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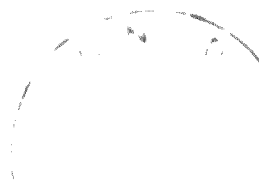
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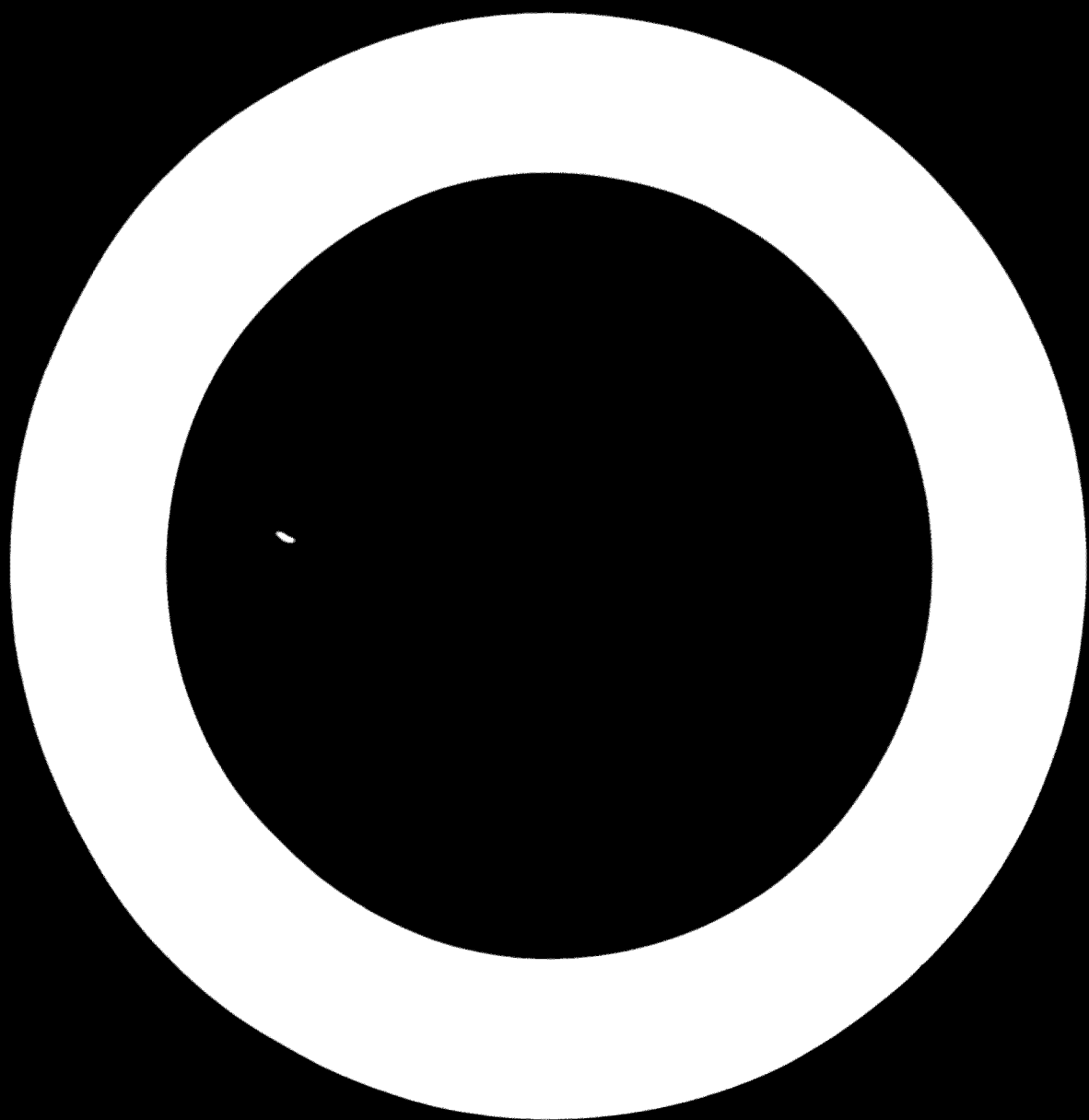


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## I - INTRODUCTION

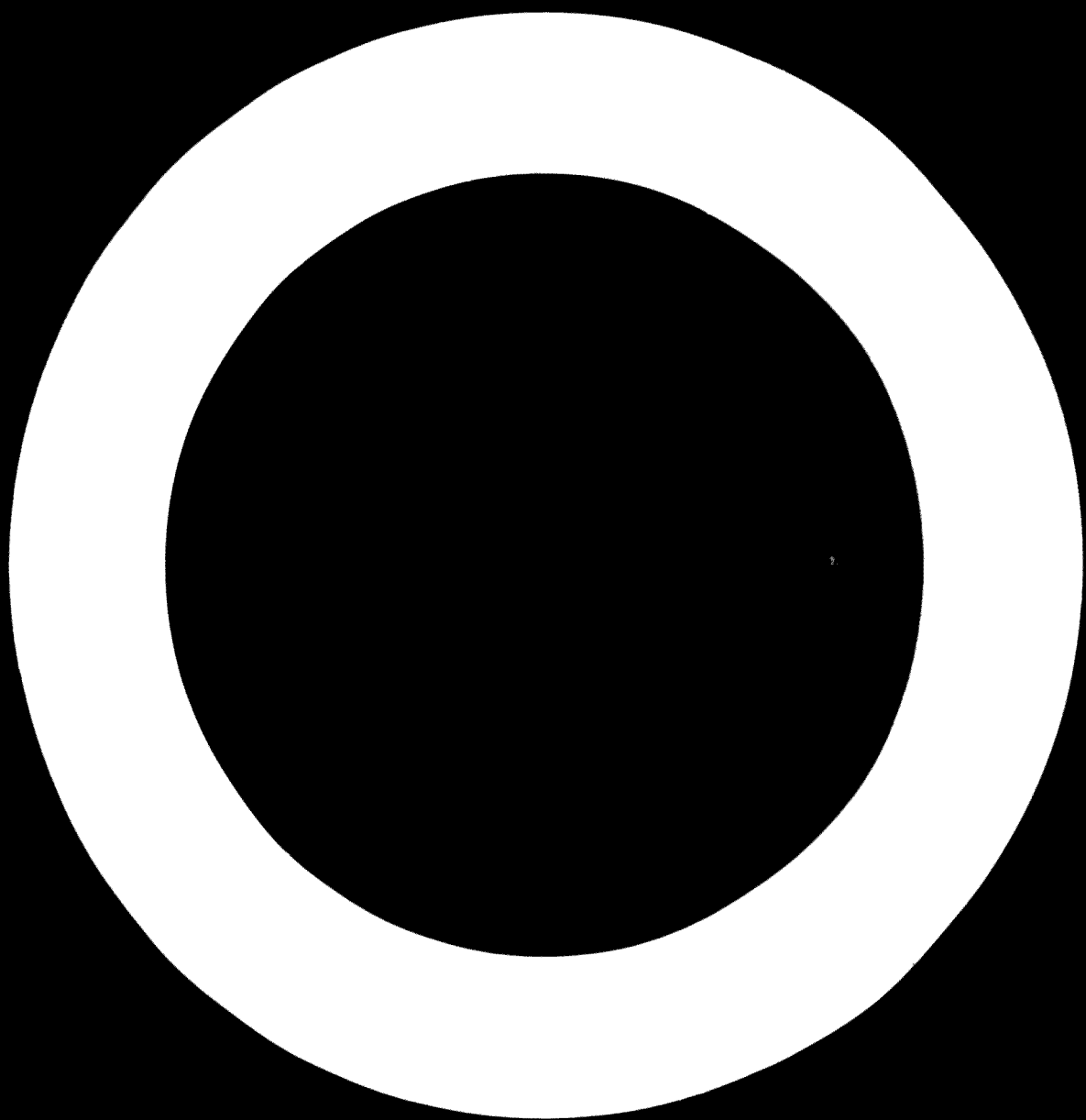
The present study comprises an examination of the economic suitability of the proposed urea production plant, the plant investment and production cost, the availability and importation of the required raw materials, and the cost structure of the proposed enterprise for the imported area.

After the beginning of this study it was found that the results were already made in the past. The major analysis was done by the late SUDS in their very extensive report. Besides this report and the country wide viewpoints, there exists also a correspondence with several consultants and contracting firms in rather initial stage. The remaining technical background papers will be analysed at a later stage.

The estimated return on investment, production costs, pay-out time and other economic indices introduced in this report, have been reviewed and revised after the final proposal for plant construction is published. The review of sub-regional marketing shown in Part "II" of this report, will then to be supplemented by definitive plans for urea export.

In making this study, the background knowledge of fertiliser production plants and costs was available. The utilities and estimated operational labour costs reflect the conditions found in Madagascar.

Every effort was taken to conceive simultaneously balanced UNDP projects which may contribute optimally to the development of the economy of Madagascar.



11 - EVALUATION OF THE ECONOMIC PROSPECTS OF THE

PRODUCTION OF FERTILIZERS IN RÉUNION

1.1.1.1. - Introduction

The present study is a continuation of the work done in the field of fertilizers in Réunion. It is based on the economic and social data available for the period 1950-1954.

1950-1954 is the period of the first five-year plan:

- Volume I

It is divided into two parts:

(I) The first part is devoted to the study of the economic situation of Réunion.

- Volume II

The second part is devoted to the study of the economic situation of Réunion.

(II) The second part is devoted to the study of the economic situation of Réunion.

The present study is a continuation of the work done in the field of fertilizers in Réunion.

It is based on the economic and social data available for the period 1950-1954.

With this study, the author hopes to contribute to the knowledge of the economic situation of Réunion.

Volume II of the present study.

Measures. SIDES should be taken into account in the following order:

- I. Size of the production of fertilizers in Réunion.
- II. Raw material resources.
- III. Selling price of fertilizers in Réunion compared with the current C & F price of fertilizers in Réunion.

I. Size of the production of fertilizers in Réunion.

Measures. SIDES should be taken into account in the following order: I. Size of the production of fertilizers in Réunion compared with the current C & F price of fertilizers in Réunion. II. Raw material resources. III. Selling price of fertilizers in Réunion compared with the current C & F price of fertilizers in Réunion.





... require 14 kcal/kg. ...  
... only 20% ...  
... It's just ...  
... CO<sub>2</sub> Ca<sup>+</sup> ...  
... N imported.

Further views of ... based on ... hydrogen and nitrogen.

... stock for ...  
... that even in those countries, where ...  
... petroleum materials. After this ...  
... utilisation of heavy fuel oil from the Oil Refinery in ...  
... prospective source for nitrogen production is ...

It should be noted that in 1964, i.e. when their report appeared, it was not yet been sure whether the refinery would be built at all. It is questionable why they considered as an alternative source, in case the oil refinery would not be built, the importation of the heavy fuel-oil. In such a case it would be better to import straight run naphtha which has become already in 1962 one of the most important raw materials for ammonia synthesis.

Messrs. SIBS envisage the price of fuel oil at Tuzovce, coming from the future oil refinery, to be of the order of US \$ 14.00/ton. According to the latest information received, this price is higher, amounting to US \$ 18/ton. On the other hand, it has to be realized that this price based on FOB Tuzovce fuel-oil resale value includes, at present, the additional costs resulting from closing of Suez Canal and taxes of importation and transaction, i.e. US \$ 1,7 which normally should not be levied if fuel-oil were used for fertiliser manufacture. Subtracting US \$ 1,7 from US \$ 18.00, we obtain

US \$ 14,70 which is not a correct assumption.

Even if the problem of usage of fuel oil for manufacture of nitrogen fertilizer is discussed more in details at a later stage of this study, it has to be noted the following comparative advantage of two different raw materials for ammonia production according to Messrs. S. LIS report:

- Natural gas as raw material  
(21,000 cubic ft/ton of  $NH_3$  at \$ 0,10 per thousand cubic feet) US \$ 2,10
- Fuel oil  
(0,845 ton of fuel oil/ton  $NH_3$  at \$ 14,70 per ton) US \$ 12,32
- Difference in favour of gas/ton  $NH_3$  US \$ 10,22

If other utilities and operating cost are taken into consideration this difference becomes even much greater in favour of process using natural gas as a raw material. As a matter of fact, the electricity consumption for ammonia synthesis should be mentioned here to be compared with Messrs. S. LIS assumptions.

Messrs. S. LIS considered the electrical consumption to be of the order of 2,000 kWh/ton of fixed N. Actually this figure is very high and should be about 1500 kWh/ton of fixed N. On the other hand, the estimated cost for 1 kWh of US \$ 0,02 (2 cents) was checked there and seems to be correct. Nonetheless, it is very high compared with the average cost of 1 kWh in the United States which is about US \$ 0,01 (1 cent or 10 mills).

After having reviewed the consumption estimates for the future raw materials available, kind of fertilizers most suited to cultivations of rice, other specific conditions in Madagascar, etc., Messrs. S. LIS recommended to produce urea (especially for cultivation of rice), nitric acid and ammonium nitrate (including explosives). Consequently they suggested the partial recycle process for urea manufacture, where part of ammonia and carbon dioxide can not be recycled and must be used in the production of a co-product nitrogen material, as in the one-through process. The production capacities were conceived in two alternatives as it is apparent from the following table:

	Alternative I		Alternative II	
	Urea (46%)	Urea (46%)	Ammonium nitrate (33,5%)	Explosive (34,8%)
$NH_3$ - 75 t/day / year	127,5 42,075	88 27,060	44,8 14,830	13,6 4,300
$NH_3$ - 100 t/day / year	170 56,100	110 36,300	64,3 21,280	13,6 4,300

apart from the fact that the...  
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**B. OVERVIEW OF THE...  
 ...**

To get the views...  
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 CHELIEAS (P.C.), Institut...  
 SYNTHE...  
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 less, it is...  
 main...  
 ...

- (a) Should...  
 ...
- (b) Should...  
 ...

(e) Should ammonia sulphate, urea or ammonium sulphate only be produced?

Irrespective of what is produced, the main object of interest is the relative cost of urea, versus fertilizers in vogue by 1970 and 1975, which will decide the relative realization of the production capacity and economy of urea as a fertilizer, versus others, in this country.

The iron deficiency element factor is continuously increased throughout this feasibility report including the final recommendations and therefore are not included in this particular chapter.

### III - UREA AS A FERTILIZER AND OTHER USES

Urea as a fertilizer is steadily getting importance marked by a steep growth in the world's leading countries. It has high nitrogen content, small water-solubility, leaves no residual nutrients in the soil and may be easily applied to the soil. Urea is especially used in the cultivation of rice, wheat, tobacco, corn, sorgho, cotton, sugar cane, coffee, pasture, and maize. Under certain conditions, urea may be used as a material for compound fertilizers.

Urea is also used in herbicides. A new product, called PCP-26 (sodium penta-chlorophenyl) is currently known as a weed-killing chemical and is being used in paddy fields (Japan).

Urea is also used as a cattle food for ruminant animals, for resin manufacture as a softener for various cellulose products, and finally, has many uses in the chemical industry.

It goes without saying, that urea will find its major application in the domain as a fertilizer, a component of the synthetic additional cattle feed, and as a weed-killing element in mixture with herbicide.

### IV - AVAILABLE PROCESSES FOR UREA MANUFACTURE

The choice among several available processes for Urea manufacture depends upon products to be obtained and the location of the plant. The Once-through process and the Partial Recycle Process may have distinct advantages where all or part of the off-gas ammonia is to be used in the production of nitric acid or for the reaction with the specific acid to

form its sodium salt, i.e., sodium nitrate or sodium nitrite.

The principal advantage of the Once-Through Process is its relatively low capital investment as compared with other processes which require the installation of equipment for recovery of the off-gas products.

In the Partial Recycle Process, the off-gas is recycled into the reactor which contains a catalyst bed. This is the basis of the Once-Through Process.

In the Total Recycle Process, a recovery system is added to the Partial Recycle Process, ensuring that the off-gas products are completely recovered and re-introduced to the catalytic reactor.

As in Madagascar, the off-gas is recovered and re-introduced, the Total Recycle Process has to be used.

There are several major processes available for the production of

Chloro, Sulfuric, Toluene, Kerosene, Isobutane, Liquefied Petroleum Gas, etc. Most of these processes are carried out on a Once-Through, Partial Recycle or Total Recycle basis. The principal difference between the above mentioned processes is the manner in which the off-gas products are recovered from the sodium carbonate decomposition to the feed of the reactor.

Process description in general of these processes including a flow sheet is shown at a subsequent part of this Report.

#### V - Raw Materials for Urea Production

Generally, it is not recommended to produce ammonia in Madagascar due to economic reasons. One ton of ammonia manufactured from locally available residual heavy fuel oil (Bunker "C") would cost about \$ 95/ton which compares unfavourably with anhydrous ammonia imported from Gulf area amounting to about \$ 40/ton only.

It is envisaged that the most suited source of the ammonia required in Madagascar would be the Persian Gulf area. The nitrogen from Gulf area to Madagascar is about half the distance as from Burep or Trinidad. The result of it will be reduced freight rates. Another important factor would be the possible coordinated ammonia supply with other East African Sub-Regional countries which also consider the use of anhydrous ammonia for fertilizer production, (Kenya, Mauritius etc.) In such a case, ammonia could be imported more frequently and in larger quantities. This in turn would result in lower sea freight rates, lower capital investment for ammonia storage facilities and reduced amount of the required working capital.

Beside ammonia, carbon dioxide is the most important raw material for urea production. Ammonia and carbon dioxide are normally available at the same time, since carbon dioxide is a by-product of ammonia synthesis plants. The purity of carbon dioxide gas produced in the synthesis section of an ammonia plant depends largely on the  $CO_2$  removal process employed in that section. Generally, the least content of inert gases and sulphur is required from both the process and corrosion reasons, allowing for about maximum 2 percent inerts and 25 ppm of sulphur.

In the case of Madagascar, carbon dioxide will be produced locally from the residual fuel oil from the Oil Refinery in Tamatave.

The carbon dioxide, in the required purity for urea synthesis, will be produced from boiler house flue gases where the process steam is generated.

SPECIFICATION OF Raw Materials

Liquid Ammonia

NH <sub>3</sub>	min	99.8 % by weight
H <sub>2</sub> O	max	0.2 % by weight
Oil		10 ppm
Temperature		20° C
Pressure		10 Kg/cm <sup>2</sup>

Carbon Dioxide

CO <sub>2</sub>	min.	98.5 % by volume
Inerts	max	1.5 % by volume
Sulphur		20 ppm
Water saturated at		30° C
Temperature	max	30° C
Pressure		200 mm water column

Raw Materials and Utility Requirements (Quantities per kt prilled urea)

<b>Raw Materials</b>	Liquid NH <sub>3</sub> (ton)	0.58
	Gaseous CO <sub>2</sub> (ton)	0.77
	Steam (kg)	1,400
	Electricity (kWh)	140 (additional quantity mentioned in the estimate of production costs is reserved for ammonia storage)
<b>Utilities</b>	Steam (kg/hour)	11,000
	Cooling Water (m <sup>3</sup> /hr)	470 (out of which 320 m <sup>3</sup> could be circulated)
	Electricity (kWh)	300/h
	Chemicals: Na <sub>2</sub> CO <sub>3</sub>	250 kg/h
	Almond	1.75 kg/h



VI DESCRIPTION OF THE TOTAL RECYCLE PROCESS OF UREA  
MANUFACTURE

PRODUCTION OF UREA

Urea is produced by the highly exothermic reaction of ammonia and carbon dioxide at a high pressure and temperature. The reaction takes place in two stages according to the following equations:



The result of the first reaction (1) is ammonium carbonate. The reaction is immediate and exothermic and the released reaction heat maintains the temperature of reaction mixture at a necessary level. A part of ammonium carbonate according to equation (2) converts to urea. This reaction is slightly endothermic and goes on till the balance is achieved.

Further important reaction is the biuret formation according to equation (3):



The formation of biuret is influenced by temperature and reaction time. The higher the temperature and the longer its effect, the larger is the formation of biuret. For this reason, the solution of urea should be kept under high temperature at a minimum possible time, in order to limit the formation of biuret.

At a urea synthesis, carried in stoichiometric ratio of reacting components, more heat is released than it is necessary for maintaining of operation temperature and arises the problem how to remove such a heat. This is not necessary in our case because the excessive ammonia is used for the synthesis and a certain portion of heat has to be added to the reaction by ammonia pre-heating. This enables the precise setting of reaction temperature without using the complicated equipment for heat exchange in the reactor.

In addition to that, the presence of excessive ammonia influences favourably the conversion of ammonia carbonate into urea.

The urea synthesis is carried out at a pressure 190-200 kg/cm<sup>2</sup> and at a temperature of 180-190 °C. The mol. ratio of NH<sub>3</sub> and CO<sub>2</sub> is about 4:1.

As it was already mentioned, the conversion of ammonia carbonate to urea is not complete and consequently, the reaction mixture after the reaction contains urea, water, ammonium carbonate and some ammonia. The last two named components have to be separated from urea solution and returned back into the reactor.

Subsequent processing involves the equipment for the decomposition of ammonium carbonate and recycle of separated unreacted raw material back into the reaction.

The reaction mixture, after leaving the reactor, is expanded in two stages to the pressure near to one atmosphere. Each expansion stage comprises a decomposing exchanger, separator of gaseous and liquid phase and condenser.

From the first expansion stage is obtained both pure ammonia which is, along with added ammonia, dosed to the reactor, and recycle solution also returned to the synthesis reactor.

From the second expansion step is taken urea solution, and weak recycle solution is pumped back to the first expansion stage where its final cooling is taking place.

The produced urea solution, concentrated to about 60 percent, is thickened by two stage evaporations to obtain melted urea. As it has been already noted, formation of biuret increases with temperature effect and that is why the evaporation has to be carried out quickly at lowest possible temperatures which could be achieved by vacuum evaporation. The melted urea with low water content is sprayed into the prilling tower where prills are formed.

#### FIGURE 1

The production flow is schematically shown in Figure 1: The Flowsheet of Urea Manufacturing. For the convenience of explanation, the urea production can be divided into six sections, namely carbon dioxide compression and feeding of ammonia, urea synthesis, reaction mixture recycle, evaporation, urea prilling.

### CARBON DIOXIDE COMPRESSION

Gasous carbon dioxide is led from storage tank into a multistage compressor (1) and from there, by means of high pressure piping, supplied directly to the synthesis reactor.

### FEEDING OF AMMONIA

Liquid ammonia is continuously fed to the  $NH_3$  reservoir (2) where it is mixed with ammonia recycle which comes to the reservoir (2) from the ammonia condenser (9). Ammonia from the reservoir (2) is dosed by high pressure plunger pump (3) through the ammonia preheater (4) to the synthesis reactor (5).

### UREA SYNTHESIS

At the bottom of the reactor (5) where ammonia, carbon dioxide and recycle solution are brought, the exothermic reaction takes place with formation of ammonium carbamate followed by sharp increase of temperature. Reactor is lined with a special stainless steel. The reaction mixture is detained for such a time in the reactor (5) to achieve a high yield from the conversion of ammonium carbamate into urea.

### RECYCLING

The reaction mixture leaving the reactor at a pressure of about  $200 \text{ kg/cm}^2$ , is subject to two stage pressure expansion. First pressure relief takes place in a special valve to  $18 \text{ kg/cm}^2$ ; the mixture is then conveyed to the decomposing exchanger (6) where, under heat, the unconverted ammonium carbamate is decomposed. In a pressure separator (7) the released superfluous gasous ammonia, ammonia and carbon dioxide from the decomposed ammonium carbamate as well as a part of evaporated steam, are separated from the liquid phase.

The separated gasous mixture is led to the pressure absorber (8); the liquid phase continues further to the second expansion stage.

The liquid phase, after leaving the pressure separator (7) is subject to further pressure relief before entering the decomposing exchanger (11). The liquid mixture is in the decomposing exchanger (11) exposed to heat in order to achieve the decomposition of the remaining part of ammonium carbamate.

In the low pressure separator (12) the gasous ammonia and carbon dioxide is

separated from the urea solution. The urea from the separator (12) is sent to the low pressure absorber (13) where, absorbed in water, the urea solution is formed. The solution from the low pressure absorber (13) is pumped by means of a pump (14) into the pressure absorber (15). The urea from the separator (12) flows to the water tank (17). In a water tank (17), the ammonium is obtained by washing out urea from the low pressure absorber (13). Obtained well ammonia solution is pumped by a pump (16) to the low pressure absorber (13).

### EVAPORATION

The urea solution from the storage tank (17) is fed into a pump (18) to the first stage of the evaporator (19). The vapors from the separator from the thickened urea solution in the separator (20) are condensed in a condenser (21). The separation system is washed out by means of a ejector (22). Urea solution from the separator (20) is pumped to the second stage evaporator (23) and vapors from the separator (24) are taken to be condensed in condenser (25). The system is maintained under deep vacuum by a jet ejector (26). The urea solution is conveyed to the suction head of the pump (27) to be pumped to the top of the prilling tower.

The condensed vapors from both evaporators are vacuumated in the condenser tank (28) and supplied by a pump (29) to the urea washer.

### PRILLING

The melted urea coming from the evaporators enters the centrifuge (30). The drops of urea discharged from the centrifuge are falling against counter-currently blown air by fans (31). The drops are cooled, hardened and form prills raked out from the bottom of the tower by a special raker (32) on to a belt conveyor (33). The produced prills are supplied by means of an elevator (34) to the classifier (35) where the off-sized particles are sorted out. The sorted out urea is supplied by a belt conveyor to the store room, to the bagging unit or for despatch in bulk. Sorted out particles of urea are melted in the melting tank (36) and returned to the production by a pump (37).

## VII Description of carbon dioxide manufacture from boiler house flue gases.

The flue gas from the boiler house is passed through a waterwash tower (1) before entering a  $\text{Na}_2\text{CO}_3$  wash tower (2) for the removal of  $\text{SO}_2$ . The spent  $\text{Na}_2\text{CO}_3$  solution is discarded at the bottom of the tower (2). The flue gas then enters two  $\text{CO}_2$  wash towers in series (3 and 4) for the removal of  $\text{CO}_2$ . Lean alkali lye is used to absorb  $\text{CO}_2$  from the flue gas. Rich alkali lye from the bottom of the absorber (3) is pumped through heat exchanger (8) to the top of the desorption tower (5). This rich lye exchanges heat with the regenerated lye from the bottom of the desorption tower (5). The regenerated lye is pumped through heat exchanger (8) and cooler (6) to the top of the absorption tower (4). From absorption tower (4) the partly absorbed lye is pumped to the top of the absorption tower (3). This completes the circulation of the lye in the system. A part of the lye is passed through a lye filter (7) for the removal of solids in the lye. The steam required for desorption of  $\text{CO}_2$  from the lye is passed through reboiler (10). The recovered  $\text{CO}_2$  from the top of the desorption tower is cooled in a condenser (9). To get the required purity, the  $\text{CO}_2$  is passed through activated carbon filters (11 and 12) before entering the  $\text{CO}_2$  gas holder (13).

The production of  $\text{CO}_2$  from boiler flue gases is shown schematically in FIGURE 2 - The Flowsheet of Carbon Dioxide Manufacture.

## VIII Location of the Urea Manufacturing Plant

Another important factor from the technical and economic point of view is the location of the urea manufacturing plant. Preliminary discussions were held with the representative of the Tamnave Port Authority and with the adviser in charge of the Tamnave "Industrial Zone" in ESPI to get the site of about 7 hectares right in the harbour area within the security fence. If this is not possible, the ammonia terminal must be situated at least adjacent to the deep water harbour facilities. It is imperative to keep the anhydrous ammonia tanker's distance from the terminal tank as close as possible to avoid unnecessary costs in pumping through the longer line. The pipe friction and mechanical work would otherwise result in a temperature rise and a flashing of the ammonia when pumped into the terminal tank. These vapors must be recompressed and returned to the storage tanks as liquids, thus increasing the operating cost of the terminal refrigeration system.

Approximately 0,5 hectares of land is required for a 3000 ton terminal. The soil bearing capacity has been reported to be satisfactory enabling to do without the costly piling.

If the Urea Plant itself is located in so-called "Industrial zone" of Tamatave, it will enjoy an easy access to the fresh water facilities, sewerage system, electricity and water mains. In such a case, the Urea Plant will be located opposite the existing Tamatave oil refinery at a site with a good soil bearing capacity. (See FIGURE 3 - Location of the Urea Manufacturing Plant).

As this location is situated in the town of Tamatave, no special housing facilities need to be constructed at this site.

IX - CAPITAL COSTS

Estimated Fixed Capital Costs of Urea  
Production Demonstration Plant in Madagascar  
at Tamatave

I - Plant Capacity 33,000 tons/year of prilled urea (46 % N)  
in the shifts, 330 stream days per year.

II- Plant Location Industrial Area of the Port of Tamatave in  
Madagascar.

(in thousands US\$ and FMG)

Kind of Costs	Foreign	Local	In
	Currency US \$	Currency FMG	Total US \$
1. Land improvement ( ha of flat land without obstructions below and above surface)		5,000	20
2. Fencing , roads and sewers	30	7,500	60
3. Foundations and buildings	50	95,000	430
4. Engineering, machinery and process equipment (incl. boilers)	1,900		1,900
5. Freight and insurance	150		150
6. Construction and erection	250	62,500	500
7. Ammonia storage (3000 tons)	450	12,500	500
8. Storage for Urea and Chemicals	50	87,900	400
9. Utility equipment (water, compressed air, electricity)	300		300
10. Bagging unit	30		30
11. Spare parts	80		80
12. Safety and laboratory equip- ment	85		85
13. Moving, handling, and main- tenance equipment	130		130
14. Pitting on steam	70	6,500	90
15. Fellowship	42	7,500	72
16. Other miscellaneous	25		25
17. Contingency	100		100
	<u>3,742</u>	<u>221,000</u>	<u>4,870</u>

Basis for depreciation: For urea plant only \$ 3,885,000 (depreciation and other  
production cost for CO<sub>2</sub> manufacture are included in  
CO<sub>2</sub>/ton cost)

X - ESTIMATE COST OF PRODUCTION OF FERTILIZER

Plant Capacity 100 t/day

Value Added (₹)	Variable Costs	Quantity	Unit Cost (₹)	Cost/Year (₹)	Cost/Year (₹)
-	Liquid NH <sub>3</sub> Feed	0.52 t	40.00	23.20	
7.40	Gaseous CO <sub>2</sub> Feed	0.77 t	18.80	14.50	
5.00	Electricity (incl. NH <sub>3</sub> storage)	250 kWh	0.02	5.00	
1.20	Cooling Water	150 m <sup>3</sup>	0.008	1.20	
2.00	Others (including bags)			7.00	
<u>15.60</u>				<u>50.20</u>	<u>1,279,000</u>
	<u>Separable Costs</u>				
7.00	Operating Labour & Supervision			9.50	
1.40	Maintenance (3% of fixed capital costs)			3.00	
<u>3.00</u>	Plant Overhead (40% of labour)			<u>3.60</u>	
<u>11.40</u>				<u>16.10</u>	<u>374,900</u>
	<u>Fixed Costs</u>				
1.00	Taxes and insurance (1% of fixed capital costs)			1.00	
3.00	Depreciation (10% of fixed capital costs)			11.00	
<u>4.00</u>				<u>12.00</u>	<u>326,000</u>
<u>11.40</u>	<b>Total Cost of Production</b>			<u>72.20</u>	<u>2,613,600</u>
- 40 % of total cost of production	<b>Total Sales - Alternative I (present CIF prices)</b>			<u>28.20</u>	<u>2,979,900</u>
	<b>Total Sales - Alternative II (future marginal CIF prices)</b>			<u>34.20</u>	<u>3,780,000</u>
	<b>Total Profit (before major taxes and interest on total invested capital) A-I</b>			<u>11.10</u>	<u>366,300</u>
	<b>Total Profit (before major taxes and interest on total invested capital) A-II</b>			<u>2.10</u>	<u>166,400</u>



XI - Estimate of Profitability of Production of Filled Milk in the Philippines

1. - Estimate of Variable Costs of Production of Filled Milk

(a) Costs

Variable costs	US\$ 1,079,000
Semi-variable costs	US\$ 87,900
Fixed costs	US\$ 26,000
<u>Total cost of production</u>	<u>US\$ 1,192,900</u>

(b) Sales

33,000 tons of milk at US\$ 90.30 (Alternative I)	US\$ 2,979,900
33,000 tons of milk in bags at US\$ 84.30 (Alternative II)	US\$ 2,781,900

(c) Total Profits

Alternative I - (before major taxes and interest)	US\$ 306,000
Alternative II - (before major taxes and interest)	US\$ 165,000

2. - Calculation of Value Added in Plant Output

US\$ 31,000 = 40% of total costs of production.

(Remarks: The calculation of the Value Added was made from the National Economy point of view, i.e. inclusive all components of costs accruing in trade, etc.)

3. - Economic Evaluation

Alternative I - The percent return on invested capital  $\frac{31,000}{4,070,000} = 0.8\%$

Alternative II - The percent return on invested capital  $\frac{165,000}{4,070,000} = 4.1\%$

Alternative I - Break-even point 60% = 19,000 tons/year capacity

Alternative II - Break-even point 70% = 25,000 tons/year capacity

6. - Foreign Exchange Savings on 1 ton Urea produced locally

Alternative I	US\$ 31.00 plus 11.10 = US\$ 42.10
Alternative II	US\$ 31.00 plus 5.10 = US\$ 36.10

5. - Total Annual Foreign Exchange Savings

Alternative I	US\$ 1,309,000
Alternative II	US\$ 1,191,300

6. - Price advantage on 1 ton Urea produced locally

Alternative I	US\$ 11.10
Alternative II	US\$ 5.10

### XIII Cost of Production, Profitability and Economic Features

From the discussions held in Madagascar an apprehension was frequently felt that the price of locally produced urea would be higher, than the price of imported urea. Reasons for this fear were:

- Relatively low production capacity envisaged for the urea plant in Madagascar, which has an significant effect on both the fixed capital investments and the operating costs per ton of installed capacity;
- Insufficiency in most of the suitable raw materials for urea manufacture;
- Declining trend of CIF Timbucto prices for imported fertilizers in the past.

All this is true and difficult to argue with, but on the other hand, Madagascar in its remote geographical location may take advantage of the elimination of shipping costs if the fertilizers are not imported from Europe or other distant sources. Messrs. A.B. Little in their study of proposed fertilizer plant in Mauritius offered the following brief analyses which applies similarly to Madagascar:

"Mauritius, in its isolated location, provides a convenient dumping ground for the fertilizers of European Companies which have excess stock in the off-season. Purchasing fertilizer in this way allows Mauritius to take advantage of distressed merchandise in some years, but also forces it to pay premium prices when European markets are good".

In other words, there is to be expected a great instability of fertilizer prices instead of continuously decreasing price trend for imported fertilizers used in Madagascar.

If urea is produced in Madagascar, the manufacturing plant will make readily available fertilizers at stable prices with a certain price advantage which may be also used as a potential resource for government fertilizer subsidy. Supposing the market price of imported urea declines in the future, there will still be about 40 percent value added of production costs accrued in Madagascar, if urea is produced locally.

This in turn means an important saving of foreign exchange for the economy of Madagascar.

There are two very important components of urea production cost in Madagascar, i.e. imported ammonia and locally available bunker "P" fuel oil, which is to be used for production of process steam and gaseous carbon

dioxide from flue gas.

The problem of the economy of obtaining iron ore from the Gulf area has already been discussed. The available iron ore from the oil refinery in Trestve is not only expensive, but it also has a higher percentage of sulphur (about 3.5% by weight). This is a difficult problem of sulphur removal which can be solved in a number of ways. Investment and operating cost of sulphur removal and the profitability of iron manufacture could be obtained if full scale tests were obtained on a large scale and with a low content of sulphur.

Besides the production cost, the selling price of iron ore is an important factor for the profitability calculation. Therefore, two alternatives were conceived, I and II, and were distinguished from the other by the level of estimated iron selling price. In the first alternative, the lowest CIF Trestve price of prilled iron ore of \$ 9,80/ton was taken as the government's evaluation of the ore for international trade and for the purchase of fertilisers, was taken into account. In the second alternative, the CIF Trestve price of prilled iron ore of \$ 8,90/ton was taken as the basis for economic evaluation. The price of \$ 8,90/ton prilled iron ore was taken as a marginal price from the viewpoint of the plant's profitability. Hence, also, it cannot be said by sure that this 6.6 percent below the existing market price of imported iron ore is sufficient to make up with possible future increase of international iron ore prices.

There is still some profit margin available, upto the point of production cost of \$ 79.20/ton of prilled iron ore, when the selling price would equal the production cost allowing for net profit of 11. This issue was discussed at length with the government's official in Hanoi. The leading economic advisers to the government expressed their views that it would be acceptable to establish the iron production plant, even if its selling price of iron ore for the local market would be higher than the iron ore CIF import price. In their opinion, the advantage of the iron production plant to be constructed in Hanoi should be measured from the national economy's point of view, i.e. taking into account the aspect of value added and subsequent foreign exchange savings as well as other unmeasurable benefits. These should be the guiding factors whether to erect this plant or not.

As it has already been mentioned before, the production cost of prilled urea in bags, using imported ammonia at \$ 40.00/ton CIF Tanstave and locally produced gaseous carbon dioxide at 18.80/ton, would be \$ 79.20/ton. This price compares favourably with the lowest present CIF price of imported urea of \$ 90.30/ton (Alternative I) allowing thus for an estimated price advantage of about \$ 11.10, i.e. 12.3 percent. Foreign exchange saving on 1 ton locally produced urea would be \$ 42.10, which turns out to be \$ 1,389,000 annually. The return on invested capital before taxes and interest would be 7.4 percent and the break-even point 60 percent of the full design capacity.

If the lower selling price of \$ 84.30/ton of prilled urea (Alternative II) is taken into account, the estimated price advantage would be \$ 5.10/ton = 6 percent. Foreign exchange saving on 1 ton of locally produced urea would be \$ 36.10 which makes \$ 1,191,300/year. The return on invested capital before taxes and interest would be 3.4 percent and the break-even point 75 percent of the full design capacity.

To be on the safer side, the Alternative II with estimated CIF Tanstave price of \$ 84.30/ton of prilled urea will be taken as a basis for the subsequent conclusions and recommendations.

All above mentioned estimated profitability indices were assumed at the plant full design capacity, i.e. 33,000 tons/year of prilled urea. The effect of the variation of production rate on production cost, profits before taxes and interest etc. is apparent from **Figure 4 Break-Even Point of Prilled Urea Manufacturing Plant @ Indragaer.**

Table - ORGANIZATION CHART - STAFFING OF THE PROJECT

		<u>General Manager</u> (1)	<u>Office</u> (2)	
<u>Secretariat</u> (2)	<u>WORKS MANAGER</u> (1)		<u>Personnel</u> (1)	
			<u>Public Relations</u> (1)	
			<u>Transport</u> (1)	9
<u>Maintenance and safety</u> (4)	<u>Production</u> (5)	<u>Chemical Control</u> (2)	<u>Commercial</u> (1)	12
<u>Mechanical</u> (8)	<u>Operators</u> (16)	<u>Chemists</u> (4)	<u>Purchasing</u> (2)	
<u>Electrical</u> (4)			<u>Sales</u> (3)	
<u>Instrumentation</u> (4)			<u>Stores</u> (1)	
			<u>Account</u> (3)	
			<u>Admini.</u> (3)	
<u>Workshop</u> (5)			<u>Typists</u> (5)	<u>56</u>
<u>In total</u>				77
<u>Daily labour-maintenance</u>				20
<u>Workshop</u>				10
<u>Production</u>				24
<u>Stores</u>				4
<u>Laboratory</u>				4
<u>Transport</u>				6
<u>Grand Total</u>				<u>145</u>

**XIV - FELLOWSHIPS**

**FELLOWSHIPS OR TRAINING OF MADAGASCAN NATIONALS.**

<u>Number</u>	<u>Profession</u>	<u>Per-months</u>	
1	Works Manager	6	
2	Maintenance	24	
3	Production	27	
1	Process	12	
1	Workshop	6	
1	Instrumentation	6	
2	Commercial	<u>12</u>	
<u>11</u>			in total
		<u>93</u>	US\$ 24,000
			travel \$ 11,000
			<u>total US\$ 42,000</u>

**LOCAL SALARIES OF FELLOWS SENT ABROAD FOR TRAINING**

<u>Number</u>	<u>Profession</u>	<u>Months</u>	<u>Rate \$/month</u>	<u>In total \$</u>
1	Works Manager	6	500	3,000
2	Maintenance	24	300	7,200
3	Production	27	300	8,100
1	Process	12	350	4,200
1	Workshop	6	300	1,800
1	Instruments	6	250	1,500
2	Commercial	<u>12</u>	400	<u>4,800</u>
		<u>93</u>		<u>36,000</u>

**FELLOWS PRESENT DURING THE CONSTRUCTION AND TRIAL RUN OF UREA PLANT**

<u>Number</u>	<u>Profession</u>	<u>Months</u>	<u>Rate \$/month</u>	<u>In total \$</u>
1	Works Manager	24	500	12,000
2	Maintenance	32	300	9,600
3	Production	36	300	10,800
1	Process	12	350	4,200
1	Workshop	16	200	3,200
1	Instruments	12	250	3,000
2	Commercial	<u>10</u>	400	<u>4,000</u>
		<u>144</u>		<u>67,000</u>

**XV Comments on Supply of N-P-K slurries from Mauritius to Madagascar**

In part A of this Report the possibility of supply to Madagascar of N-P-K slurries produced in Mauritius was raised. This certainly interesting idea is primarily beneficial to Mauritius. All depends on the level of the CIF Tananarive prices for selected N-P-K slurries shipped from Mauritius to Madagascar and on overall aspects of the development of Madagascar's economy. It is believed, in spite of even lower prices for N-P-K slurries than the mentioned ones in Part A of this Report, this proposal does not meet with the conditions prevailing in Madagascar. Madagascar is a big country with excellent prospects of almost unlimited development of agriculture which merits its own fertilizer manufacture.

Until the local nitrogen fertilizer and synthetic cattle feed market develop to the extent of supporting the construction of an urea manufacturing plant, it is recommended to maintain and increase the capacity of the proposed N-P-K dry mixing units by using locally produced bone phosphate.

Later on, locally produced urea could be used as a synthetic cattle feed component, straight fertilizer and N-P-K mixing component. The shift to the ammoniated mixed fertilizers by wet mixing of fertilizer primary elements, should be the third stage of development.

A different situation is encountered in Réunion. This mountainous island has got only limited land suitable for agriculture, which has already been under plough and well fertilised. The future fertilizer use could be slightly raised but only to certain limits. In such a case, it is for Réunion worth to analyse the idea of importing N-P-K slurries from Mauritius to convert them locally into granulated bagged N-P-K fertilizers.

**XVI Urea Manufacture**

Throughout this Report it has been stressed that Madagascar is not placed ideally for nitrogen based fertilizer manufacture. The liquid ammonia has to be imported and when manufacturing urea, carbon dioxide must be produced on the spot from the expensive residual fuel oil. The economic evaluation on venture basis is not very optimistic, especially if CIF Tananarive prices of imported urea decrease in the future. On the other hand, convincing advantages of urea manufacture in Madagascar from the national economy's point of view are evident.



Another important aspect is the volume of the local fertiliser consumption market which would substantiate the manufacture of urea in Madagascar. From Table 11 - Consumption of Fertiliser in Madagascar (on rice and other cultures) and Figure 4 - Break-Even Point of Prilled Urea Manufacturing Plant in Madagascar, it is apparent that the consumption of fertiliser is still low in Madagascar. The break through in fertiliser consumption should take place during the years 1968 and 1969 with an active support from the Government of Madagascar. If the quantities of fertiliser mentioned in the government's call for international bids were really consumed in such a period, then the chief target would be accomplished.

After that it would be up to the government's officials to follow the abovementioned Table 11 and see whether the projected nitrogen nutrient consumption was met or not. In this connexion it should be further observed that the nitrogen consumption is fully met by urea, i.e. urea should replace all other straight or complex fertilisers containing nitrogen nutrient to be consumed in Madagascar. If these prerequisites are met and the actual nitrogen nutrient consumption follows the projections made in this Report, the urea plant could be put on stream in 1972, leaving about 6,360 tons of urea for export and cattle breeding at a break-even point of 70 percent of the plant's annual design capacity. If the local nitrogen nutrient consumption is less than projected in this report, or if the export outlets are not prospective, or if the urea is not used for cattle breeding, then the establishment of the plant should be postponed at a later date.

The confrontation of projected nitrogen nutrient consumption including break-even point charts, with the actual consumption and more accurate CIF Tananarive prices for urea known at a time of such a comparison, will enable the government's officials to take a proper decision about the timing of the plant's construction.

It has to be noted that if all indices are considered to be favourable, the decision to start with the construction of the plant should be taken 2 to 3 years ahead of the target date for the putting on stream of the plant.

This because the preparatory steps as design, supply and construction of the plant take about 2 to 3 years.

### XVIII CONCLUSIONS AND RECOMMENDATIONS

The conclusions and recommendations presented here are to be considered as complementary to those expressed in Part "A" of the Report and are as follows:

- 1) Indragaear is not very well placed for the production of nitrogenous fertilizers, lacking both in most advantageous raw materials and in a large local consumption market for these fertilizers. This makes it necessary to conceive the urea plant almost exclusively for local consumption only. Thus limiting the production capacity much below the elsewhere sitgesent built similar production facilities. Consequently, the costs of production are higher than those in the more favorably placed countries which are already benefitting from economies of scale.
- 2) On the other hand, Indragaear in its remote geographical location may take advantage of the elimination of shipping costs, if the fertilizers are not imported from Europe or other distant sources.
- 3) If urea is produced in Indragaear, the manufacturing plant will make readily available fertilizers at stable prices with a certain price advantage under present market conditions.
- 4) The urea produced locally will certainly have a considerable impact on a steady development of Indragaear's agriculture, merely stepping up the paddy yields and providing the big cattle population with additional protein intake (see separate cursory report on using urea for cattle feeding).
- 5) Consequently, the advantage of an urea production plant in Indragaear should be measured not only on plant basis but from the national economy's point of view, taking into account the value added and all other ancillary measurable and unmeasurable benefits accruing in the country.
- 6) Much attention was paid to the production and/or importation of ammonia. The foreign exchange requirements for importing capital equipment for ammonia plant was weighed against the foreign exchange costs of importing ammonia. After careful consideration and arriving at the

conclusion that 1 ton of locally produced ammonia would cost about \$ 95.00, the importation of ammonia from countries with large and cheap resources (Gulf area) of raw materials for ammonia production is recommended.

- 7) If ammonia is imported, both the quantity required and the time schedule of ammonia shipments will affect the pertaining freight costs. The price of shipped ammonia should be on CIF Tamatave basis, keeping the eventual supplier responsible for finding tankers for shipment of ammonia to Madagascar. In such a case, the plant administration, in its role of a buyer, would not be bothered to find ammonia transport facilities and the supplier will be free to find other buyers in the area to take the remainings of a full tanker load.

In spite of this primary responsibility of the supplier, it may help considerably, if other potential buyers of ammonia in the area coordinate their purchases to strengthen their negotiation position. Furthermore, it will be easier for the administration of the plant to get short or medium term credits from the supplier than to obtain local credit to finance the freight component of the CIF price. The interest of the supplier and to some extent also of the buyer, will be to contract the shipments of ammonia on a long term basis (upto 10 years). This will enable the supplier to plan in advance the load of ammonia tankers aiming at the lowest possible freight cost. The buyer, however, must be protected against the loss he may suffer if ammonia becomes available from other suppliers or at a lower price during the term of the contract.

A remedy to such an event may be a clause which makes it possible for the buyer to re-open the price negotiations with the supplier at specified dates in the future after the contract is signed. It is obvious, that the conditions of the contract will be more favourable to the buyer if there would be a so-called "buyers market", i.e. a fair competition in ammonia supply. It is recommended to the administration of the plant to pay serious attention and get first class advisory assistance when formulating the supply contract for ammonia.

- 8) The production costs of carbon dioxide are largely dependant on the price of the residual fuel oil from the next door oil refinery. It would be beneficial to the project if the government or the administration of the plant could negotiate a lower price of fuel oil to be used for steam generation and carbon dioxide manufacture. The ultimate price of fuel oil should be less than \$ 12/M ton without any dues and taxes.
- 9) If the project is coming through, it is essential to negotiate with the next door oil refinery which utilities may be available to the urea plant from there. The oil refinery is reported to be expanded, and co-ordinated action with urea project may save some investment costs for both interested parties.
- 10) A capacity of 33,000 tons/year of prilled urea, in 330 stream days, three shift operation is recommended.
- 11) The capital cost of the project is estimated at US \$ 4,878,000 out of which the foreign component is about US \$ 3,742,000.
- 12) The cost of production of prilled urea using imported ammonia at US \$ 40/ton CIF Tambovo and locally produced gaseous carbon dioxide at US \$ 16.80/ton, would be US \$ 79.20/ton at a full design capacity, compared to at present imported CIF price of US\$ 90.30. Consequently, for 1 ton of prilled urea produced locally and destined to be consumed in Madagascar itself, there will be a price advantage of about US\$ 11.10. Foreign exchange saving on 1 ton locally produced urea would be US \$ 42.10, which turns out to be US \$ 1,389,000 per year. The return on invested capital, before taxes and interest, would be 7.4 percent and the break-even point 60 percent of the full design capacity.
- 13) The working capital will be largely influenced by the frequency of ammonia supply, and the quantity of stored finished urea. The other components of the working capital are of much less importance.

- 14) The type of industry is new to the country and therefore will give rise to various problems, especially in the operation phase of the project, purchase of ammonia and marketing of the product. The involvement of a firm having experience in this field and in the marketing of the same or similar product should be very carefully considered. The project management should be associated with the preparation and erection of the plant from the very beginning (contract negotiations, selection of successful contractor, programming and control of the implementation of the project, etc.), and should enjoy maximum support and stability.
  
- 15) The plant should be located in Tamtave Harbour Area or at least, in the industrial zone, opposite the existing oil refinery. The storage of imported ammonia must be situated right in the harbour area as close as possible to the berth of anchoring of the ammonia tanker. The soil bearing capacity is reported to be 2.5 kg per sq/m which is satisfactory. As the plant location is close to the Tamtave city, all employees can live in Tamtave and no housing needs to be constructed at the site. Transport of personnel will also not be a problem.
  
- 16) The project will train engineers, operators, chemists and skilled workmen and will thus lay further foundations to the development of chemical industry in the country.
  
- 17) The utilisation of the industrial area of the port and port facilities will help the economy of the country.
  
- 18) At the present stage it is difficult to propose the procedure of the development of this project.

It is not yet known which will be the kind of approach of the government to this project. Nevertheless, there are three possibilities available:

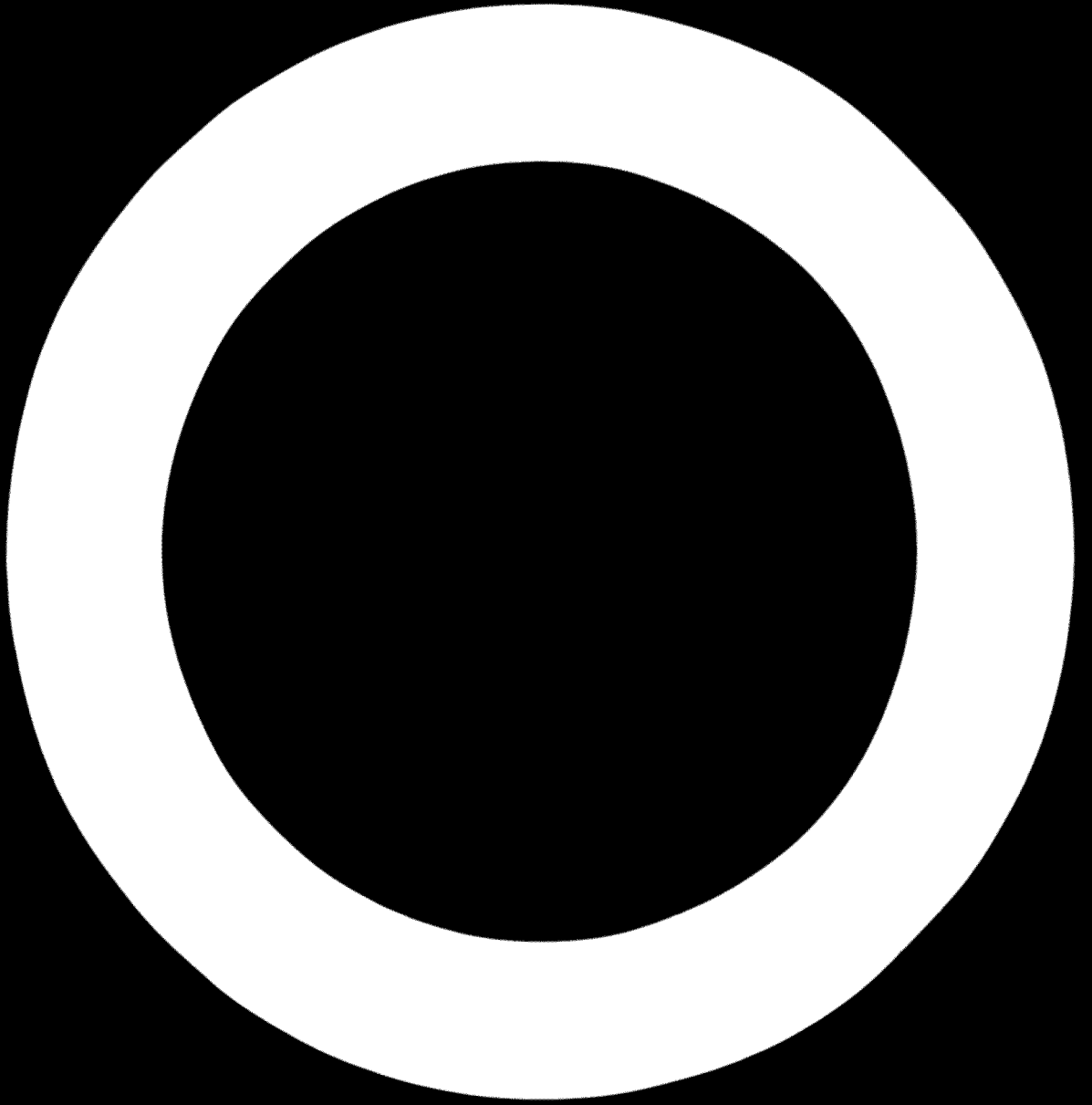
- a) The project will be fully integrated into the public sector;
- b) The project will be a joint venture of the public and private sector with government's major equity participations;

- e) The project will be a joint venture of the public and private sector with government's minor equity participation.

The desired alternative will have a bearing on any further possible involvement of United Nations in helping to develop this Project.

Whatever is the outcome of the set-up of the plant, one thing must be recalled:

- i) Locally produced urea must replace all other straight or complex fertilizers imported at present;
- ii) The plant has to be guaranteed of a monopoly position in Madagascar if its production costs are competitive with CIF imported prices, seen from the national point of view;
- iii) If the aspect of value added is accepted as a leading factor for the decision to build or not to build the plant, a local market price of urea has to be fixed in a way as to allow for a reasonable profit. Otherwise, there would be a limited chance to attract private capital participation. This is not something new but rather an usual practice, even in developed countries.



NOTES ON OIL REFINERY IN TANANARIVE, MADAGASCARTANANARIVE PORT

The Oil Refinery at Tananarive is a public limited Company called "Société Malgache de Raffinage" which started its operations on 11 October 1966 with a capital of 1 000 000 000 Malg. (US\$ 3 million in March 1967).

The Government holds 50 per cent of the equity and the balance of the share capital is divided as follows:

- 8 % Société des Pétroles du Madagascar (SPM)
- 27 % Groupement des Explorateurs Pétroliers (GEP)
- 13.7 % Esso Standard Eastern Inc. (ESSECO)
- 12.1 % California-Texas Oil Corporation (CALTEX)
- 12.9 % Nederlandse Petroleum Maatschappij (SHELL) and British Petroleum (BP)
- 6.5 % Compagnie Française des Pétroles and Desmaris Frères (TOTAL)
- 4.8 % Agence Generale Italiana Petroli (AGIP)

Esso

The above mentioned companies provide the refinery with crude oil (65 percent from Qatar, 18 percent from Kuwait, 17 percent from Saudi Arabia), undertake the processing of crude oil and distribution of final products in Madagascar, Réunion and Comoros. They undertake, at the same time, the exportation of surplus residual fuel oil. The only other surplus product is refinery gas (about 5,000 tons/year).

The delivery contract on turn-key basis was signed with the French contractors Messrs. TECHNIP who won this job in international competition. The refinery was put on steam on 10 October 1966 after a construction period of about 18 months.

The refinery is situated along the railway line Tananarive-Tananarive, near the port on the surface of 30 hectares. The capacity of the refinery is 540,000 tons/year of processed Middle East crude. At present, the refinery is working at a full design capacity and there are plans to expand the production after 1970. The refinery is composed of an atmospheric distillation (capacity 540,000 tons/year)



which turns out light oils, gas oil and fuel oil. Besides the atmospheric distillation there is also a hydrodesulphurisation unit (capacity 160,000 tons/year) which takes out the sulphur compounds from the light cut mentioned above, fractionating unit (capacity 160,000 tons/year) producing gases utilised in the refinery, butane being commercialised after sweetening treatment. Stabilised light gas line and heavy gasoline are to be further treated in the catalytic reforming unit to increase substantially its octane number (capacity 70,000 tons/year). The designed capacity of the refinery corresponds to the "Light Arabian Crude" but the "Heavy Arab and Crude" could be processed as well at a little decreased production capacity.

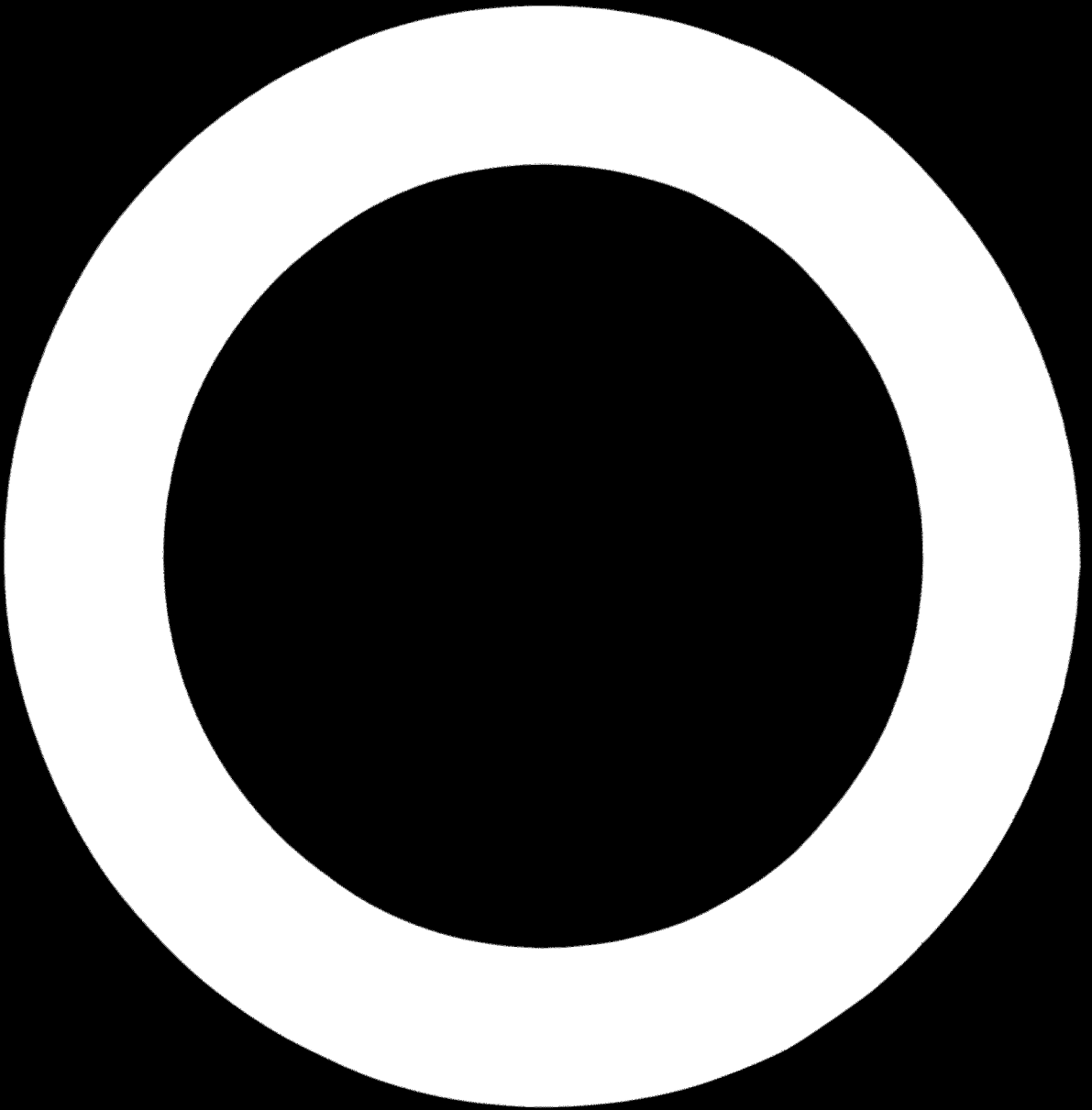
The total capacity of the tank farm is 130,120 cubic meters (75,750 cubic meters for storing crude oil, 6,010 cubic meters for intermediary products, 48,240 cubic meters for finished products and 120 cubic meters for butane).

The refinery products are loaded on RTC (railway transport cars) and tankers and barges. A certain quantity of products is pumped through product pipelines to the port of Tomsk to be loaded on ships and transported to Réunion and Comoros. The fuel oil is consumed (150,000 tons/year) is exported by crude oil tankers using for this purpose the facilities for discharging the crude oil.

The refinery has further got its own utilities' system which contains:

- 1 sweet water pumping station including the water treatment for boilers (capacity 15 cubic meters/hour);
- 2 boilers for production of high pressure steam (capacity 16 tons/hour each);
- 3 diesel generating sets 220/380 V (capacity 900 kVA each);
- 1 electric distribution system with the possibility of connection to the city grid, if necessary;
- 3 air compressors for instrumentation air and other services (total capacity 1,200 cubic meters/hour);
- 1 pumping station for cooling water (capacity 150 cubic meters/hour);
- 1 waste water purification system (capacity 150 cubic meters/hour);
- 1 maintenance workshop with the spare parts storeroom.

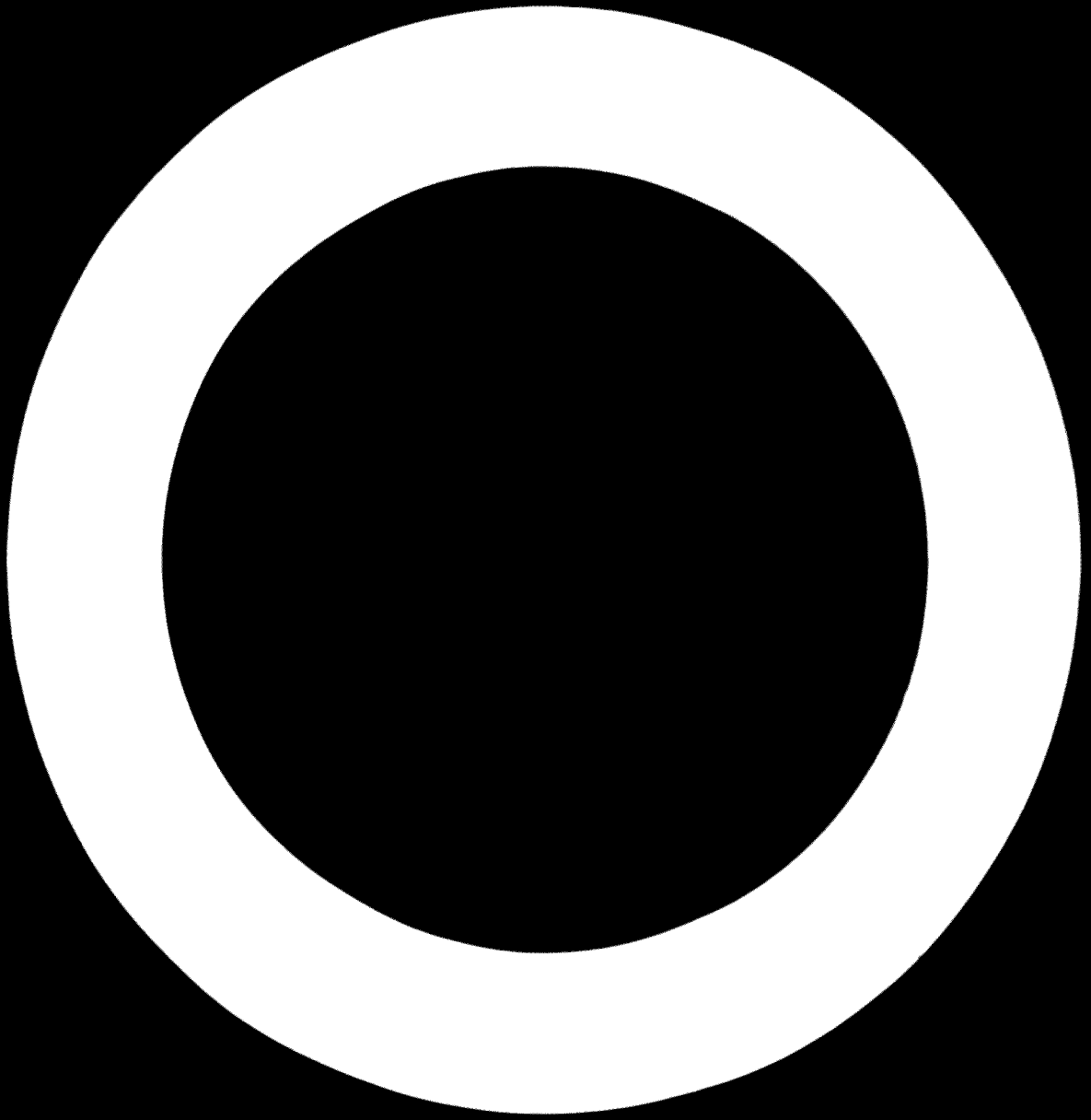
In 1966, the refinery personnel was composed of 21 expatriated imports (7 engineers, 14 foremen, 1 technician and 5 highly qualified workers), and 163 locally recruited persons, (3 engineers, 1 foreman, 64 skilled workers and 83 semi-skilled and unskilled workers). Many workers have received in-plant training and a professional school was opened in Thakovo which is attended by 19 fellows at present.



TECHNICAL DATA  
OIL REFINERY AT TANGI, TANZANIA

Light Gasoline	-	density at 15°C	0.70
		IP	38°C, FP 15°
		A.S.	0.00% by weight
Residual fuel Oil		density	0.930 up to 0.940
		viscosity	100 up to 300 cSt at 30°C
		pourpoint	+20°C
		heating value	10,000 kcal/kg
		ash	0.01% by weight
Refinery Gas		H <sub>2</sub>	35 - 45 %
		C <sub>1</sub>	10 - 15 %
		C <sub>2</sub>	10 - 15 %
		C <sub>3</sub>	20 - 25 %
		HC <sub>4</sub>	4 - 6 %
		HC <sub>4</sub>	1 - 2 %
		Heating value	12,000 kcal/kg.

The soil conditions are satisfactory, no piling is necessary.



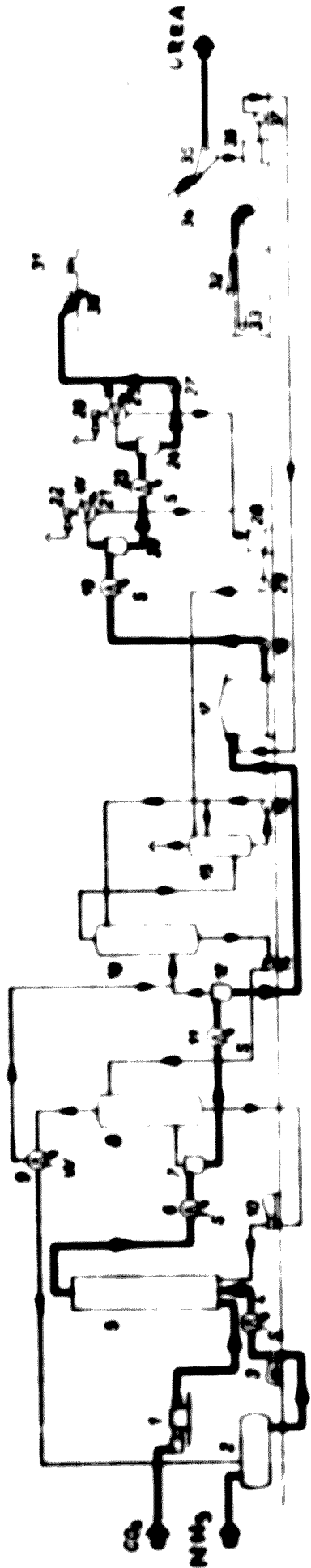
SCHEMATIC OF THE INSTRUMENT

Part No.	Description
1	CO <sub>2</sub> Inlet
2	CO <sub>2</sub> Cylinder
3	CO <sub>2</sub> Valve
4	CO <sub>2</sub> Line
5	CO <sub>2</sub> Filter
6	CO <sub>2</sub> Detector
7	CO <sub>2</sub> Amplifier
8	CO <sub>2</sub> Recorder
9	CO <sub>2</sub> Control Panel
10	CO <sub>2</sub> Gas
11	CO <sub>2</sub> Detector
12	CO <sub>2</sub> Amplifier
13	CO <sub>2</sub> Recorder
14	CO <sub>2</sub> Control Panel
15	CO <sub>2</sub> Gas
16	CO <sub>2</sub> Detector
17	CO <sub>2</sub> Amplifier
18	CO <sub>2</sub> Recorder
19	CO <sub>2</sub> Control Panel
20	CO <sub>2</sub> Gas
21	CO <sub>2</sub> Detector
22	CO <sub>2</sub> Amplifier
23	CO <sub>2</sub> Recorder
24	CO <sub>2</sub> Control Panel
25	CO <sub>2</sub> Gas
26	CO <sub>2</sub> Detector
27	CO <sub>2</sub> Amplifier
28	CO <sub>2</sub> Recorder
29	CO <sub>2</sub> Control Panel
30	CO <sub>2</sub> Gas
31	CO <sub>2</sub> Detector
32	CO <sub>2</sub> Amplifier
33	CO <sub>2</sub> Recorder
34	CO <sub>2</sub> Control Panel
35	CO <sub>2</sub> Gas
36	CO <sub>2</sub> Detector
37	CO <sub>2</sub> Amplifier
38	CO <sub>2</sub> Recorder
39	CO <sub>2</sub> Control Panel
40	CO <sub>2</sub> Gas
41	CO <sub>2</sub> Detector
42	CO <sub>2</sub> Amplifier
43	CO <sub>2</sub> Recorder
44	CO <sub>2</sub> Control Panel
45	CO <sub>2</sub> Gas
46	CO <sub>2</sub> Detector
47	CO <sub>2</sub> Amplifier
48	CO <sub>2</sub> Recorder
49	CO <sub>2</sub> Control Panel
50	CO <sub>2</sub> Gas

Part No.	Description
1	CO <sub>2</sub> Inlet
2	CO <sub>2</sub> Cylinder
3	CO <sub>2</sub> Valve
4	CO <sub>2</sub> Line
5	CO <sub>2</sub> Filter
6	CO <sub>2</sub> Detector
7	CO <sub>2</sub> Amplifier
8	CO <sub>2</sub> Recorder
9	CO <sub>2</sub> Control Panel
10	CO <sub>2</sub> Gas
11	CO <sub>2</sub> Detector
12	CO <sub>2</sub> Amplifier
13	CO <sub>2</sub> Recorder
14	CO <sub>2</sub> Control Panel
15	CO <sub>2</sub> Gas
16	CO <sub>2</sub> Detector
17	CO <sub>2</sub> Amplifier
18	CO <sub>2</sub> Recorder
19	CO <sub>2</sub> Control Panel
20	CO <sub>2</sub> Gas
21	CO <sub>2</sub> Detector
22	CO <sub>2</sub> Amplifier
23	CO <sub>2</sub> Recorder
24	CO <sub>2</sub> Control Panel
25	CO <sub>2</sub> Gas
26	CO <sub>2</sub> Detector
27	CO <sub>2</sub> Amplifier
28	CO <sub>2</sub> Recorder
29	CO <sub>2</sub> Control Panel
30	CO <sub>2</sub> Gas
31	CO <sub>2</sub> Detector
32	CO <sub>2</sub> Amplifier
33	CO <sub>2</sub> Recorder
34	CO <sub>2</sub> Control Panel
35	CO <sub>2</sub> Gas
36	CO <sub>2</sub> Detector
37	CO <sub>2</sub> Amplifier
38	CO <sub>2</sub> Recorder
39	CO <sub>2</sub> Control Panel
40	CO <sub>2</sub> Gas
41	CO <sub>2</sub> Detector
42	CO <sub>2</sub> Amplifier
43	CO <sub>2</sub> Recorder
44	CO <sub>2</sub> Control Panel
45	CO <sub>2</sub> Gas
46	CO <sub>2</sub> Detector
47	CO <sub>2</sub> Amplifier
48	CO <sub>2</sub> Recorder
49	CO <sub>2</sub> Control Panel
50	CO <sub>2</sub> Gas

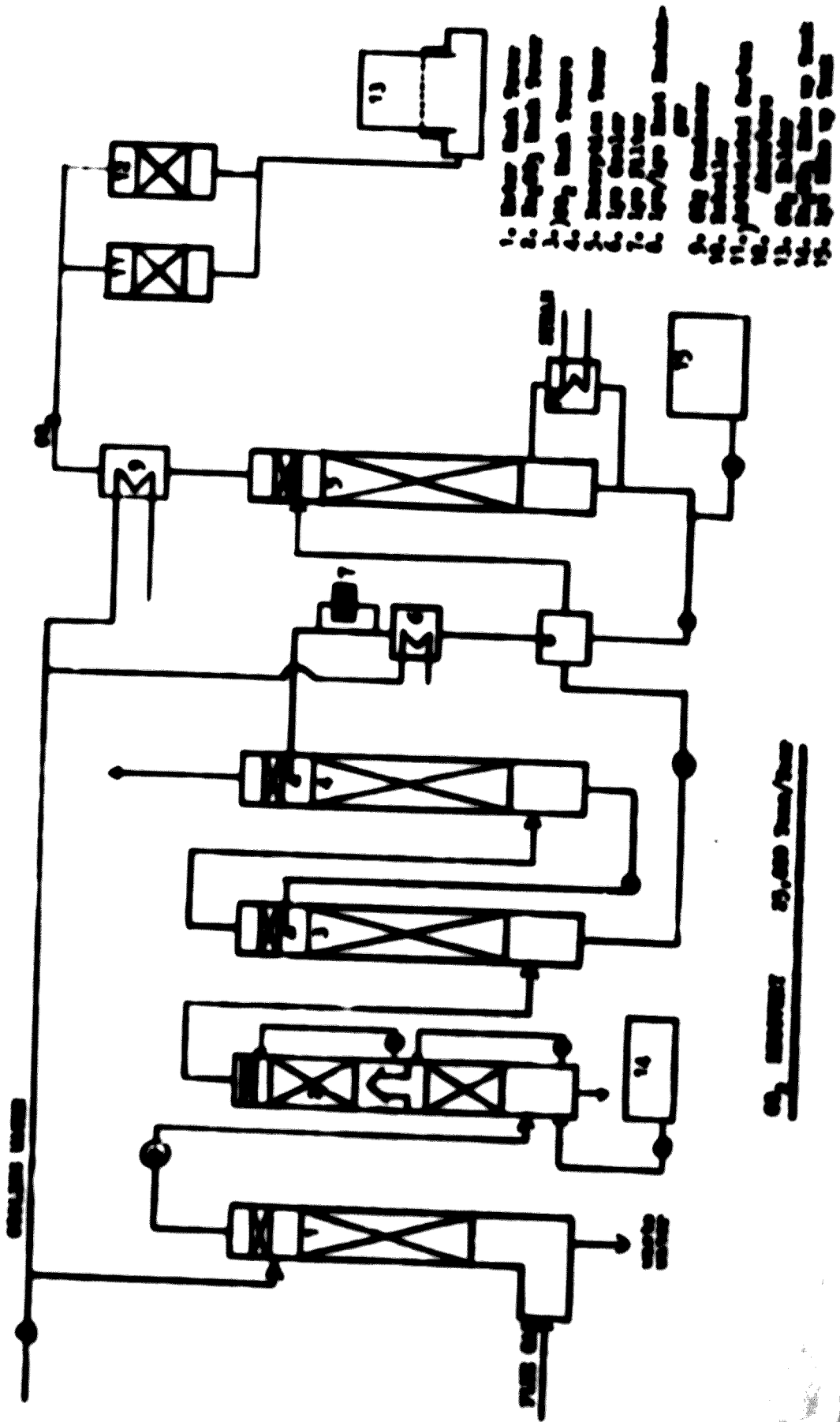
Part No.	Description
1	CO <sub>2</sub> Inlet
2	CO <sub>2</sub> Cylinder
3	CO <sub>2</sub> Valve
4	CO <sub>2</sub> Line
5	CO <sub>2</sub> Filter
6	CO <sub>2</sub> Detector
7	CO <sub>2</sub> Amplifier
8	CO <sub>2</sub> Recorder
9	CO <sub>2</sub> Control Panel
10	CO <sub>2</sub> Gas
11	CO <sub>2</sub> Detector
12	CO <sub>2</sub> Amplifier
13	CO <sub>2</sub> Recorder
14	CO <sub>2</sub> Control Panel
15	CO <sub>2</sub> Gas
16	CO <sub>2</sub> Detector
17	CO <sub>2</sub> Amplifier
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Part No.	Description
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50	CO <sub>2</sub> Gas



CO<sub>2</sub> Inlet  
 CO<sub>2</sub> Cylinder  
 CO<sub>2</sub> Valve  
 CO<sub>2</sub> Line  
 CO<sub>2</sub> Filter  
 CO<sub>2</sub> Detector  
 CO<sub>2</sub> Amplifier  
 CO<sub>2</sub> Recorder  
 CO<sub>2</sub> Control Panel  
 CO<sub>2</sub> Gas

**FIGURE 1. THE SCHEMATIC OF CONTROL SYSTEMS IN THE PLANT**



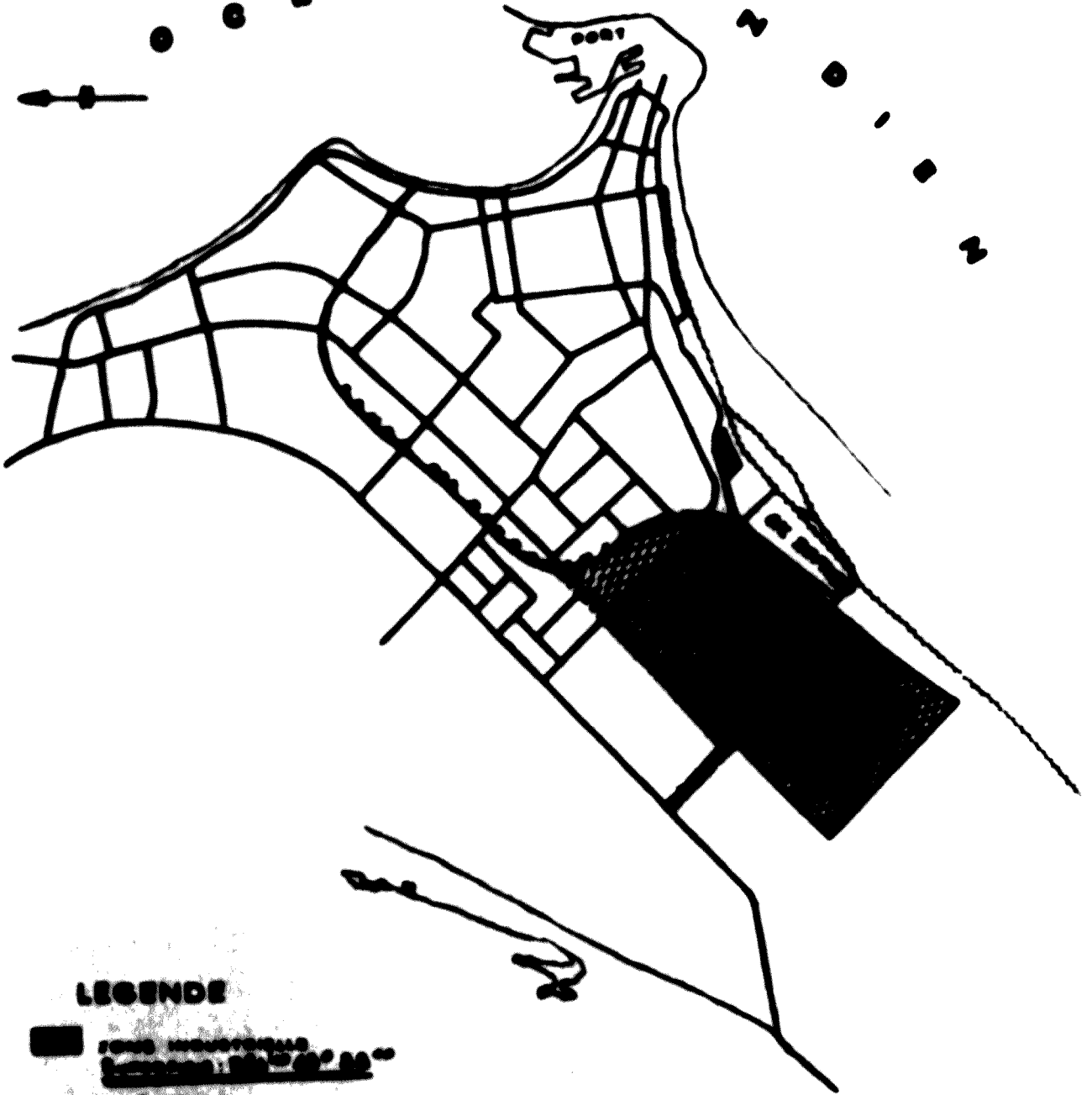
**FIGURE 1. THE SCHEMATIC OF CONTROL SYSTEMS IN THE PLANT**

# TAMATAVE

(ZIEL)

MINISTÈRE DES TRAVAUX PUBLICS

O C E A N



## LEGENDE

■ ZONE PROHIBÉE  
L'INTERDIT DE LA ZONE  
1:5000



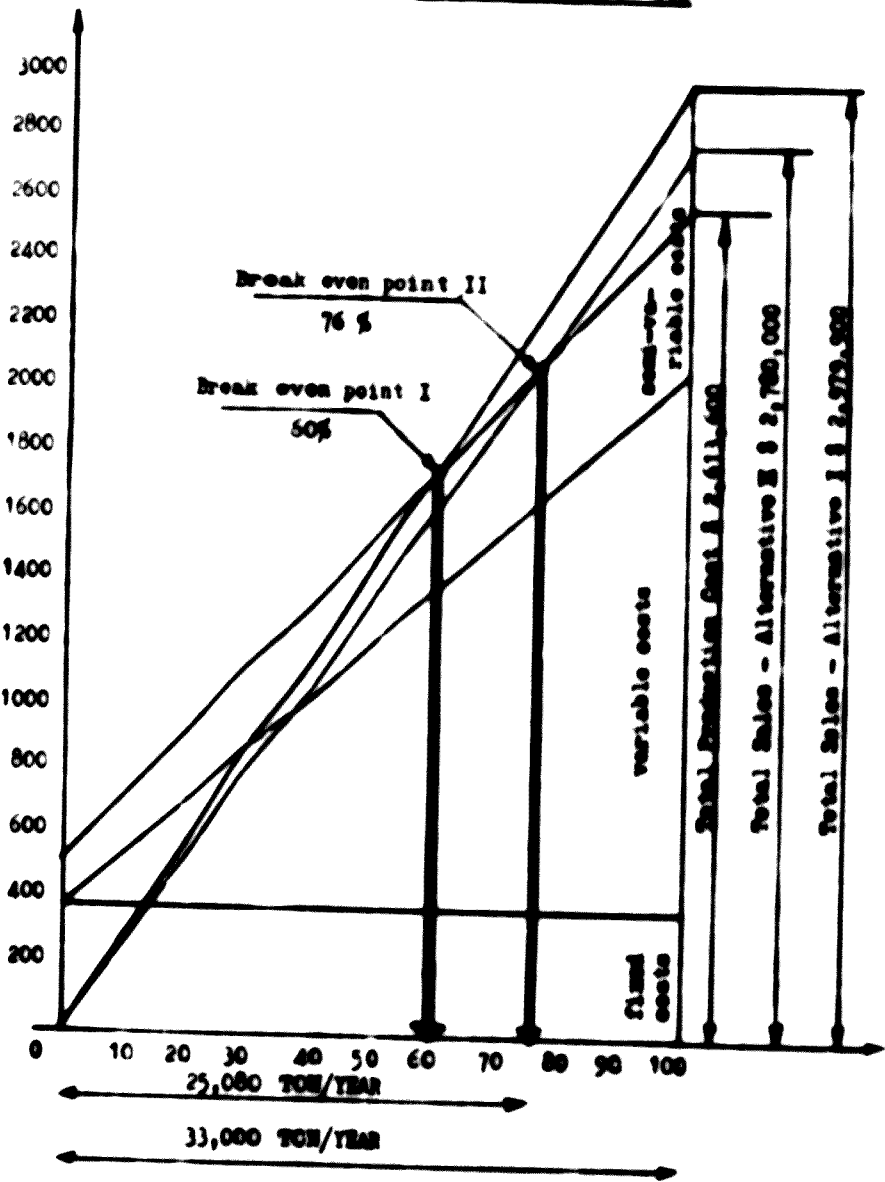
**FIGURE 4**

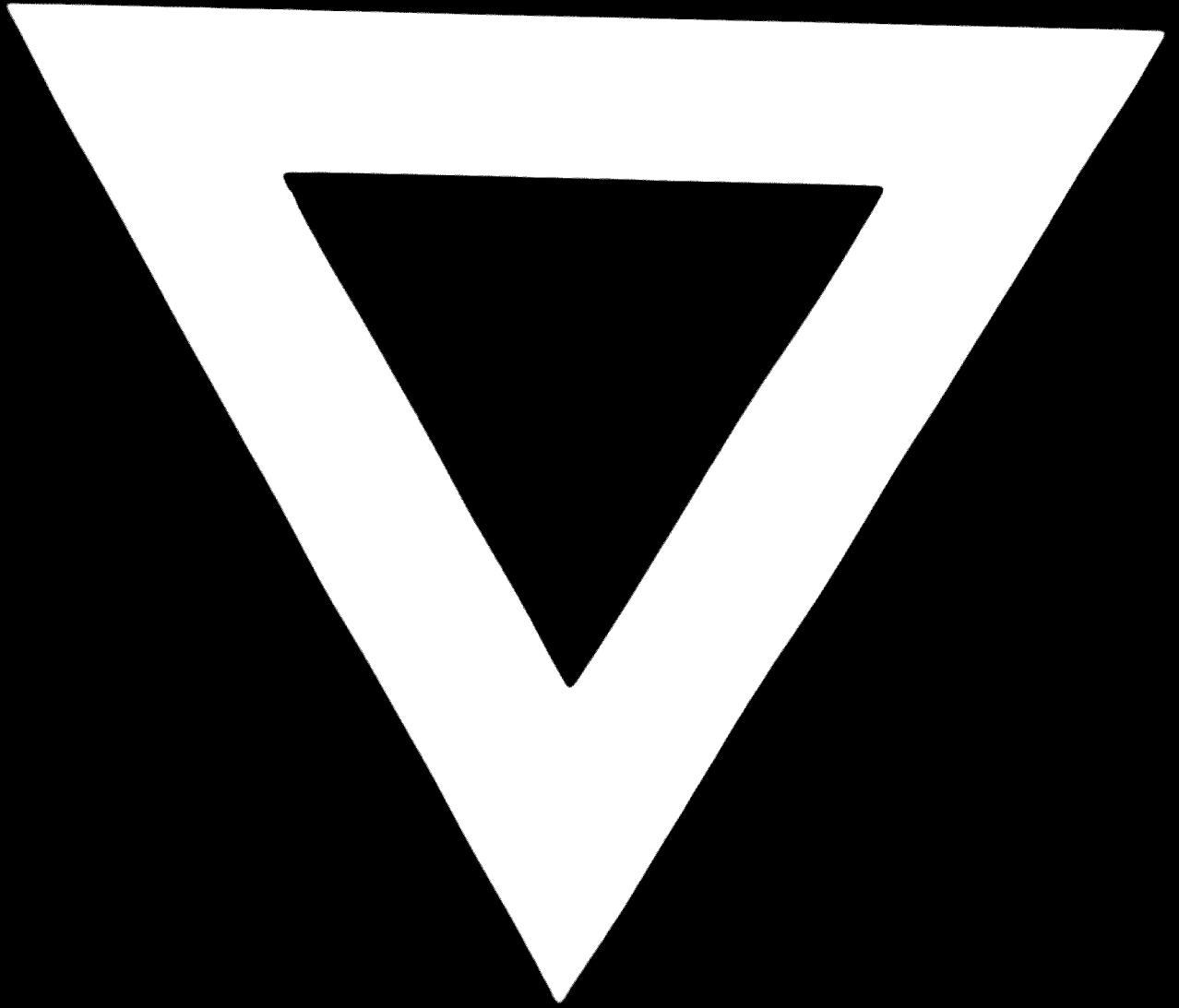
**BREAK-EVEN POINT OF FILLED FIBER MANUFACTURING PLANT IN BANGALORE**

**ANNUAL CONSTRUCTION**

1969 - 11,900 TON	Exp. 10,680 TON
1970 - 14,400 "	
1971 - 16,560 TON	Exp. 4,360 TON
1972 - 18,720 "	
1973 - 20,880 TON	Exp. 4,200 TON
1974 - 23,040 TON	Exp. 2,040 TON
1975 - 25,200 TON	

Thousand \$





**76. 02. 09**