



General Conference

Twentieth session

Vienna, 27 November–1 December 2023

Item 8 of the provisional agenda

Reports of the Industrial Development Board on the work of its fiftieth and fifty-first regular sessions

Report of the Industrial Development Board on the work of its fifty-first session

(3–6 July 2023)

Contents

	<i>Page</i>
Introduction	3
I. Organizational and procedural matters	3
II. Annual Report of the Director General for 2022 (item 3)	5
III. Report of the Programme and Budget Committee (items 4 (a) to (j))	5
A. Report of the External Auditor for 2022 (item 4 (a))	6
B. Financial situation of UNIDO, including unutilized balances of appropriations (item 4 (b))	6
C. Report by the informal working group on Programme and Budget Committee-related issues (item 4 (c))	6
D. Scale of assessments for apportionment of the regular budget expenses for the biennium 2024–2025 (item 4 (d))	6
E. Working Capital Fund for the biennium 2024–2025 (item 4 (e))	6
F. Mobilization of financial resources (item 4 (f))	6
G. General risk management (item 4 (g))	7
H. Appointment of the External Auditor (item 4 (h))	7
I. Medium-term investment proposals, 2024–2025 (item 4 (i))	7
J. Budget implementation flexibility (item 4 (j))	7
IV. Programme and budgets, 2024–2025 (item 5)	7
V. Medium-term programme framework, 2022–2025 (item 6)	7



VI.	UNIDO and the 2030 Agenda for Sustainable Development (item 7)	8
VII.	United Nations development system reform (item 8)	8
VIII.	Third Industrial Development Decade for Africa (IDDA III) (item 9)	8
IX.	Climate neutral industry and circular economy (items 10 (a) and (b)).	8
	A. UNIDO activities related to circular economy (item 10 (a))	8
	B. UNIDO strategy in response to climate change (item 10 (b)).	8
X.	Inclusive and sustainable development in middle-income countries (item 11)	9
XI.	Activities of the Joint Inspection Unit (item 12)	9
XII.	UNIDO Independent Oversight Advisory Committee (item 13).	9
XIII.	Evaluation and internal oversight activities (item 14).	9
XIV.	Personnel matters (item 15)	9
XV.	Matters related to intergovernmental, non-governmental, governmental and other organizations (item 16)	9
XVI.	Preparations for the twentieth session of the General Conference (item 17)	10
XVII.	Provisional agenda and date of the fifty-second session (item 18).	10
XVIII.	Adoption of the report (item 19) and closure of the fifty-first session.	10
Annexes		
I.	Decisions adopted by the Board at its fifty-first session	11
II.	Documents submitted to the Board at its fifty-first session	25

Introduction

1. The report of the Industrial Development Board on the work of its fifty-first session is presented to the General Conference in accordance with Article 9.4 (c) of the Constitution. As per decision of the Board IDB.46/Dec.3 (e), the Secretariat continues replacing written summary records of the Industrial Development Board and the General Conference with digital records. These are available through the UNIDO Extranet.

2. The following decisions of the Board, reproduced in annex I, are related to the work of the General Conference at its twentieth session:

IDB.51/Dec.3 Scale of assessments for apportionment of the regular budget expenses for the biennium 2024–2025

IDB.51/Dec.4 Working Capital Fund for the biennium 2024–2025

IDB.51/Dec.6 Budget implementation flexibility

IDB.51/Dec.7 Programme and budgets 2024–2025

IDB.51/Dec.8 UNIDO strategy in response to climate change

IDB.51/Dec.11 Preparations for the twentieth session of the General Conference

I. Organizational and procedural matters

3. The fifty-first session of the Board was held at UNIDO headquarters, Vienna International Centre, from 3 to 6 July 2023 (six plenary meetings). The session took place in a hybrid format involving in-person participation, as well as virtual attendance on the Interprefy conferencing platform.

Participation

4. The following 49 of the 52 members of the Board¹ were represented at the session: Algeria, Angola, Argentina, Austria, Bangladesh, Belarus, Brazil, China, Costa Rica, Cyprus, Egypt, Finland, Germany, Ghana, Hungary, India, Indonesia, Ireland, Italy, Japan, Kenya, Kuwait, Kyrgyzstan, Luxembourg, Malta, Mexico, Mongolia, Morocco, Namibia, Norway, Pakistan, Panama, Peru, Poland, Republic of Korea, Russian Federation, Senegal, Slovenia, South Africa, Spain, Sudan, Sweden, Switzerland, Thailand, Tunisia, Türkiye, United Arab Emirates, Uruguay and Venezuela (Bolivarian Republic of).

5. The following 53 Member States of UNIDO also participated in the session: Afghanistan, Albania, Armenia, Azerbaijan, Bolivia (Plurinational State of), Bosnia and Herzegovina, Bulgaria, Burkina Faso, Chile, Colombia, Côte d'Ivoire, Croatia, Cuba, Czechia, Democratic People's Republic of Korea, Dominican Republic, Ecuador, El Salvador, Guatemala, Haiti, Honduras, Iran (Islamic Republic of), Iraq, Israel, Jordan, Kazakhstan, Lebanon, Libya, Madagascar, Malaysia, Monaco, Montenegro, Myanmar, Nepal, Nicaragua, Oman, Paraguay, Philippines, Qatar, Republic of Moldova, Romania, Saudi Arabia, Serbia, Sri Lanka, State of Palestine, Syrian Arab Republic, Tajikistan, Ukraine, United Republic of Tanzania, Uzbekistan, Viet Nam, Yemen and Zimbabwe.

6. The Holy See and the Sovereign Order of Malta participated as observers.

¹ As per Article 9.1 of the UNIDO Constitution, the Board shall consist of 53 members of the Organization elected by the Conference. One seat from List C remains vacant. Currently the Board consists of 52 members.

7. The following United Nations body was represented: the Office of the High Commissioner for Human Rights (OHCHR).
8. The following specialized agency was represented: World Health Organization (WHO).
9. The following other intergovernmental organizations were represented: the Asian-African Legal Consultative Organization (AALCO), the Asian Forest Cooperation Organization (AFoCO), the European Union (EU), the GCC Standardization Organization (GSO), the International Centre for Genetic Engineering and Biotechnology (ICGEB), the Standards and Metrology Institute for Islamic Countries (SMIIC) and the Parliamentary Assembly of the Mediterranean (PAM).
10. The following non-governmental organizations were represented: the International Association for the Exchange of Students for Technical Experience (IAESTE) and the International Council of Women (ICW).

Opening of the session

11. The fifty-first session of the Board was declared open by the President of the fiftieth session, H.E. Mr. Alejandro Edmundo Solano Ortiz (Costa Rica).

Officers of the session

12. In accordance with rule 23 of its rules of procedure, the Board elected by acclamation H.E. Mr. Magdi Ahmed Mofadal Elnour (Sudan) as President, H.E. Ms. Barbara Žvokelj (Slovenia), H.E. Mr. Eoin O’Leary (Ireland) and Mr. Rahat Bin Zaman (Bangladesh) as Vice-Presidents, and Mr. Marco Negrete Jiménez (Mexico) as Rapporteur.

Agenda of the session

13. The Board adopted the agenda, as presented below, and the schedule of work, as proposed by the President following consideration by the Enlarged Bureau on 8 June 2023:
 1. Election of officers.
 2. Adoption of the agenda.
 3. Annual Report of the Director General for 2022.
 4. Report of the Programme and Budget Committee:
 - (a) Report of the External Auditor for 2022;
 - (b) Financial situation of UNIDO, including unutilized balances of appropriations;
 - (c) Report by the informal working group on Programme and Budget Committee-related issues;
 - (d) Scale of assessments for apportionment of the regular budget expenses for the biennium 2024–2025;
 - (e) Working Capital Fund for the biennium 2024–2025;
 - (f) Mobilization of financial resources;
 - (g) General risk management;
 - (h) Appointment of the External Auditor;

- (i) Medium-term investment proposals, 2024–2025;
- (j) Budget implementation flexibility.
- 5. Programme and budgets, 2024–2025.
- 6. Medium-term programme framework, 2022–2025.
- 7. UNIDO and the 2030 Agenda for Sustainable Development.
- 8. United Nations development system reform.
- 9. Third Industrial Development Decade for Africa (IDDA III).
- 10. Climate neutral industry and circular economy:
 - (a) UNIDO activities related to circular economy;
 - (b) UNIDO strategy in response to climate change.
- 11. Inclusive and sustainable development in middle-income countries.
- 12. Activities of the Joint Inspection Unit.
- 13. UNIDO Independent Oversight Advisory Committee.
- 14. Evaluation and internal oversight activities.
- 15. Personnel matters.
- 16. Matters related to intergovernmental, non-governmental, governmental and other organizations.
- 17. Preparations for the twentieth session of the General Conference.
- 18. Provisional agenda and date of the fifty-second session.
- 19. Adoption of the report.

14. The Board adopted a proposal by the President to ensure the maximum utilization of available conference-servicing resources (see annex I, decision IDB.51/Dec.1), waiving its twenty-four hour notice period for the suspension of rules.

15. The Board decided to set up informal in-session consultations with the aim of facilitating the drafting of decisions and entrusted the Vice-Presidents H.E. Ms. Barbara Žvokelj (Slovenia), H.E. Mr. Eoin O’Leary (Ireland) and Mr. Rahat Bin Zaman (Bangladesh) to chair those consultations. The Board furthermore set the deadline for the receipt of draft decisions at 6.15 p.m. on 3 July 2023, and decided to close the list of speakers at 3 p.m. on 4 July 2023.

II. Annual Report of the Director General for 2022 (item 3)

16. Under item 3, the Board had before it the Annual Report of UNIDO 2022 (IDB.51/2). Statements were delivered under this item.

17. At the proposal of the President, the Board took note of the documentation provided.

III. Report of the Programme and Budget Committee (items 4 (a) to (j))

18. Under item 4, including sub-items (a) to (j), the Board had before it the report of the Programme and Budget Committee on the work of its thirty-ninth session (IDB.51/11) and the addendum to the report of the Programme and Budget Committee on the work of its resumed thirty-ninth session (IDB.51/11/Add.1). Statements were delivered under this item.

A. Report of the External Auditor for 2022 (item 4 (a))

19. Under sub-item 4 (a), the Board had before it the report of the External Auditor on the accounts of UNIDO for the financial year 1 January to 31 December 2022 (IDB.51/3), the unaudited annexes for the year ended 31 December 2022, contained in conference room paper PBC.39/CRP.2, and a note by the UNIDO Independent Oversight Advisory Committee providing comments on the report of the External Auditor (PBC.39/CRP.3).

20. At the proposal of the President, the Board took note of the documentation provided.

B. Financial situation of UNIDO, including unutilized balances of appropriations (item 4 (b))

21. Under sub-item 4 (b), the Board had before it a report by the Director General on the financial situation of UNIDO (IDB.51/4) and a note by the Secretariat on the status of assessed contributions (IDB.51/CRP.2).

22. The Board considered a draft decision on the financial situation of UNIDO submitted by the President (IDB.51/L.2/Rev.1) and adopted decision IDB.51/Dec.2 (see annex I).

C. Report by the informal working group on Programme and Budget Committee-related issues (item 4 (c))

23. Under sub-item 4 (c), the Board had before it a report by the Co-Chairs of the informal working group on Programme and Budget Committee-related issues (IDB.51/5) and their update on the working group's deliberations (IDB.51/CRP.3).

24. At the proposal of the President, the Board took note of the documentation provided.

D. Scale of assessments for apportionment of the regular budget expenses for the biennium 2024–2025 (item 4 (d))

25. Under sub-item 4 (d), the Board had before it a note by the Secretariat on the scale of assessments for the fiscal period 2024–2025 (IDB.51/7/Rev.1).

26. The Board considered a draft decision on the scale of assessments for apportionment of the regular budget expenses for the biennium 2024–2025 submitted by the President (IDB.51/L.3/Rev.1) and adopted decision IDB.51/Dec.3 (see annex I).

E. Working Capital Fund for the biennium 2024–2025 (item 4 (e))

27. Under sub-item 4 (e), the Board had before it proposals by the Director General on the Working Capital Fund for the biennium 2024–2025 (IDB.51/8).

28. The Board considered a draft decision on the Working Capital Fund for the biennium 2024–2025 submitted by the President (IDB.51/L.4) and adopted decision IDB.51/Dec.4 (see annex I).

F. Mobilization of financial resources (item 4 (f))

29. Under sub-item 4 (f), the Board considered information on the mobilization of financial resources contained in chapter 5 of the Annual Report of UNIDO 2022 (IDB.51/2) and a conference room paper prepared by the Secretariat on projects

approved under the Industrial Development Fund, thematic and individual trust funds and other voluntary contributions in 2022 (PBC.39/CRP.6).

30. The Board considered a draft decision submitted by the President ([IDB.51/L.5](#)) and adopted decision IDB.51/Dec.5 (see annex I).

G. General risk management (item 4 (g))

31. Under sub-item 4 (g), the Board had before it a report by the Director General on the general risk management ([IDB.51/12](#)) and a note by the Secretariat providing an update on the plan of action on enterprise risk management (IDB.51/CRP.9).

32. At the proposal of the President, the Board took note of the documentation provided.

H. Appointment of the External Auditor (item 4 (h))

33. Under sub-item 4 (h), the Board had before it reports by the Director General on the candidates for the appointment of an External Auditor ([IDB.51/13](#) and [IDB.51/13/Add.1](#)).

34. At the proposal of the President, the Board took note of the documentation provided.

I. Medium-term investment proposals, 2024–2025 (item 4 (i))

35. Under sub-item 4 (i), the Board had before it a report by the Director General on the medium-term investment proposals, 2024–2025 ([IDB.51/14](#)).

36. At the proposal of the President, the Board took note of the documentation provided.

J. Budget implementation flexibility (item 4 (j))

37. Under sub-item 4 (j), the Board had before it a proposal by the Director General on the budget implementation flexibility ([IDB.51/9](#)) and supplementary information on the same topic (IDB.51/CRP.10).

38. The Board considered a draft decision submitted by the President ([IDB.51/L.6](#)) and adopted decision IDB.51/Dec.6 (see annex I).

IV. Programme and budgets, 2024–2025 (item 5)

39. Under item 5, the Board had before it proposals by the Director General on the programme and budgets, 2024–2025 ([IDB.51/6](#) and [IDB.51/6/Add.1](#)) and complementary information on the same topic (PBC.39/CRP.9), as well as notes from the Secretariat providing an introduction as well as additional information on the UNIDO Innovation and Transformation Fund (PBC.39/CRP.8 and IDB.51/CRP.11). Statements were delivered under this item.

40. The Board considered a draft decision submitted by the President ([IDB.51/L.7](#)) and adopted decision IDB.51/Dec.7 (see annex I).

V. Medium-term programme framework, 2022–2025 (item 6)

41. Under item 6, the Board had before it a report by the Director General providing a midterm update on the medium-term programme framework, 2022–2025 ([IDB.51/10](#)).

42. At the proposal of the President, the Board took note of the documentation provided.

VI. UNIDO and the 2030 Agenda for Sustainable Development (item 7)

43. Under item 7, the Board had before it a report by the Director General on UNIDO and the 2030 Agenda for Sustainable Development ([IDB.51/17](#)). Statements were delivered under this item.

44. At the proposal of the President, the Board took note of the documentation provided.

VII. United Nations development system reform (item 8)

45. Under item 8, the Board had before it a report by the Director General on the United Nations development system reform ([IDB.51/16](#)).

46. At the proposal of the President, the Board took note of the documentation provided.

VIII. Third Industrial Development Decade for Africa (IDDA III) (item 9)

47. Under item 9, the Board had before it a report by the Director General on the Third Industrial Development Decade for Africa (IDDA III) ([IDB.51/15](#)). Statements were delivered under this item.

48. At the proposal of the President, the Board took note of the documentation provided.

IX. Climate neutral industry and circular economy (items 10 (a) and (b))

49. Under item 10, the Board considered the following two sub-items. Statements were delivered under this item.

A. UNIDO activities related to circular economy (item 10 (a))

50. Under item 10 (a), the Board had before it a report by the Director General on the UNIDO activities related to circular economy ([IDB.51/18](#)).

51. At the proposal of the President, the Board took note of the documentation provided.

B. UNIDO strategy in response to climate change (item 10 (b))

52. Under item 10 (b), the Board had before it a report by the Director General on the UNIDO Strategy in response to climate change ([IDB.51/19](#)).

53. The Board considered a draft decision submitted by the President ([IDB.51/L.8](#)) and adopted decision IDB.51/Dec.8 (see annex I).

X. Inclusive and sustainable development in middle-income countries (item 11)

54. Under item 11, the Board had before it a report by the Director General on inclusive and sustainable industrial development in middle-income countries (IDB.51/20) and an updated UNIDO workplan for partnering with middle-income countries submitted by the Secretariat (IDB.51/CRP.4). Statements were delivered under this item.

55. At the proposal of the President, the Board took note of the documentation provided.

XI. Activities of the Joint Inspection Unit (item 12)

56. Under item 12, the Board had before it a report by the Director General on the activities of the Joint Inspection Unit (IDB.51/21), together with a note by the Director General on the same topic (IDB.51/CRP.5).

57. At the proposal of the President, the Board took note of the documentation provided.

XII. UNIDO Independent Oversight Advisory Committee (item 13)

58. Under item 13, the Board had before it a report by the Chair of the UNIDO Independent Oversight Advisory Committee (IDB.51/22) and UNIDO Management's response thereto (IDB.51/22/Add.1), as well as a note by the Secretariat on the membership of the UNIDO Independent Oversight Advisory Committee (IDB.51/23).

59. The Board considered a draft decision submitted by the President (IDB.51/L.9) and adopted decision IDB.51/Dec.9 (see annex I).

XIII. Evaluation and internal oversight activities (item 14)

60. Under item 14, the Board had before it reports by the Director of the Office of Evaluation and Internal Oversight on internal oversight activities (IDB.51/24) and on evaluation activities (IDB.51/25).

61. The Board considered a draft decision submitted by the President (IDB.51/L.10/Rev.1) and adopted decision IDB.51/Dec.10 (see annex I).

XIV. Personnel matters (item 15)

62. Under item 15, the Board had before it a report by the Director General on personnel matters (IDB.51/26) together with annexes thereto (IDB.51/CRP.6). The Board also had before it a list of staff of the UNIDO Secretariat (IDB.51/CRP.7).

63. At the proposal of the President, the Board took note of the documentation provided.

XV. Matters related to intergovernmental, non-governmental, governmental and other organizations (item 16)

64. Under item 16, the Board had before it a note by the Director General on an application from a non-governmental organization for consultative status (IDB.51/27).

65. As the session was adjourned in accordance with rule 9 of the rules of procedure of the Board prior to a consensus being reached on this item, consideration of this item will be resumed, following further consultation on the matter, upon the resumption of the session of the Board on the margins of the twentieth session of the General Conference.

XVI. Preparations for the twentieth session of the General Conference (item 17)

66. Under item 17, the Board had before it a report by the Director General on the preparations for the twentieth session of the General Conference ([IDB.51/28](#)).

67. The Board considered a draft decision submitted by the President ([IDB.51/L.12/Rev.1](#)) and adopted decision IDB.51/Dec.11 (see annex I).

XVII. Provisional agenda and date of the fifty-second session (item 18)

68. Under item 18, the Board had before it a note by the Director General on the provisional agenda and date of the fifty-second session of the Board (IDB.51/CRP.8).

69. The Board considered a draft decision submitted by the President ([IDB.51/L.13](#)) and adopted decision IDB.51/Dec.12 (see annex I).

XVIII. Adoption of the report (item 19) and closure of the fifty-first session

70. On 6 July 2023, the Board considered the draft report on the work of its fifty-first session ([IDB.51/L.1/Rev.1](#)) and adopted it as a whole with the understanding that the Rapporteur would be entrusted with the task of finalizing the language versions of the report in consultation with the designated representatives.

71. In accordance with rule 9 of the rules of procedure of the Board, the President adjourned the fifty-first session of the Board. It will be resumed for the purpose of deciding on the application of the International Economic Senate (Internationaler Wirtschaftssenat e.V., IWS), a non-governmental organization applying for consultative status with UNIDO, as submitted to the Board under agenda item 16, matters related to intergovernmental, non-governmental, governmental and other organizations. This resumed session will be convened on the margins of the twentieth session of the General Conference, following further consultations on the matter.

Annex I

Decisions adopted by the Board at its fifty-first session

<i>Decision No.</i>	<i>Title</i>
1	Utilization of available conference-servicing resources
2	Financial situation of UNIDO
3	Scale of assessments for apportionment of the regular budget expenses for the biennium 2024–2025
4	Working Capital Fund for the biennium 2024–2025
5	Mobilization of financial resources
6	Budget implementation flexibility
7	Programme and budgets, 2024–2025
8	UNIDO strategy in response to climate change
9	Membership of the Independent Oversight Advisory Committee
10	Evaluation and internal oversight activities
11	Preparations for the twentieth session of the General Conference
12	Provisional agenda and date of the fifty-second session

Decision IDB.51/Dec.1 Utilization of available conference-servicing resources

The Industrial Development Board, with the aim of utilizing the available conference-servicing resources to the maximum extent possible, decided to suspend with immediate effect rule 32 of its rules of procedure relating to the quorum, for the meetings of its fifty-first session only, provided no substantive decisions were taken at those meetings.

*1st plenary meeting
3 July 2023*

Decision IDB.51/Dec.2 Financial situation of UNIDO

(a) Took note of the information contained in document [PBC.39/4](#);

(b) Recognized the serious difficulties that Member States, in particular developing countries, experienced, inter alia, due to the negative impact from COVID-19 on the global economy in paying their annual assessed contribution and arrears;

(c) Urged those Member States and former Member States that have not yet paid their assessed contributions, including advances to the Working Capital Fund and prior years' arrears, to do so without delay;

(d) Requested the Director General to accord priority and intensify his efforts and contacts with Member States and former Member States to effect the collection of arrears and to report on this matter to the fifty-second session of the Industrial Development Board;

(e) Acknowledged that, in line with the Report of the Programme and Budget Committee on the work of the resumed thirty-ninth session, Member States have presented to the informal working group on Programme and Budget-related issues proposals to promote a discussion on the possible adoption by UNIDO of different project support costs from parties that contribute to the regular budget and parties that

do not contribute to the regular budget, and for the working group to report to the Programme and Budget Committee at its fortieth session, under the dedicated agenda item “Report of the informal working group on Programme and Budget Committee-related issues”;

(f) Decided to remain seized of the discussion of these matters, keeping in view that the strengthening of UNIDO’s financial situation crucially depends, inter alia, on collaboration, cooperation, support, and political guidance.

*6th plenary meeting
6 July 2023*

Decision IDB.51/Dec.3 Scale of assessments for apportionment of the regular budget expenses for the biennium 2024–2025

The Industrial Development Board:

(a) Took note of document [IDB.51/7/Rev.1](#);

(b) Recommended to the General Conference the establishment, in accordance with Article 15.2 of the Constitution of UNIDO, of a scale of assessments for the fiscal period 2024–2025 based on the United Nations General Assembly resolution [76/238](#), adjusted to the membership of UNIDO, on the understanding that new members shall be assessed for the year in which they become members on the basis of the United Nations scale of assessments, as applicable to UNIDO;

(c) Recommended to the General Conference, based on the provisions of Article 15.2 of the Constitution of UNIDO, that future scales of assessments shall be drafted and calculated using the same minimum rates and the same maximum rates as approved by the United Nations General Assembly at its most recent session, all rates being adjusted to take into account the difference in membership between the two organizations in order to derive a UNIDO scale of 100 per cent;

(d) Urged Member States to pay their assessed contributions for the 2024–2025 biennium in accordance with financial regulation 5.5 (b), which states that contributions and advances shall be due and payable in full within thirty days of the receipt of the communication of the Director General, or as of the first day of the calendar year to which it relates, whichever is later;

(e) Called on Member States and former Member States that are in arrears to fulfil their constitutional obligations by paying their outstanding assessed contributions in full and without conditions as soon as possible, or to take advantage of payment plans to settle their arrears, in accordance with previous decisions by the policymaking organs of UNIDO.

*6th plenary meeting
6 July 2023*

Decision IDB.51/Dec.4 Working Capital Fund for the biennium 2024–2025

The Industrial Development Board:

(a) Took note of document [IDB.51/8](#);

(b) Recommended to the General Conference that the level of the Working Capital Fund for the biennium 2024–2025 should remain at €7,423,030 and that the authorized purposes of the Fund for the biennium 2024–2025 should remain the same as for the biennium 2022–2023, i.e. as stipulated in decision [GC.2/Dec.27](#), paragraph (b);

(c) Urged Member States to pay their outstanding assessed contributions as soon as possible to minimize the need to withdraw sums from the Working Capital Fund to meet shortfalls in the payment of assessed contributions.

*6th plenary meeting
6 July 2023*

Decision IDB.51/Dec.5 Mobilization of financial resources

The Industrial Development Board requested the Director General to prepare, in consultation with Member States, draft strategic guidelines on partnerships and resource mobilization and to present these to the fifty-second session of the Industrial Development Board.

*6th plenary meeting
6 July 2023*

Decision IDB.51/Dec.6 Budget implementation flexibility

The Industrial Development Board:

(a) Took note that Member States will continue to negotiate on the interim decision for the biennium 2024–2025 to allow the Director General to make, within the amounts approved by the General Conference for the regular budget, transfers between the major objects of expenditure within result areas up to 10 per cent of the initially appropriated regular budget amounts from which the transfers are made. The Director General shall, if this decision is adopted, inform in writing the General Conference through the Programme and Budget Committee and the Industrial Development Board, at the session following such action, of the details and reasons for these transfers;

(b) Recommended to the General Conference as an interim decision for the biennium 2024–2025 to allow the Director General, to increase expenditure on technical cooperation to promote ISID (Inclusive and Sustainable Industrial Development) up to EUR 60 million of the operational budget commensurate with the actual income received. The Director General shall inform in writing the General Conference through the Programme and Budget Committee and the Industrial Development Board, at the session following such action, of the details and reasons for these increased expenditures.

*6th plenary meeting
6 July 2023*

Decision IDB.51/Dec.7 Programme and Budgets, 2024–2025

The Industrial Development Board:

(a) Took note that the proposed programme and budgets were prepared in compliance with decision GC.18/Dec.14, by which Member States requested the Director General to “establish the [...] draft budget 2022–2023 according to results-based budgeting principles”;

(b) While recognizing the efforts made by the Secretariat to prepare a balanced, detailed and evidence-based programme and budgets based on the results data generated by the integrated results and performance framework (IRPF), encouraged further efforts in consultation with Member States within the informal working group on Programme and Budget Committee-related issues to improve results-based structure, management and reporting at the project, programme and corporate levels;

(c) Adopted the programme and budgets for the biennium 2024–2025, as proposed by the Director General on the programme and budgets for the biennium 2024–2025, as contained in document IDB.50/6-PBC.39/6 and amended by document [IDB.50/6/Add.1-PBC.39/6/Add.1](#);

(d) Recommended to the General Conference the approval of estimates of regular budget gross expenditures of €163,059,399 to be financed from assessed contributions in the amount of €157,815,529 and other income of €5,243,870;

(e) Without prejudice to the continuing progress in the application of the principle of full cost recovery, as feasible, also recommended to the General Conference the approval of estimates of gross expenditures totalling €47,247,800 for

the purpose of the operational budget for the biennium 2024–2025 to be financed from the reimbursement of support costs pertaining to technical cooperation and other services in the amount of €42,666,213 and other income amounting to €4,581,587 as may be provided for in the financial regulations;

(f) Took note that €348,700 has accumulated in the Special Account of Voluntary Contributions for Core Activities (SAVCCA), and further noted that SAVCCA is to be renamed “Innovation and Transformation Fund” (ITF), which will be deployed in line with stipulated Terms of Reference and accountability mechanism (IDB.43/5-PBC.31/5) during the biennium 2024–2025 and following the requirements laid out by decision IDB.43/Dec.6 (i);

(g) Recommended to the General Conference to take note of the renaming of the Special Account for Voluntary Contributions for Core Activities (SAVCCA) to the “Innovation and Transformation Fund” (ITF), with the scope of ensuring greater transparency in the relation with voluntary donors, of its forecasted value of up to €15,812,452 for 2024–2025, and of the purposes, as outlined in documents PBC.39/6, PBC.39/6/Add.1 and PBC.39/CRP.8;

(h) Requested the Director General to:

(i) Report on the state of financing and implementation of the Programme and Budgets, 2024–2025 to the Programme and Budget Committee, the Industrial Development Board, and the General Conference of UNIDO;

(ii) Report to the next two sessions of the Programme and Budget Committee on efficiencies and savings between sessions, with the understanding that the search for efficiencies and savings must be a continuous management process, without hampering the core functions of the Organization;

(i) Noted that the Special Resources for Africa together with voluntary contributions will be used to foster industrialization in Africa and implement UNIDO’s leading role assigned in United Nations General Assembly resolution 70/293 on the Third Industrial Development Decade for Africa.

*6th plenary meeting
6 July 2023*

Decision IDB.51/Dec.8 UNIDO strategy in response to climate change

The Industrial Development Board:

(a) Recalled resolution GC.19/Res.2, in which the Director General was requested to develop a draft strategy in response to climate change in consultation with Member States, for consideration by the Industrial Development Board at its fiftieth session;

(b) Further recalled decision IDB.50/Dec.5, in which the Director General was requested to continue consultations with Member States on the development of the draft strategy based on the document IDB.50/16;

(c) Took note of the report by the Director General on the UNIDO strategy in response to climate change (IDB.51/19);

(d) Endorsed the UNIDO Climate Change Strategy as contained in the annex to the present decision;

(e) Requested the Director General to continue consultations with Member States to develop an action plan to implement the strategy within the mandate and available resources of UNIDO;

(f) Further requested the Director General to report on the progress of the action plan at the twentieth session of the General Conference.

Annex

UNIDO Climate Change Strategy

Background

1. Human-induced climate change is affecting every region on Earth in multiple ways, while affecting the world's most vulnerable communities first and hardest.² Widespread and severe loss and damage impacting all regions, especially people in vulnerable situations and their livelihoods, infrastructure and ecosystems have resulted from adverse impacts of climate change, inter alia, increase in frequency and intensity of severe weather events, extreme heat, heavy rainfalls, droughts and fires, shortage of water resources and melting of glaciers, and from slow onset events such as sea level rise, desertification and temperature increase.³

2. Within the global climate regime, governments and non-State stakeholders have to take action to hold the increase in the global average temperature to well below 2°C above pre-industrial levels and pursue efforts to limit the temperature increase to 1.5°C above pre-industrial levels; increase the ability to adapt to the effects of climate change; and make finance flows consistent with a pathway towards low greenhouse gas emissions and climate-resilient development in accordance with the goals of the Paris Agreement.⁴

3. The United Nations Framework Convention on Climate Change (UNFCCC) and the Paris Agreement must be implemented based on the principles of equity and common but differentiated responsibilities and respective capabilities in the light of different national circumstances. Member States should, when taking action to address climate change, respect, promote and consider their respective obligations on human rights, the right to health, the rights of indigenous peoples, local communities, migrants, children, persons with disabilities and people in vulnerable situations and the right to development, as well as gender equality, empowerment of women and intergenerational equity. These are anchored in the 2030 Agenda and the Sustainable Development Goals (SDGs). Developed countries are urged to provide enhanced support, including through financial resources, technology transfer and capacity-building to assist developing countries with respect to both mitigation and adaptation, in continuation of their existing obligations under the Convention, and other countries are encouraged to provide or continue to provide such support voluntarily.

4. The role of industry in the climate change context is threefold. Industry is one of the largest emitters of greenhouse gases; it is itself adversely affected by the changing climate and resource depletion; and it has a potential to become a leading provider of technological solutions, business models and decent and sustainable jobs, while influencing consumer behaviour and lifestyles across the globe. Inclusive and sustainable industrial development (ISID) is a key element of an effective climate change strategy.

² IPCC, 2021, Climate change widespread, rapid, and intensifying www.ipcc.ch/2021/08/09/ar6-wg1-20210809-pr/.

³ IPCC, 2022: Summary for Policymakers [H.-O. Pörtner, D.C. Roberts, E.S. Poloczanska, K. Mintenbeck, M. Tignor, A. Alegría, M. Craig, S. Langsdorf, S. Löschke, V. Möller, A. Okem (eds.)]. In: Climate Change 2022: Impacts, Adaptation, and Vulnerability. Contribution of Working Group II to the Sixth Assessment Report of the Intergovernmental Panel on Climate Change [H.-O. Pörtner, D.C. Roberts, M. Tignor, E.S. Poloczanska, K. Mintenbeck, A. Alegría, M. Craig, S. Langsdorf, S. Löschke, V. Möller, A. Okem, B. Rama (eds.)]. Cambridge University Press. In Press.

⁴ Paris Agreement, Article 2.

Mandate

Box 1: Climate change and industry: the imperative to act

- 3.5 billion people are highly vulnerable to climate impacts and severe water shortages.
- Between 2010 and 2020, human mortality from floods, droughts and storms was 15 times higher in highly vulnerable regions.
- 30 per cent of the world's population is exposed to deadly heat stress, rising to 50–75 per cent by 2100.
- One billion people living on coasts will be at risk by 2050, with small island settlements and low-lying areas projected to disappear.

IPCC Sixth Assessment Report, Impacts, Adaptation and Vulnerability, 2022

- 34 per cent of anthropogenic greenhouse gas emissions in 2019 came from the industrial sector.

IPCC Sixth Assessment Report, Mitigation of Climate Change, 2022

- Economic losses from extreme weather events total US \$174 billion per year and rising.

UN DESA World Social Report, 2020

5. The General Conference, at its nineteenth session (GC.19/Res.2), requested the Director General to develop a draft strategy in consultation with Member States, for consideration by the Industrial Development Board at its fiftieth session, that will enhance the efficiency, effectiveness and coordination of UNIDO's activities in support of Member States climate priorities related to ISID and to implement climate-related best practices across its operations.

Vision 2050

6. A world without poverty and hunger, where industry drives low-emission economies, improves the living standards and preserves the liveable environment for present and future generations, leaving no one behind.

Mission statement

7. Low greenhouse gas emissions and climate-resilient development is the guiding principle for UNIDO's activities on ISID. It will be well anchored in its strategic documents and result metrics, and reflected in its institutional structure. Low greenhouse gas emissions and climate-resilient development also forms a key pillar of UNIDO's engagement with its Member States, the United Nations System and other partners and stakeholders.

Scope

8. UNIDO's actions to achieve low greenhouse gas emissions and climate-resilient development will be aligned with the 2030 Agenda for Sustainable Development, the UNFCCC and the Paris Agreement; informed by scientific findings of the Intergovernmental Panel on Climate Change; and driven by national climate and industry priorities and needs. Synergies and complementarities will be explored with actions to implement the Convention on Biological Diversity and the United Nations Convention to Combat Desertification. The Joint Declaration signed by UNIDO and the Secretariat of the UNFCCC will guide collaboration between the two entities.

9. The Strategy seeks to create a flexible framework for action supported by all Member States. It will be aligned with other guiding documents, including the Strategy for Post-conflict/-crisis Situations, the Strategies for Small Island Developing States, Least Developed Countries and Middle-Income Countries, the Strategy for Gender Equality and Empowerment of Women, as well as regional strategies.

10. The implementation of the Strategy will maximize synergies with other priority areas of UNIDO, such as energy, innovation, agribusiness development and food security, circular economy and biodiversity. UNIDO will seek to provide solutions to global challenges in a holistic and integrated way, handle trade-offs and maximize co-benefits.

Operational principles

11. **Support the needs and priorities of developing countries to attain inclusive and sustainable industrial development:** Advisory and technical cooperation services of UNIDO are provided in a demand-driven manner, tailored to local conditions and open to the use of a broad range of technologies critical to achieving low greenhouse gas emissions and climate-resilient development. Technological options for avoiding and reducing greenhouse gas emissions must be further developed. UNIDO seeks to provide a platform for technology transfer, investment mobilization and climate partnerships to accelerate this process.

12. **Strive for a level playing field for industrial policies to promote low greenhouse gas emissions and climate-resilient development:** It is important that global and regional market-based approaches are rooted in the principles of equity and common but differentiated responsibilities and respective capabilities, in the light of different national circumstances, and environmental integrity and take into account special needs and circumstances of developing countries, especially those that are particularly vulnerable to climate change. Fair, transparent, and balanced implementation of such policies would enable developing countries to benefit from significant transfer of know-how, climate technologies and capacity-building to modernize and decarbonize industries, especially hard-to-abate sectors, while reducing greenhouse gas emissions.

13. **Promote transformational change through economy-wide, sectoral and cross-sectoral approaches:** Ultimately, low greenhouse gas emissions cannot be achieved through a piecemeal approach. Developed countries should continue taking the lead by undertaking an economy-wide approach that combines sector-specific solutions with cross-sectoral priorities, including diversification of productive activities that take advantage of natural resources and deepen the use of renewable energies.

14. **Mainstream climate adaptation and resilience in industrial development:** To overcome the already drastic effects of climate change, reducing emissions alone will not be sufficient. Climate adaptation measures as well as approaches for averting, minimizing and addressing loss and damage associated with the adverse effects of climate change need to be fully integrated into industrial development activities, including the pursuit of climate-proofing and risk management-oriented approaches, and the development of climate-resilient infrastructure.

15. **Target results at the global, regional, national, and local levels:** To enhance impact of climate related interventions, the Organization will concentrate programmatic efforts on well-defined areas of intervention, including just and affordable energy transition, industry decarbonization, circular economy, bioeconomy, agri-businesses and food security where it adds value in line with its mandate and expertise.

16. **Empower MSMEs, small-scale industries and entrepreneurs:** Micro, small and medium-sized enterprises (MSMEs) form the backbone of the economy and generate a large share of economic value. When empowered, they can act in an innovative manner, foster alternative business models and respond to evolving demand. Given the scale of climate mitigation and adaptation action needed, it is critical that MSMEs are supported to be part of the solutions, be it as entrepreneurs, in the context of small-scale industries and clusters or through their participation in regional and global value chains.

17. **Harness industrial capabilities of the future:** To achieve the transformation needed for low greenhouse gas emissions and climate-resilient development, the creation, development and diffusion of new innovations and technologies and associated know-how, including the transfer of technology on mutually agreed terms along with, policy and technical skills development and the creation of conducive regulatory frameworks and business operating environments will be critical.

18. **Deliver through partnerships for maximum impact:** Strategic partnerships will be essential to achieve low greenhouse gas emissions and climate-resilient development at the global level, as well as to strengthen climate advocacy and deliver solutions. UNIDO as a coordinating platform, including by making use of its field structure, will further enhance its status as a neutral broker to facilitate partnerships for maximum impact.

19. **Achieve net zero for UNIDO's activities by 2030:** Under the United Nations Greening the Blue initiative, UNIDO and its field offices will adopt climate-related best practices across its operations.

20. **Climate justice.** UNIDO is committed to fulfil its role in the implementation of outcomes and initiatives of the Sharm el-Sheikh Climate Change Conference relevant to the mandate of the Organization. Noting the importance of "climate justice", when taking action to address climate change, UNIDO would continue to explore the prospects of utilizing climate finance in implementing the Strategy as well as give due consideration to the special needs of developing countries, which are most vulnerable to climate change.

Areas of work

21. **Raise the profile of ISID in the international climate change discourse and engage industry stakeholders in climate advocacy:** UNIDO will foster a global understanding and raise awareness of the role of industry as a solution provider in achieving the goals of the Paris Agreement. Through its Member States, UNIDO will contribute to a higher profile of industry as part of essential climate solutions, and step-up the debate on emerging issues of the climate-industry nexus in the UNFCCC process.

22. **Facilitate international industrial cooperation for climate action:** International cooperation plays a central role in developing national solutions that contribute to stabilization of the global climate system. UNIDO will facilitate the establishment of global and regional alliances and partnerships to accelerate collective action, decarbonize global value chains, and expand markets for sustainable industrial products.

23. **Promote UNFCCC- and Paris-compatible industrial policies:** Industry transition is a complex process with actions taken today that will have an impact on economies and societies for decades to come. UNIDO will influence the global discourse on issues at the intersection of climate action and ISID, such as circular economy, bioeconomy and industrial decarbonization, but also enhance ongoing work on digitalization, renewable energies and technology solutions, as well as on sustainable agricultural development.

24. **Provide evidence-based industrial policy advice for low greenhouse gas emissions and climate-resilient development:** UNIDO will support Member States to identify, prioritize and undertake climate action in the industry sector that is nationally-appropriate, country-driven and aimed at transformative change. Upon request, UNIDO will assist developing countries in incorporating industry considerations into their national strategies and plans, including National Adaptation Plans, Nationally Determined Contributions under the Paris Agreement, long-term low greenhouse gas emission development strategies, disaster risk reduction and humanitarian response plans.

25. **Facilitate technology and knowledge transfer to achieve low greenhouse gas emissions and climate-resilient development:** UNIDO will continue assisting

developing countries in identifying “low-hanging fruit” mitigation measures and adopting mature climate technologies, according to national needs and priorities. At the same time, UNIDO will act as a thought leader for a bold climate action in industry that embraces disruptive technologies, climate risk-informed management, new business models and mentality shifts to hold the increase in the global average temperature to well below 2°C above pre-industrial levels and pursuing efforts to limit the temperature increase to 1.5°C above pre-industrial levels. It will proactively foster South-South, North-South and triangular cooperation to enable transfer of a broad range of technologies on mutually agreed terms and innovations. Also, UNIDO will facilitate support and advice on prospective carbon capture, storage, and utilization technology, research and development, inter alia.

26. Boost the use of renewable energies in achieving low greenhouse gas emissions and climate-resilient development: The development of renewable energy sources in developing countries is of great importance for improving livelihoods, creating jobs, enhancing learning opportunities and decarbonizing energy systems. UNIDO will support the fostering of international cooperation and work with partner countries to leverage suitable technologies to promote industry-related energy and resource efficiency and explore diverse renewable energy applications, including biofuels and green hydrogen, to achieve significant emissions reductions. Green hydrogen is a viable solution to decarbonizing the industry, energy and transport sectors while creating sustainable jobs opportunities and other socioeconomic benefits. It is necessary to rapidly transform energy systems to be more secure, reliable, and resilient, including by accelerating clean and just transitions to renewable energy.

Box 2. Green Hydrogen in Industry

Green Hydrogen will have a catalytic role for energy transition towards climate change mitigation. With their rich renewable energy potentials, developing countries are uniquely positioned to become key producers of green hydrogen and benefit from new paths to low greenhouse gas emissions and climate-resilient industrial and economic development. Investing in renewable power projects and electrolysers, attracting energy-intensive steel or base chemicals investments or promoting downstream industries using green steel or chemical feedstock, can generate new jobs and welfare benefits.

UNIDO supported the launch of the Global Renewable Hydrogen Forum during the Sharm el-Sheikh Climate Change Conference in November 2022 and is facilitating its operationalization. The Forum represents a collective leadership voice through a multi-stakeholder platform that promotes public-private cooperation, and brings together developed and developing countries, producers and consumers, relevant intergovernmental organizations, as well as global industrial leaders in renewable hydrogen and international investors. The Forum aims at accelerating the development of a renewable hydrogen value chain in developing countries, facilitating the large-scale development and deployment of renewable hydrogen, fostering a just transition and promoting renewable hydrogen as an economic development pillar.

UNIDO’s Global Programme on Green Hydrogen in Industry aims to accelerate the global application of green hydrogen through policy dialogue, knowledge products, standards, road maps and joint development of projects. UNIDO will collaborate with public and private sectors, financial organizations, and academia to ensure input from all stakeholders and along the green hydrogen value chain.

27. Strengthen the capacity to integrate low greenhouse gas emissions and climate-resilient good practices into ISID: UNIDO will assist developing countries in enhancing the national capacity to assess impacts of climate change on enterprises, food and energy systems and infrastructure, and devise measures to prevent and reduce the impacts of weather and climate extreme events, while strengthening resilience to future crises. UNIDO will place a special emphasis on promoting

nature-based solutions and ecosystem-based adaptation. UNIDO will further support the identification and scaling up of existing good practices and innovative solutions for climate action in industry and strengthen capacities to tap into climate finance opportunities.

28. Build the capacity of Member States to effectively participate in market-based mechanisms: The new market mechanisms established under the Paris Agreement could facilitate the implementation of NDCs, foster sustainable development and stimulate the broad participation of a broad range of stakeholders in climate action. They can induce increased financial flows to developing countries. Engaging in international market mechanisms requires specific capacities for private and public actors. UNIDO, in collaboration with its partners, will support such capacity-building efforts in developing countries, in particular in least developed countries and small island developing States, including through knowledge-sharing and dissemination of good practices, peer-to-peer exchanges or learning-by-doing approaches.

29. Coordinate and leverage climate finance opportunities: UNIDO will assist in leveraging industrial development to mobilize private sector investments and international climate finance institutions, and supports the early operationalization of funding arrangements for loss and damage, to enable a paradigm shift towards low greenhouse gas emissions and climate-resilient development in particular in developing countries, including least developed countries, landlocked developing countries and small island developing States. UNIDO will seek to broker partnerships to mobilize, facilitate, de-risk and leverage investments for climate-friendly projects and technologies in developing countries from various private, public and unconventional sources.

30. Foster sustainable and digital skills to enable a just transition of the workforce: Addressing climate change requires a paradigm shift towards building low greenhouse gas emissions and climate-resilient economies and societies, while ensuring a just transition of the workforce that creates decent jobs, taking into consideration social dimensions of such transition. Given that many labour-intensive industries may be subject to automation in the coming decades, it is essential to equip women and men with the skills they need for the future of manufacturing. UNIDO's integrated initiatives will include skills development, technical and vocational training, open-access learning platforms, labs and enhanced remote learning options, and form synergy and avoid duplication with other cooperation partnerships and to strengthen United Nations inter-agency cooperation.

Implementation of the Strategy

31. An Action Plan, for a period of five years, including measurable indicators, a time frame and targets will be developed to operationalize the implementation of the Strategy. The indicators and targets will be harmonized, to the extent possible, with those of the UNIDO Integrated Results Performance Framework and aligned with the Paris Agreement milestones, and they should not pre-empt discussions under the processes of the UNFCCC. The level of ambition of the Action Plan should be aligned with the UNIDO's capacity to deliver.

32. The Action Plan will cover the capacity development, resource mobilization, partnerships and communication activities required to implement the Strategy. A capacity needs assessment will be conducted to identify the climate-related learning, knowledge and capacity gaps of the UNIDO headquarters and field offices and inform the development of an internal capacity-building plan. A resource mobilization plan, including a core budget and external climate financing through diversified partnerships and financing agreements, will be developed as part of the Action Plan. A targeted communication plan will be created to raise awareness of the linkages between climate change and industrial development and facilitate the engagement with partners, financiers and stakeholders.

33. As an organization with limited staffing and resources, UNIDO has to rely on a broad range of partners to be effective and relevant. Partnerships and inter-agency cooperation are essential for leveraging expertise, accessing research and knowledge, harnessing investments and social capital, creating momentum, sparking innovation, avoiding duplication and enhancing complementarities, expanding capacity development and strengthening outreach to deliver impact at scale. A partner engagement plan will be developed to enhance impact of existing partnerships and establish new ones.

Box 3. Leveraging strategic partnerships

- UNIDO's field structure including offices in 48 countries and covering many more through regional representation;
- Liaison Offices in Brussels, Geneva and New York and UNIDO's global network of Investment and Technology Promotion Offices;
- The Global Network of Regional Sustainable Energy Centres;
- Partnerships with the climate finance architecture: the Global Environment Facility, the Green Climate Fund and the Adaptation Fund;
- New partnerships with international financial institutions, corporations, philanthropists and impact investors.

34. The Strategy will be updated periodically to reflect outcomes of monitoring and evaluation and in response to emerging global trends and deliberations under the UNFCCC, the Paris Agreement and other sustainable development processes.

35. The first Action Plan and its further iterations will incorporate relevant outcomes of the Sharm el-Sheikh Climate Change Conference and future sessions of the governing bodies of the climate change treaties. These may include the global goal on adaptation, scaling-up of mitigation ambition, a new collective quantified goal on climate finance, funding arrangements for responding to loss and damage, the joint work on implementation of climate action on agriculture and food security, pathways to just transitions, and other matters of relevance to the mandate of UNIDO.

*6th plenary meeting
6 July 2023*

Decision IDB.51/Dec.9 Membership of the Independent Oversight Advisory Committee

The Industrial Development Board:

(a) Took note of document [IDB.51/23](#) on the membership of the Independent Oversight Advisory Committee;

(b) In line with paragraph 8 of the terms of reference of the committee, appointed the following members to the committee:

(i) For a term of three years, from 26 November 2023 to 25 November 2026, or until the appointment (or reappointment) of members at the regular session of the Board of the relevant year, whichever is later:

Mr. Ibrahim James Pam (Nigeria) African Group

Ms. Susan Verghese (India) Asia-Pacific Group

(ii) For a term of two years, from 26 November 2023 to 25 November 2025, or until the appointment of a new member at the regular session of the Board of the relevant year, whichever is later:

Mr. Michael N. Parker (Jamaica) GRULAC

*6th plenary meeting
6 July 2023*

Decision IDB.51/Dec.10 Evaluation and internal oversight activities

The Industrial Development Board:

(a) Took note of the information contained in documents [IDB.51/24](#) and [IDB.51/25](#), including the confirmation that the EIO's oversight role and independence were reinforced by the promulgated UNIDO Secretariat Structure 2022 (document DGB/2022/19);

(b) Reiterated its support for the evaluation and internal oversight functions;

(c) Encouraged further outcome and impact-driven strategic evaluations and the incorporation of its findings on performance and lessons learned into management actions and strategic planning processes;

(d) Encouraged the Secretariat to finalize the process of re-establishing the Enterprise Risk Management framework as a key element to address any risks, which could prevent the delivery of mandates, as well as opportunities;

(e) Requested the Secretariat to provide more information on specific audits held by the Office of Evaluation and Internal Oversight and their relevant recommendations to the Secretariat in this regard in future reports;

(f) Further requested the Secretariat to ensure, for the biennium 2026–2027, transparent, sustainable, and predictable funding for independent evaluations and internal oversight functions to further strengthen the operational independence of these functions.

*6th plenary meeting
6 July 2023*

Decision IDB.51/Dec.11 Preparations for the twentieth session of the General Conference

The Industrial Development Board:

(a) Took note of the information provided in document [IDB.51/28](#);

(b) Adopted the following provisional agenda for the twentieth session of the General Conference:

1. Opening of the session.
2. Election of officers.
3. Adoption of the agenda.
4. Organization of work.
5. Credentials of representatives to the Conference.
6. Elections to organs:
 - (a) Industrial Development Board;
 - (b) Programme and Budget Committee.
7. Annual reports of the Director General on the activities of the Organization for 2021 and 2022.
8. Reports of the Industrial Development Board on the work of its fiftieth and fifty-first regular sessions.
9. Forum on industrial development issues.
10. Financial matters:
 - (a) Scale of assessments for apportionment of the regular budget expenses for the biennium 2024–2025;
 - (b) Financial situation of UNIDO;

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- (c) Working Capital Fund for the biennium 2024–2025;
 - (d) Appointment of an External Auditor;
 - (e) Other financial matters (if required).
11. Programme and budgets, 2024–2025.
 12. Midterm review of the medium-term programme framework, 2022–2025: midterm update.
 13. United Nations development system reform.
 14. UNIDO, gender equality and the empowerment of women.
 15. UNIDO and the 2030 Agenda for Sustainable Development.
 16. Reform of the UNIDO field network.
 17. Outlook on UNIDO activities in different regions.
 18. UNIDO activities related to digital transformation, innovation and AI:
 - (a) UNIDO Strategic Framework for Digital Transformation, AI and the Fourth Industrial Revolution.
 19. UNIDO activities related to the environment, energy and circular economy:
 - (a) UNIDO climate strategy and its action plan.
 20. UNIDO activities related to structural transformation and sectoral expertise:
 - (a) UNIDO activities related to agribusiness, trade capacity-building and job creation.
 21. UNIDO activities related to the Vienna Ministerial Declaration for the Least Developed Countries.
 22. UNIDO activities related to cooperation with middle-income countries.
 23. Personnel matters, including UNIDO Staff Pension Committee.
 24. Matters related to intergovernmental, non-governmental, governmental and other organizations.
 25. Date and place of the twenty-first session.
 26. Closure of the session.
- (c) Agreed to hold a forum on industrial development issues within the framework of the General Conference (provisional agenda, item 9);
 - (d) Recommended to the Conference that items 7 to 24 of the provisional agenda be allocated to a main committee of the Conference;
 - (e) Also recommended that, in the light of experience gained in the preparation of previous sessions of the Conference, the President of the fifty-first session of the Industrial Development Board conduct pre-session informal consultations for the preparation of the twentieth session of the Conference;
 - (f) Urged Member States to submit to the informal consultations any proposed draft decisions or resolutions by 1 November 2023.

6th plenary meeting
6 July 2023

Decision IDB.51/Dec.12 Provisional agenda and date of the fifty-second session

The Industrial Development Board:

- (a) Took note of the information contained in document IDB.51/CRP.8;
- (b) Decided to approve the following provisional agenda for its fifty-second session:⁵
 - 1. Election of officers.
 - 2. Adoption of the agenda.
 - 3. Annual Report of the Director General for 2023.
 - 4. Report of the Programme and Budget Committee:
 - (a) Report of the External Auditor for 2023;
 - (b) Financial situation of UNIDO, including unutilized balances of appropriations;
 - (c) Report by the informal working group on Programme and Budget Committee-related issues;
 - (d) Mobilization of financial resources;
 - (e) General risk management strategy;
 - (f) Updated medium-term investment proposals.
 - 5. UNIDO and the 2030 Agenda for Sustainable Development.
 - 6. United Nations development system reform.
 - 7. Third Industrial Development Decade for Africa (IDDA III).
 - 8. Climate neutral industry and circular economy.
 - 9. Activities of the Joint Inspection Unit.
 - 10. UNIDO Independent Oversight Advisory Committee.
 - 11. Evaluation and internal oversight activities.
 - 12. Personnel matters.
 - 13. Matters related to intergovernmental, non-governmental, governmental and other organizations.
 - 14. Provisional agenda and date of the fifty-third session.
 - 15. Adoption of the report.
- (c) Decided to hold its fifty-second session from 25 to 27 November 2024.

*6th plenary meeting
6 July 2023*

⁵ To be updated to take account of mandates adopted by the Board at its fifty-first session, by the General Conference at its twentieth session, and by the Programme and Budget Committee at its fortieth session.

Annex II

Documents submitted to the Board at its fifty-first session

	<i>Agenda item</i>	<i>Symbol</i>	<i>Title</i>
1	Election of officers		
2	Adoption of the agenda	IDB.51/1/Rev.1	Provisional agenda
		IDB.51/1/Add.1/Rev.1	Annotated provisional agenda
		IDB.51/CRP.1	List of documents
3	Annual Report of the Director General for 2022	IDB.51/2	Annual Report of UNIDO 2022
4	Report of the Programme and Budget Committee	IDB.51/11	Report of the Committee on the work of its thirty-ninth session
		IDB.51/11/Add.1	Report of the Committee on the work of its thirty-ninth session. Addendum
4 (a)	Report of the External Auditor for 2022	IDB.51/3	Report of the External Auditor on the accounts of the United Nations Industrial Development Organization for the financial year 1 January to 31 December 2022
		PBC.39/CRP.2	Annexes to the report of the External Auditor on the accounts of UNIDO for the financial year 1 January to 31 December 2022 (unaudited)
		PBC.39/CRP.3	Comments on the Report of the External Auditor. Note by the UNIDO Independent Oversight Advisory Committee
4 (b)	Financial situation of UNIDO, including unutilized balances of appropriations	IDB.51/4	Financial situation of UNIDO. Report by the Director General
		IDB.51/CRP.2	Status of assessed contributions. Note by the Secretariat
4 (c)	Report by the informal working group on Programme and Budget Committee-related issues	IDB.51/5	Report of the informal working group on Programme and Budget Committee-related issues. Report by the Co-Chairs
		IDB.51/CRP.3	Update on the report of the informal working group on Programme and Budget Committee-related issues. Report by the Co-Chairs
4 (d)	Scale of assessments for apportionment of the regular budget expenses for the biennium 2024–2025	IDB.51/7/Rev.1	Scale of assessments for the fiscal period 2024–2025. Note by the Secretariat
4 (e)	Working Capital Fund for the biennium 2024–2025	IDB.51/8	Working Capital Fund for the biennium 2024–2025. Proposals by the Director General
4 (f)	Mobilization of financial resources	IDB.51/2 , chapter 5	Funding performance. Annual Report of UNIDO 2022
		PBC.39/CRP.6	Projects approved under the Industrial Development Fund, thematic and individual trust funds, and other voluntary contributions in 2022

	<i>Agenda item</i>	<i>Symbol</i>	<i>Title</i>
4 (g)	General risk management	IDB.51/12	General Risk Management. Report by the Director General
		IDB.51/CRP.9	Update on the plan of action on enterprise risk management. Note by the Secretariat
4 (h)	Appointment of the External Auditor	IDB.51/13	Candidates for the appointment of an External Auditor. Report by the Director General
		IDB.51/13/Add.1	Candidates for the appointment of an External Auditor. Report by the Director General. Addendum
4 (i)	Medium-term investment proposals, 2024–2025	IDB.51/14	Medium-term investment proposals, 2024–2025. Report by the Director General
4 (j)	Budget implementation flexibility	IDB.51/9	Budget implementation flexibility for biennium 2024–2025. Note by the Secretariat
		IDB.51/CRP.10	The UNIDO Programme and Budgets, 2024–2025: supplementary information on budget implementation flexibility
5	Programme and budgets, 2024–2025	IDB.51/6	Programme and budgets 2024–2025. Proposals by the Director General
		IDB.51/6/Add.1	Programme and budgets 2024–2025. Adjustments to the proposals of the Director General
		PBC.39/CRP.8	Innovation and Transformation Fund: additional information. Note by the Secretariat
		PBC.39/CRP.9	The UNIDO Programme and Budgets, 2024–2025: from a programmatic approach to results-based budgeting: additional information. Note by the Secretariat
		IDB.51/CRP.11	Innovation and Transformation Fund: additional information. Note by the Secretariat
6	Medium-term programme framework, 2022–2025	IDB.51/10	Medium-term programme framework 2022–2025: midterm update. Report by the Director General
7	UNIDO and the 2030 Agenda for Sustainable Development	IDB.51/17	UNIDO and the 2030 Agenda for Sustainable Development. Report by the Director General
8	United Nations development system reform	IDB.51/16	United Nations development system reform. Report by the Director General
9	Third Industrial Development Decade for Africa (IDDA III)	IDB.51/15	Report on the Third Industrial Development Decade for Africa (IDDA III). Report by the Director General
10	Climate neutral industry and circular economy		
10 (a)	UNIDO activities related to circular economy	IDB.51/18	UNIDO activities related to circular economy. Report by the Director General
10 (b)	UNIDO strategy in response to climate change	IDB.51/19	UNIDO Strategy in response to climate change. Report by the Director General

<i>Agenda item</i>	<i>Symbol</i>	<i>Title</i>	
11	Inclusive and sustainable development in middle-income countries	IDB.51/20	Inclusive and sustainable industrial development in middle-income countries. Report by the Director General
		IDB.51/CRP.4	Updated UNIDO workplan for partnering with middle-income countries. Updated by the Secretariat
12	Activities of the Joint Inspection Unit	IDB.51/21	Activities of the Joint Inspection Unit. Report by the Director General
		IDB.51/CRP.5	Activities of the Joint Inspection Unit. Note by the Director General
13	UNIDO Independent Oversight Advisory Committee	IDB.51/22	Report of the Independent Oversight Advisory Committee. Report by the Chair
		IDB.51/22/Add.1	Report of the Independent Oversight Advisory Committee. Management response
		IDB.51/23	Membership of the Independent Oversight Advisory Committee. Note by the Secretariat
14	Evaluation and internal oversight activities	IDB.51/24	Internal oversight activities. Report by the Director of the Office of Evaluation and Internal Oversight
		IDB.51/25	Evaluation activities. Report by the Director of the Office of Evaluation and Internal Oversight
15	Personnel matters	IDB.51/26/Rev.1	Personnel matters. Report by the Director General
		IDB.51/CRP.6	Personnel matters. Annexes to the report by the Director General
		IDB.51/CRP.7	List of UNIDO staff. Note by the Secretariat
16	Matters related to intergovernmental, non-governmental, governmental and other organizations	IDB.51/27	Application from a non-governmental organization for consultative status. Note by the Director General
17	Preparations for the twentieth session of the General Conference	IDB.51/28	Preparations for the twentieth session of the General Conference. Report by the Director General
18	Provisional agenda and date of the fifty-second session	IDB.51/CRP.8	Provisional agenda and date of the fifty-second session. Note by the Director General
19	Adoption of the report	-	-