



Industrial Development Board

Forty-seventh session

Vienna, 1–3 July 2019

Item 6 of the provisional agenda

Programme and budgets, 2020–2021

Programme and budgets, 2020–2021

Adjustments to the proposals of the Director General

In line with conclusion 2019/3 of the Programme and Budget Committee, the present document provides revised proposals of the Director General on the programme and budgets, 2020–2021, contained in document [IDB.47/5-PBC.35/5](#). The revised proposals take into account the new budget ceiling contained in the draft proposal submitted by the facilitator of the budget consultations to the Industrial Development Board.

Context

1. On 5 March 2019, the proposals of the Director General on the programme and budgets, 2020–2021 ([IDB.47/5-PBC.35/5](#)), were submitted in accordance with Article 14 of the Constitution and financial regulations 3.1 and 3.4 to the Industrial Development Board, through the Programme and Budget Committee.
2. In conclusion 2019/3, the Committee requested the Chair of the Programme and Budget Committee to organize further consultations with Member States to reach a consensus. Her Excellency, Ambassador Accili Sabbatini, Permanent Representative of Italy, was designated as the facilitator for these consultations. The draft decision presented by the facilitator to the informal consultations of the Board on 1 July 2019, contained adjusted regular budget gross expenditures of €144,091,811 to be financed from assessed contributions in the amount of €138,924,543 and other income of €2,551,500. This proposal represents a reduction in overall expenditures of €1,069,451.

Summary of revised proposals

3. The proposal includes the full biennial cost of UNIDO's contribution to the United Nations Resident Coordinator (UNRC) system of \$5,274,242 (€4,456,734).
4. The reduction of €1,069,451 was achieved as follows:
 - (a) A reduction in Liaison Office consultancy funds of €343,400;



(b) Transfer of a P-5 position moved from the regular budget to the operational budget, resulting in a shift of funds in the amount of €357,300; and

(c) Adjustments to align the budgetary resource requirements to the exact amount of UNIDO's share of the UNRC contribution for 2020–2021, as per the letter to UNIDO of 6 June 2019 from Mr. Robert Piper, ASG for Development Coordination, resulting in a reduction of €190,824.

5. The revised amount of net regular budget resources growth of €2,615,768 will be financed with resources from efficiency gains of €942,223 and the remaining balance €1,673,545 to be financed from other sources.

6. The estimates of gross expenditures for the purpose of the operational budget for the biennium 2020–2021 as outlined in document [IDB.47/5-PBC.35/5](#) have been adjusted to include the shift of a P-5 position from regular to operational budget resulting in a total resource requirement of €37,867,400 to be financed from programme support cost income in the amount of €37,571,300 and other income amounting to €296,100, as provided for in the financial regulations. The revised budgetary tables can be found in the annex to this document.

Action required of the Board

7. The Board may wish to consider and adopt the revised proposals of the Director General on the programme and budgets, 2020–2021, as contained in documents [IDB.47/5](#) and Add.1, and submit them to the General Conference for consideration and approval at its eighteenth session.

Annex

Revised Budget Framework

The adjustments introduced to the original proposals of the Director General are summarized in table 6. The revised budget framework is included in tables 1 to 5, replacing the original tables in document [IDB.47/5-PBC.35/5](#), with a supplementary Table 2(a) reflecting a break down of the funding sources.

Table 1

Summary of budget estimates by major programme for 2020–2021
for total operations
(In euros, at 2020–2021 costs)

Major Programme	Regular budget (net)	Operational budget (net)	Technical cooperation (extrabudgetary)	Total net estimates	Percent of total estimates
A. POLICYMAKING ORGANS	4,964,500	94,600		5,059,100	1.0%
B. EXECUTIVE DIRECTION AND STRATEGIC MANAGEMENT	12,397,550	284,200	2,619,600	15,301,350	3.0%
C. THEMATIC PROGRAMME FRAMEWORK: TOWARDS INCLUSIVE AND SUSTAINABLE INDUSTRIAL DEVELOPMENT	67,918,153	32,171,300	327,480,300	427,569,753	83.9%
D. CORPORATE MANAGEMENT AND OPERATIONS	27,866,814	5,317,300		33,184,114	6.5%
E. BUILDINGS MANAGEMENT					0.0%
F. INDIRECT COSTS	28,513,294			28,513,294	5.6%
Miscellaneous Income	(120,000)	(296,100)		(416,100)	
Total net requirements	141,540,311	37,571,300	330,099,900	509,211,511	100.0%

Total volume of operations in 2020–2021
by major programme
(including technical cooperation)

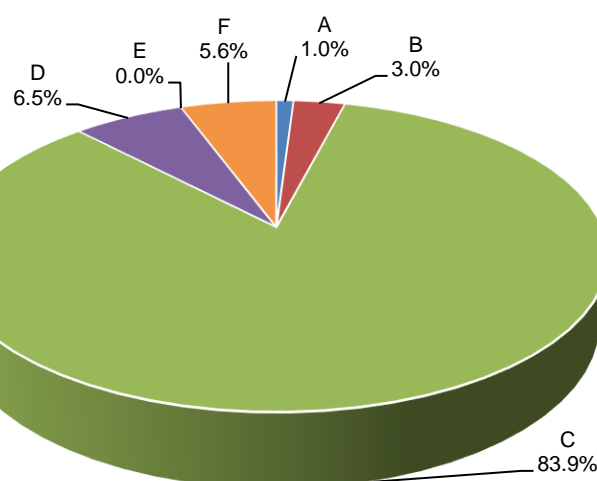


Table 2(a)

Summary of regular and operational budgets
(Excluding Major Programme E, Buildings Management)
(In euros)

	2018–2019 approved budget 1	2020–2021 resource growth at 2018–2019 rates 2	2020–2021 resource requirements at 2018–2019 rates 3	Recosting to 2020–2021 rates 4	2020–2021 resource requirements at 2020–2021 rates 5
Regular budget					
Expenditures	139,203,543	2,665,768	141,869,311	2,222,500	144,091,811
Income	(2,501,500)	(50,000)	(2,551,500)		(2,551,500)
Net requirements	136,702,043	2,615,768	139,317,811	2,222,500	141,540,311
Operational budget					
Expenditures	36,152,400	338,500	36,490,900	1,376,500	37,867,400
Income	(355,100)	59,00	(296,100)		(296,100)
Net requirements	35,797,300	397,500	36,194,800	1,376,500	37,571,300
Total regular and operational budgets	172,499,343	3,013,268	175,512,611	3,599,000	179,111,611
Rate of real growth (net)					
Regular budget		1.9%			
Operational budget		1.1%			
Combined		1.7%			

Table 2(a)

(supplementary table showing funding details for resource growth)
Summary of regular and operational budgets
(Excluding Major Programme E, Buildings Management)
(In euros)

	2018-2019 approved budget 1	2020-2021 resource growth at 2018-2019 rates 2	2020-2021 resource requirements at 2018-2019 rates 3	Recosting to 2020-2021 rates 4	2020-2021 resource requirements at 2020-2021 rates 5
Regular budget					
Expenditures	139,203,543	2,665,768	141,869,311	2,222,500	144,091,811
Income	(2,501,500)	(50,000)	(2,551,500)		(2,551,500)
Savings and efficiency gains		(942,223)	(942,223)		(942,223)
Other sources		(1,673,545)	(1,673,545)		(1,673,545)
Net requirements	136,702,043		136,702,043	2,222,500	138,924,543
Operational budget					
Expenditures	36,152,400	338,500	36,490,900	1,376,500	37,867,400
Income	(355,100)	59,000	(296,100)		(296,100)
Net requirements	35,797,300	397,500	36,194,800	1,376,500	37,571,300
Total regular and operational budgets	172,499,343	397,500	172,896,843	3,599,000	176,495,843
Rate of real growth (net)					
Regular budget		0.0%			
Operational budget		1.1%			
Combined		0.2%			

Table 2(b)
Technical cooperation delivery and support cost income estimates
(excluding Regular Programme activities)
(In euros)

	2018–2019		2020–2021 ^{a/}	
	Delivery	Support cost income	Delivery	Support cost income
European Union	40,003,900	2,697,500	32,486,900	2,176,600
Global Environment Facility	128,237,300	10,938,500	98,970,900	9,154,800
Industrial Development Fund	32,735,400	3,805,300	35,822,500	4,137,500
Montreal Protocol	44,077,500	7,105,900	43,940,000	6,854,300
Trust funds and others	98,629,500	9,997,700	117,887,900	13,332,600
UNDP – Main programme	632,800	52,400	991,700	81,600
Technical Services		1,200,000	-	1,833,900
Total	344,316,400	35,797,300	330,099,900	37,571,300

^{a/} Calculated with US\$ 1 = €0.845, the January to December 2018 average United Nations exchange rate.

Table 3
Proposed expenditure and income
by Major Programme for 2020–2021 with comparative data for 2018–2019
(In euros)

Major Programme	2018–2019 approved budget ^{a/} 1	2020–2021 resource growth at 2018–2019 rates 2	2020–2021 resource requirements at 2018–2019 rates 3	Recosting to 2020–2021 rates 4	2020–2021 resource requirements at 2020–2021 rates 5
1. Regular and operational budgets					
A. POLICYMAKING ORGANS	4,949,800	46,600	4,996,400	62,700	5,059,100
B. EXECUTIVE DIRECTION AND STRATEGIC MANAGEMENT	12,184,585	388,225	12,572,810	108,940	12,681,750
C. THEMATIC PROGRAMME FRAMEWORK: TOWARDS INCLUSIVE AND SUSTAINABLE INDUSTRIAL DEVELOPMENT	101,537,659	(1,196,466)	100,341,193	2,179,760	102,520,953
Income	(2,431,500)		(2,431,500)		(2,431,500)
Net requirements	99,106,159	(1,196,466)	97,909,693	2,179,760	100,089,453
D. CORPORATE MANAGEMENT AND OPERATIONS	32,359,514	264,000	32,623,514	560,600	33,184,114
E. BUILDINGS MANAGEMENT	56,065,400	937,800	57,003,200	725,000	57,728,200
Income	(56,065,400)	(937,800)	(57,003,200)	(725,000)	(57,728,200)
Net requirements					
F. INDIRECT COSTS	24,324,385	3,501,909	27,826,294	687,000	28,513,294
Miscellaneous Income	(425,100)	9,000	(416,100)		(416,100)
Total regular and operational budgets	172,499,343	3,013,268	175,512,611	3,599,000	179,111,611

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Table 3 (continued)
Proposed expenditure and income
by Major Programme for 2020–2021 with comparative data for 2018–2019
(In euros)

Major Programme	2018–2019 approved budget ^{a/} 1	2020–2021 resource growth at 2018–2019 rates 2	2020–2021 resource requirements at 2018–2019 rates 3	Recosting to 2020–2021 rates 4	2020–2021 resource requirements at 2020–2021 rates 5
2. Regular budget					
A. POLICYMAKING ORGANS	4,857,000	46,600	4,903,600	60,900	4,964,500
B. EXECUTIVE DIRECTION AND STRATEGIC MANAGEMENT	11,904,085	388,225	12,292,310	105,240	12,397,550
C. THEMATIC PROGRAMME FRAMEWORK: TOWARDS INCLUSIVE AND SUSTAINABLE INDUSTRIAL DEVELOPMENT	70,646,459	(1,199,466)	69,446,993	902,660	70,349,653
Income	(2,431,500)		(2,431,500)		(2,431,500)
Net requirements	68,214,959	(1,199,466)	67,015,493	902,660	67,918,153
D. CORPORATE MANAGEMENT AND OPERATIONS	27,471,614	(71,500)	27,400,114	466,700	27,866,814
E. BUILDINGS MANAGEMENT	56,065,400	937,800	57,003,200	725,000	57,728,200
Income	(56,065,400)	(937,800)	(57,003,200)	(725,000)	(57,728,200)
Net requirements					
F. INDIRECT COSTS	24,324,385	3,501,909	27,826,294	687,000	28,513,294
Miscellaneous Income	(70,000)	(50,000)	(120,000)		(120,000)
Total regular budget	136,702,043	2,615,768	139,317,811	2,222,500	141,540,311
3. Operational budget					
A. POLICYMAKING ORGANS	92,800		92,800	1,800	94,600
B. EXECUTIVE DIRECTION AND STRATEGIC MANAGEMENT	280,500		280,500	3,700	284,200
C. THEMATIC PROGRAMME FRAMEWORK: TOWARDS INCLUSIVE AND SUSTAINABLE INDUSTRIAL DEVELOPMENT	30,891,200	3,000	30,894,200	1,277,200	32,171,300
Net requirements	30,891,200	3,000	30,894,200	1,277,200	32,171,300
D. CORPORATE MANAGEMENT AND OPERATIONS	4,887,900	335,500	5,223,400	93,900	5,317,300
Net requirements					
Miscellaneous Income	(355,100)	59,000	(296,100)		(296,100)
Total operational budget	35,797,300	397,500	36,194,800	1,376,500	37,571,300

^{a/} Reflects budget adjustments to the base.

Table 4(a)
Proposed expenditure and income
by major object of expenditure for 2020–2021 with comparative data for 2018–2019
(Excluding Major Programme E, Buildings Management)
(In euros)

Major object of expenditure	2018–2019 approved budget 1	2020–2021 resource growth at 2018–2019 rates 2	2020–2021 resource requirements at 2018–2019 rates 3	Recosting to 2020–2021 rates 4	2020–2021 resource requirements at 2020–2021 rates 5
1. Regular and operational budgets					
1. Staff costs	126,063,257	500,885	126,564,142	2,644,600	129,208,742
2. Official travel	4,887,559	(322,700)	4,564,859	93,200	4,658,059
3. Operating costs	28,138,767	2,859,274	30,998,041	581,600	31,579,641
4. Information and communication technology	7,064,300	(22,600)	7,041,700	145,600	7,187,300
5. RPTC and Special Resources for Africa	9,202,060	(10,591)	9,191,469	134,000	9,325,469
Income	(2,856,600)	9,000	(2,847,600)		(2,847,600)
Total net regular and operational budgets	172,499,343	3,013,268	175,512,611	3,599,000	179,111,611
2. Regular budget					
1. Staff costs	92,966,057	(227,815)	92,738,242	1,321,500	94,059,742
2. Official travel	2,601,559	(456,700)	2,144,859	44,600	2,189,459
3. Operating costs	27,369,567	3,383,474	30,753,041	576,800	31,329,841
4. Information and communication technology	7,064,300	(22,600)	7,041,700	145,600	7,187,300
5. RPTC and Special Resources for Africa	9,202,060	(10,591)	9,191,469	134,000	9,325,469
Income	(2,501,500)	(50,000)	(2,551,500)		(2,551,500)
Total net regular budget	136,702,043	2,615,768	139,317,811	2,222,500	141,540,311
3. Operational budget					
1. Staff costs	33,097,200	728,700	33,825,900	1,323,100	35,149,000
2. Official travel	2,286,000	134,000	2,420,000	48,600	2,468,600
3. Operating costs	769,200	(524,200)	245,000	4,800	249,800
Income	(355,100)	59,000	(296,100)		(296,100)
Total net operational budget	35,797,300	397,500	36,194,800	1,376,500	37,571,300

Table 4(b)
Annual proposed expenditure and income
by major object of expenditure for 2020–2021
(Excluding Major Programme E, Buildings Management)
(In euros)

Major object of expenditure	2020 resource requirements at 2020 rates 1	2021 resource requirements at 2021 rates 2	2020–2021 resource requirements at 2020–2021 rates 3
<u>1. Regular and operational budgets</u>			
1. Staff costs	64,225,677	64,983,065	129,208,742
2. Official travel	2,645,774	2,012,285	4,658,059
3. Operating costs	15,401,321	16,178,320	31,579,641
4. Information and communication technology	3,600,600	3,586,700	7,187,300
5. RPTC and Special Resources for Africa	4,625,069	4,700,400	9,325,469
Income	(1,407,200)	(1,440,400)	(2,847,600)
Total net regular and operational budgets	89,091,241	90,020,370	179,111,611
<u>2. Regular budget</u>			
1. Staff costs	46,700,227	47,359,515	94,059,742
2. Official travel	1,086,774	1,102,685	2,189,459
3. Operating costs	15,230,321	16,099,520	31,329,841
4. Information and communication technology	3,600,600	3,586,700	7,187,300
5. RPTC and Special Resources for Africa	4,625,069	4,700,400	9,325,469
Income	(1,269,000)	(1,282,500)	(2,551,500)
Total net regular budget	69,973,991	71,566,320	141,540,311
<u>3. Operational budget</u>			
1. Staff costs	17,525,450	17,623,550	35,149,000
2. Official travel	1,559,000	909,600	2,468,600
3. Operating costs	171,000	78,800	249,800
Income	(138,200)	(157,900)	(296,100)
Total net operational budget	19,117,250	18,454,050	37,571,300

Table 5
Positions established under the regular and operational budgets
2018–2019 and 2020–2021
 (Excluding Major Programme E, Buildings Management)

A. Total UNIDO

	2018–2019			2020–2021			Increase/decrease
	RB	OB	Total	RB	OB	Total	
<u>Professional and above</u>							
Director-General	1.0	-	1.0	1.0	-	1.0	-
Director	20.0	6.0	26.0	20.0	6.0	26.0	-
P-5	39.5	21.0	60.5	41.0	22.0	63.0	2.5
P-4	57.0	6.0	63.0	55.0	6.0	61.0	-2.0
PS (P-1 to P-3)	82.0	19.0	101.0	82.0	19.0	101.0	-
NP (National Programme officer)	-	42.0	42.0	-	42.0	42.0	-
Subtotal	199.5	94.0	293.5	199.0	95.0	294.0	0.5
General Service	208.0	73.0	281.0	208.0	73.0	281.0	-
GRAND TOTAL	407.5	167.0	574.5	407.0	168.0	575.0	0.5

B. Headquarters (including offices at New York, Geneva and Brussels)

	2018–2019			2020–2021			Increase/decrease
	RB	OB	Total	RB	OB	Total	
<u>Professional and above</u>							
Director-General	1.0	-	1.0	1.0	-	1.0	-
Director	18.0	3.0	21.0	18.0	3.0	21.0	-
P-5	35.5	11.0	46.5	37.0	12.0	49.0	2.5
P-4	57.0	6.0	63.0	55.0	6.0	61.0	-2.0
PS (P-1 to P-3)	82.0	19.0	101.0	82.0	19.0	101.0	-
NP (National Programme officer)	-	-	-	-	-	-	-
Subtotal	193.5	39.0	232.5	193.0	40.0	233.0	0.5
General Service	154.0	56.0	210.0	154.0	56.0	210.0	-
GRAND TOTAL	347.5	95.0	442.5	347.0	96.0	443.0	0.5

C. Field Offices

	2018–2019			2020–2021			Increase/decrease
	RB	OB	Total	RB	OB	Total	
<u>Professional and above</u>							
Director	2.0	3.0	5.0	2.0	3.0	5.0	-
P-5	4.0	10.0	14.0	4.0	10.0	14.0	-
P-4	-	-	-	-	-	-	-
PS (P-1 to P-3)	-	-	-	-	-	-	-
NP (National Programme officer)	-	42.0	42.0	-	42.0	42.0	-
Subtotal	6.0	55.0	61.0	6.0	55.0	61.0	-
General Service	54.0	17.0	71.0	54.0	17.0	71.0	-
GRAND TOTAL	60.0	72.0	132.0	60.0	72.0	132.0	-

Table 6 – Adjustments
Proposed expenditure and income
by major object of expenditure for 2020–2021
 (Excluding Major Programme E, Buildings Management)
 (In euros)

Major object of expenditure	Original Proposal 2020–2021 resource requirements at 2020–2021 rates 1	Adjustments 2	Revised 2020–2021 resource requirements at 2020–2021 rates 3
1. Regular and operational budgets			
1 Staff costs	129,537,942	(329,200)	129,208,742
2 Official travel	4,658,059		4,658,059
3 Operating costs	31,762,565	(182,924)	31,579,641
4 Information and communication technology	7,187,300		7,187,300
5 RPTC and Special Resources for Africa	9,557,096	(231,627)	9,325,469
Income	(2,847,600)		(2,847,600)
Total net regular and operational budgets	179,855,362	(743,751)	179,111,611
2. Regular budget			
1 Staff costs	94,722,842	(663,100)	94,059,742
2 Official travel	2,189,459		2,189,459
3 Operating costs	31,512,765	(182,924)	31,329,841
4 Information and communication technology	7,187,300		7,187,300
5 RPTC and Special Resources for Africa	9,557,096	(231,627)	9,325,469
Income	(2,551,500)		(2,551,500)
Total net regular budget	142,617,962	(1,077,651)	141,540,311
3. Operational budget			
1 Staff costs	34,815,100	333,900	35,149,000
2 Official travel	2,468,600		2,468,600
3 Operating costs	249,800		249,800
Income	(296,100)		(296,100)
Total net operational budget	37,237,400	333,900	37,571,300