 CAL-1	Cameroon	Mational Investment Corporation	24,000		
67/151 COM-B-1 Congo (B)	Congo (B)	Assistance to vegetable oil industry	000.6		
67/171 COM-B-3 Compo (B)	Congo (B)	Pinespple canning	5,000		
1-0HPG 551/19	Dahomery	Marble project	7,000		
61/70 EFE-1	Sthiopia.	Industrial projects studies (under implementation)	32,000	18,714	
61/105 BITS-2	Fthi opia	Ethiopian Investment Corporation (under implementation)	14,000	5,141	Lefta )
67/242 202-3	Statista	Hides and skins project	25,000		
67/142 355-4	Bulat opda	Mational Coffee Board	26,000		

			Estimated cost as of 31/12/67 exploratory approved	1 31/12/67 approved	Total commitments incurred as of
UNIDO No.	AFRICA	Project	WOEK 8	projects \$	30/1/67
67/107 BTB-5	Ethiopia	National Meat Corporation (completed September 1967)		2,500	1,178
66/1 GRA-1	Ghana	State Match Corporation (completed July 1967)		10,000	à
66/2 GHA-2	Ghana	Fibre Bag Manufacturing Corporation (under implementation)		101,000	34,335
66/3 QHA-3	Ghana	State Enterprises Secretariat (S.E.S.) (completed Oct.1966)	**	10,500	7,645
66/4 GHA-4	Chens	Paper Conversion Corporation (completed March 1967)		11,000	12,112
67/163 CHIA-5	Ghana	Re-organization of S.E.S.		384,000	
1-100 981/19	Ouines	Quality control laboratory		10,600	
67/187 OUI-2	Guines	Cotton ginning pilot plant		5,000	
67/197 001-3	Cuines	Fertilizer project		4,000	
66/22 IVCO-1	Ivory Coast	Paper mill (investigatory mission) (completed May 1967)	3,000		1,834
67/122 KCK-1	Kenya	Industrial uses of maize		10,000	
67/123 KEN-2	Kenya	Industrial estate - Nairobi (Common facility centre)		24,000	
	:	•			

a/ Financed from other funds.

				Estimated cost as of 31/12/67	31/12/67	Total commitments	
UNITED No.	il	AFRICA	Project	S S S S S S S S S S S S S S S S S S S	projects		
67/124 KEK-3		Kenya	Castor oil factory		2,000		
67/126	XXX	Kenya	Caustic sods, sulphuric soid		3,000		
151/19	KBI-5 Kenya	Kenya	Textile study		15,000		
92/99	Libe-1	LIE-1 Liberia	Study for steel project (completed January 1967)		110,000	111,400	
67/64	LIME-2	LIE-2 Liberia	Advisory services for steel project (under implementation)		30,000	1,180	
11/19	LIME-3	LIEE-3 Liberia	Steel project fellowship		3,600		
011/19	1.1185.4	67/110 LIBE-4 Liberia	Small-scale industries (completed September 1967)		1,800	1,913	
67/133	LINE-5	67/133 LIME-5 Liberia	Adviser for steel project co-ordinating unit		28,000		
67/128	KAA-1	67/128 MAA-1 Madagascar	"Somabri" Brickworks		7,000		
61/148	WA-2	67/148 KAA-2 Madagasoar	Industrial investment promotion (completed October 1967)	<b>g</b>	1,500	1,679	
61/149	KAA-3	67/149 MAA-3 Madagascar	Industrial estate - pre- investment survey		4,000	Page	B
67/154	KAA-4	67/154 MAA-4 Madagascar	Vegetable oil project		60,500	5	
61/160	KAA-5	67/160 MAA-5 Madagascar	Bureau of Industrial Promotion and Development (completed October 1967)	300		528	

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UNITED NO.	AFRICA	Project	Estimated cost as of 31/12/67 exploratory approved projects	of 31/12/67 approved projects	Total commitments incurred as of 30/1/67	_
67/192 MAA-6	Kadagascar	Witrogen fertilizer project		4,000		
66/32 MLM-1	Malavi	Brewery project (exploratory work) (completed October 1966)	150		163	
66/44 MLW-2	Kalawi	Advisory mission (completed January 1967)	1,060		2,833	
66/45 MLM-3	Kalawi	Industrial estates (completed January 1967)		1,200	1,404	
67/179 MLM-4	Kalavi	Small-scale industries		24,000		
67/167 MALI-2	Mali	Industrial development programme (under implementation)		72,000	9,652	
67/183 MALI-3	Kali	Meat processing industry		13,000		
67/137 MAR-1	Mauritius	Integrated textile mill		2,000		
67/138 MAR-2	Mauritius	Sack factory		19,000		
67/190 MAB-3	Mauritius	Industrial Promotion Centre (completed October 1967)	1,600		1,227	
67/66 MOR-1	Korooco	Investigatory mission for metal industry (completed March 1967)	850		810	
67/69 MOR-2	Жогоссо	Fish protein consulting engineering services		28,000		

# Table 3 (continued)

	L	1		79/61/ 15 30 20 +200 624-24-	79/61/ 13	Total commitments
UNITED No.	Š	AFRICA	Project	exploratory as on or	approved projects	incurred as of 30/1/67
61/82	67/82 MOR-3	Korocco	Fish protein concentrate pre-project phase (incl. costs for freezing, sampling etc.) (completed May 1967)	5,900		4,035
61/121	67/121 HICER-1 Higer	Higer	Tannery industry (completed January 1968)		5,300	4,369
61/1	67/7 HIG-2	Higeria	Benchi Meat Projects Co. (completed November 1966)		6,800	6,104
01/99	66/10 NTG-4	Higeria	Market study on iron and steel (completed June 1967)		10,000	6,129
66/11	66/11 MTG-5 66/19 MTG-6	Higeria	Nigerian Paper Mills (i) advise on management contract (ii) investigatory work (completed December 1966)		14,550	4,408
16/19	67/91 HIG-7	Higeria	Bauchi Meat Products Co. (neg. for management contract) (completed May 1967)	500		150
67/181	67/181 RWA-1	Rvanda	Coment plant (under implementation)		11,960	7,953
61/18	67/184 SEN-1	Senegal	Thies Industrial Estate		32,200	rag
[61/19]	67/191 SEEK-2	Senega!	Aluminium foundry shop		28,600	• /
HT/19	67/140 SON-3	Somelia	Food processing		1,200	

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Table 3 (continued)	(penu			nnex age
			Estimated cost as of 31/12/67 exploratory	
UNIDO No.	AFRICA	Project	work projects	30/1/67
67/215 5016-4	Somelia	Electricity service	8,000	
66/13 SUD-1	Sudan	Cardboard factory (exploratory work) (completed August 1966)	8	236
67/27 SUD-2	Sudan	Small-scale industries (exploratory work) (com- pleted November 1966)	200	470
67/60 sub-3	Sudan	Public sector industries	10,000	
67/61 SUD-4	Suden	Textile production (com- pleted December 1967)	000*9	5,312
67/103 sad-6	Soden	Fertiliser industries (exploratory) (completed May 1967)	1,250	1,095
67/166 TOBO-1 TOBO	Togo	Cassava agro-industr.	14,000	
66/33 TUE-1	Tunisia	Ateliers Mécaniques du Sabel (completed Movember 1967)	14,000	4,874
67/67 TUB-2	Tunisia	Organa utilization (com- pleted October 1967)	4,000	1,620
67/73 TUB-3	Tunisia	Processing of oil seeds	14,000	
67/74 TUE-4	Tunisia	Société de Fondérie et de Mécanique	14,000	
67/224 TUIL-6	Tunisia	Investment promotion	2,500	

Table 3 (continued)

				Estimated cost as of 31/12/67 exploratory	Total commitments incurred as of	
UNITED No.		APRICA	Project		30/1/67	
67/131 UGA-1		Uganda	Pulp and paper industry (lat phase) (completed September 1967)	2,000	3,018	
66/24 UAR-1		UAR	Edfu Paper Mill (completed June 1966)	10,580	9,570	
66/6 UAR-2		UAR	Pertiliser industry (exploratory work) (completed August 1966)	275	275	
67/53 UAB-3		UAR	Bromine extraction (completed May 1967)	4,500	2,148	
67/54 UAR-4		UAR	Chlorine utilisation (completed March 1967)	7,500	7,500	
5-16 ua-5		UAR	Phosphorous complex	000'9		
67/57 UAR-6	UAR-6	UAR	Ures and emsonium sulphate	3,700		
67/78 UAR-7	UAR-7	U <b>AR</b>	Edfu Paper Mill (Teem of experts) (under implementa-tion)	57,200	2,635	
8-4vn (8/19	ava-8	170	Cottom textile laboratory	4,000		
6-870 96/19	0.48-9	ava	Hewsprint plant	4,000	Pag	ABI
61/139	61/139 UAR-10	AAD	Black sands project (exploretory) (completed July 1967)	150	9 5	10 9
64/16	67/143 UAS-11	avn	Chlorine consuming pilot unit	110,000	1,119	

# Table 3 (continued)

UKTO BO.	ADTOL	Trainet	Approved early approved early series	31/12/67 Total ocumitment approved incurred as of projects 30/1/67	I then t
67/223 UAB-12 UAR	1 UAR	Organito obsestoni traductiviae			
67/234 UAB_16	2 UAR	Hack sands project (taves			
67/156 ZASE-1	Zembia	Memchanture and proceeding	· ·	25,000	
67/164 244-3	Zembia	Motel-working and engineering	ŧ ;	<u> </u>	
67/158 BC4-1	ECA(Blger)	Small-scale industries (MCA		000,67	
67/199 DAK/ 7000-1	Dabonery and Togo	Industrial co-operation and promotion		00.00	
		Total Africa	16,585	790 287.434	3

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				Estimated cost as of 31/12/67	of 31/12/67	Total commitments incurred as of
UNITED No.	اي	THE MERICAS	Project	work	projects	
67/203 ARG-1	ARG-1	Argentina	Soda ash factory (completed December 1967)	•	10,000	2,920
67/206	ABO-2	Argentine	INTI (Food technology)		24,000	
67/201	67/201 480-3	Angentina	Textile industrial development		24,000	
67/127 NOL-1	NOL-1	Bolivia	Mission on industrial development (exploratory) (completed August 1967)		18,700	17,613
61/241	67/147 <b>384-</b> 1	Presi 1	Mission on industrial development (exploratory) (completed August 1967)	5,250		6, 312
67/226 186-2	7	Brastl	Small and medium sised ind. in Aratu Ind. Zone		3,000	
66/8 CHI-1	CHT-1	Ch11•	Regimeering industries (completed July 1967)		45,900	34,408
67/77 1006-1	1700	Dominican Republic	Puilding materials factories (exploratory) completed April 1967)	<b>6</b> 50		365
61/146 2016-2	108-2	Dominican Republic	Rehabilitation of begasse building boards factory		20,000	
61/169 1001-3	<b>10</b>	Dominican Republic	IDC-Ind. Engineer/Boonomist		24,000	
61/170 DOE-4	Ţ g	Dominican Republic	IDC - Market Analyst		24,000	
67/205 008-5	2 <u>1</u>	Dominican Republic	IDC - Food Ingineer		24,000	
96/19	67/96 BCUL-1	Boundor	Proceeding of naremjilla fruit	150		

UNITED NO.	è	THE ACRICAS	Protect	exploratory  work  sproved  projects	approved sections sec	Total commitment incurred as of 30/1/67
61/10	67/101 BCUA-2	Ecuador.	Industrial estates projects		14,000	
61/10	67/102 BCU4-3	Eonador	Survey on engineering industries (completed June 1967)		1,200	3, 101
61/15	67/150 WA-1	Oustomela	Reorganisation of the Production Development Institute		5,700	
61/68	67/68 OUTA-1 Ouyana	Ouyana	Exploratory mission (completed March 1967)	250	ř	
67/21	67/213 OUTA-2	Ouyana	Mational Standards Organisation		1,200	
61/19	67/153 544-1	Jemajos	Things Jamaican		18,000	
61/13	67/132 NEX-1	Next 00	Ouldelines for Economic Policies in the Manufacturing Industries (under implementa- tion)		21,000	10,196
61/10	67/109 MICA-1	Hioaragua	Petrochemical Proj. (ICALTI)		7,600	,
61/95	PERO-1	Peru	Begasse utilisation (exploratory) (completed June 1967)	ory) 1,700		1,527
91/19	67/161 PERU-2	Peru	Begasse util. plant		72,000	
61/18	67/188 PERU-3	Peru	Textile industry		15,000	
66/39	TRTO-1	Trinidad and Tobago	Study on furfural (completed March 1967)		7,500	6,819
<i>61/</i> 87	67/87 TRTO-2	Trinidad and Tobago	Industrial standardisation (completed November 1967)		2,000	1,801

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(continued
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Total commitments incurred as of 30/1/67			85,062
Estimated cost as of 31/12/67 approved to the second secon			382,800
Pripated or story	950	leted 100	9,650
Preject	Pood processing (exploratory)	Exploratory mission (completed Hovember 1967)	Total the American
THE MURICAS Protect	Trinided and Tobago	Venemela	
ULIDO 16.	67/90 TRTO-3 Trinidad	67/168 VEE-1 Venomela	

Table 3 (continued)	Î			ID/B/22 Annex rage 14
UNITED No.	ASIA ATD PAR RAST	Pro jeot	exploratory approved approved supproved suppro	incurred as of
67/125 AFGEA-1 Afghenisten	Afghanistan	Metch industry	9,000	
67/178 CET-1 (	Caylon	Paretham Chemical Corporation	8,000	
	Caylon	Textile industry	10,000	
67/84 CHIMA-1 China	China	Electronics industry (completed October 1967)	7,500	7,448
67/104 ORTHA-2 China	Chine	Technological improvements	15,000	
67/111 CHINA-3 China	Chine	Industrial executive development occurring	40,000	
67/116 CHINA-4 China	Chine	Promotion of export-oriented industries	19,500	
67/118 CHIMA-5 Chima	Chime	Plactic rew materials (completed Jenuary 1968)	8,000	
67/119 CHIMA-6 Oblas	Obtas	Melasine menafacturing process	2,000	
67/120 CHIMA-7 China	Chine	Synthetic fibres	15,000	
67/182 CHIMA-3 China	Chine	Refractory materials	15,000	
1-010 11/99	India	Pootumer plant	32,000	
66/37 100-2	India	Mission on export production (completed March 1967)	35,000	37,555
67/172 1000-1	Indonesia	Salt industry	2,500	
	Indonesta	Salphur industry	2,500	
• •	Indonesia	Spinsing stile	20,000	
•	Indonesia	Shi prands	20,000	
_	Indonesia	Netal-working industry	000'09	
	Indonesia	Paper mills	000'07	

# This 3 (continued)

				•	-21045		
UTIO Ke.	•	ASIA AND Par bast	Project	exploratory approved approved work projects	approved projects	10011704 as of 30/1/67	
67/214 1000-7	7-001	Indonesia	Steel plant project (under implementation)		3,500		
66/34 TRAF-2	WE-2	Iren	Engineering plant, Tabris (exploratory work) (completed Hovember 1966)	150			
66/40 TRAF-3	34.3	Irea	Tabris - investigatory mission (completed December 1966)	g	3,500		
66/41 1343-4		Liven	Iron and steel plant - Isfahan (axploratory work) (completed December 1966)	<b>4</b>	3,125	1,621	
1 85/19	TRANS	I'ren	Railroad workshop		<b>9</b>		
	TRAK-7	Ires	Direct reduction of from ore (emploratory mission) (completed May 1967)	rted 2,200		<b>3</b> 28	
67/93 1343-8	CRAN-8	Ires	Food industries (completed July 1967)	1,400		1,114	
67/106 TRAE-9	CRAN-9	Irea	Iron ore reduction project (completed July 1967)	160			
67/108 IRAM-10 Iran	TRANK-10	Iren	Mamufacture of metal products (exploratory) (completed June 1967)	2,000		1,106	
66/30 KOR-1	COB-1	Lores.	Steel project 1) exploratory work (completed	~ <b>~</b>			Page
66/43	<b>208</b> -2	Lores	11) investigatory mission (oun- pleted Jenuary 1967)		18,175	8,404	15
67/72	E08-3	Lorea	Steel project (completed June 1967)	~~			

			Estimated cost as of 31/12/67	of 31/12/67	Total commitme
UNIDO No.	ASIA AND PAR EAST	Project	exploratory work 8	approved pro jects	30/1/67
67/113 MAI-2	Kalaysia	Textile market study (under implementation)		15,000	2, 183
67/71 NEK-1	Mekong Committee	Industrial development - Lower Mekong Basin (completed August 1967)		16,500	14, 395
66/38 PHI-1	Philippines	Integrated Iron and Steel Mill (completed February 1967)		5,600	1,621
67/193 PHI-2	Philippines	Industrial Survey Mission (exploratory) (completed October 1967)	4,000		3,802
67/129 SING-1 Singapore	Singapore	Industrial fire safety		15,000	
67/130 SING-2	Singapore	Industrial (trade) effluents		15,000	
67/239 SING-3	Singapore	Economic Development Board		15,000	
67/62 THA-2	Thai land	Sugar industries (completed June 1967)		6,000	5, 340
66/35 THA-1	Theiland	Industrial estates		30,000	
		Total Asia and Far East	9,910	513,400	85,443

	;	EUROPE AND	·	Estimated cost as of 31/12/67 exploratory	approved	Total commitments incurred as of
UNIDO No.		HIDDER KAST	Pro ject	S S S S S S S S S S S S S S S S S S S		8
			Institute for instruments design			
9€/99	B01.4-1	Balgaria	i) exploratory work (com-	400		313
61/20	B01.0-2	Balgaria	ii) advisory services		51,000	&
77/99	CTP-1	Cyprus	Fertiliser industries:  i) exploratory phase (com-		•	į
82/99	CTP-3	Cyperus	pleted August 1900/ ii) feasibility study (com- pleted December 1966)		1,650	1,650
\$1/99	CTP-2	Cyperus	Paper mill (exploratory work) (completed July 1966)	1,640		1,467
94/99	CTPL	Cyprus	Saw mill (completed October 1967)		4,850	4,097
14/99	66/47 CTP-5	Cyperus	Industrial estates (completed August 1967)		6,000	3,875
66/48	CTP-5	Cyparae	Asbestos pipe plant		4,000	
02/99	GRE-1	Oresoe	Industrial estates (exploratory) (completed October 1966)	r) 700		488
67/240	67/240 GR <b>E-</b> 2	Greece	Exploratory mission (project implementation and follow-up) (completed December 1967)	300		
61/115	67/115 ICE-1	Iceland	Sodium mulphate project (completed July 1967)	550		494 544
61/52	ISB-1	Igreel	Metal-working industries (completed October 1967)		71,000	p 17 116'98
66/12	66/12 JOB-1	Jordan	Steel rolling mill (under implementation)		47,000	13,944

	EUROPE AND	AIS	Estimated cost as of 31/12/67 exploratory		Total commitments of incurred as of
UNITED No.		Project	•		30/1/67
64/100 MALTA-1 Malta	Malta	Factory building materials and methods (completed November 1967)	1,800		1,520
67/204 STB-1	Syria	Fertiliser project (exploratory) (completed October 1967)	500		200
67/51 TUR-1	Turkey	Fertiliser project (evaluation of tenders)	40,000	8	
67/55 TUB-2	Turkey	Cement factories (under implementation)	19,000		5,866
67/76 TUR-3	Turkey	Paper industry (completed July 1967)	6,750		4,715
67/195 TUB-4	Turkey	Iron and steel project	15,000	8	
67/212 TUR-5	Turkey	Barite grinding ore mill	4,500	8	
67/245 TUR-9	Turkey	Brignettes from Lignite (under implementation)	. 14,000	8	
67/117 1000-1	Yugoslavia	Industrial estates projects (exploratory mission) (completed July 1967)	500		<b>50</b> 2
67/202 TUGO-2 Tugoslavia	Tugoslavia	Industrial management project (exploratory mission) (completed October 1967)	009		555
		Total Europe and Middle East	5,190 286,550		76,659



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