

## Status of Evaluation Recommendations, MAPs, and Lessons Learned

**OBJECTIVES**



**STRENGTHEN**  
follow-up  
mechanisms



**INCREASE**  
accountability



**IMPROVE**  
completion  
rates



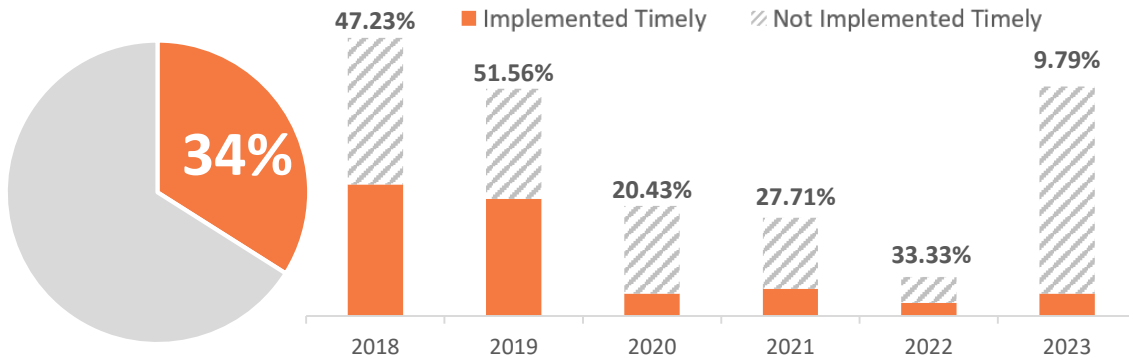
**ADDRESS**  
overdue  
MAPs

**SCOPE**

The review analyzes 830 recommendations and 28 MAPs, identifying trends, challenges, and areas for improvement from UNIDO evaluations conducted between 2018 and 2023

**Progress on the Timely Implementation of Recommendations**

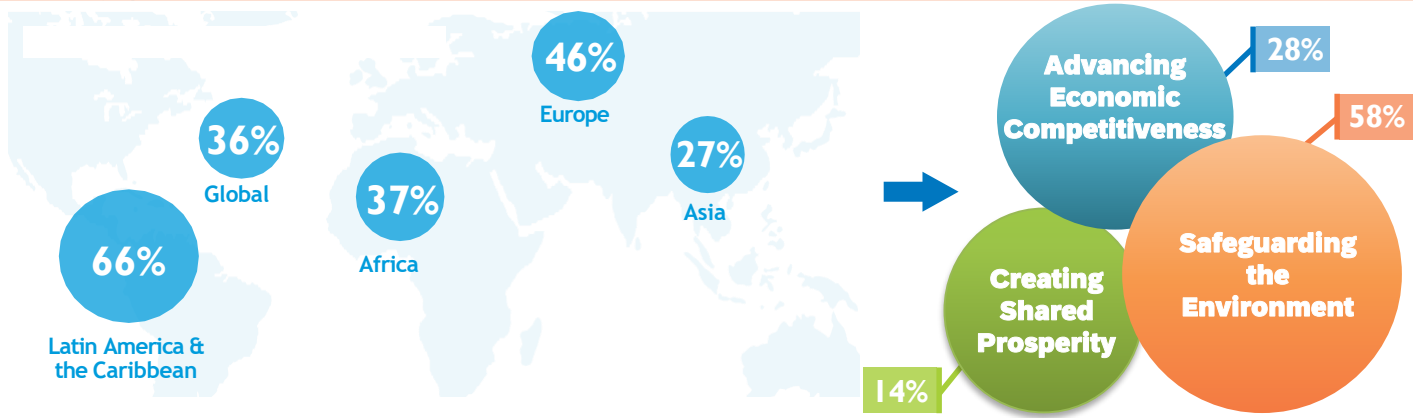
**IMPLEMENTATION RATE  
(2018-2023)**



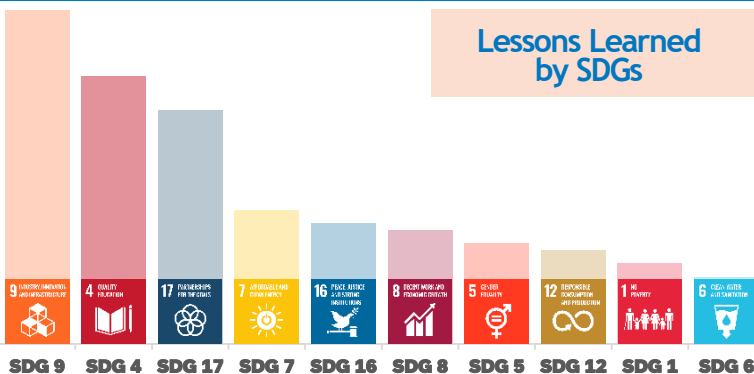
**ONLY**  
**282** out of **830**  
**RECOMMENDATIONS**  
**IMPLEMENTED**  
**TIMELY**

**IMPLEMENTATION DISTRIBUTION**

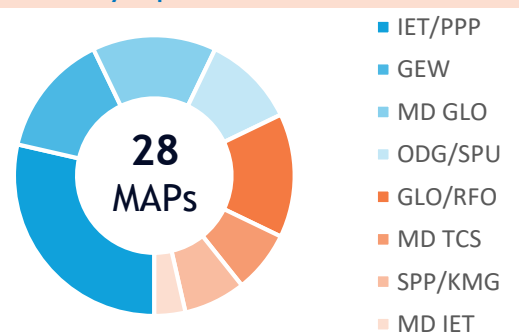
**Geographic and Thematic Distribution of Recommendations**



**SDG ALIGNMENT AND  
MAPs DISTRIBUTION**



**MAPs Issued by Department Owners Since 2018**



# Count of Management Action Plans by Status

■ Implemented

■ Ongoing

■ Overdue



#	Evaluation	Target Date	Status	Owner
<b>Formulation, appraisal, and approval function (2020)</b>				
1	Develop a TC Guidance Framework	Q1 2021	⊖	MD TCS
2	Revised FAA Policy	Q1 2021	⊖	MD TCS
3	Training Programme and Plan	N/A	☑	MD IET
4	RRFP ToRs Update	Q4 2020	⊖?	ODG/SPU
<b>Investment and Technology Promotion Offices' Network (2021)</b>				
5	ITPD Network Policy Framework	Q1 2023	⊖?	MD GLO
6	ITPD Strategic Plan	Q1 2023	⊖?	MD GLO
7	ITPD Work Plan	Q1 2023	⊖?	MD GLO
8	Monitoring and Reporting	Q1 2023	⊖?	MD GLO
<b>UNIDO Policy (2015) and Strategy (2016-2019) on Gender Equality and Empowerment of Women (2021)</b>				
9	Acceleration Plan	N/A	☑	GEW
10	GMSB work plan	N/A	☑	GEW
11	Guidance and Tools	N/A	☑	GEW
12	Training Programme	N/A	☑	GEW
<b>Independent thematic evaluation. UNIDO medium-term programme framework (MTPF) 2018-2021 (2022)</b>				
13	Operationalisation and alignment with MTPF	Q1 2025	~?	ODG/SPU
14	Guidance, tools, and operational issues	Q2 2023	⊖?	ODG/SPU
15	Clarify the organizational structure vs. MTPF	Q1 2025	~?	ODG/SPU
<b>The Programme for Country Partnership (PCP) in Peru (2023)</b>				
16	Decision on PCP in Peru	N/A	☑	GLO/RFO
<b>Independent Evaluation of the UNIDO PCP Framework (2023)</b>				
17	Harmonize country programmatic approaches and coordination function	Q3 2023	⊖?	GLO/RFO
18	Review and formulate an approach for better leveraging Private Sector Partnerships	Q4 2023	⊖?	GLO/RFO
<b>Knowledge Management in UNIDO (2024)</b>				
19	Develop a strategic framework for KM	Q2 2024	~	MD COR
20	Develop a KM Policy	Q4 2024	~	MD COR
<b>Private Sector Partnerships (2024)</b>				
21	Engagement Framework	Q4 2025	~	IET/PPP
22	Risk Narrative	Q4 2024	~	IET/PPP
23	Business Partnership Policy	Q3 2025	~	IET/PPP
24	Partnership Culture: Guidelines, Tools, Training	Q4 2025	~	IET/PPP
25	Partnership Focal Point Network	Q4 2025	~	IET/PPP
26	Improved internal & external Communication Strategy	Q4 2024	~	IET/PPP
27	Partnership Engagement Approach	Q4 2024	~	IET/PPP
28	Partner relationship management IT system - CRM tool	Q4 2024	~	IET/PPP

- ☑ Implemented
- ~ Ongoing
- ⊖ Overdue
- ? New owner and/or target date TBC