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RECENT TRENDS IN THE DEVELOPMENT OF RUSINESS DATA BANKS IN THE UNITED STATES:

With particular reference to the requirement for industrial programming

If this paper is an extract from the articles prepared for UNIDO by Mr. Jay M. Gould, Jay M. Gould Associates, New York, N.Y. as part of the pre-sessional feasibility study for the International Working Party under consideration. The views and opinions expressed in this paper are those of the authors and do not necessarily reflect the views of the secretariat of UNIDO. This document has been reproduced without formal editing.

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I. INTRODUCTION

The term "data bank" has emerged in recent years as an outgrowth of the growing application of computer terminology to the storage and retrieval of information. Yet, data banks in the sense of a body of classified information publicly and inexpensively available to either general or specialized information users are as old as the institution of public and private libraries. The emphasis on the mechanization of information processing techniques embodied in the term data bank is in turn a result of the exponential increase in the volume of information which in modern times has reached awesome proportions. 1/

If the information in a data bank is properly classified and can be key-punched for storage on cards or tape, it is readily apparent that the dissemination of such information can be greatly facilitated by the development of "computer utility" or "information utility" systems. Such systems utilising telephone and wireless communication links, as well as time and space sharing, can employ great economics of scale in making available a wide range of information processing services directly to customers in their individual offices.

The magnitude of the paper involved in the "information explosion" can be illustrated by a few statistics: (1) the U.S. Federal Government produces 25 billion pieces of paper por year and has accumulated enough records to fill 7.5 Pentagon buildings, at a total cost of 14 billion per year; (2) military engineering documentation (research reports, manuals, drawings, etc.) new costs 42 billion annually; (3) approximately 15 million checks pass through U.S. banks each year; (4) more than 6 million engineering drawings are made yearly for the military services and more than 50 million drawings are on file; (5) approximately 30,000 technical journals publish more than 2 million articles per year in over 50 languages etc.....

⁽G. C. P. Bourne; <u>Tethods of Information Handling</u>, John Whiley, New York, New York, 1963).

optimum use as shared public files in national and international computer utility systems when available reference sources are integrated into the various information services affered by the system. Data bank development is being actively undertaken in the U.S. today, even in advance of the emergence of national computer utility systems, because computer and transmission technology has already advanced to the point where the efficiencies of operation of publicly shared data banks have become obvious.

Computer utility, while further advanced in the U.S. than elsewhere, particularly in areas under federal administration, is still in a very early stage of development. Many thorny technical, legal, and administrative problems remain to be resolved before data bank information will be available on a "real time" basis by telephone. In the discussions to follow, data banks will be discussed without reference to the probability that future access to them will be greatly facilitated by the establishment of computer utility networks, both within countries and internationally.

The key to the data bank concept is the classification and coding system which must precede any mechanization procedure. The existence of the data on punch cards and tape is important for rapid access, inexpensive reproduction and for mechanical abstracting, indexing, and cataloguing. The latter is of course an extremely important way to provide access to a body of information, and there is much effort now being expended in the U.S. on the development of classification and indexing techniques necessary for the organisation of information systems. 2/

The International Standard Industrial Classification and the Standard International Trade Classification or a proper combination of these two soems to offer a key reference for various classification and coding systems for business and economic data banks. In the U.S. the Standard Industrial Classification System

American Documentation is the U.S. journal of information science which records work in progress in such fields.

is now being widely adapted for the coding and classification of private business reference services, directories, circulation and mailing lists and of many examples of what can be described as incipient data banks of economic information of possible use for industrial development programming.

A brief over-all review of data banks, especially those designed to provide information for corporate planning, is presented in the following section. Then, the major technical aspects of selected business and economic data banks are described; those specific schemes may be particularly interesting from the standpoint of the International working Party on Industrial Programming Data.

II. MAJOR CATEGORILS OF BUSINESS DATA BANKS

The following is a listing of various reference services now available in published form which are being converted into data banks by the use of various classification techniques.

- (i) Professional Reference Services
 - a. Legal
 - b. Medical
 - c. Law Enforcement
 - d. Scientific
 - e. Engineering
 - f. Pharmacy
 - 8. Apriculture
- (ii) Business Reference Services
 - a. Credit
 - b. Kailing Lists
 - c. Directories
 - d. Sales Statistics
 - c. Marketing Reports
 - f. Koy Personnel
 - g. Job Vacancies
 - h. Legulations
 - i. Price Schedules

- j. Froduction Data
- k. Financial Data
- (iii) Consumer Reference Services
 - a. Testing
 - b. Satisfaction
 - c. Product Specifications
 - d. Product Prices
 - e. Sales Figures
 - f. Varranty Information
 - g. Product Availability
 - h. Advertising
- (iv) General Information Peference Services
 - a. Employment Opportunities
 - b. Political Facts
 - c. Sports Statistics
 - d. Historical Data
 - c. Weather Information
 - f. Travel Information
 - g. Repair Information
 - h. Gardening

Those various reference services now available in published
form are now being converted into data banks. The scientific banks
now being developed in the U.S. in the fields of chemistry, physics,
biology, etc. are wellknown. In the field of medicine, for example,
data banks are evolving as a consequence of the growing use of the
computer for hospital accounting, as patient records can be
accumulated, analyzed and aggregated with those of other hospitals.

In the finance and business fields, computerized information services are providing a wide range of data required as the basis for executive decisions. These services include: mailing lists, directories, sales statistics, marketing reports, key personnel, job vacancies, business regulations, price schedules, production data, financial data, etc. These information services are now being offered in most large cities in the U.S. as an outgrowth of the private use of computers in their application to internal accounting, sales, and production records. Services are available in the financial areas of investment, insurance, banking, credit,

and taxation. Similar services are offered in retail and whole-sale processing, purchasing, production control, and other aspects of the managerial planning and programming functions. For many smaller users that have no private computer installations, such information convices are made available by local "service bureaus" with a wider range of data processing facilities than could be otherwise used by any single customer.

A prototype of such a local computer utility is the MEYDATA Corporation, a subsidiary of Charles Adams Associates, which started operations in Boston in 1965 with a Univae 491 computer, serving 100 remote users from a central processing center located in Cambridge, Hassachusetts. HEYDATA offers to all users such business services as on-line inventing, inventory checking and updating, entry of orders, customer credit checking, and the storage and retrieval of information from the user's private files. In addition, numerous off-line services are offered, which can be batch processed curing the night when there is little or no on-line demands on the computing center. These off-line services can include the generation of routine and special accounting reports, the preparation of commission statements, price lists, the analysis of customer characteristics, and can also include information taken from national business data banks.

States for direct mail promotion is a very large business in the United States, involving annual volumes of hundreds of millions of dollars. Such mailing lists are generally compiled in many ways; from magazine circulations, mail responses to advertising, credit reports, etc. In recent years it has been recognized that the addition of key information to the lists will facilitate computerized selection procedures that will greatly upgrade the value of each item of information, and in the process the mailing list becomes, in effect, a data bank. The conversion of a mailing list to a data bank requires in addition to the physical transfer of the information from print to card or tape, the inclusion of quantitative information which permits further mechanical processing and linkages with related data banks.

Several economic data banks are now available or under development in the U.S. which are used in corporate planning for sales forecasting, policy determination and selection, market analysis, investment analysis, and plant location. They make use of the U.S. Standard Industrial Classification for ready access and are concerned with alphanumeric information of the kind that lends itself to mechanical data processing.

In the belief that such information systems can be adapted to international use in industrial programming, we shall select several specific schemes and discuss each of them in some detail.

III. THE PREDICAST SERVICE

Maich offers, on a subscription basis, a number of information services, several of which are economic data banks of great relevance for industrial management planning. For example, they are responsible for <u>Predicasts</u>, a quarterly publication of abstracts of forward and backward projection data and estimates of current production, shipments, consumption, sales, etc., of as many as 10,000 detailed products of the U.S. economy, arranged both alphabetically and by the U.S. Standard Industrial Classification System. The information abstracted is always quantitative and is taken from articles appearing in over 25 trade journals, pusinces and financial publications, newspapers, government reports, and special studies.

Exhibit A is a sample page indicating that for every product cited, the following innormation is offered:

a. SIC code to 5 digits. Note that this code is identical with the U.S. SIC system with respect to the first four digits. This means that the product cited is fully identified with respect to the industry of which it is a primary product. The fifth digit, however, sometimes conforms to the SIC product code but in many cases does not and appears to be adapted to the printing

requirements of the publication.

- b. Product A. An alph betic description of the primary product cited.
- c. Lvent. Here the vents cited include reports of consumption of other products in the production of product A (which are essentially technical coefficients in an input-output context), plus capacity, consumption, demand, output, sales, exports, imports, usage, revenue, expenditures, shipment, value added, etc.
- d. Product B. Here the quantitative information involves a relationship between two products, essentially similar to technical coefficients. Froduct B, however, carries no SIC code.
- e. Years. The quartitative information is generally offered as an estimate for the current or past years or forecast. When relevant, the calendar year for each is identified.
- f. <u>Quantities</u>. The quantitative data cited for each of the three years identified in (c).

The remaining information identifies the physical or monetary unit of measure employed, as tell as the journal cited, plus date of issue and page reference.

The information cited is considered to offer quick access to data for the followir, range of management rlanning functions:

- a. Projection of component information for economic forecasting.
- b. Forecasts of the industrial environment for long range planning.
 - c. Growth product forecasts for diversification studies.
 - d. Comparative industry growth rates for security analysis.
- e. End use distribution data and projections for market research requirements.
- f. Detailed facts and information sources for market development.
 - g. Sales trends for sales analysis.
 - h. Data on exogenous variables for operations research.
- i. Detailed product index and information sources for librarians and information and documentation appearalists.
- j. Data for rational policy determination by corporate executives.

The Predicast service is one that could readily lend itself to international coverage with the proper resources available for the abstraction and translation of comparable information from comparable data sources published in all countries. As a metter of fact, Economic Index and Surveys is currently offering such subscription services separately for Common Markat countries, Scandinavia, other nations of Europe, Canada, Latin America, Africa, Japan, other nations of Asia and Oceania. They also offer subscription services for the outlook summary sheets containing comparative country data for each product, which are referred to as "World-Product-Casts". The subscription options are available for general economic indicators; extractive and soft goods; basic chemicals, polymers, and other chemical products, oil and glass; and metals, electronics and equipment. Published forecasts are abstracted from government planning agencies, journals, bank letters, and international agencies.

The data bank principle underlying the Predicast services has been extended to the coverage of all economic information. Thus, Economic Index and Surveys also publishes an information service which records all such published information, again coded by industry, and available both for the U.S. and internationally.

One of the notable examples of this type of services may
be the "Expansion and Capacity Digest". This provides statistical
data on producer capacities - domestic and foreign - for
companies and for industries. The basic data are the reports of
companies and for industries. The basic data are the reports of
companies on their capacity and expansion plans. This information
serves the purpose of computing company market there by region
or by country, estimating corporate product mix, evaluating
probable price trends and prospects for equipment sales and
construction expenditures, and anticipating (with the aid of
Prodicast) demand-supply balances. The company data in the
Digest is aligned in the following manner:

- (1) Name of producer and plant location
- (2) Hajor product and current caracity
- (3) Expansion cost and source of information

IV. PROPITABILITY AND PURPORTANCE PATIOS

Tax returns analyzed by the U.S. Revenue Service constitute an extremely important statistical data source recording the reported profitability of U.S. enterprises. Properly classified, data taken from tax returns information can constitute a useful data bank of performance ratios, which can serve as a guide to American enterprises socking yardsticks by which their own performance can be evaluated. Information, such as the data collected by the U.S. Census Bureau, is drawn on heavily by the Input-Output section of the U.S. Office of Business Economics, in constructing the official U.S. input-output tables, but such use involves many technical adjustments of the tax data to conform with input-output methodology.

A useful effort to convert tax data into a data bank has been made by Leo Troy of Rutgers University and has been published by the Prentice-Hall Company of New Jersey under the title of Manual of Performance Ratios for Business Analysis and Profit Evaluation.

This manual makes available, for 266 manufacturing and nonmanufacturing industries classified by product, and by industry (according to the U.S. Standard Industrial Classification System), current industry-wide ratios to not sales of: cost of sales; executive salaries; rent; repairs; bad debts; interest payments; taxes (excluding Foderal income taxes); contributions; depreciation/depletion/amortization; advertising; pensions and other employee benefits and net profits after Federal income taxes.

The <u>Hanual</u> provides answers to questions concerning corporate activity in the United States as reported in 1964 - the most recent year for which authoritative figures derived from tax return data of the Internal Revenue Service are available. It also contains industry sales records at five-year intervals from 1948 through 1963, and also for 1964. Included in the <u>Hanual</u> are major (two-digit industries as classified in the Standard Industrial Classification Kanual) and minor (three-and tour-digit sub-classification) industries. These are subdivided into two general groups - non-manufacturing and manufacturing industries. In

addition to its extensive coverage of industries the <u>Manual</u> introduces several innovations in its presentation of operating and financial characteristics.

The first innovation of the <u>hanual</u> is its classification and definition of all 266 major and minor industries. Any company can easily identify itself with the industry accounting for most of its receipts and be able to compare itself with like enterprises.

The second significant innovation is the index reference of products and services. Thus, anyone analyzing a corporation whose subsidiarios produce a number of products or services can locate the industry producing a given product or service in the Index, and by turning to the page reference, ascertain the industry's average performances. The Index is also divided into non-manufacturing and manufacturing incustries.

The tables present 22 operational and financial ratios and percentages classified by size of the total assets in each industry for the year 1964. The asset size classification is yet another important innovation of the hanual. This breakdown makes possible comparison of a company's financial characteristics not only with the appropriate industry but also with other companies similar to it in size. Exhibit B is a sample page from the Manual.

V. DUN AND BRADSTPELT PLANT FILE

The most ambitious of all business data banks is perhaps the Dun and Bradstreet file of manufacturing establishments; this is a data bank of more than 300,000 industrial plants with information on name, address, telephone number, 4-digit SIC code, employment, sales volume, etc., compiled as a by-product of the extensive credit inquirey business of Dun and Bradstreet. The company is now extending the file to cover all non-manufacturing plants so that, in effect, it will have a complete consus of three million

business catablishments which, unlike the official counterpart maintained by the U.S. Census Bureau, will be available for public use. The project is expected to be completed in Spring, 1969.

The identification of business enterprises distinguishes
the Dun and Bradstreet information from what may be available
from U.S. Census tabulations in which the disclosure of
information about identified unterprises is withheld by law.
Indeed, the U.S. Bureau, in common with most National Statistical
Offices, believes that such non-disclosure limitations are
essential to the official collection of unbiased data.

Information collected by a private agency such as Dun and Bradstreet is offered either voluntarily by the respondent, with full knowledge that such information will be made public, or also information about the enterprise may be secured from creditors or similar third parties. In either case there may be some question about the accuracy of the facts and figures collected. However, the most significant statistic relating to the magnitude of operations of any single establishment in the Dun and Bradstreet data bank is employment. Checks with comparable densus information indicate that, aside from problems of definition and classification, employment data given to Dun and Bradstreet representatives either by the respondent or by informed third parties (banks, suppliers, customers, etc.) generally conform to similar information collected from respondents by governmental spencies. On the other hand, information on magnitude of sales would marely be reported objectively by the respondent to non-governmental agencies not operating under non-disclosure prohibitions.

A perhaps more difficult reporting problem is associated with the classification of establishments. Hany plant managers frequently do not know the four-digit all code under which their establishments are classified by Census enumerators, who are trained to ascertain which of possibly several diverse products produced at a given plant should be considered "primary". Dun and Bradstreet feels, however, that its own reporters are becoming increasingly sophisticated in this respect, and among the information new collected for each plant are all secondary SIC codes for all

products produced at the plant in significant quantities.

This problem would, of course, be eliminated if the Consus Burcau would publish the SIC code of all establishments, as has been frequently requested by certain American trade associations, but the U.S. Census Eureau has resisted this as a violation of its non-disclosure rule. 3/

An interesting feature of the Dun and Bradetreet data bank is the use of what is called an exclusive eight—digit numbering system for each establishment, designed eventually to cover as many as ten million possible establishments. The D-U-N-S number (for data universal numbering system) is a unique, random number assigned to an establishment, which can be easily checked by computers for coding errors, and can be used to facilitate intra-company data processing and in inter-company message and data transmission. The maintenance of a complete alphabetic file of business establishments carrying the DUNS numbers greatly facilitates the identification of any given business establishment.

Information in the Dun and Bradstreet data bank is available in eight different forms to: magnetic tape, punched cards, pressure-sensitive labels, cheshire labels, direct addressing masters, 3 x 5 cards, tabular listings, and printed tabulating cards. Two of these formats are shown in Exhibit C.

The full date for each establishment includes:

- 1. Area code and telephone number; name and title of chief executive.
- 2. Line of business primary S.I.C.
- 3. Line of business up to five secondary 8.1.C. 18
- 4. Number of employees and number of employees in the entire company.
- 5. Not worth and credit rating(available only to subscribers to Dun and Bradstreet Credit Service)

It is noteworthy that central statistical offices in both the United Kingdom and in Canada do release standard classification codes for business establishments.

- 6. Sales volume
- 7. State city country geographical code.
- Code to denote whether the establishment is a headquarter; whether no manufacturing is done at the location considered.
- 9. Code to denote that the establishment is a branch location, together with the D-U-N-S number of headquarters location; code to denote that the establishment is a subsidiary, together with the D-U-N-S number of the parent company.
- 10. Divisional none or trade style; year in which business started.

useful for market resc rehes in determining sales potential and market penetration, and evaluating new reducts market size and acceptance. Actually Dun and Bradstreet has its own market services division which undertakes contract market research for a diversified clientele. It should be noted that this division's market research services are made possible not only by its direct access to the plant files mentioned above, but also by a nation-wide system of branch offices in over 150 principal industrial and commercial markets linked by a wire network for high speed transmission of necessary data. The market research services division also has a field force of several thousand full-time, salaried business interviewers.

VI. THE IN CUSTON MARKET PROBILE

Initially International Eusiness Nachines sold computerprepared market research reports to companies that sell products
and services to manufacturers. Then, in recognition of the growing
interest in computerized information systems, IM contracted with
Dun and Bradstreet for a non-exclusive licensing agreement to use
the file in marketing information services. The information

offered was in the form of a "custom market profile", a series of five analytical reports, with each prefile priced at roughly \$3,500 to \$10,000.

The Custom Market Profile relates the shipments of any industrial producer to the total shipments for four-digit coded industries which it already supplies and to all prospective industrial customers. Preparation of the Custom Farket Profile falls into several stages.

that First, an analysis of the company's sales records is required so-total annual shipments to each plant can be related to both the SIC code of that plant and its employment. At this stage it is assumed that very plant in that industry is a prospective customer.

The variations in caller performance from plant to plant in an industry are examined in terms of dollar value of shipments-per-employee. The rate of variation is overned by the size of the plant, by employment, and by some optimum consumption ratio-per-employee. The rate is checked by examining how the ratio of dollars-per-employee varies within the size of plant within each industry.

The application of these ratios, as approved by the client, to the Dun and Fradetreet data bank of industrial plants, provides the basis of the Custom Harket Profile reports. In these reports, a summary comparison is made between present and potential markets as governed by client-selected parameters. The use of industry coefficients presents an alternate set of broadly-based weights for estimating potential. The industry experience, revealed from such data, is particularly useful for evaluating the markets where the client's own sales experience is unbalanced, or where he is dependent on industrial wholesalers and does not have sufficient direct sales records.

One important function of the industry coefficients is to indicate to the client his share of the market on an industry-by-industry basis. This is done by directly comparing the client's sales to each four-digit industry with the corresponding input/output dollar flow. This aspect of the data bank services will be described later in further details.

Reportedly, IBM has discontinued its industry information service in the above form, because the service did not conform to its long-range conjorate goals. Exhibit D illustrates the type of data bank that was made available to customers through this service. An economic consulting firm in New York, Jay E. Gould Associates, announced a new information service in mid-1968 that replaces, in part, certain information oftenings that were withdrawn by IBM, including that company's input-output data bank.

VII. INPUT-OUTPUT DATA BANKS

Input-output research helps focus attention on those toohnical coefficients that characterize inter-industry trans-actions undergoing rapid change. It is clear that an expanding input-output data bank which can pool the accumulated experience of changes affecting all buying industries can offer at least first approximations of market demand estimates to all selling industries without requiring the selling industry to develop such information from scratch.

The IBM Input-Output Data Bank, which supported the Custom Market Profile Reports, involves the disaggregation of sectors in the official input-output tables into component 4-digit industries.

omponent were so highy diversified that many industries would report very small quantities, if at all, some allocation procedures have to be established to distribute unreported consumption. This is particularly true with such materials as lubricants, office supplies, rubber belting, rubber hose, replacement tires and tubes, etc. Such allocation procedures, properly applied to and verified by market research, can often be the key to the disaggregation of several industries, thus making available larger bodies of data, at the small cost of a higher-than-average rate of error on a large number of very small transactions.

Private agencies are frequently in a for better position to extend the degree of detail available in input-output grids than are the government statisticions working under non-disclosure limitations. Thus, government statisticiens working with Consus data would be forced to consolidate 4-digit industries if a single company were to dominate one such industry or an important portion of the market for that industry. For example, the U.S. Flat Glass industry (SIC 3211) would be morged with the Purchased Glass industry (SIC 3231) because the output of a single sutomotive class producer has too dominating an influence in both industries to permit disaggregation. Similar considerations concerning the dominance of the largest i.E. mylon producer (DuPont) might require consolidating the Collulosic Lan-Made Fibers Industry (SIC 2823) with the Synthetic Organic libers Industry (SIC 2824).

Indeed, the role of central statistical offices in the construction of input-output tables is most important in the establishment of a frame of reference, but only the business enterprises these ctivities are recorded in these tables are in a rosition to evaluate the accuracy of the estimates, to supply the missing data links and to disaggregate the estimates to further detailed levels. Clearly then, the construction of input-output tables can be seen as a joint effort on the part of both private and governmental agencies.

The U.S. organizations engaged in the development of input-output data banks include such research institutions as
A.D. Little, Battelle Lemorial Institute, and the Stanford
Research Institute, leGraw Hill atc. These organizations
support the recently catablished non-profit organization,
Institute of Interindustry Data, Inc. (New York) which acts as
a clearing house for information on public and private
applications of input-output data and seeks to standardize
and coordinate such applications and additions to privately
developed data banks relating to specialized industrial fields.

Jay M. Gould Associates can be linked with the Dun and Bradstreet data bank of business establishments. A series of computer printents are produced that sime at pinpointing the potential demand of the industrial sector for the products of the following particular industry groups: wood, paper, plastics, rubber, glass and metal. Since the coverage of the Dun and Bradstreet file is most complete with respect to the manufacturing sector, the imput side (columns) of this input—output data bank is presently confined to the 425 4-digit manufacturing industries. As of mid-1968, the IBM-Gould bank has 85 industrial product groups (4- and 5-digit industries) on the output (rows) side. In the future, the coverage will be extended to as many as 250 product groups.

Exhibit E gives the listing of the 250 row industries whose output goes mainly to other 4-digit manufacturing industries. The asterisked industries in this list are those 85 which have already been covered in the existing IBM-Gould input-output data bank.

It is well known that the construction of input-output tables should proceed at the most detailed level of plant classification possible. In the U.S. the three official input-output tables constructed for the years 1947, 1958, and 1963 were at the 4-digit level of SIC detail but a final consolidation of industries into sectors in the publications groatly reduced the number of 4-digit industries whose separate sales patterns could be traced to 4-digit consuming industries. In order for a data bank to find maximum usefulness in these tables further development is required in the direction of disaggregation even below the 4-digit SIC level. This is particularly important when a variety of product components of a given industry are subject to different patterns of demend. As more and more input-output data are accumulated at various levels of detail, more control totals will be available to increase levels of accuracy and thereby stimulate further private research to seek even greater levels of detail.

increasingly favor the employment of input-output research techniques for the analysis of industrial markets because it is the most efficient, most a tional tool for understanding the structure of a complex set of interrelated industries.

Privately developed extensions of input-output data banks will become increasingly important, particularly with the release this year (1968) of the new 350 sector U.S. input-output tables by the Office of Business Economics. This will offer much new information to form the basis of even further input-output disaggregation.

VIII. CONCLUSIONS

Business data bank development in the U.S. is clearly still in an early stage. However, the results to date amply demonstrate that there is no better way to systematize for rapid access the wealth of technological and marketing information necessary for the operation of a complex modern economic system. Such information is currently available, not in data bank from but in the advertising and editorial pages of the U.S. busin as press.

The Predicast service is but a small example of the wealth of such information which can be systematically abstracted from the business press and retrieved in data bank form. Such information as carried in the various specialized trade publications will be increasingly adapted to conform with the input-output methodology and will be coded according to the Standard Industrial Classification System.

The principle underlying the Dun and Breastreet plant file in particular could be applied on a regional or international basis. Summary characteristics of individual establishments in various countries could be coded and included in a centralized international plant file. The same

projects being considered for implementation in various countries.

Systematic co-ordination of industrial development programming activities accross national borders would only become possible by having continual access to such international or regional plant and project files. The application of such files can be in innumerable fields.

Of course, the practical usefulness of the files would be enhanced by a simultaneous development of other supporting reference data, especially the kind of data that would help grasp the potential functional relationships among those plants and projects included in the files. The working connexion between the Dun and Bradstreet file and the input-output data bank, as described carlier, should be pointed out in particular in this connexion. Also, the continual up-deting of the plant files obviously requires a well organized field herce and a network of communication throughout the participating countries. It is heped that the proposal being developed by UNIDO for the International Working Party on Industrial Programming Data (referred to as the "Industry File System" in the provisional agenda for its first session 4/) will receive due attention from various national and multi-national organizations concerned with industrial development.

[&]quot;Aido-momoire: purpose, scope, operational framework and provisional agenda for the mirst session of the Working Party on Industrial Programming Data", ID/WG.23/1, September 1968, Annex III.

EXHIBIT A	

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	6	PRODUCT A	Organic Il bright	l brigh	200	izers, v	of ives,	ronts	int fini	ents, ne	onts, ch	ents, file	, s. r.	ints, p	1,5	ر ا ا	₹ 510	2	-	و ق	<u>.</u>		õ	C S		z	Z			-		_			_		
		PROD	Optical brightness	Optical brighteners	Plasticizers	Piasticizers, viny	Preservatives, industrial	Refrigeronts	Repellent finishes	Repellents, non-durable	Repellents, chemical	Repellents, flu	Repellents, file	Repellents, p	Repellents, re	epelien's, silicone	repertents, w	olvents		Jiraviolet.	Jitraviolet	Traviole:	ND 17.0%	N trogen Compounds	liffogen compo Ammonia	A pinomin	Z Z BISONE	Dinonia	Direction in		Di nomi	amonie.		•	nmonie nmonie	naonia	Pinomia Pinomia
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IRON ORES (SIC 101)

Sules TEAR	Volume Record of Total sales	Industry Motz
1948 1953 1958 1963 1964	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	100.0 187.0 186.4 256.6 250.5

		, -,-	- •	230.5		
Ratios or Percentages	By S	Size of As	ects (in	thousand	le of S)	T
as indicated below (1961)	A Under 500	500 to 2,499	2.500 to 9,999	0 10,000 to 49,993	50,000 and over	FOR THE TOTAL INDUSTRY
Selected Operating	Facto	rs (in pe	r cent o	I No. S.		
a. Cost th pulci	(b)	91.7	64.2	47.8		
2. Executive Salaries	(b)	1.8	.5	.1	58.2	60.4
3. Rent	(b)	.1	.1	(a)	.3	.5
4. Repairs	(b)	(a)	3.1	5.4	.4	.4
5. Bad Debis	(b)	(b)	(b)	(b)	3.5	3.3
6. Interest	(b)	.1	(a)	.5	.1	.1
7. Taxes (Excl Fed Inc Tax)	(b)	3.6	4.9	3.6	3.6	2.7
8. Contributions	(b)	(b)	.1		2.3	3.0
9. Dept/Depl/Amortiz	(b)	2.3	14.2	(a) 16.7	(a)	(a)
O. Advertising	(b)	(a)	(a)		2 2.0	18.8
1. Pensions & Benefits	(b)	(a)	1.9	(b)	(a)	(a)
2. Net Profit after Inc Tax	(b)	1.4	5.1	.9 14.5	1.2 10.6	1.1 9.8
Selected Financial De		· •				•
Selected Financial Ra 3. Current Ratio	(b)	number e	f times i	ratio is te	1)	
1. Quick Ratio	(b)	2.7	1.9	1.4	3.8	3.1
B. Net Sis to Net Wkg Cptl	(b)	2.5	1.7	1.1	3.3	2.8
Net Sis to Net Worth	(b)	5.7	3.4	6.5	1.8	2. 2
7. Inventory Turnover	(b)	2.6	1.3	.9	.6	.8
Tot Liab to Net Worth		(b)	(b)	(p)	(b)	(b)
and man to test the total	(b)	.4	.7	.6	.7	.7
Selected Fina	nclal	Factors Ci	n ner es	ent)	l	
come mun to yet // 0419	(b)	27,7	41.9	33.1	13.2	16.6
. Inv to Curr Assets	(b)	6.7	9.8	20.2	27.5	11.9
. Not Inc to Net Worth	(b)	3.6	6.7	13.7	6.9	
Ret Eurngs to Net Inc. *Depreciation largest factor	(b)	100.0	(b)	61.7	58.0	7. 6 52. 6

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EXHIBIT D - 1

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Fig. 11-50-10 1.5 1.50-10 1.5 1.50-10 1.5 1.50-10 1.5 1.50-10 1.5 1.50-10 1.5 1.50-10 1.5 1.50-10 1.5 1.50-10 1.5 1.50-10 1.5 1.50-10 1.5 1.50-10 1.5 1.50-10 1.5 1.50-10 1.5 1.50-10	_	ż	1.7	2	8.2	3.6	1.007.0	\$	•••	:	5.5	1
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	5	2.23	:	į	\$ \$	2.9	94113.0	3	2	# # #	7	1

EXHIBIT E.

A LISTING OF 250 (4-DIGIT) INDUSTRIES WHOSE OUTPUT CORS HAINLY TO OTHER 4-DIGIT LANUFACTURING INDUSTRIES

(SIC codu)

Foods:

2041 Flour and meal

2045 Blended and propured flour

2046 Wet corn milling

2061 Row come cupor

2062 Cane sugar refining

2063 Boot super

2087 Flavorings

2091 Cottons ed oil mills

2092 Scyboan cil mills

2093 Vegetable oil mills, ncc.

2094 Grunse and tallow

2096 Shortuning and cooking cils

Toxtilos:

2211 Meaving mills, cotton

2221 Weaving mills, synthetics

2231 Weaving, winishing mills, wool

2241 Narrow fabrics mills

2253 Knit outerwaar mills

2254 Knit underwear mills

2256 Knit tablic mills

2259 Knitting mills, nec.

2261 Finishing plants, cotton

2262 Finishing plants, synothetics

2269 Finishing plants, noc.

- 2281 Yern mills, except wool
- 2282 Throwing and winding mills
- 2203 Wool yearn mills
- 2284 Thread mills
- 2091 Felt goods, nec.
- 2293 Padding and upholstory filling
- 2294 Processed textile waste
- 2295 Conted fabric, not rubberized
- 2296 Tire core and fabric
- 2297 Scouring and combing plants
- 2298 Cordage and twins
- 2299 Textile goods, noc.
- 2328 Verk clothing
- 2381 Fabric dress and work gloves
- 2393 Textile bags
- 2394 Canvas products
- 2396 Apparel findings
- 2399 Textile products, ncc.

Mood products:

2411 Logging camps and contractors **2421** Sawnills and planing mills 242121 Rough and dressed hardwood lumber * 242128 Rough and drissed softwood lumber 2426 Hardwood dimension and flooring Millwork plants 2431 2432 Veneer and plywood plants 2433 Prefabricated wood products 2441 Mailed wooden boxes and shook 2442 Wirebound boxes and crates 2443 Vencer and plywood containers 24/15 Cooperage 2491 Wood preserving 2499 Wood products, noc. 2541 Wood partitions and store fixtures 2542 Metal partitions and store fixtures

Paper products and printing:

- * 2611 Pulp mills
- * 2621 Paper mills, except building
- *** 26211** Nowsprint
- * 26212 Uncoated groundwood paper
- * 26213 Coated printing and converting paper
- * 26214 Book paper, uncoated
- * 26215 Fine paper
- * 26216 Coarse paper
- * 26217 Special industrial paper
- * 26218 Sanitary tissue

*	262186-7	Industrial and packaging tissue
#	2631	Paperboard mills
*	26311	Container board
*	26312	Special food board
*	26313	Folding boxboard
#	26314	Set-up boxboard
*	26315	Special paperboard
#	26316	Wet machine board
#	2641	Paper conting and glazing
*	2642	Envelopes
#	2643	Brigs exact textile base
#	26431	Grocers, variety and shopping bags
*	26432	Specialty bags and liners
#	26433	Shipping sacks, multiwall bags
*	2645	Die out paperboard and paper
*	2647	Sanitary paper products
*	2649	Converted paperboard products
•	2651	Folding paperboard boxes
*	2052	Set-up paperbourd bones
*	265 3	Corrugated and selid fiber boxes
*	2654	Sanitary food containers
*	2655	Fiber cans, tubes, drums, etc.
#	26551	Fiber druns
*	26558	Fiber cans
*	26 5 5 9	Fiber coles, tubes, comes, recls, spools, etc.
#	2661	Building paper and building paper mills
	2751	Printing: letterpress
	2752	Printing: lithographic
	2753	Engraving and plate printing
	2761	Monifold business forms
	27 89	Bookbinding and related work
	2791	Typesetting
	2793	Photoengraving
	2794	Lloctrotyping and storeotyping

Chomicale:	
2812	Alkalics and chlorine
2813	Industrial gases
2814	Cyclic (conl tor) crudes
2815	Intermediate coal tar products
2816	Inorganic pignents
2 8 18	Organic churicols, nec.
2819	Inorganic chemicals, nec.
* 2 821	Plastics materials and synthetic resins
* 2822	Synthetic rubber
* 2823	Collulosic man-made fibers
* 2824	Organic synthetic fibers, nencellulosic
2831	Biological products
2843	Surface active agents
2851	Faints and varnishes
2861	Gum and wood chemicals
2871	Fortilizers
2872	Fortilizers, mixing only
2873	Agricultural posticidos
2879	Agricultural chemicals, noc.
2891	Clue and Jelatin
2892	Explosives
* 2 893	Printing ink
2894	Fatty acids
2895	Carbon black
2899	Chemical proparations, noc.

Petroleum producta:

2911	Petroleum refining
2951	Paving mixtures and blocks
2952	Asphalt felts and coatings
299 2	Lubricating oils and greases
2999	Petroleum and coal products me

Rubber and plastics:

- * 3011 Tires and inner tubes
- * 3031 Reclaimed rubber
- * 3069 Fabricated rubber products, nec.
- * 30691 Rubber bolting
- # 39692 Rubber hose
- * 30693 Sponge and form
- * 30694 Rubber floor and wall covering
- * 30695 Mechanical rubber goods
- * 30696 Rubber heels and soles
- 30699 Other industrial rubber goods
- * 3079 Plastics products, nec.
 - 3111 Leather tenning and finishing
 - 3121 Industrial leather belting
 - 3131 Footwear cut stock

Oloss, ol: y products:

- * 3211 Flat glass
- * 3221 Class containers
- * 3229 Pressed and blown glass, noc.
- * 32292 Lighting and electronic glassware
- * 32293 Textile type class fiber
- * 32294 All other pressed and blown Glassware
 - 3231 Products of purchased glass
 - 3241 Cement, hydraulic
 - 3253 Coremic wall and floor tile
 - 3255 Clay refractories
 - 3259 Structurel clay products, nec.
 - 3264 Percolain electrical supplies
 - 3271 Concrete block and brick
 - 3272 Concrete products
 - 3273 Ready-mixed concrete
 - 3274 Line
 - 3275 Gypsum products

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3261 Cut stone and stone products

J-74	abrabive products
3292	Asbestos products
32 93	Gaskets and insulations
	Minerals: Ground or treated
	Minoral wool
3297	Noncley refractories
	Fonnetullic minerals, noc.
Porrous an	d nenferrous products:
* 3312	
• 33122	Steel ingots, bars and shapes
• 33123	Steel strip, shoot and plate
3313	Electrometallurgical products
* 3315	Steel wire drawing
* 331 51	Ferrous wire and wire products
3316	Cold finishing of steel shapes
3317	Steel pipe and tubes
3321	Gray iron foundries
3322	Malleable iron foundries
3323	Steel foundries
3331	Primary copper
3332	Primary lead
3333	Primary zinc ·
3334	Brimary aluminium
3339	Primary nonferrous metals, nec.
3341	Secondary nonferrous metals
*3351	Copper rolling and drawing
*33515	
*33516	Copper plate sheet and strip
*33517	
*3352	Aluminium rolling and drawing
*33522	Aluminium shoot plate and foil
	Aluminium extruded shapes
*33526	Aluminium pipe and tube
3356	Rolling and drawing, noc.
*3357	Nonferrous wire drawing, etc.

3291 Abrasive products

3471

3479

3481

3491

3493

3494

3496

3497 3498

3499

* 3361	Aluminium castings
336 2	Brass, bronzo, copper castings
3369	
3391	
3392	Nonforrous forgings
3 3 99	Frimary metal industries, nec.
Fabricated	metal products:
3411	Metal cans
3429	Hardware, nec.
3431	Plumbing fixtures
34 32	Plumbing fittings, brass goods
	Nonclectric heating equipment
3441	Fabricated structural stool
3442	Notal doors, sash, and trim
3443	Boiler shop products
3444	Shoct metal work
344 9	Piscellancous metal work, ncc.
3451	
34 52	Bolts, nuts, washers, and rivets
3461	

Plating and polishing

Steel springs

Collapsible tubes

Hetal foil and leaf

Notel coating, engraving, etc.

Fabricated wire products, noc.

Motal barrels, drums and pails

Volves and pipe fittings

Fabricated pipe and fittings

Fabricated notal products, noc.

chinery and components: Steam ongines and turbines 3511 Internal combustion engines 3519 3522 Farm machinery and equipment 3531 Construction machinery Mining machinery and equipment 3532 3533 Oil field machines and equipment Elevators and moving stairways 3534 3535 Conveyors Hoists, crancs, and monorails 3536 Industrial trucks and tractors 3537 3541 Metal-cutting machine tools Metal-forming machine tools 3542 3544 Special dies and tools Machine tool accessories 3545 Metalworking machinery, nec. 3548 Food products machinery 3551 3552 Textile machinery 3553 Woodworking machinery Paper industries machinery 3554 3555 Printing trades machinery Special industry mechinery, nec. 3559 3561 Pumps and compressors Ball and reller bearings 3562 35621 Ball bearings 35622 Roller bearings

Blowers and fans

Industrial patterns

Scales and balances

Power transmission equipment

Industrial furnaces and ovens General industry machinery, ncc.

Commercial laundry equipment

Vacuum cleaners, industrial

Refrigeration machinery

3564

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3567

3569 3576

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	3586	Neasuring and disponsing pumps
	3589	
	3591	Machine shops
	3599	Lachinery, nec.
	3611	Electric measuring instruments
	3612	
	3613	Switchgear and switchboards
	36 19	Electric transmission and distribution equipment
*	3621	Hotors and generators
#	36211	Fractional horse-ower metors
*	3 6213	Integral hersepower meters and generators
	3622	Industrial controls
	3623	Welding apparatus
	3624	Carbon and graphite products
	3629	Electric industrial goods, nec.
	3643	Current carrying devices
	3644	Noncurrent carryin, devices
	3671	Electron tubes, receiving type
	3672	Cathode ray picture tubes
	3673	Electron tubes, transmitting
	3679	Electronic components, nec.
	3691	Storage batteries
	3692	Primary batteries, dry and wet
	3694	Engine electrical equipment
	3699	Electrical products, noc.
	3715	Truck trailers
	811	Scientific instruments
	1821	Nechanical measuring devices
	822	Automatic temperature controls
	831	Optical instruments and lensos
3	861	Photographic equipment

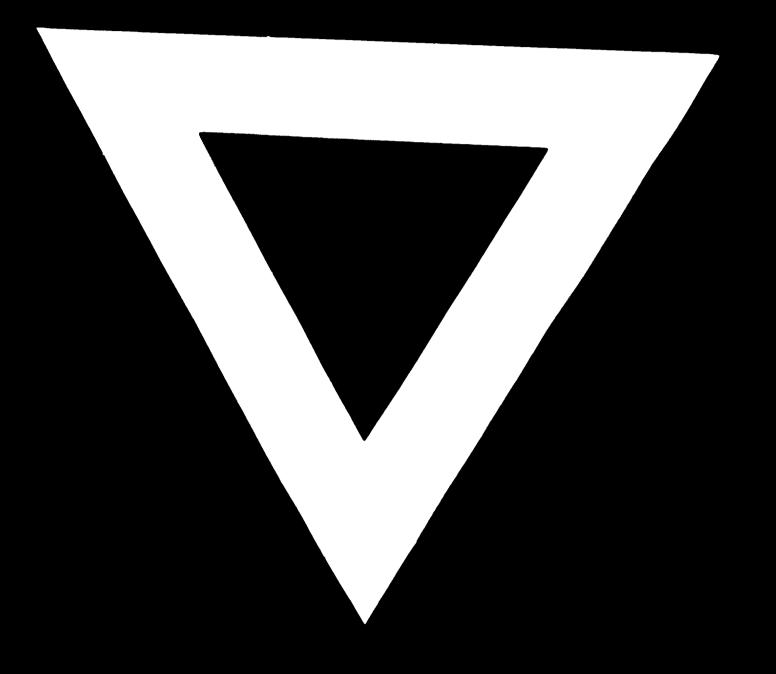
Miscellaneous Freducts:

3955 Carbon paper and inked ribbons

3964 Needles, pins, and fasteners

3981 Brooms and brushes





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