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15 August 1967
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UNITED NATIONS INDUSTRIAL DEVELOPMENT ORGANIZATION

Joint Seminar by UNIDO and
CAFRAD (African Training and Research
Centre in Administration for Development)
on Organization and Administration
of Industrial Services in Africa
Tangier, Morocco
14-30 August 1967

WORK PROGRAMME

Monday
14 August 1967

09.30 - 10.30 Registration and distribution of documents

11.00 - 12.00 Opening Session:

- (i) Message of Welcome by His Excellency the Governor of Tangier, Moulay Taher el Alaoui.
- (ii) Address by Dr. Abdelaziz Filali, President of the Governing Board of CAFRAD.
- (iii) Address by Mr. Mohamed Laghaoui, President, Afro-Asian Organisation for Economic Cooperation
- (iv) Message by Dr. I. H. Abdel Rahman, Executive Director of UNIDO, read by Dr. A.A. Afifi.
- (v) Remarks by Mr. Abdel Rahman Abdalla, Director of CAFRAD.

15.30 - 18.00 Work of the Seminar

- (i) Election of officers
- (ii) Adoption of agenda and programme of work
- (iii) Substantive keynote address by Dr. Lawrence W. Bass, Consultant

20.00

Reception at Hotel Rif by the President of the Governing Board of CAFRAD.

Tuesday

15 August 1967

09.00 - 11.30

Agenda item I(A)*: Research, including feasibility studies, laboratory testing, standardization

Exposé : Dr. M.H. El Halfawy, Consultant

Discussion Paper: Some aspects of industrial research with particular reference to Africa (ID/WG.1/DP.1) by UNIDO
Reference Documents**

Country Reports: Organization and administration of industrial services in -
Sénégal (ID/WG.1/CR.6);
Kenya, Tanzania, Uganda and Zambia (ID/WG.1/CR.18).

11.45 - 14.00 Review of the Programme of Work

Wednesday

16 August 1967

09.00 - 11.30

Agenda item I(B) : Industrial Extension Services

Exposé : Mr. Philippus B. van Harreveld, Consultant.

Discussion Paper: Organizing industrial extension services in developing countries (ID/WG.1/DP.8) by Mr. Philippus B. van Harreveld.

Participant's Report: Industrial development activities of the National Development Corporation of Tanzania (ID/WG.1/PR.1) by Mr. Joseph Kiisa.

Reference Documents

Country Report: Organization and administration of industrial services in Morocco (ID/WG.1/CR.5)

Background Paper: Industrial extension services for small industries (ID/WG.1/BP.1) by UNIDO

* See provisional annotated agenda (ID/WG.1/R.1 Add.1)

** Country Reports, presented by UNIDO, and Background Papers will be used for references purposes only. Participants Reports will be summarized by their authors towards the end of the Seminar.

067/108

Wednesday
16 August 1967 (cont'd.)

11.45 - 14.00

Agenda item I(C) : Consulting Engineering

Exposé : Dr. Lawrence W. Bass, Consultant

Discussion Paper : Local industrial consulting in developing countries (ID/WG.1/DP.6) by Dr. Lawrence W. Bass

Participant's Report: Industrial services and supporting institutions in the United Arab Republic (ID/WG.1/PR.3) by Mr. Nabil A. Sadek

Reference Document

Country Report : Organization and administration of industrial services in Ghana (ID/WG.1/CR.2)

19.30

Reception at Hotel Chellah by the Moroccan Chambers of Commerce and Industry and the President of AFIASEC.

Thursday
17 August 1967

0900 - 10.45

Agenda item I(D) : Industrial Property

Exposé : Dr. Lawrence W. Bass, Consultant

Discussion Papers : Industrial property and economic development with particular reference to Africa (ID/WG.1/DP.9) by Mr. Peter Weiss.

The role of manufacturers associations in industrial development (ID/WG.1/DP.3) by UNIDO

10.45 - 12.15

Agenda item I(E) : Industrial Cooperatives

Exposé : Mr. Philippus B. van Harreveld, Consultant

Discussion Papers: The nature and role of industrial cooperatives in industrial development (ID/WG.1/DP.2) by UNIDO

The role of the Chamber of Commerce in developing countries (ID/WG.1/DP.11) by Mr. H. Gallenca.

Participant's Report: The role of the Kenya National Chamber of Commerce and Industry in promoting industrial development in Kenya (ID/WG.1/PR.8) by Mr. Gerishan Ngugi.

Reference Document

Country Report : Organization and administration of industrial services in Tunisia (ID/WG.1/CR.7)

Thursday
17 August 1967 (cont'd.)

12.30 - 14.00 Agenda item I(F) : Industrial Financing

Exposé: Mr. Roland Julienne, Consultant.

Discussion Paper : Industrial financial services in Africa
(ID/WG.1/DP.4) by UNIDO

Participants' Reports: Assistance to small-scale industries by the
Industrial Development Corporation of Zambia
(INDECO) (ID/WG.1/PR.4), by Mr. M.S. Siame.

Government technical and financial assistance
to domestic industries in Congo- Brazzaville
(ID/WG.1/PR.6), by Mr. Placide N'Zala-Backa.

Reference Documents

Country Reports:

Organization and administration of industrial
services in -

- Ethiopia (ID/WG.1/CR.1)
- Nigeria (ID/WG.1/CR.3)

Friday
18 August 1967

09.00 - 11.30 Agenda items I(G) and I(H): Fairs and Exhibitions and
Industrial Estates

Exposé : Messrs. J.V.L. Phillips and Philippus B.
van Harreveld, Consultants

(Documentation on Fairs and Exhibitions not available).

Reference Documents

Background Paper : Services and facilities for small-scale industries
in industrial estates (ID/WG.1/BP.3) by UNIDO

Country Reports : Organization and administration of industrial
services in -

- Nigeria (ID/WG.1/CR.3)
- Jamaica (ID/WG.1/CR.20)

Friday
18 August 1967(cont'd..)

12.45 - 14.00 Agenda items I(I) : Industrial Legislation for the promotion and protection of local industry

Exposé : Mr. Roland Julienne, Consultant.

Discussion Paper : Problems of industrial promotion in developing countries (ID/WG.1/DP.12) by Mr. Roland Julienne.

Participants' Reports: Industrial promotion in Upper Volta (ID/WG.1/PR.5) by Hyacinthe Ouedraogo.
Industrial incentive legislation for the promotion and protection of industry in the Republic of Sudan (ID/WG.1/PR.12) by Mr. Baha El Din Sayed Omer.

Reference Documents

Country Reports : Organization and administration of industrial services in -
- Ethiopia (ID/WG.1/CR.1).
- Guinea (ID/WG.1/CR.4).
- Jamaica (ID/WG.1/CR20).

Saturday
19 August 1967

09.30 - 1800 : Excursion to Tetouan and Taifor (Cabo Negro).

Monday
21 August 1967

09.00 - 11.30 Agenda item I(J) : Training

Exposé : Dr. Laurence L. Barber, Consultant,
and
Dr. Abdul G. Khan, Observer.

Discussion Papers : Organization and administration of public services for industrial development (ID/WG.1/DP.10) by Dr. Laurence L. Barber.

Training of Industrial Planners: The Pittsburgh Experience (ID/WG.1/DP.15) by Dr. Abdul G. Khan.

Reference documents

Monday

21 August 1967 (cont'd.)

Country Reports : (Consult Section on "Training" in the various Country Reports (ID/WG.1/CR.1-8, 18, 20)).

Background Papers : Training of national technical personnel for accelerated industrialization of the developing countries (ID/WG.1/BP.6) by UNIDO.

Stimulation of entrepreneurship and assistance to small industrialists at the pre-investment stage (ID/WG.1/BP.2) by UNIDO.

United Kingdom bilateral aid to African countries in the field of industrial services (ID/WG.1/BP.4) by the United Kingdom Government.

11.45 - 14.00

Agenda item II(A) : Role of public and private sectors and their relationship in the provision of industrial services

Expose : Dr. Laurence L. Barber, Consultant.

Discussion Papers : Organisation and administration of public services for industrial development (ID/WG.1/DP.10) by Dr. Laurence L. Barber.

Problems of industrial promotion in developing countries (ID/WG.1/DP.12) by Mr. Roland Julienne.

Participant's Report : Government assistance to industries in Senegal (ID/WG.1/PR.10) by Mr. Louis Alexandrenne.

20.30 : Cocktails at home of Mr. Abdel Rahman Abdalla, Director of CAFRAD.

Tuesday

22 August 1967

09.00 - 11.30

Agenda item II(B) : Organisational factors and functions of agencies involved in industrial development

Expose : Mr. Jacques Rousseau, Consultant, Scientific Director, CAFRAD.

Discussion Paper : The problem of the relationship between the public industrial sector and the State (ID/WG.1/DP.14) by Mr. Jacques Rousseau

Participants' Reports : Industrial Promotion in Liberia (ID/WG.1/PR.7) by Mr. P.N.A. Browne

Industrial promotion in Togo (ID/WG.1/PR.11) by Mr. Dossah Claude Mathey.

067/108

Tuesday
22 August 1967 (cont'd.)

Reference Document

Country Report : Organization and administration of industrial services in Upper Volta (ID/WG.1/CR.8).

11.45 - 14.00

Agenda item II (C) : Financial Policies

Expose' : Mr. J.V.L. Phillips, Consultant.

Discussion Papers : Administrative problems of public industrial enterprises in Africa (ID/WG.1/DP.13) by Mr. J.V.L. Phillips.

Industrial Financial Services in Africa (ID/WG.1/DP.4 by UNIDO.

Participants' Reports: Mobilizing investment capital in Ethiopia (ID/WG.1/PR.2), by Mr. Abraham Workineh

The role of the Societe' Tunisienne de Banque in the field of industrial promotion (ID/WG.1/PR.9) by Mr. Abdelhamid Chaghal.

Wednesday
23 August 1967

09.00 - 11.30

Agenda item II(D) : Problems of staffing and utilization of manpower

Expose' : Dr. Laurence L. Barber, Consultant.

Discussion Papers : Organization and administration of public services for industrial development (ID/WG.1/DP.10) by Dr. Laurence L. Barber.

Administrative problems of public industrial enterprises in Africa (ID/WG.1/DP.13) by Mr. J.V.L. Phillips.

Problems of industrial promotion in developing countries (ID/WG.1/DP.12) by Mr. Roland Julienne.

11.45 - 14.00

Agenda item II(E) : Problems of Coordination

Expose' : Mr. Roland Julienne, Consultant.

Discussion Paper : Problems of industrial promotion in developing countries (ID/WG.1/DP.12) by Mr. Roland Julienne.

Thursday
24 August 1967

09.00 - 11.30 Continuation of Agenda item II(E) : Problems of Coordination

11.45 - 14.00 Agenda item III : Follow-up and evaluation

Exposé : Dr. M.H. El Halfawy, Consultant

Discussion Paper : Problems of evaluation and follow-up of the performance of industrial development agencies in developing countries (ID/WG.1/DP.7) by — Dr. M.H. El Halfawy.

Friday
25 August 1967

08.30 - 14.00 Agenda items II(F) and II(G) : Bilateral aid and United Nations Technical Assistance

Exposé : Dr. A.A. Afifi, Technical Director

Discussion Paper : UNIDO Technical Assistance in the field of industrial services (ID/WG.1/DP.5) by UNIDO.

Reference documents

Background Papers : United Kingdom bilateral aid to African countries in the field of industrial services (ID/WG.1/EP.4) by the United Kingdom Government.

"Industrial Services" (ID/WG.1/BP.7) by Mr. E.G. Rothblum, Observer, Industry Officer, US-AID/Nigeria.

(a) Panel for discussion of bilateral aid:

M. Roland Julienne
Mr. Philippus B. van Harreveld
Mr. Egon G. Rothblum

(b) ECA Services in Africa : Mr. J.E. Gholl

(c) UNIDO Services for industrial development

Saturday
26 August 1967

10.00 - 13.30 Informal discussion with interested participants on "UNIDO Technical Cooperation Programmes."

Monday
28 August 1967

08.30 - 14.00 Participants' Reports:
(ID/WG.1/PR.1 - 13)

Round-table discussion

Moderator : Dr. A.A. Afifi

Address at 12 noon by Lord Layton, a Director of the British Steel Corporation responsible for commercial and marketing affairs, on "The management of the developing steel industry and its implications for developing countries in Africa."

Tuesday
29 August 1967

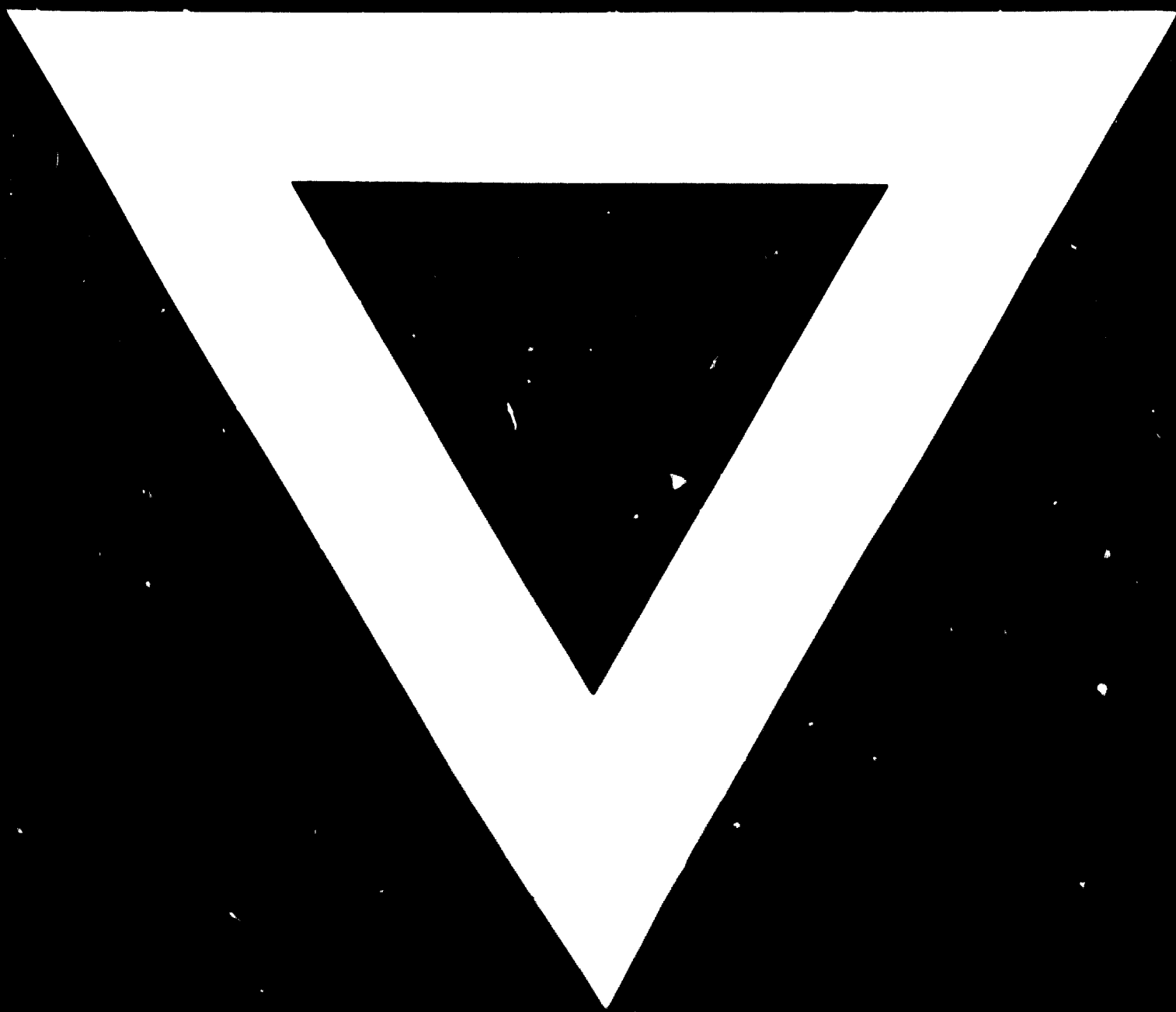
08.30 - 14.00 Continuation of discussion of Participants' Reports:
(ID/WG.1/PR.1 - 13)

Draft report of the Seminar will be circulated in the afternoon.

Wednesday
30 August 1967

08.30 - 14.00 Discussion of final report and recommendations
17.00 - 19.00 Formal adoption of the Report of the Seminar
Closing addresses and adjournment.





10 . 6 . 71