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Development Meeting on the Manufacture
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(including low-cost receivers for sound
broadcasting and television)

Vienna, 13 - 24 October 1969

STATUS OF THE MANUFACTURE OF TELECOMMUNICATIONS EQUIPMENT IN ETHIOPIA

by

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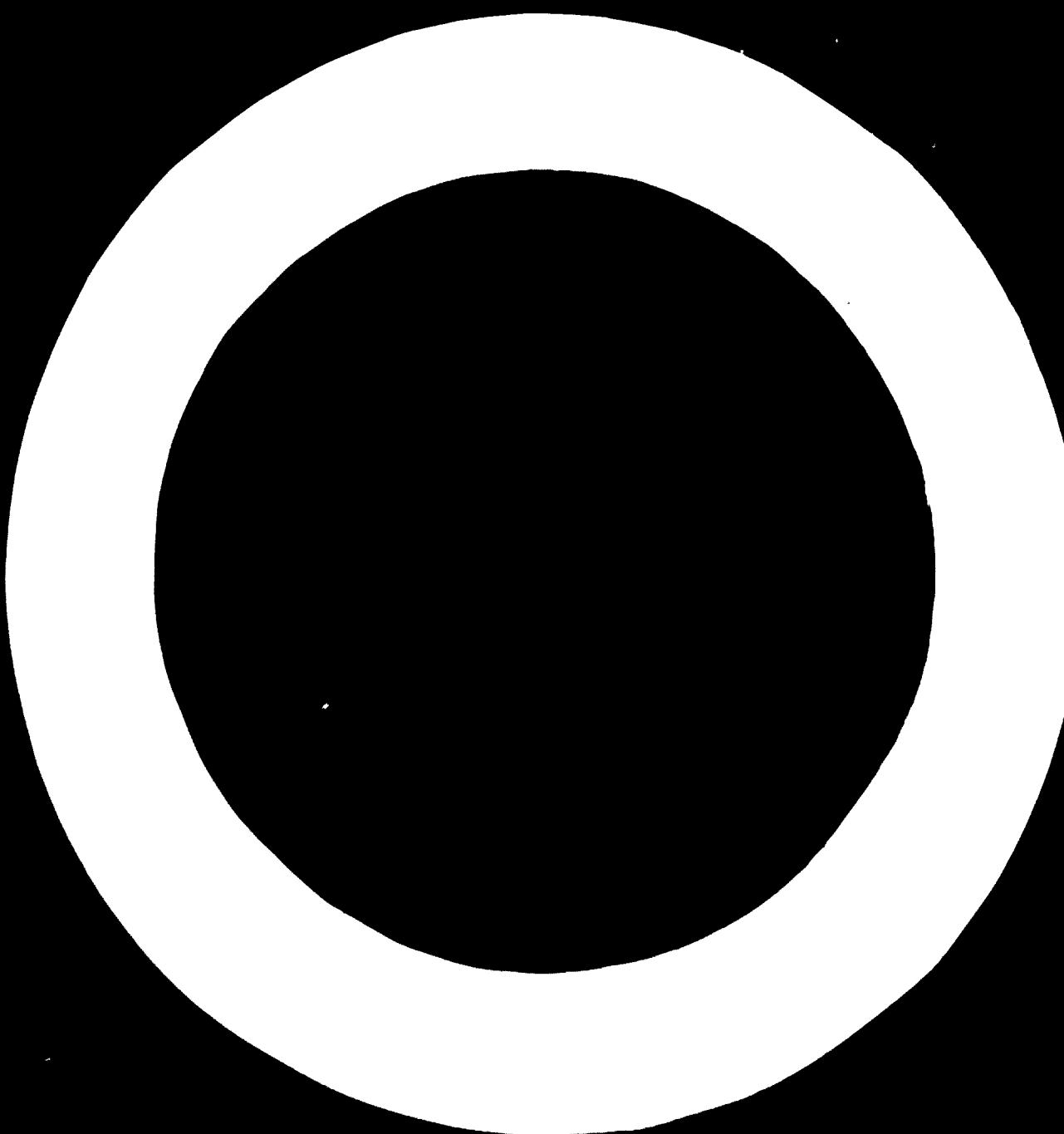
Imperial Board of Telecommunications of Ethiopia

Addis Ababa

Ethiopia

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Introduction

In this paper an attempt will be made to portray the industries that could be considered as allied to telecommunications, the activities of the telecommunication operating agency, the approximate annual consumption of various telecommunication equipments and pieces parts and finally the various technical training projects within the country.

Various problems relating to such industries are also touched upon. Naturally this paper will lay emphasis on the activities of the Imperial Board of Telecommunications, indicating the size of its annual requirements and how such requirements are met principally by imports.

I. The following are three industries which are directly or indirectly related to telecommunications.

Except for the manufacture of a radio receiver assembly plant in Addis Ababa there are no manufacturers of specialized telecommunications equipment in Ethiopia.

i. Philips (Ethiopia) Ltd. a subsidiary of Philips, Slootlaan 29, Eindhoven, Holland. This Company is the major supplier of radio receivers, electrical fittings and equipment to Ethiopia. Two years ago Philips set up a small broadcast radio receiver assembly plant in Addis Ababa. This assembly plant has now a production of 5,000 three band radio receivers per year with an output of 22 receivers per working day.

The assembly plant consists of two rooms of approximately 50 square meters each. One room is used as a store and the other for assembly, testing and packing.

One supervisor and four workers form the staff for this assembly unit. A technical assistance agreement with Philips of Eindhoven exists for which a small royalty per set is paid. Administration, sales and procurement is carried out by Philips (Ethiopia) for which an overheads charge is made per set.

One hundred percent of all parts including packing cases are imported from Philips, Hindhoven and are subject to import taxes and charges of 55%. This is made up of 35% on invoice price plus 12 transaction tax, 1% municipality tax and the rest for handling and transiting. To this 55% import tax must be added a 5% production excise tax.

Regardless of how efficient a small plant operates the burden of such high taxation will make such assembly plants very difficult to operate economically.

It is interesting to note that the import tax on assembled radio receivers is the cheaper because it is less than that on piece parts or spare parts. Steps have been taken at government level to review that tax policy but until such time as revised the plant will be operating uneconomically because an identical set could be imported 15% cheaper than the cost of assembling after paying all applicable taxes in such cases.

The Philips (Ethiopia) assembly plant is modeled on the so-called Utrecht pilot plant which was established by Philips in Holland to assist underdeveloped countries to plan and set up small scale production plants.

The supervisor of the assembly plant has an educational background of 9th grade level and received his training with Philips in Addis Ababa. The four assemblers are also of elementary school education and their sole technical knowledge has been that gained since joining the assembly plant.

No difficulty was experienced in training this staff and no previous experience was necessary. A highly trained technician was employed for the first six months, but found the work too boring and requested a transfer.

Under the same conditions as exist in Ethiopia the Utrecht pilot plant has established target times for each assembly operation which would result in the production of one receiver every 16.1 minutes. This is the equivalent of 25 sets per 7 hour working day. Six months after the Addis Ababa plant was opened the production reached 15 receivers per day after another six months it increased to 17 receivers a day. The daily output is now 22 receivers.

Examination of the production costs indicate direct and indirect labour costs and overheads of 17% of total cost. The sets have a retail price of about US\$40 per set which is moderately high and thus have a limited market.

It is apparent from the above that unless a different government tax policy is established it will be uneconomical to consider setting up a factory to supply parts. It is very unlikely to be economical to produce plastic parts such as resistors, capacitors, etc. in Ethiopia at this time as the market for such parts is at present very low. Perhaps some raw materials could be obtained by manufacturing plastic items, such as cases, knobs, etc. printed circuit boards, wire, internal bolts, etc.

The market for radio receivers is growing at about 15.0% annually and is estimated that approximately 6,000 radio receivers will be sold in Ethiopia this year. At this moment 4,000 are probably of the older models, i.e. with radio tube market value US\$30 - 40 each. The size of the market could probably be expanded if sets in the range of US\$10-15 were available to the mass of the people. The population of Ethiopia is at the order of 24,000,000 and so indicates a very large potential market.

For general information the market for telephone sets is about 1,500 sets per year.

II. Allied telecommunication industries

i) Plastic industry

There are three main facturing plants, i.e. Ethiopia located in Addis Ababa, Arba Minch and Jimma.

One of these plants produces plastic or vinyl wire for electrical or telecommunication use using imported raw material. At present P.V.C. type plastic cables are being used.

In all three plants modern processes and latest molding machines are used to produce household items, clothing and textiles. All plants are manned by technically qualified persons who have received training in similar industries in developing countries.

At least one of these factories will be willing to manufacture items specifically for telecommunications use if they could receive compensation for any capital expenditures and be given assurance of a guaranteed market.

The Board of Telecommunications is a government owned agency operating on a self financing basis. The Charter establishing the Board exempts it from paying any form of government tax. It is thus normally cheaper for the user to buy finished products from abroad than to buy products that have been imported into Ethiopia by now stat and processed in Ethiopia, as such products are subject to new taxes as indicated earlier in the case of radio receivers.

A more or study could be made and perhaps an arrangement reached with the Ministry of Finance for refund of taxes paid for products used by the Board of Telecommunications.

ii. Electrical Power Industry

The power supply industry manufactures in Ethiopia. The annual consumption of electrical energy in the case of 1.5 volt variety is estimated at 8,000,000 kilowatt hours. Two companies manufacture secondary batteries and these will supply electric vehicles.

Activities of the Imperial Ethiopian Telecommunications (IET)

The IET is a state owned company of the Ethiopia Government which has received a concession permit to provide telecommunication services within Ethiopia.

IET was formed in 1952 and began operations in January 1st 1953. It has been established as a self financing organization and is free from all direct government taxes.

(IET) has expanded rapidly over the past five years at 17% per annum to a total of ECU 7,400,000 and revenue of ECU 3,000,000. Exports include equipment and investment banking of ECU 10,000,000. The present investment programme 1964/73 foresees total expenditure of ECU 15,000,000 of which 80% will be secured by long term loans from the World Bank and British International Development Corporation.

Uthiepit had on December 1967 36,234 telephone apparatus installed of which 24,700 were connected to automatic exchanges. An increase of 4,500 telephone apparatus is forecast for 1970. The number of apparatus forecasted for end of 1973 is 44,000.

International traffic in Uthiepit is carried mainly by open wire long lines of which 2,700 kilometers consist with 10,000 km. of physical pairs. 25% of each of carrier equipment is installed on these lines. In addition 20 radio transmitting and receiving stations are operated for international communications and for isolated national circuits.

2,000 kms of wide band microwave radio links will be installed during the present investment period and subscriber toll dialling will also be introduced between our major cities and towns.

IBTE operates the transmitting and studio equipment of the Ethiopian Broadcast Services. Five 100 KW broadcast transmitters and several smaller ones are operated and maintained by IBTE.

The above summary will indicate that IBTE has a large expenditure annually for maintenance, construction and new equipment. Except for very few items such as wood poles, cement, wood and paint all requirements are imported.

IBTE has a Manufacturing Section which is formed of the following workshops. concrete, blacksmith and carpentry. Other workshops consist of a well-equipped Garage and Technical Workshop, a Radio Laboratory and Workshop and a Telephone Workshop.

The activities of these sections or workshops are as follows:-

A. Manufacturing Section

- i) Concrete Workshop manufacture of cable ducts, cable cover slabs, marker posts, stay anchors and foundation posts. Modern molding and vibrating equipment is used.
- ii) Blacksmith Workshop. Manufacture of cross arms, transmission brackets, metal parts of stay anchors, metal frames for furniture and switchboards.
The material used is mainly imported semi-processed iron and steel.
- iii) Carpentry and Joinery Workshop. This workshop manufactures furniture for use in IBTE's offices and business office. It also makes wooden chassis for manual switchboards. A major activity of this workshop is the construction of dismountable kiosks for use in the provinces for small installations such as telephone pay stations, small manual

exchanges, carrier equipment terminal and repeater stations. The workshop is well equipped with modern wood working machines.

The 1967 production of this Manufacturing Section is shown on Annex I.

A total of eighty skilled and semi-skilled workmen are employed in this manufacturing section. The chief of the section has a secondary school background and has had three years training in Germany.

- B. Garage and Workshop. This workshop is concerned with the maintenance of vehicles and stationary electric generating sets. Small simple metal parts are manufactured as replacement parts for engines, motors and telecommunication equipment. The workshop is equipped with one modern lathe and some old type machine tools.
- C. Radio Laboratory and Workshop. This workshop has the responsibility of checking radio equipment upon receipt from manufacturers and for maintenance and control of measuring instruments. The workshop is equipped with coil winding equipment and lathes etc. and can rewind or rebuild most coils and transformers.
- D. Telephone Workshop. This workshop is responsible for the reconditioning of damaged or recovered telephone apparatus and small private branch exchange intercommunication equipment. It also builds manual exchanges for private and public installations. It has a small tool room for the manufacture of small parts for older type apparatus. A total of 1,200 telephone instruments and 100 PBX's and intercommunication sets were reconditioned in this workshop during 1967.

As of the end of 1967 there were 3032 employees including ten foreign staff within the Board of which 1,131 were classified as technical personnel.

IV. Technical training in Ethiopia

There are three major technical training programmes in Ethiopia which could recruit technical staff for telecommunication industries.

- i) The College of Engineering. This College is part of the University of Addis Ababa.

The College has facilities for mechanical and electrical engineering and graduated 40 engineers in 1969 (approximately).

- ii) Bahir Dar Polytechnic. This Polytechnic is under the Ministry of Education. It trains technicians for four years after completion of 10 grade high school. It is very well equipped and it is of international standard. In 1969, 120 technicians in three main streams were graduated.

- iii) Addis Ababa and Asmara Technical Schools. These two technical schools operate under the Ministry of Education. The entrance level is 8th grade and the training is for four years. The specialized courses include those for electricians, carpenters, metal workers, auto mechanics, airline tool operators and radio technicians. In 1969, 191 specialized technicians were graduated.

- iv) The Telecommunications Institute is part of the Board of Telecommunications Ltd and teaches specialized telecommunication skills such as radio, telephone and telegraph techniques at various levels and operating techniques for switchboard and equipment operation. Both in-service and pre-service training is carried out. 97 employees were trained during 1969.

卷之三

Production of animal starch by high temperature.

I. Furniture

1200 feet elevation 10° above the sea level, 10 miles from the coast.

卷之三

卷之三

Thirty-second and last x-ray film strip complete
with TATTOO AND STYLING OF PUPILS.

卷之三十三

III. *Macromolecules*

For you to have the right to 12,000 acres more, I, as trustee, will do it upon the condition that you will pay me another rent and a part of the items mentioned above. That is to say, you will have to pay me the same amount of rent as before.

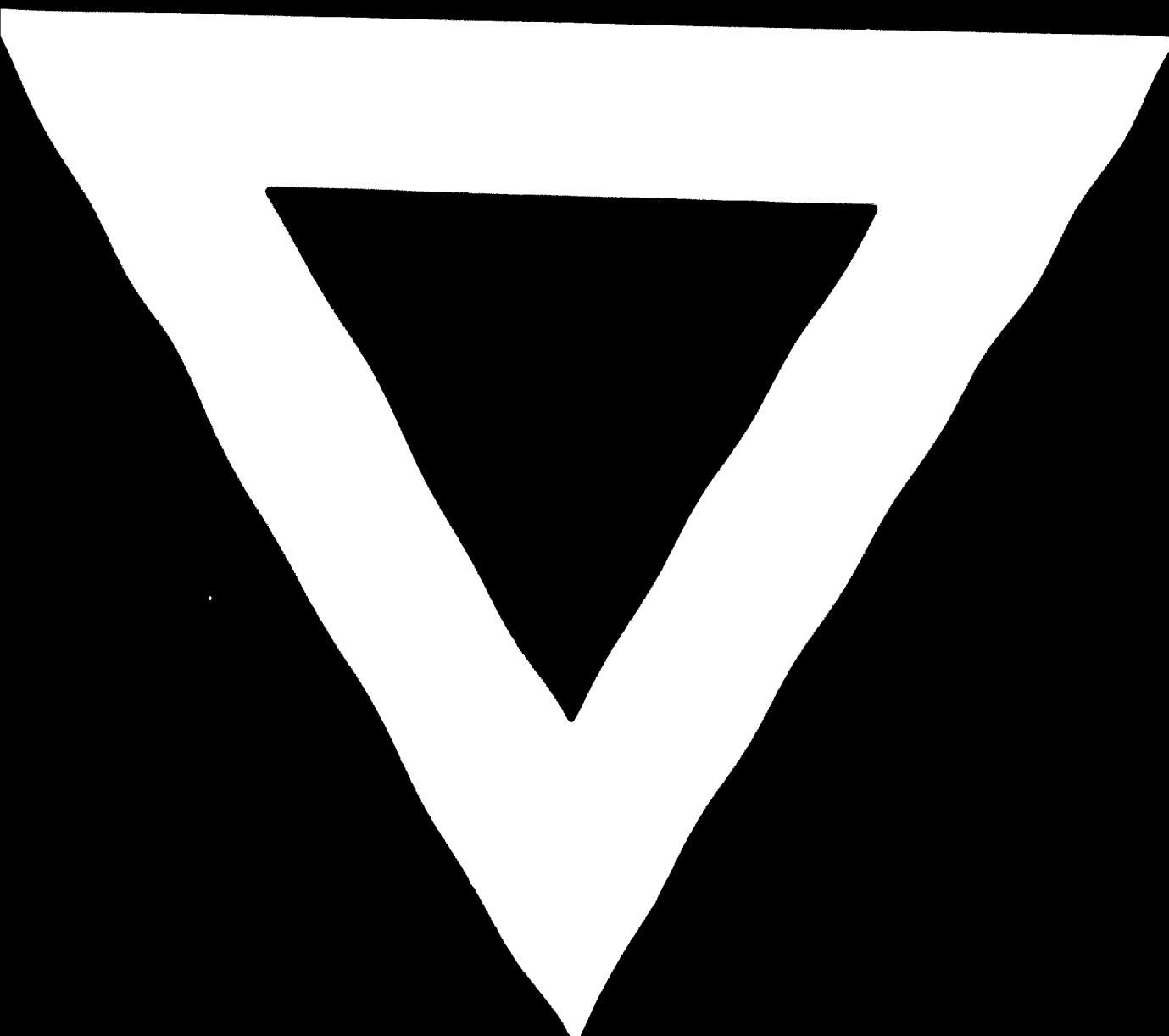
Let us now consider the case in which $\mu = 0$.

IV. Legacy to the Student

The production consisted of 4,000 three-tube units, 1,410 four-tube condensers and 1,200 lamps. Under the condenser and glass are 10 one-meter lengths of lead-glass color plates, 10 pieces of black fabric for the panels, and 160-11 indicator tubes were also required.

Final value of this production was US\$ 1,300,000.

The workshops also carried out repair and maintenance work.



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